

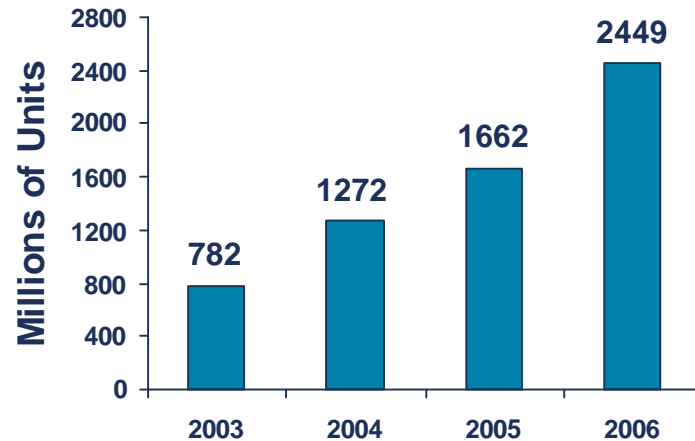
# **ARM Holdings plc Annual General Meeting 15 May 2007**

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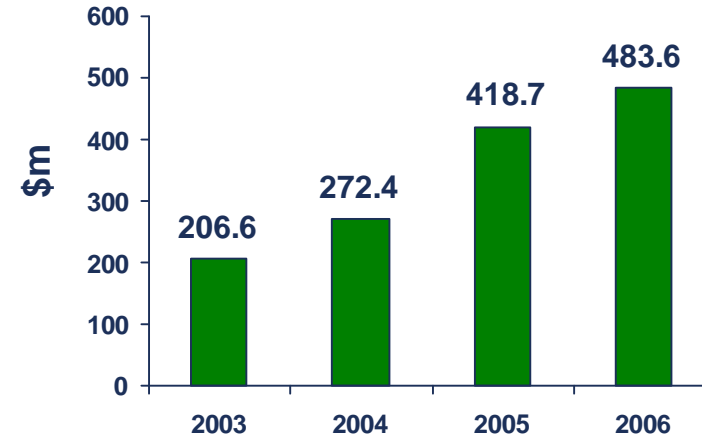
Warren East - CEO

