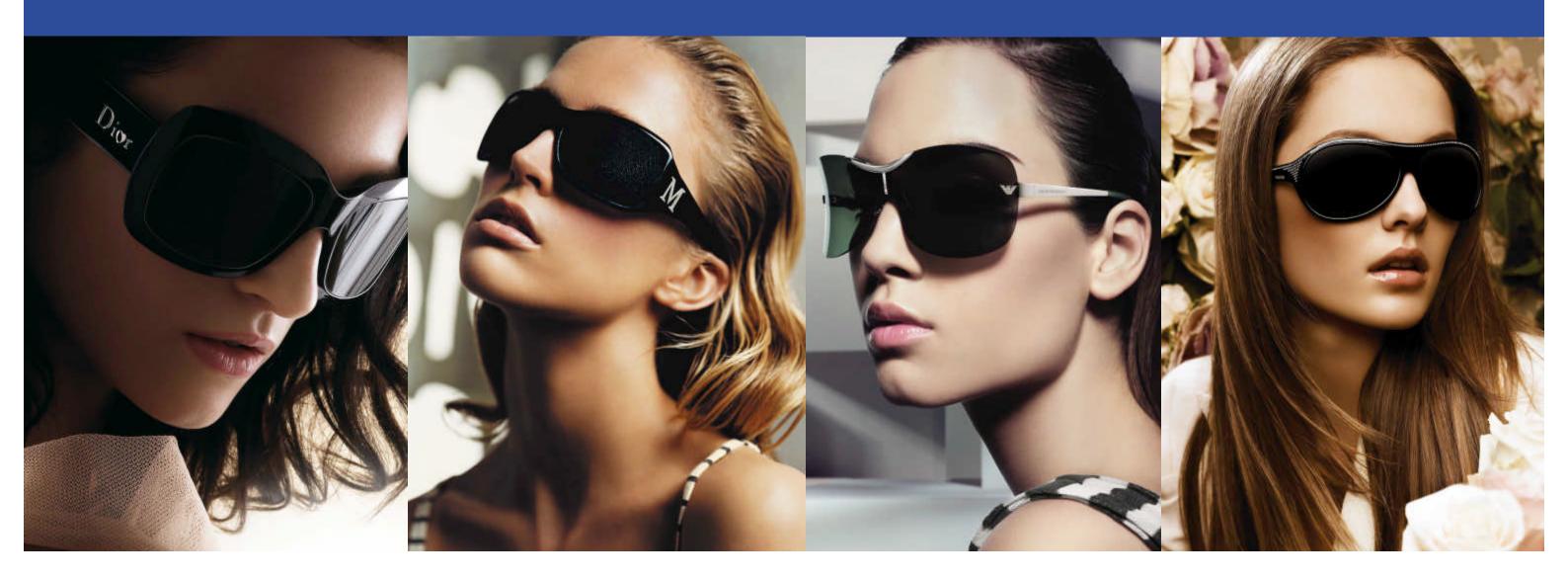


# Q1 2006 Results



## **Today's Speakers**



Roberto Vedovotto
Chief Executive Officer



Francesco Tagliapietra

Director of Administration and Control



## **Key Facts**



- Sales of €302.1 million, up 7.5% compared to the same period of 2005
- EBITDA of €52.9 million, up 9.1% compared to the same period of 2005
- Net Income of €17.0 million, up 163% compared to the same period of 2005



