



BIOGRAPHICAL DATA ON

CLAYTON C. DALEY, JR
Vice Chair and Chief Financial Officer

RESIDENCE: Cincinnati, Ohio, USA

DATE OF BIRTH: November 6, 1951

PLACE: Canton, Ohio

EDUCATION: Davidson College, A.B. Economics 1973
Ohio State University, MBA, 1974

BUSINESS AFFILIATIONS PRIOR TO JOINING PROCTER & GAMBLE: None

DATE JOINED PROCTER & GAMBLE: September 16, 1974

POSITIONS HELD AND DATES:

- 1974 - Cost Department Manager, East River Plant, Green Bay
- 1976 - Accounting & Office Manager, Cape Girardeau Plant
- 1978 - Forecaster, Paper Division
- 1979 - Financial Analysis Supervisor, Tissue Brands
- 1980 - Manager, Financial Analysis Department, Paper Division
- 1982 - Manager, Soap Cost Accounting Department PS&D Division
- 1984 - Director, Financial Information Systems Project, Comptroller's Division
- 1986 - Director, Corporate Planning
- 1988 - Division Comptroller, PS&D Division
- 1989 - Division Comptroller, PS&D Division and BS&HCP Division
- 1990 - Comptroller, Soap Products
- 1991 - Comptroller, U.S. Operations, Procter & Gamble USA
- 1992 - Vice President and Comptroller, Procter & Gamble International
- 1993 - Team Leader, U.S. Sector & Category Management Structure Team, Strengthening Global Effectiveness Project, and Vice President and Comptroller, Procter & Gamble International
- 1994 - Vice President and Treasurer, The Procter & Gamble Company
- 1998 - Senior Vice President (Chief Financial Officer), The Procter & Gamble Company
- 1999 - Chief Financial Officer (10/01/98)
- 2007 - Vice Chair and Chief Financial Officer (7/01/07)

LOCAL AND NATIONAL ACTIVITIES:

- Financial Executives Institute, 1991
- Member, Board of Directors, Nucor Corp
- Financial Executives Institute, 1991
- Financial Executives Institute, Financial Executives Research Foundation, Trustee, 1994
- Rotary Club of Cincinnati, 1996
- Member, Board of Directors, Boy Scouts of America, Dan Beard Council, 1997
- Former President; Board of Directors, Cancer Family Care, Inc.
- Member, Officers Conference Group, 1998
- Member, Council of Financial Executives, 1998
- Chairman, Council of Financial Executives, 2003
- Institutional Investor Magazine, Top CFO, Consumer Products 2004, 2005, 2006, 2007