

# INTERIM RESULTS 2006-2007 (unaudited)

### OPERATING AND FINANCIAL STATISTICS (unaudited)

|  |    | Three month | hs ended |         | Six mon | ths ended |         |
|--|----|-------------|----------|---------|---------|-----------|---------|
|  |    | Septe       | ember 30 | Better/ | Sep     | tember 30 | Better/ |
|  |    | 2006        | 2005     | (Worse) | 2006    | 2005      | (Worse) |
|  |    | -           | Restated |         |         | Restated  |         |
| Revenue  | £m | 2,313       | 2,205    | 4.9%    | 4,630   | 4,264     | 8.6%    |
| Operating profit before<br>BA Connect impairment | £m | 240         | 261      | (8.0)%  | 451     | 437       | 3.2%    |
| Operating profit                                 | £m | 134         | 261      | (48.7)% | 345     | 437       | (21.1)% |
| Profit before tax                                | £m | 176         | 241      | (27.0)% | 371     | 365       | 1.6%    |
| Profit after tax                                 | £m | 168         | 171      | (1.8)%  | 322     | 261       | 23.4%   |
| Net assets                                       | £m | 2,378       | 2,030    | 17.1%   | 2,378   | 2,030     | 17.18   |
| Basic earnings per share                         | р  | 14.5        | 14.9     | (2.7)%  | 27.8    | 23.0      | 20.9%   |

|  | Three mont<br>Sept   | hs ended<br>ember 30  | Better/  |   | nths ended<br>ptember 30  | Better/   |
|--|--|---|--|---|---|---|
|  | 2006   | 2005  | (Worse)  | 2006  | 2005  | (Worse)   |
|  |  | Restated  |  |   | Restated  |   |
| TOTAL GROUP OPERATIONS   |  |   |  |   |   |   |
| TRAFFIC AND CAPACITY   |  |   |  |   |   |   |
| RPK (m)<br>ASK (m)<br>Passenger load factor (%)<br>CTK (m)<br>RTK (m)<br>ATK (m)<br>Overall load factor (%)<br>Passengers carried (000)<br>Tonnes of cargo carried (000)   | 30,872<br>38,727<br>79.7<br>1,170<br>4,306<br>5,932<br>72.6<br>9,935<br>189        | 29,812<br>37,452<br>79.6<br>1,183<br>4,162<br>5,847<br>71.2<br>9,767<br>189         | 3.6%<br>3.4%<br>0.1pts<br>(1.1)%<br>3.5%<br>1.5%<br>1.4pts<br>1.7%                           | 60,781<br>76,949<br>79.0<br>2,403<br>8,518<br>11,865<br>71.8<br>19,504<br>387     | 57,580<br>74,158<br>77.6<br>2,368<br>8,111<br>11,569<br>70.1<br>18,944<br>382       | 5.6%<br>3.8%<br>1.4pts<br>1.5%<br>5.0%<br>2.6%<br>1.7pts<br>3.0%<br>1.3%                    |
| FINANCIAL  |  |   |  |   |   |   |
| Operating margin before<br>BA Connect impairment (%)<br>Operating margin (%)<br>Passenger revenue per RPK (p)<br>Passenger revenue per ASK (p)<br>Cargo revenue per CTK (p)<br>Total traffic revenue per RTK (p)<br>Total traffic revenue per ATK (p)<br>Total expenditure on operations<br>per RTK (p)<br>Total expenditure on operations<br>per ATK (p)<br>Average fuel price before hedging<br>(US cents/US gallon) | 10.4<br>5.8<br>6.50<br>5.19<br>13.68<br>50.35<br>36.55<br>50.60<br>36.73<br>229.19 | 11.8<br>11.8<br>6.36<br>5.07<br>13.10<br>49.30<br>35.09<br>46.71<br>33.25<br>175.69 | (1.4)pts<br>(6.0)pts<br>2.2%<br>2.4%<br>4.4%<br>2.1%<br>4.2%<br>(8.3)%<br>(10.5)%<br>(30.5)% | 9.7<br>7.5<br>6.60<br>5.22<br>13.48<br>50.93<br>36.56<br>50.31<br>36.11<br>221.36 | 10.2<br>10.2<br>6.35<br>4.93<br>12.75<br>48.80<br>34.21<br>47.18<br>33.08<br>168.75 | (0.5)pts<br>(2.7)pts<br>3.9%<br>5.9%<br>5.7%<br>4.4%<br>6.9%<br>(6.6)%<br>(9.2)%<br>(31.2)% |
| TOTAL AIRLINE OPERATIONS (Note 1) OPERATIONS   |  |   |  |   |   |   |
| Average Manpower Equivalent (MPE)<br>ATKs per MPE (000)<br>Aircraft in service at  | 45,058<br>131.7  | 46,144<br>126.7   | 2.4%<br>3.9%   | 45,079<br>263.2   | 46,112<br>250.9   | 2.2%<br>4.9%  |
| period end   | 283  | 288   | (5)  | 283   | 288   | (5)   |