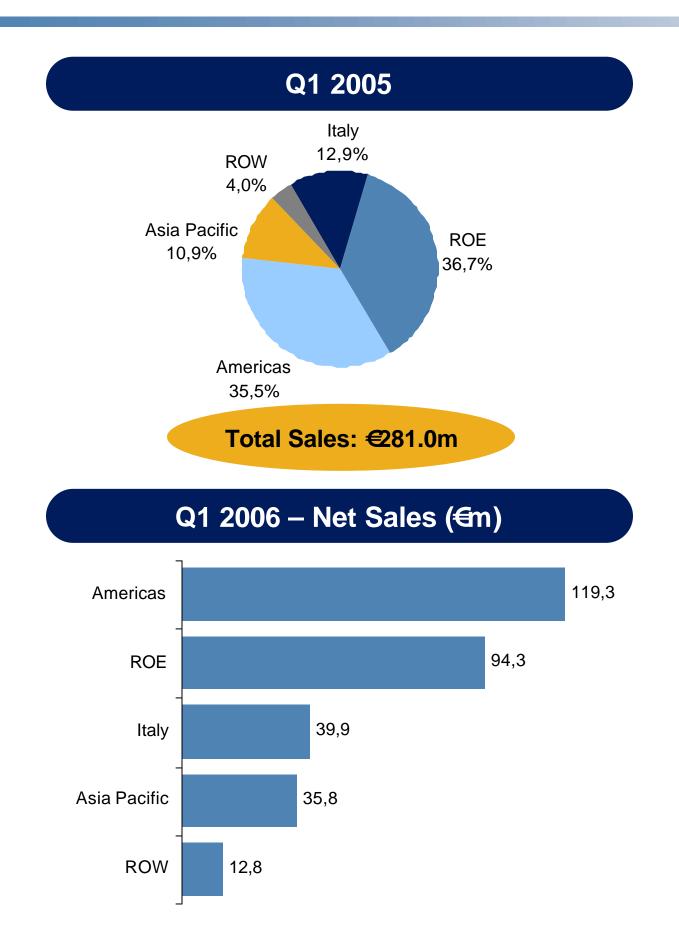
- Free Cash Flow management plus €22.1 million compared to the same period of 2005
- Net Debt of €493.7 million (€479.0m at December 31, 2005)

