

ARM Holdings plc Annual General Meeting

Warren East - CEO

12th May 2011

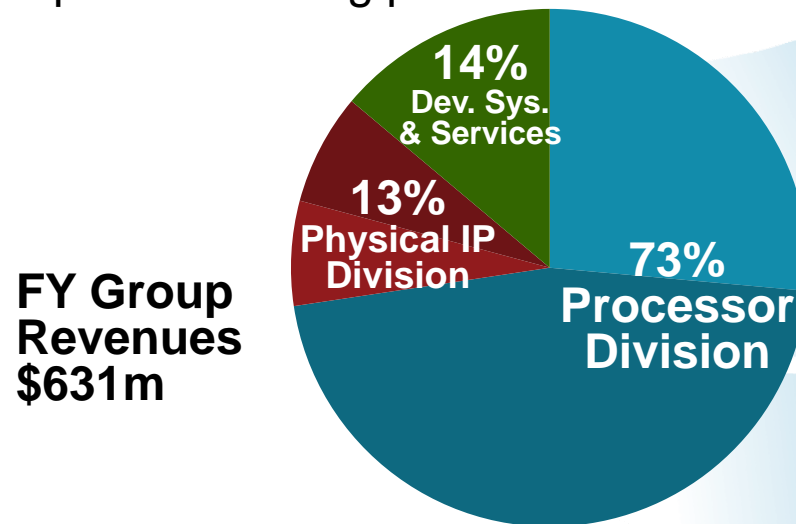


The Architecture for the Digital World®

ARM®

FY 2010 Highlights

- Licensing positions ARM for further gains in multiple markets
 - 91 licenses signed during the year with ARM technology increasingly chosen by influential market leaders
- ARM gaining share in end markets with structural growth drivers
 - More than 6 billion chips in mobile devices, microcontrollers and consumer electronics
- Physical IP strategy on track
 - Important new deals drive adoption of advanced technology
- Group backlog at record levels after strong Q4
- Financial discipline delivering profits and cash



Growth in non-mobile applications

Increasing the ARM value per transaction

Extending IP Outsourcing

Growth Opportunities



Q1 2011 Highlights

- Gaining share as major companies choose ARM for their future designs
- Q1 revenues at \$185.5m, up 29%
 - Normalised PBT at £50.8m, up 35%
 - Normalised EPS at 2.73p, up 34%
 - Further strong cash generation
- Processor Division
 - Licensing base grows by 39 to over 770
 - 1.85 billion units shipped
 - Record \$87.9m royalties, up 32% whilst industry up 13%¹ year-on-year
- Physical IP Division
 - New Processor Optimisation Packages are proving very popular and are driving future processor and physical IP royalties