# ARM: Solid Business Foundation

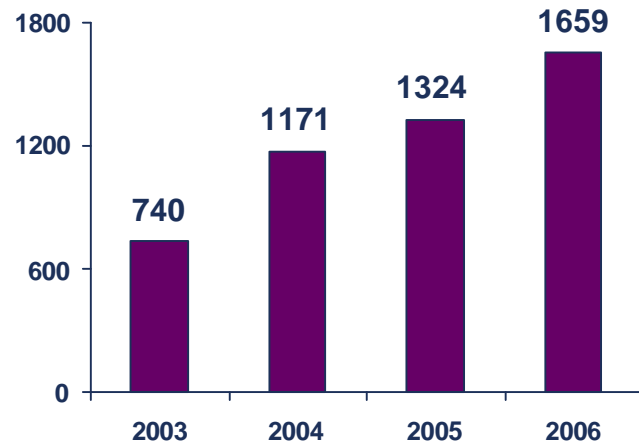
**Shipments +213%**



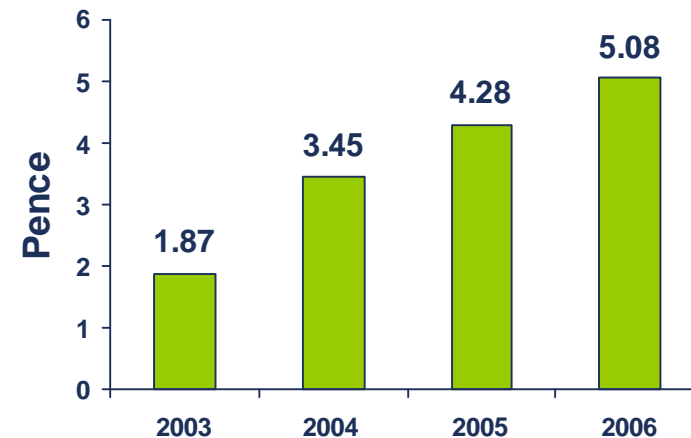
**Revenue +134%**



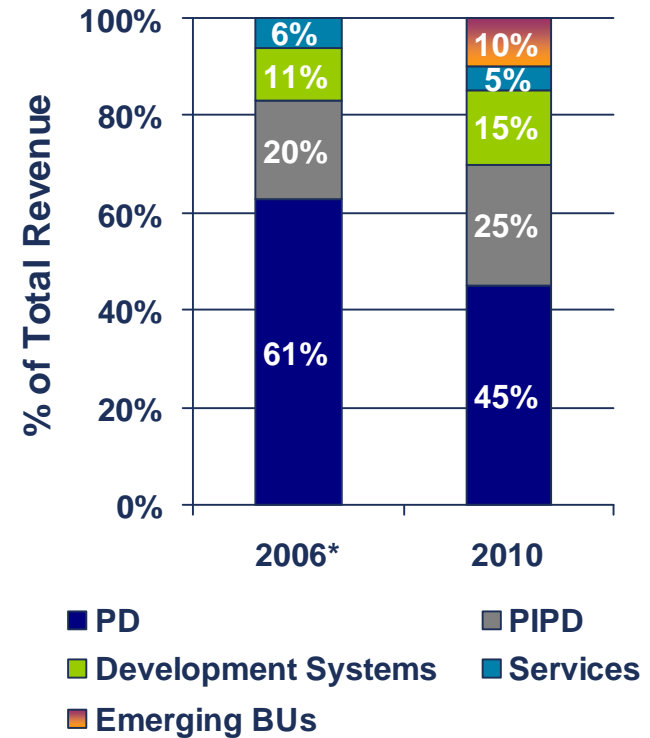
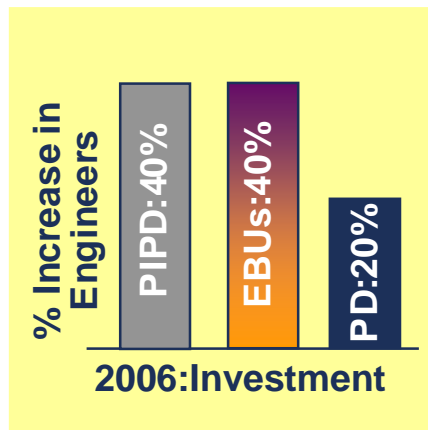
**People +124%**



**EPS +172%**



# 2006 – Year of Investment in the Business



**2007 :  
Productivity  
and Development**

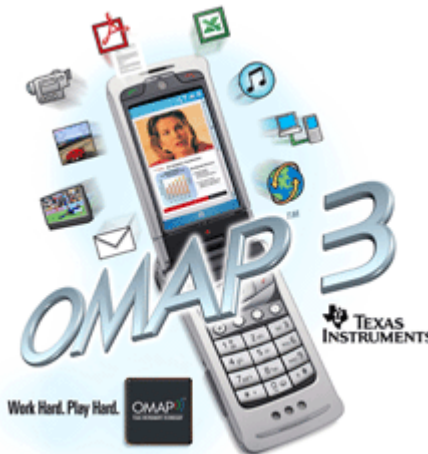
\* Emerging BU revenue is included in PD as it constitutes less than 5% of total revenue

# PD – Cortex Delivery and Development

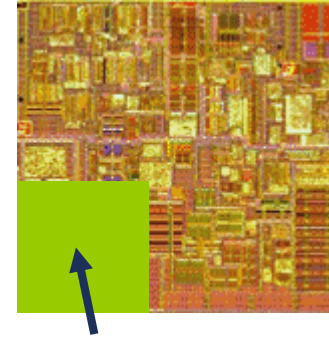
- Great year for Cortex
  - A8 a leadership product
  - 13 Licenses signed in 2006
  - 18 companies using Cortex
- Cortex R4 and A8 delivered on schedule - mid 2006
  - 3 Cortex products available for licensing in 2007
- Numerous Cortex based products announced in 2006
  - First Cortex M3 royalties received
- Next generation Cortex products in evaluation
  - 1<sup>st</sup> license signed at the end of 2006



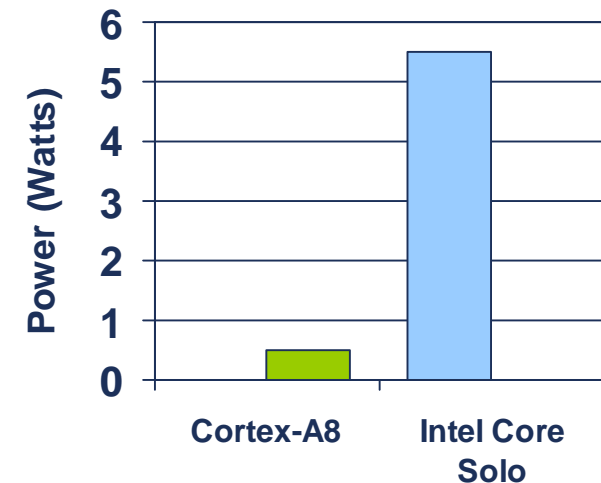
Awards for Cortex M3 based  
Luminary Stellaris Family