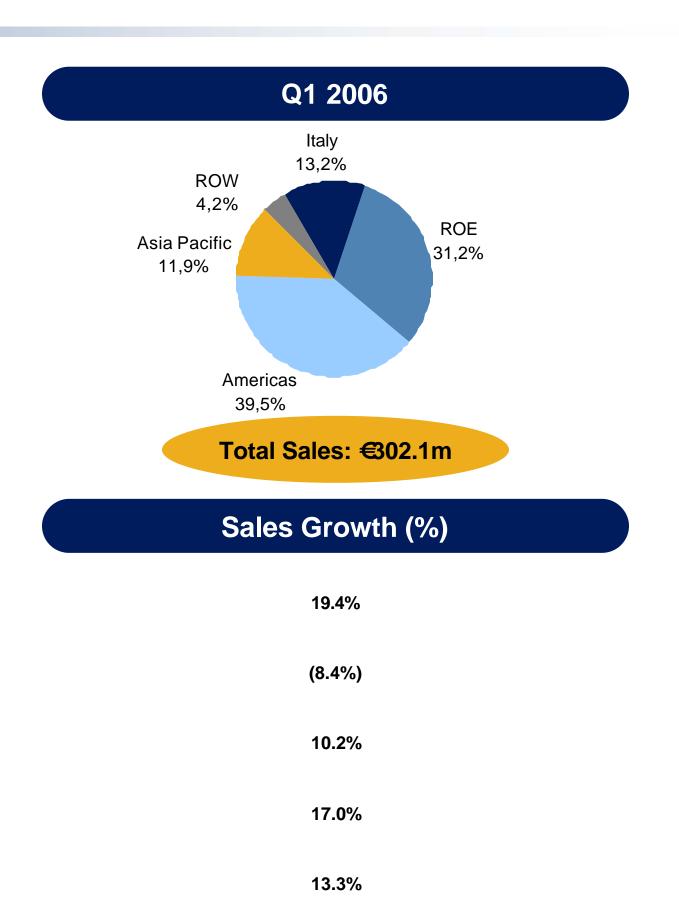






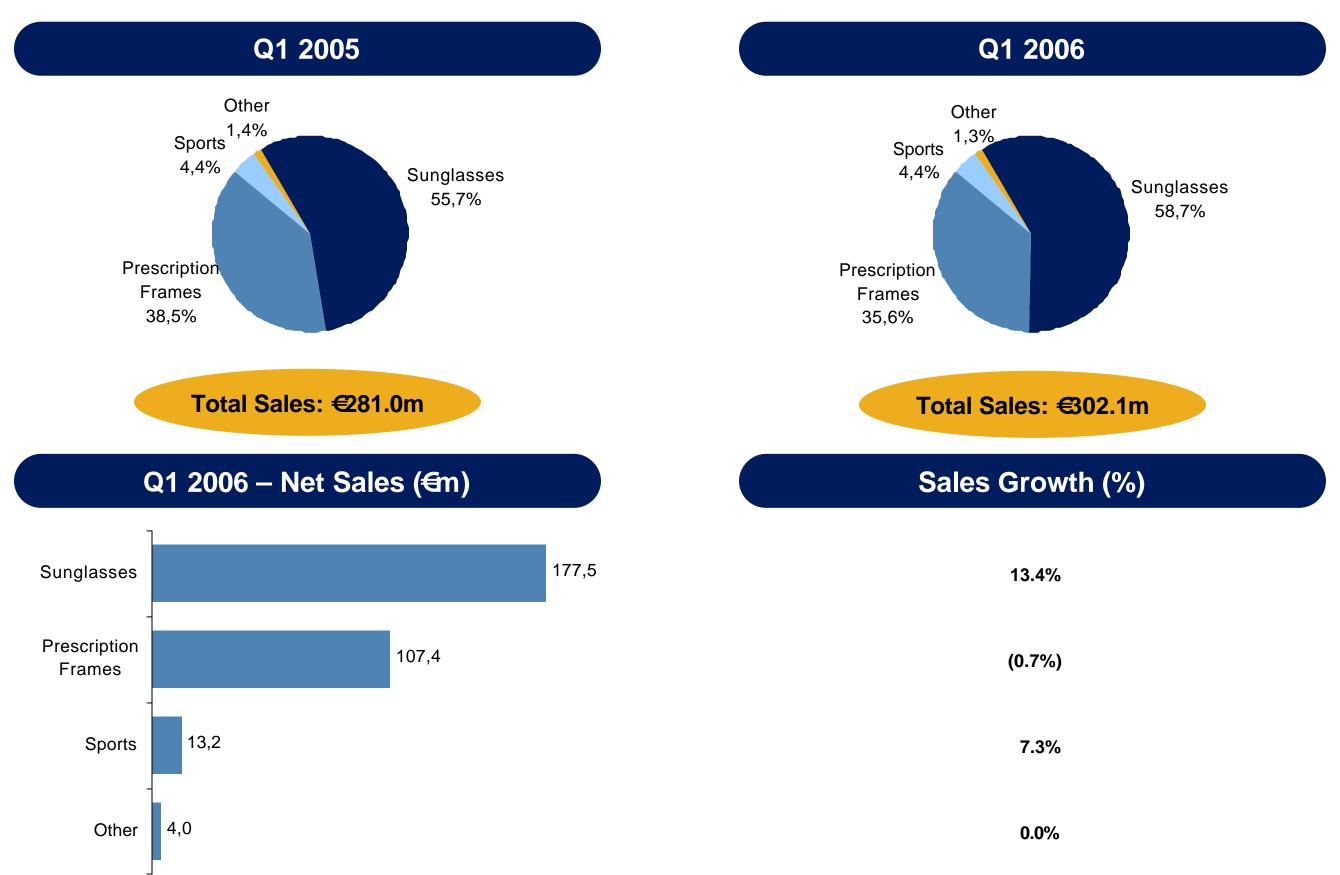
## **Net Sales Breakdown by Region**





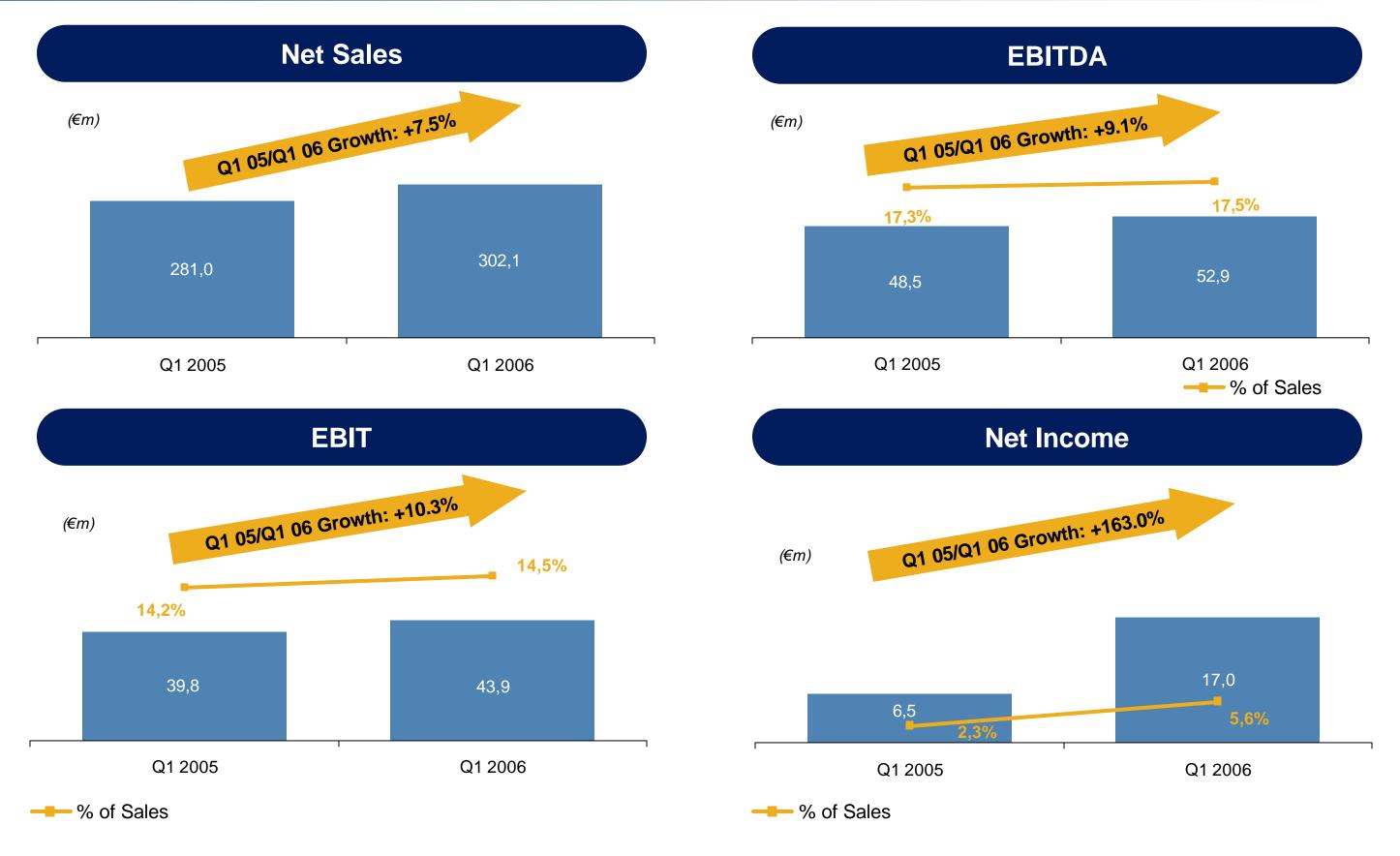


## **Net Sales Breakdown by Product**





## **Key Profit and Loss Figures**





## **Summary Profit & Loss Accounts**

(€m)	Q1 Ending Mar 31,		FY Ending Dec 31,
	2006	2005	2005
Net Sales	302.1	281.0	1.025,3
Gross Profit	185.1	168.4	608.8
Gross Margin	61.3%	59.9%	59.4%
EBITDA	52.9	48.5	163.0
EBITDA Margin	17.5%	17.3%	15.9%
EBIT	43.9	39.8	127.9
EBIT Margin	14.6%	14.1%	12.5%
Profit Before Taxes	30.7	19.9	30.6
PBT Margin	10.2%	7.0%	3.0%
Net Income	17.0	6.5	22.9
Net Income Margin	5.6%	2.3%	2.2%