Some of the New ARM-based Products Recently Announced

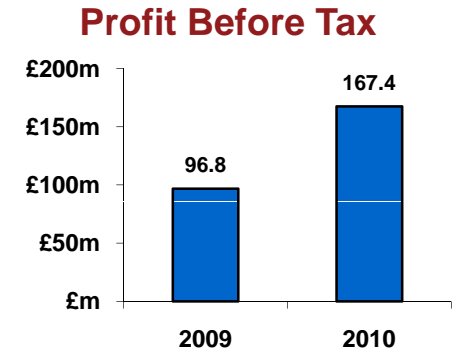
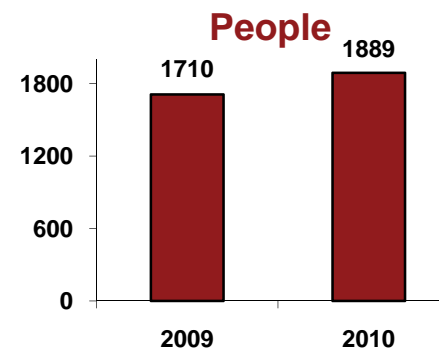
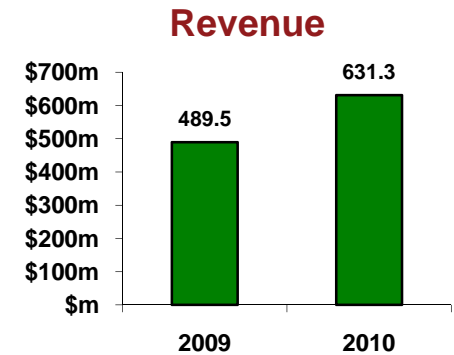
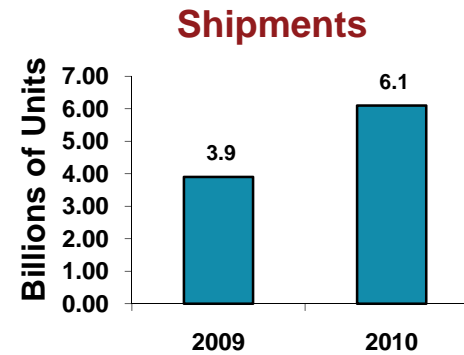
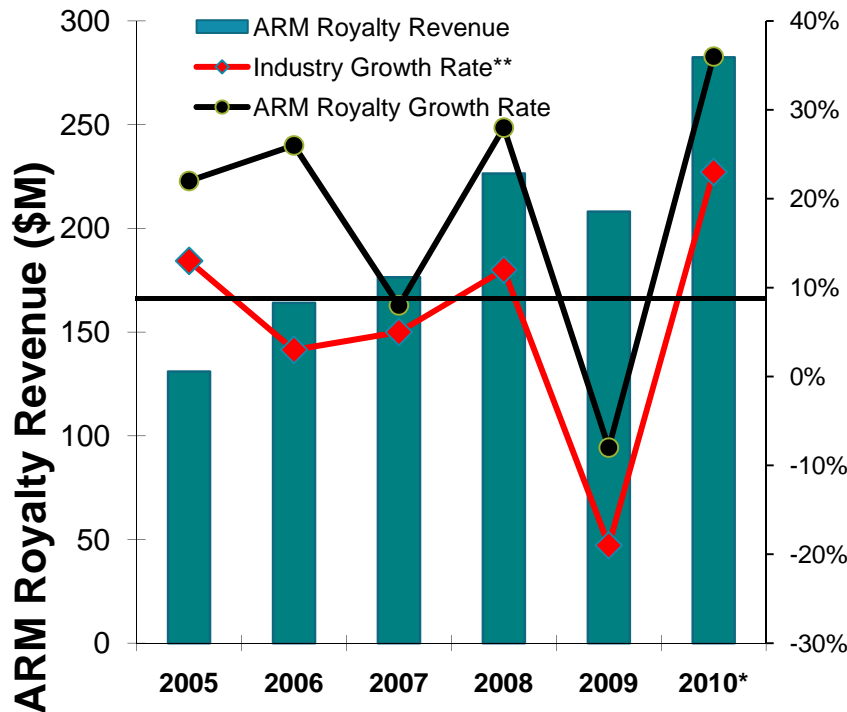