1GHz Intel Core Solo

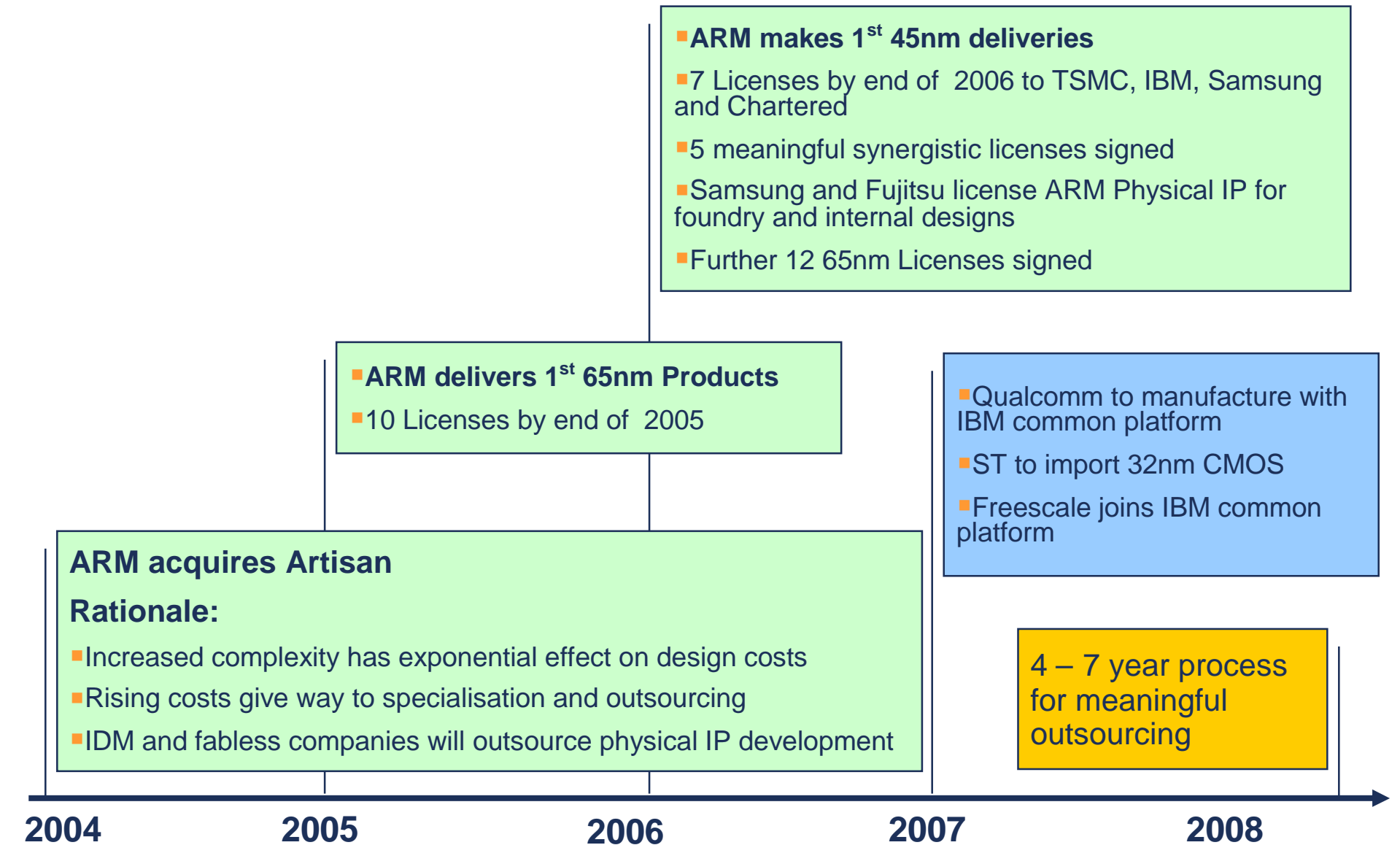


1GHz Cortex-A8



Intel power data: Intel website  
Intel die photo: Microprocessor Report

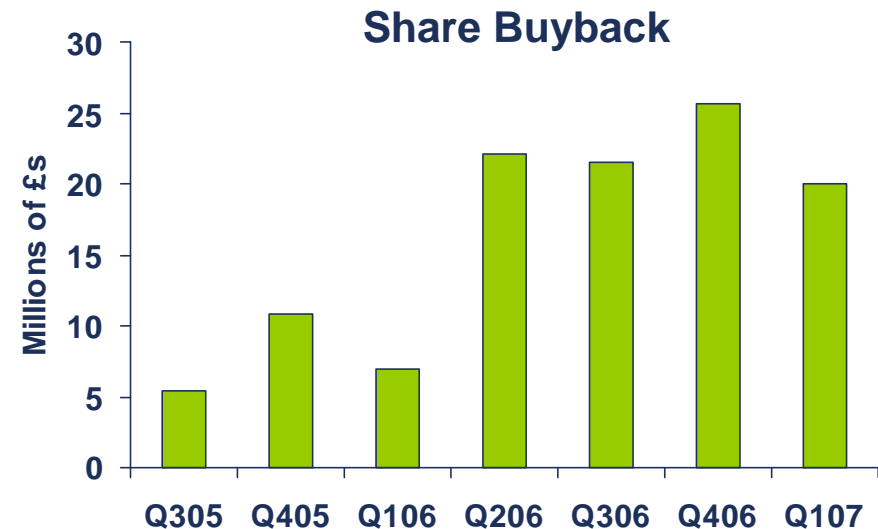
# Consistent Execution in Physical IP



# Capital Structure Update

- Reduction of cash balance to ~£50m by end of year (£127m at end of Q1 2007)
  - More efficient capital structure
  - Sufficient resources to invest in the business
- Proposed step up in FY dividend to 2p (100% increase from 2006)
  - Market leadership position with strong visibility of cash flows
  - Benefits of licensing and royalty model bearing fruit
  - Dividend to grow broadly in line with earnings from new base
- Acceleration in share buyback program
  - >£100m to be used for share repurchase this year
  - 6.7% of issued share capital has been repurchased since July 2005

£m	Dividends	Buybacks	Total
2004	9.0	-	9.0
2005	10.4	16.2	26.6
2006	12.4	76.5	88.9
2007 Q1	-	20.2	20.2
<b>Total</b>	<b>31.8</b>	<b>112.9</b>	<b>144.7</b>



# Summary

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- 2006 - Strong year of growth while building for the future
  - Cortex products delivered and strong start to licensing
  - 45nm Physical IP deliveries initiated with 7 licenses signed
  - More than 8M ARM processor cores shipping/day
  - Execution across all parts of the business
- 2007 - Good start to the year
  - Q1 2007 dollar revenues up 14% over Q1 2006
  - Improving margins
- ARM well placed to benefit from expected industry improvements later in the year

# ARM Holdings plc

## Results of proxy voting

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# Resolution 1

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- For and Discretionary – 98.74%
- Against – 0.08%
- Vote withheld – 1.18 %
  
- Total votes – 914,962,735

# Resolution 2

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- For and Discretionary – 99.75%