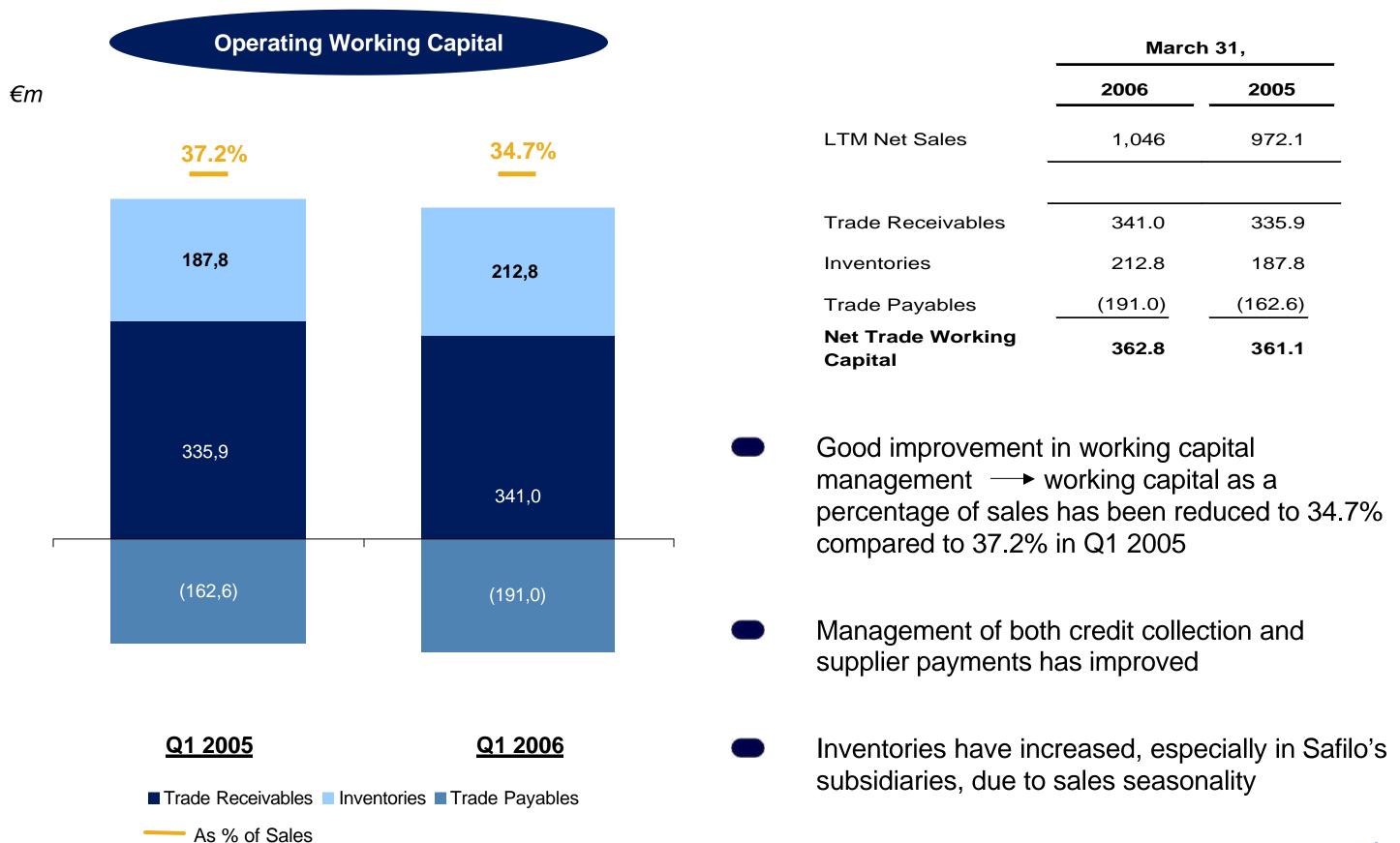
## **Summary Cash Flows Statement**

(€m)	As of March 31,		
	2006	2005	
Net Income	18.1	7.6	
Depreciation and Amortisation	9.1	8.7	
Share (Income) on Equity Investment	(1.0)	(0.4)	
Interest and Taxes	23.9	28.2	
Other	1.6	1.5	
Net Income (Loss) Before Changes in Working Capital	51.7	45.6	
Change in Working Capital	(51.6)	(67.7)	
Interest and Taxes paid	(11.6)	(11.5)	
Cash Flow from Operating Activities	(11.5)	(33.6)	
Purchase of Property, Plant and Equipment (Net of Disposals)	(7.1)	(5.2)	
Investments in Associates and Securities (Net of Disposals)	-	-	
Acquisition of Intangible Assets	(0.5)	(0.4)	
Cash Flow from Investing Activities	(7.6)	(5.6)	
New Financing	11.4	45.7	
Paydown	(0.6)	(8.0)	
Bank Account to Refund High Yield	(3.5)	-	
Increase in Share Capital	-	-	
Dividends Paid	(0.2)	(0.2)	
Cash Flow from Financing Activities	7.1	44.7	
Cash Flow of the Year	(12.0)	5.5	
Foreign Exchange Adjustments	(0.3)	1.4	
Other Adjustments	3.6	0.2	
Change in Cash	(8.7)	7.1	