**More Announcements
Expected Through 2011**

Note: 1 – SIA February 2011

ARM: Continuing to Outperform

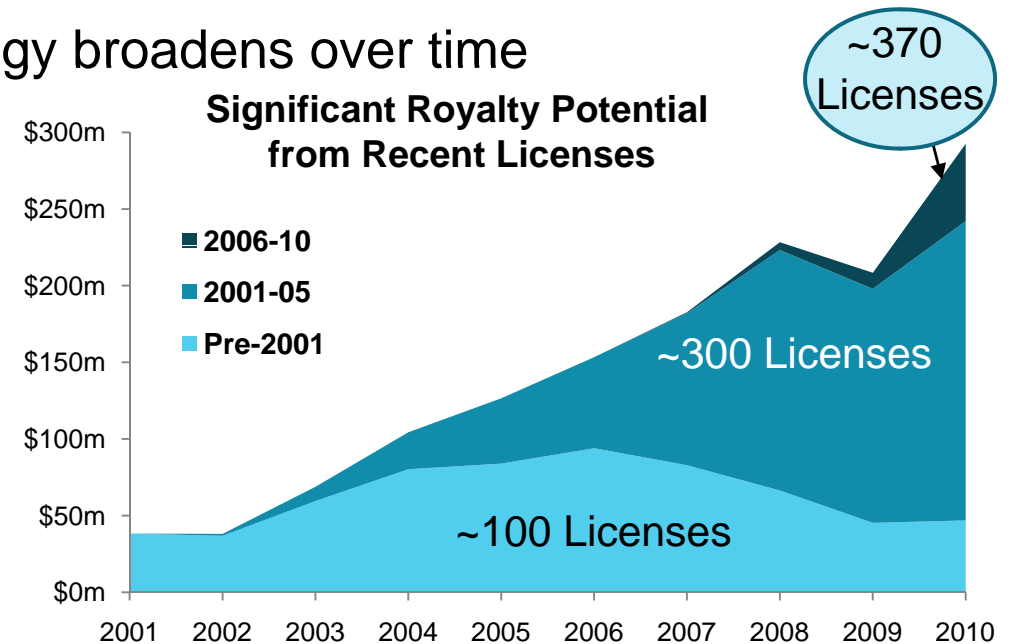
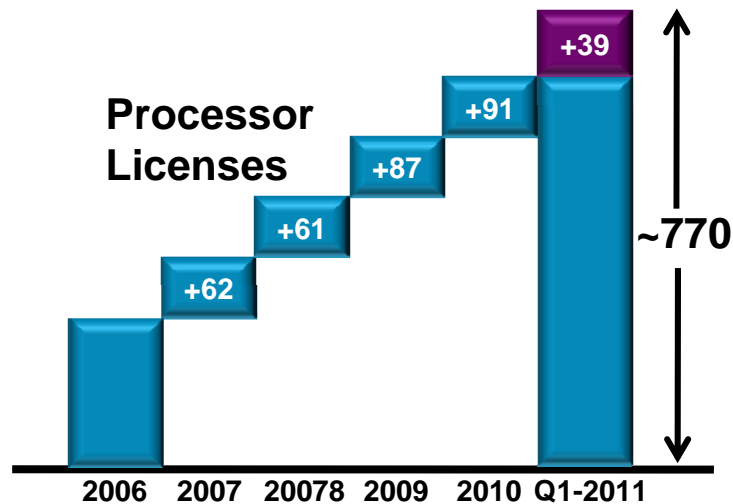
- ARM has outperformed the industry through the cycle
- Profitability gaining at the same time as increasing investment in R&D



*2010 excludes \$9m of royalty catch-up
 **Source: SIA February 2011
 Offset 1 quarter to align with ARM's royalty revenue