- Against – 0.006%
- Vote withheld – 0.25%
  
- Total votes – 914,962,735

# Resolution 3

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- For and Discretionary – 96.29%
- Against – 1.65%
- Vote withheld – 2.06%
  
- Total votes – 914,962,735

# Resolution 4

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- For and Discretionary – 98.54%
- Against – 1.20%
- Vote withheld – 0.26%
  
- Total votes – 914,962,735

# Resolution 5

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- For and Discretionary – 99.44%
- Against – 0.30%
- Vote withheld – 0.26%
  
- Total votes – 914,962,735

# Resolution 6

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- For and Discretionary – 99.09%
- Against – 0.65%
- Vote withheld – 0.26%
  
- Total votes – 914,962,735

# Resolution 7

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- For and Discretionary – 81.02%
- Against – 18.06%
- Vote withheld – 0.92%
  
- Total votes – 914,962,735

# Resolution 8

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- For and Discretionary – 98.09%
- Against – 1.46%
- Vote withheld – 0.45%
  
- Total votes – 914,962,735

# Resolution 9

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- For and Discretionary – 98.09%
- Against – 1.46%
- Vote withheld – 0.45%
  
- Total votes – 914,962,735

# Resolution 12

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- For and Discretionary – 98.82%
- Against – 0.55%
- Vote withheld – 0.63%
  
- Total votes – 914,962,735

# Resolution 16

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- For and Discretionary – 99.14%
- Against –0.59%
- Vote withheld – 0.27%
  
- Total votes – 914,962,735

# Resolutions to be decided on a Poll

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Resolution	For and Discretionary %	Against %	Vote withheld %
10	99.73	0.02	0.25
11	99.45	0.28	0.27
13	99.49	0.04	0.47
14	99.50	0.03	0.47
15	99.53	0.01	0.46