- Free Cash absorption is due to the seasonality of business
- Cash flow from operating activities has substantially improved compared to Q1 2005
- Investments are in line with the annual target of €30/35m



## **Net Trade Working Capital**



### **Licence Overview**

- On January 11<sup>th</sup> 2006 the Yves Saint Laurent Licence Agreement was extended to 2010
- On April 12<sup>th</sup> 2006 the Max Mara Licence Agreement was extended to 2013
- On the same date an agreement was reached for the development and distribution of eyewear under the Max & Co. brand until 2013. The launch of the new Max & Co. collection is planned for 2007







### **Solstice Development**

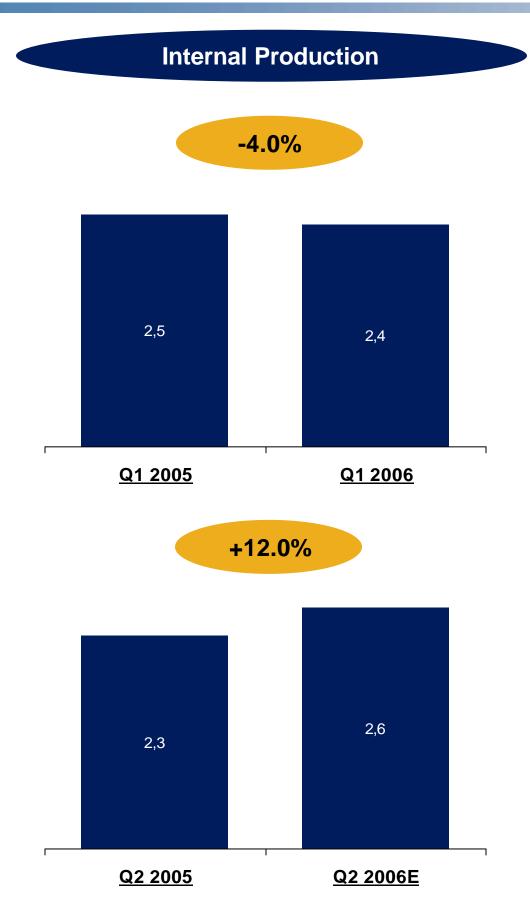
- During the first Quarter considerable work has been carried out in order to achieve the target of a further
   30 new stores by the end of the year
- By the end of June 06 a total of 65/70 stores is expected
- The actual level of stores' sales and profitability is improving compared to the previous year and the business plan