Note 1: Excludes non airline activity companies, principally, Airmiles Travel Promotions Ltd, BA Holidays Ltd, BA Travel Shops Ltd and Speedbird Insurance Company Ltd.

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# Group Performance

Group profit before tax for the three months to September 30 was £176 million; this compares with a profit of £241 million last year. The reduction primarily reflects the impairment charge of £106 million taken this year against the BA Connect business, revenue weakness following the security-related disruption in August and fuel costs 30% higher than last year, partially offset by the profit of £48 million realised on the disposal of the Group's holding in World Network Services.

Operating profit of £240 million before the impairment of BA Connect was £21 million lower than last year. This resulted in an operating margin of 10.4%, 1.4 points lower than last year. Including the BA Connect impairment, operating profit was £134 million, giving an operating margin of 5.8%.

The results for the quarter have been significantly impacted as a result of the new security measures introduced in August. The cost in the quarter is estimated at some £100 million.

Group profit before tax before the impairment of BA Connect for the six months to September 30 was  $\pounds477$  million,  $\pounds112$  million better than last year; operating profit - - at  $\pounds451$  million - - was  $\pounds14$  million better than last year.

Operating margin for the half year – – traditionally the stronger of the two halves – – was 9.7%, 0.5 points lower than last year. Including the effect of the BA Connect impairment charge, the operating margin was 7.5%.

Cash inflow from operating activities was £439 million for the six months, with the closing cash, cash equivalents and short term deposits at £2,633 million representing a £193 million increase versus March 31, 2006. Net debt fell by £516 million from March 31, 2006 to £1,125 million.

### Turnover

For the three month period, group turnover - - at £2,313 million - - was up 4.9% on a flying programme 1.5% larger in ATKs. Passenger revenue increased by 5.9%, primarily reflecting the impact of increased volumes and fuel surcharges. Passenger yields per RPK (including fuel surcharges) were up 2.2%; seat factor was up 0.1 point at 79.7% on capacity 3.4% higher in ASKs. Cargo revenue was up 3.2%. Cargo volumes for the three month period (CTKs) were down 1.1% compared with last year, with yields (revenue/CTK) up 4.4%.

Overall load factor for the three month period was up 1.4 points at 72.6%, and for the half year up 1.7 points at 71.8%.

For the six month period, turnover improved by 8.6% to £4,630 million on a flying programme 2.6% larger in ATKs. Passenger yields per RPK were up 3.9% with seat factor up 1.4 points at 79.0% on capacity 3.8% higher in ASKs. Cargo volumes were up 1.5%, with yields up 5.7%.

### Costs

For the three month period, group unit costs (pence/ATK) increased by 10.5% on the same period last year. Excluding the BA Connect impairment charge and fuel costs, unit costs fell by 1.1%. Capacity was 1.5% higher in ATKs.

Total expenditure from operations was up 12.1% (up 0.3% excluding fuel and the impairment charge). Fuel costs for the quarter, rose by 30.2% due to the increase in fuel price net of hedging.

For the six month period, unit costs (pence/ATK) increased by 9.2% on the same period last year. This reflects a total operating cost increase of 12.0% on capacity 2.6% higher in ATKs. Excluding the BA Connect impairment charge, the unit cost increase was 6.5%.

### BA Connect

BA Connect's operating loss was £6 million for the six month period. As this represents an on-going significant worsening against plan, an impairment review of the BA Connect business has been carried out as at September 30, 2006. This has resulted in an impairment charge of £106 million within the operating results of the Group for the quarter.

Subsequent to September 30, 2006, we have reached agreement in principle to sell the regional business of BA Connect to Flybe, subject to due diligence.

### Non Operating Items

Interest expense for the three month period reduced by £19 million from last year to £35 million reflecting the impact of lower debt and the £15 million release of a provision no longer required in respect of interest on previously disputed overseas tax and social security charges. Interest income at £33 million was £11 million higher than last year reflecting higher cash balances.