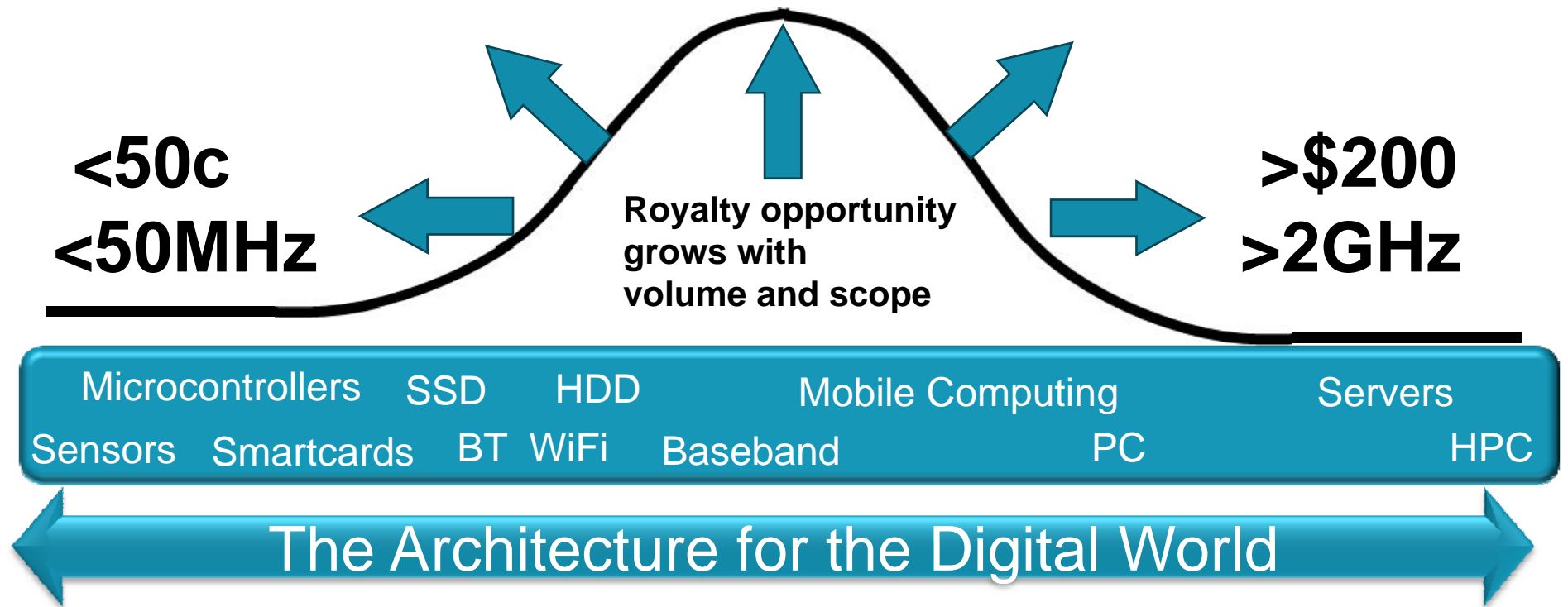
Cumulative Licensing Drives Royalties

- Licensing base typically grows by 60-90 licenses every year
 - Internet-connected consumer electronics from smartphones to DTV
 - Embedded applications such as microcontrollers and hard disk drives
- Growing base yields royalty revenues over long period
 - Leading semiconductor companies have made long-term, strategic commitments to ARM technology
 - Applicability of ARM technology broadens over time



ARM's 2020 Vision

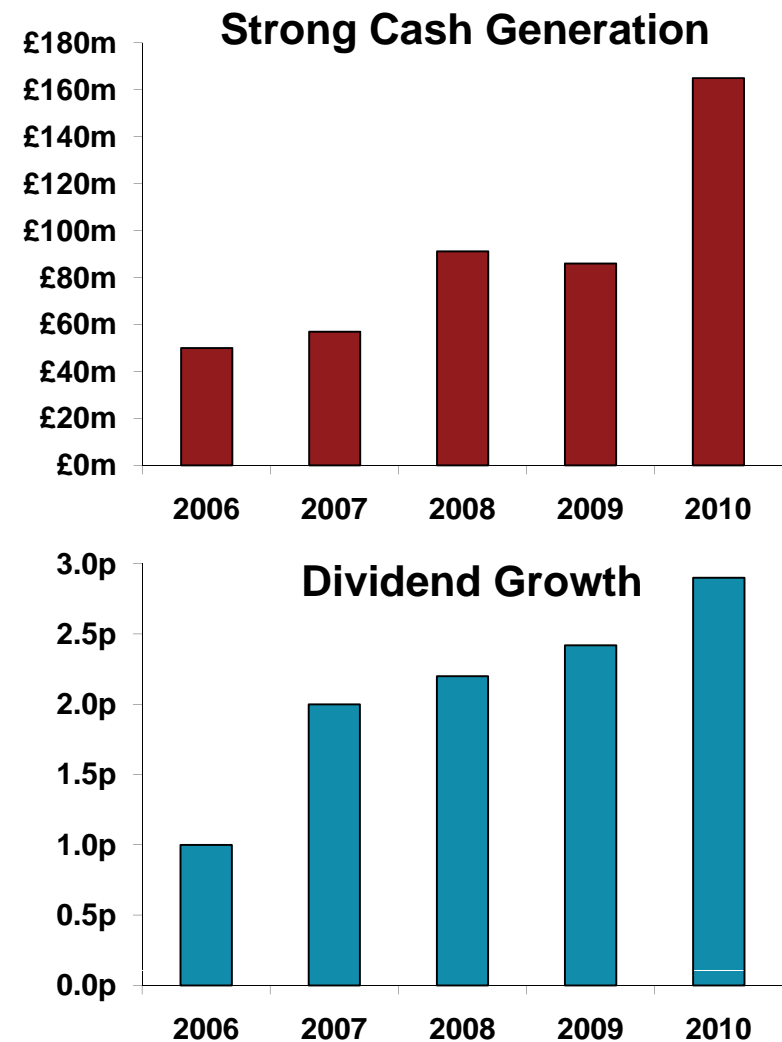
- ARM is growing into new markets and product categories
 - From sensors to servers, from 50c to \$200, from <50MHz to >2GHz
- Today's processor licenses drive royalties beyond 2015
- Expect over 100 billion cumulative ARM based chips by 2020



Strong Balance Sheet and Cash Generation

- Healthy margins drive strong cash generation of £180m in 2010
- Net cash of £290m at end 2010
- Expect to retain cash rich balance sheet