### **Production Update**



- The level of production has grown and currently further delays are not accumulating
- Some bottle necks are still to be solved, but a normal situation will be once again achieved by the end of the second Quarter
- Recovery of the backlog will take place in the second half of the year
- The effects of some of the initial results of the lean manufacturing project have been evident in the first Quarter



### **Contacts**



#### **Anna Franchin**

Via VII Strada 15 – 35129 Padova, Italy

Tel: +39 049 6985780

Fax: +39 049 6987129

E-mail: infoir@safilo.com



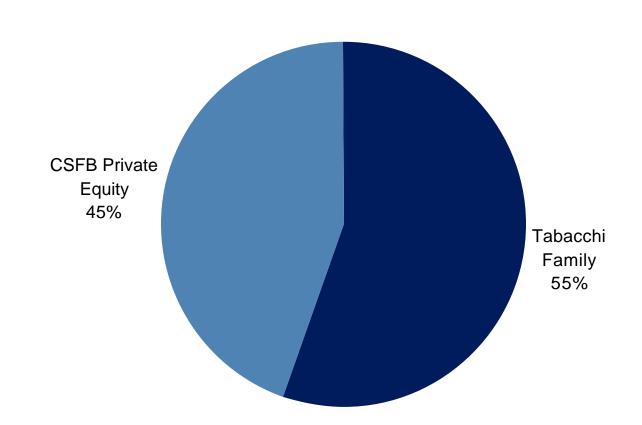


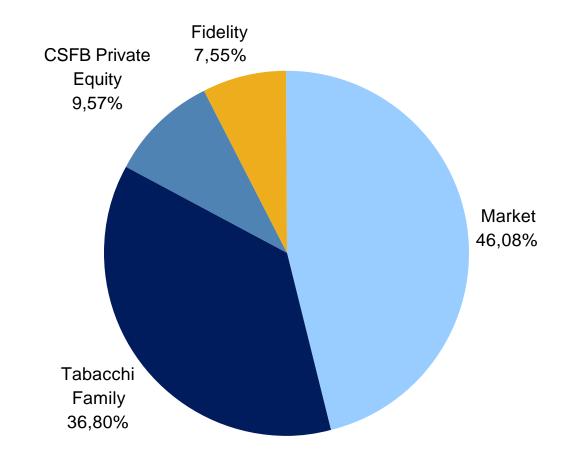
Appendices

## **Shareholding Structure**

**Before IPO** 

#### Today<sup>(1)</sup>







## **Detailed Profit & Loss**

	Q1 Ending March 31			
€m	2006	%	2005	%
Net sales Cost of sales	302.125 (117.008)	100,0%	280.961 (112.567)	100,0%
Gross profit	185.117	61,3%	168.394	59,9%
Selling and marketing expenses General and administrative expenses	(111.846) (29.408)	-37,0% -9,7%	(102.274) (26.277)	-36,4% -9,4%
Operating income	43.863	14,5%	39.843	14,2%
Interest expense and other financial charges, net	(13.206)		(19.953)	
Income before taxation	30.657	10,1%	19.890	7,1%
Income tax expenses	(12.589)		(12.250)	
Net income	18.068	6,0%	7.640	2,7%
Net income attributable to minority interests	1.110		1.182	
Net income attributable to the Group	16.958	5,6%	6.458	2,3%
Earnings per share - <i>Basic</i> (Euro)	0,06		0,03	
Earnings per share - Diluted (Euro)	0,06		0,03	