Profit on sale of fixed assets and investments was £49 million, £48 million higher than last year, reflecting the disposal for proceeds of £52 million of the Group's holding in World Network Services.

Income relating to fixed asset investments was £12 million, reflecting the recognition of income from the Group's investment in NATS (National Air Traffic Services Limited) through The Airline Group.

For the six month period, interest expense was £74 million, £39 million lower than last year. The retranslation of currency borrowings generated a credit of £9 million, compared with a charge of £10 million last year. Profit on sale of fixed assets and investments was £49 million, compared with a loss of £2 million last year.

### Tax

The tax charge for the three month period was £8 million, giving an effective rate of 5%. The charge for the six month period was £49 million, with an effective rate of 13%. The tax rate in the three month period has benefited from the recognition of an advance corporation tax asset of £29 million which was previously written off and from one-off releases totalling £15 million of which £8 million is overseas tax on which interest previously charged has been released. UK corporation tax payments in the quarter totalled £29 million and in the six month period £56 million.

### Earnings Per Share

The earnings attributable to shareholders for the three months were equivalent to 14.5 pence per share, compared with last year's earnings per share of 14.9 pence.

For the six month period, the profit attributable to shareholders was £315 million, equivalent to 27.8 pence per share, compared with earnings of 23.0 pence per share last year.

The Board has decided that no interim dividend should be paid.

### Net Debt / Total Capital Ratio

Borrowings, net of cash and short term loans and deposits, were £1,125 million at September 30, down £516 million since the start of the year. The net debt/total capital ratio reduced by 12.1 points from March 31 to 32.1%. The net debt/total capital ratio including operating leases was down 9.9 points from March 31 to 43.1%.

### Cash Flow

During the six months the Group generated a positive cash flow from operating activities of £439 million, £91 million lower than last year. Including current interest bearing deposits, the cash position at September 30, 2006 was £2,633 million, an increase of £193 million compared with March 31, 2006.

### Aircraft Fleet

During the three month period one DHC - 8 aircraft was returned to lessor.

On October 17, the company launched a competition for new longhaul aircraft by issuing tender documents to aircraft and engine manufacturers.

The competition, called a request for proposal (RFP), is the first step in a lengthy process before the airline makes a decision to expand and renew its longhaul fleet for the next decade.

### Pensions

An actuarial valuation of the Group's two main pension schemes, the Airways Pension Scheme (APS) and the New Airways Pension Scheme (NAPS) has been carried out. The actuarial deficit has risen from £928 million in March 2003 to £2,062 million in March 2006, mainly due to longer life expectancy and a lower discount rate. If no changes are made to the scheme and the deficit was spread over ten years the Group's annual cash contributions would need to be £497 million. The company published its proposals to tackle pension funding earlier this year, which included changes to future benefits. When accepted, the airline will make a one-off contribution of £500 million to the scheme. In the meantime the trustees appointed PriceWaterhouseCoopers to provide independent advice on the company's financial ability to support the scheme. On the basis of this advice, the trustees stated that benefit changes will be necessary, plus higher annual company contributions and a higher lump sum than the £500 million proposed, as part of the funding plan for NAPS. Negotiations with the trustees and consultation with the unions continue.

### Competition Investigations

Martin George, Commercial Director, and Iain Burns, British Airways' Head of Communications resigned their positions with the airline on October 9. They had been on leave of absence since June 2006 when the Office of Fair Trading and the US Department of Justice began an investigation focused on long-haul passenger fuel surcharges.

The investigations continue.

### Fit for 5

Baggage handlers at Heathrow are the latest group of workers to agree changes to working practices ahead of the airline's move to Terminal 5. Staff voted by ballot convincingly in favour of the changes. This comes on top of agreements negotiated with other staff sections including loading, ground transport services, aircraft movements, equipment services and aircraft dispatch.

### Outlook

Overall market conditions are broadly unchanged. Longhaul premium transfer and shorthaul premium traffic, although recovering, continue to be affected by the tighter security arrangements currently in place. As a result, total revenue is now expected to be 4.5 per cent to 5 per cent higher than last year, down half a per cent from our previous guidance. We welcome the government announcement yesterday on the re-introduction of liquids in cabin baggage which brings the UK into line with the EU. We continue to support the BAA as they work to further improve the efficiency of the security process across London's airports.

We expect that total costs, excluding fuel, will be flat compared to last year. Total fuel costs net of hedging for the year are expected to be some £400 million higher than last year, based on current prices and sterling dollar exchange rates.