- Total cash return of £402m over 5 years
 - £140m via dividend
 - £262m via buyback
- Progressive dividend policy
 - 2010 dividend increased by 20%



Summary

- ARM has outperformed the semiconductor industry through both downturn and recovery
- Innovative new products were launched in 2010 and we increased investment in the next generation
- Influential companies are choosing to develop their next generation products around ARM
- Our share grew in all our target markets and we expect our opportunity to grow for years to come
- Operating leverage of business model and financial discipline delivers earnings growth and strong cash generation

ARM Holdings plc Results of Proxy Voting



| Resolution Number | FOR | | DISCRETIONARY | | AGAINST | | WITHHELD | | TOTAL VOTE |
|-------------------|--------------|--------------|---------------|--------------|--------------|--------------|--------------|--------------|-------------|
| | No. of Votes | No. of Cards | No. of Votes | No. of Cards | No. of Votes | No. of Cards | No. of Votes | No. of Cards | |
| 01 | 943,453,472 | 1,133 | 136,364 | 136 | 251,548 | 5 | 2,695,294 | 12 | 946,536,678 |
| 02 | 945,752,670 | 1,141 | 133,252 | 134 | 145,789 | 4 | 504,967 | 7 | 946,536,678 |
| 03 | 920,218,747 | 986 | 138,937 | 139 | 15,516,893 | 116 | 10,662,101 | 57 | 946,536,678 |
| 04 | 929,688,950 | 1,066 | 138,157 | 141 | 16,212,609 | 53 | 496,962 | 32 | 946,536,678 |
| 05 | 939,892,745 | 1,073 | 142,975 | 141 | 6,003,756 | 44 | 497,202 | 34 | 946,536,678 |
| 06 | 939,794,329 | 1,065 | 143,972 | 142 | 6,099,277 | 52 | 499,100 | 33 | 946,536,678 |
| 07 | 932,722,413 | 1,063 | 140,772 | 139 | 13,222,105 | 62 | 481,388 | 33 | 946,566,678 |
| 08 | 932,612,006 | 1,076 | 143,061 | 141 | 13,307,732 | 46 | 473,879 | 33 | 946,536,678 |
| 09 | 932,209,961 | 1,074 | 138,932 | 139 | 13,712,937 | 49 | 474,848 | 34 | 946,536,678 |
| 10 | 932,338,993 | 1,078 | 143,495 | 142 | 13,581,033 | 47 | 473,157 | 31 | 946,536,678 |
| 11 | 932,191,258 | 1,075 | 139,292 | 141 | 13,733,925 | 48 | 472,203 | 32 | 946,536,678 |
| 12 | 933,657,463 | 1,061 | 142,609 | 141 | 11,213,718 | 55 | 1,522,888 | 39 | 946,536,678 |
| 13 | 939,334,012 | 1,057 | 155,996 | 155 | 6,577,801 | 52 | 468,869 | 29 | 946,536,678 |
| 14 | 930,141,735 | 1,063 | 156,154 | 155 | 15,766,023 | 46 | 472,766 | 33 | 946,536,678 |
| 15 | 931,636,122 | 1,065 | 156,819 | 156 | 14,273,902 | 48 | 469,835 | 31 | 946,536,678 |
| 16 | 939,747,299 | 1,064 | 152,509 | 153 | 6,162,930 | 46 | 473,940 | 32 | 946,536,678 |
| 17 | 934,648,860 | 1,082 | 152,816 | 147 | 11,331,507 | 49 | 403,495 | 15 | 946,536,678 |
| 18 | 931,370,937 | 1,074 | 149,591 | 149 | 14,353,247 | 53 | 662,903 | 22 | 946,536,678 |
| 19 | 837,485,350 | 1,000 | 154,046 | 149 | 106,402,976 | 118 | 2,494,306 | 46 | 946,536,678 |
| 20 | 940,591,166 | 995 | 166,657 | 155 | 5,259,902 | 95 | 518,953 | 50 | 946,536,678 |
| 21 | 945,267,407 | 1,049 | 150,318 | 150 | 891,345 | 71 | 227,608 | 19 | 946,536,678 |
| 22 | 825,379,165 | 1,010 | 149,605 | 148 | 120,588,435 | 134 | 419,473 | 19 | 946,536,678 |