## **Detailed Balance Sheet**

	Q1 Ending March 31		
€m	2006	2005	
ASSETS			
Current assets			
Cash in hand and at banks	49.248	173.232	
Trade receivables, net	340.994	307.558	
Inventory, net	212.766	208.802	
Assets held for sale	2.956	2.984	
Derivative financial instruments	1.263	-	
Other current receivables	29.551	31.679	
Total current assets	636.778	724.255	
Non-current assets			
Property, plant and equipment, net	192.712	193.603	
Intangible assets	24.368	25.580	
Goodwill	797.365	797.734	
Investments in associates	13.187	13.492	
Financial assets available-for-sale	6.939	6.009	
Deferred tax assets	81.521	81.263	
Derivative financial instruments	1.950	1.268	
Other non-current assets	1.348	1.303	
Total non-current assets	1.119.390	1.120.252	
Total assets	1.756.168	1.844.507	

	Q1 Ending March 31		
€m	2006	2005	
LIABILITIES AND EQUITY			
Current liabilities			
Short-term borrowings	74.351	184.006	
Trade payables	191.034	192.286	
Tax payables	25.160	20.872	
Derivative financial instruments	-	878	
Other current liabilities	79.609	82.010	
Provision for risks and charges  Total current liabilities	340 <b>370.494</b>	128 <b>480.180</b>	
Total current liabilities	370.494	400.100	
Non-current liabilities			
Long-term borrowings	468.586	468.242	
Employee benefits liability	40.947	39.424	
Provision for risks and charges	8.504	8.644	
Deferred tax liabilities	12.453	10.969	
Derivative financial instruments	2.322	3.271	
Other non-current liabilities  Total non-current liabilities	6.531 <b>539.343</b>	6.565 <b>537.115</b>	
		337.113	
Total liabilities	909.837	1.017.295	
Shareholders' equity			
- · · - · · - · · · · · · · · · · · · ·	754 070	754.070	
Share premium reserve	751.276	751.276	
Retained earnings and other reserves	1.725	358	
Fair value and cash flow reserves	(929)	(3.899)	
Income attributable to the Group	16.958	3.097	
Total Group Equity	839.873	821.675	
Total Minority Equity	6.458	5.537	
Total shareholders' equity	846.331	827.212	
Total liabilities and equity	1.756.168	1.844.507	



## **Detailed Cash Flow Statement**

	Q1 Ending March 31		
€m	2006	2005	
Cash flows from operating activities			
Net income	18.068	7.640	
Depreciation and Amortization	9.078	8.695	
Share (income) on equity investments	(968)	(371)	
Net movements in the employee benefits liability	1.541	1.082	
Net movements in other provisions	83	411	
Interest expenses	11.282	15.920	
Income tax expense	12.588	12.250	
Income from operating activities prior			
to movements in working capital	51.672	45.627	
Changes in operating Assets and Liabilities			
(Increase) Decrease in trade receivables and other current receivables	(34.325)	(57.133)	
(Increase) Decrease in inventory, net	(5.967)	8.930	
Increase (Decrease) in trade payables and other current payables	(11.301)	(19.572)	
Interest expenses paid	(6.546)	(6.718)	
Income taxes paid	(5.020)	(4.754)	
A - Net Cash (used in) operating activities	(11.487)	(33.620)	
Cash Flows from investing activities			
Purchase of property, plant and equipment (net of disposals)	(7.084)	(5.171)	
Purchase of intangible assets	(481)	(391)	
B - Net Cash (used in) investing activities	(7.565)	(5.562)	
Cash Flows from Financing activities			
Proceeds from borrowings	11.423	45.704	
Repayment of borrowings	(542)	(806)	
Bank deposit for interests on convertible bonds payment	(3.534)	-	
Dividends paid	(249)	(220)	
C - Net Cash provided by financing activities	7.098	44.678	
Effect of exchange rates	(341)	1.354	
Other movements in shareholders' equity	3.550	230	
Net increase in cash and cash equivalents	3.209	1.584	
D - Cash and cash equivalents at the beginning of the period	44.546	18.191	
E - Cash and cash equivalents at the end of the period	35.801	25.271	



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