



BIOGRAPHICAL DATA ON

SUSAN E. ARNOLD
President – Global Business Units

RESIDENCE: Cincinnati, Ohio, USA

DATE OF BIRTH: March 8, 1954

PLACE: Pittsburgh, Pennsylvania

EDUCATION: University of Pennsylvania, B.A., 1976
University of Pittsburgh, M.B.A., 1980

BUSINESS AFFILIATIONS PRIOR TO JOINING PROCTER & GAMBLE: None

DATE JOINED PROCTER & GAMBLE: September 1980

POSITIONS HELD AND DATES:

- 1980 - Brand Assistant, Dawn/Ivory Snow
- 1981 - Sales Training, Philadelphia
- 1981 - Assistant Brand Manager, Oxydol
- 1983 - Assistant Brand Manager, Cascade
- 1984 - Brand Manager, Gain/Special Assignment
- 1985 - Brand Manager, Tide Sheets
- 1986 - Brand Manager, Dawn
- 1987 - Associate Advertising Manager, PS&D Advertising
- 1987 - Associate Advertising Manager, Laundry Products, PS&D Division
- 1988 - Associate Advertising Manager, Laundry Specialty Products, PS&D Division
- 1989 - Advertising Manager, Fabric Softeners, BS&HCP Division
- 1990 - Manager, Noxell Products, International Division (Canada)
- 1992 - Special Assignment to R. T. Blanchard
- 1993 - General Manager, Deodorants/Old Spice, Procter & Gamble USA
- 1996 - Vice President and General Manager, Deodorants/Old Spice and Skin Care Products-U.S.,
Procter & Gamble North America
- 1997 - Vice President and General Manager, Laundry Products-U.S., Procter & Gamble North America
- 1999 - Vice President-North America Fabric Care
- 1999 - President-Global Skin Care
- 2000 - President-Global Cosmetics & Skin Care
- 2000 - President-Global Personal Beauty Care
- 2002 - President-Global Personal Beauty Care & Global Feminine Care
- 2004 - Vice Chair – P&G Beauty
- 2006 - Vice Chair – P&G Beauty & Health
- 2007 - President – Global Business Units

LOCAL & NATIONAL ACTIVITIES

- Board of Directors - McDonald's
- Board of Directors - Walt Disney Company
- Board of Directors - Catalyst