Our focus on costs will continue as we move towards achieving our 10% operating margin target.

Note:

Copies of the summary Interim Statement will be made available to all shareholders through the medium of the British Airways Investor magazine. Copies of the full Interim report are available from the company's registered office and on the Internet at www.bashares.com.

Certain information included in these statements is forward-looking and involves risks and uncertainties that could cause actual results to differ materially from those expressed or implied by the forward looking statements.

Forward-looking statements include, without limitation, projections relating to results of operations and financial conditions and the Company's plans and objectives for future operations, including, without limitation, discussions of the Company's Business Plan programs, expected future revenues, financing plans and expected expenditures and divestments. All forward-looking statements in this report are based upon information known to the Company on the date of this report. The Company undertakes no obligation to publicly update or revise any forward-looking statement, whether as a result of new information, future events or otherwise.

It is not reasonably possible to itemize all of the many factors and specific events that could cause the Company's forward looking statements to be incorrect or that could otherwise have a material adverse effect on the future operations or results of an airline operating in the global economy. Information on some factors which could result in material difference to the results is available in the Company's SEC filings, including, without limitation the Company's Report on Form 20-F for the year ended March 2006.

The estimated cost of the new security measures introduced in August reflects the direct cost of the measures and the estimated revenue impacts, both direct and indirect. The estimate of £100 million is based on assumptions the company considers reasonable, but are judgemental.

|  | Three months ended<br>September 30 |              | Six months ended<br>Better/ September 30 |              |                    | Better/        |
|--|------------------------------------|--------------|--|--------------|--------------------|----------------|
|  | 2006 £m                            | 2005 £m      | (Worse)                                  | 2006 £m      | 2005 £m            | (Worse)        |
|  | 2000 2                             | Restated     | (WOI BC)                                 | 2000 2       | Restated           | (MOLDC)        |
| Traffic Revenue*                                     |                                    |              |  |              |                    |                |
| Passenger  | 2,008                              | 1,897        | 5.9%                                     | 4,014        | 3,656              | 9.8%           |
| Cargo  | 160                                | 155          | 3.2%                                     | 324          | 302                | 7.3%           |
| Other mercenne                                       | 2,168<br>145                       | 2,052<br>153 | 5.7%<br>(5.2)%                           | 4,338<br>292 | 3,958<br>306       | 9.6%           |
| Other revenue<br>TOTAL REVENUE                       | 2,313                              | 2,205        | 4.9%                                     | 4,630        | 4,264              | (4.6)%<br>8.6% |
| Employee costs                                       | 576                                | 568          | (1.4)%                                   | 1,186        | 1,138              | (4.2) %        |
| Depreciation, amortisation and impairment            |                                    | 171          | (4.1)%                                   | 364          | 349                | (4.3)%         |
| Aircraft operating lease costs                       | 26                                 | 31           | 16.1%                                    | 49           | 56                 | 12.5%          |
| Fuel and oil costs                                   | 534                                | 410          | (30.2)%                                  | 1,046        | 765                | (36.7)%        |
| Engineering and other aircraft costs                 | 110                                | 118          | 6.8%                                     | 223          | 235                | 5.1%           |
| Landing fees and en route charges                    | 145                                | 145          |  | 291          | 287                | (1.4)%         |
| Handling charges, catering and other operating costs | 250                                | 248          | (0.8)%                                   | 489          | 482                | (1 = ) 9.      |
| Selling costs  | 98                                 | 240<br>106   | (0.8)<br>7.5%                            | 204          | 4 <i>82</i><br>214 | (1.5)%<br>4.7% |
| Currency differences                                 | 2                                  | 2            | 1.50                                     | 204          | (3)                |                |
| Accommodation, ground equipment                      | _                                  | 2            |  |              | (0)                |                |
| and IT costs   | 154                                | 145          | (6.2)%                                   | 304          | 304                |                |
| Total expenditure before                             |                                    |              |  |              |                    |                |
| BA Connect impairment                                | 2,073                              | 1,944        | (6.6)%                                   | 4,179        | 3,827              | (9.2)%         |
| Impairment loss on BA Connect                        | 106                                | 1, 944       | (0.0) %<br>nm                            | 106          | 3,027              | (J.2/8<br>nm   |
|  |                                    |              |  |              |                    |                |
| TOTAL EXPENDITURE ON OPERATIONS                      | 2,179                              | 1,944        | (12.1)%                                  | 4,285        | 3,827              | (12.0)%        |
| Operating Profit before                              |                                    |              |  |              |                    |                |
| BA Connect impairment                                | 240                                | 261          | (8.0)%                                   | 451          | 437                | 3.2%           |
| Impairment loss on BA Connect                        | 106                                |              | nm                                       | 106          |                    | nm             |
| OPERATING PROFIT                                     | 134                                | 261          | (48.7)%                                  | 345          | 437                | (21.1)%        |
|  |                                    |              |  | (a=)         |                    |                |
| Fuel derivative (losses)/gains**                     | (19)                               | 12           | nm                                       | (25)         | 13                 | nm             |
| Finance costs<br>Finance income                      | (35)<br>33                         | (54)<br>22   | 35.2%<br>50.0%                           | (74)<br>63   | (113)<br>43        | 34.5%<br>46.5% |
| Financing income and expense                         | 55                                 | 22           | 50.0%                                    | 05           | 40                 | 40.0%          |
| relating to pensions                                 | (4)                                | (4)          |  | (8)          | (8)                |                |
| Retranslation credits/(charges)                      |                                    |              |  | ( - <b>)</b> |                    |                |
| on currency borrowings                               | 3                                  | (1)          | nm                                       | 9            | (10)               | nm             |
| Profit/(loss) on sale of fixed assets                |                                    |              |  |              |                    |                |
| and investments                                      | 49                                 | 1            | nm                                       | 49           | (2)                | nm             |
| Share of profits in associates                       | 3                                  | 4            | (25.0)%                                  |              | 3                  | nm             |
| Income relating to fixed asset investments           | 12                                 |              | nm                                       | 12           | 2                  | nm             |
|  |                                    |              |  |              |                    |                |
| PROFIT BEFORE TAX                                    | 176                                | 241          | (27.0)%                                  | 371          | 365                | 1.6%           |
| Tax  | (8)                                | (70)         | 88.6%                                    | (49)         | (104)              | 52.9%          |
| PROFIT AFTER TAX                                     | 168                                | 171          | (1.8)%                                   | 322          | 261                | 23.4%          |
| Attributable to:                                     |                                    |              |  |              |                    |                |
| Equity holders of the parent                         | 165                                | 167          | (1.2)%                                   | 315          | 254                | 24.0%          |
| Minority interest                                    | 3                                  | 4            | (25.0)%                                  | 7            | 7                  |                |
|  | 168                                | 171          | (1.8)%                                   | 322          | 261                | 23.4%          |
|  |                                    |              |  |              |                    |                |
| Earnings per share:                                  | 14 E                               | 14.9p        | (2.7)%                                   | 27.8p        | 23.0p              | 20.9%          |
| Basic  | 14.5p                              | 14.90        | (2.1)7                                   | 2/.00        | 2.5.00             | 20.95          |

nm: Not meaningful

\* Fuel surcharges of £139 million for the quarter and £237 million for the six months previously presented within 'other revenue' in the September 2005 income statement, have been reclassified and included within traffic revenue.
\*\* Fuel derivative gains reflect the ineffective portion of unrealised gains and losses on fuel

derivative hedges required to be recognised through the income statement under IAS 39.

# CONSOLIDATED BALANCE SHEET (unaudited)

| CONSOLIDATED BALANCE SHEET (unaudited)  | September 30<br>2006 £m   | September 30<br>2005 £m<br>Restated  | March 31<br>2006 £m  |
|---|---|--|--|
| Property, plant and equipment<br>Fleet<br>Property<br>Equipment   | 6,357<br>946<br>290<br>7,593  | 6,783<br>970<br>372<br>8,125   | 6,606<br>974<br>302<br>7,882   |
| Goodwill<br>Landing rights<br>Other intangible assets   | 40<br>120<br>39<br>199  | 72<br>119<br>51<br>242   | 72<br>115<br>46<br>233   |
| Investments in associates<br>Other investments<br>Employee benefit assets<br>Other financial assets   | 103<br>48<br>128<br>57  | 115<br>33<br>138<br>117  | 131<br>33<br>137<br>89   |
| TOTAL NON-CURRENT ASSETS  | 8,128   | 8,770  | 8,505  |
| NON-CURRENT ASSETS HELD FOR SALE  | 7   | 1  | 3  |
| CURRENT ASSETS AND RECEIVABLES<br>Expendable spares and other inventories<br>Trade receivables<br>Other current assets  | 97<br>692<br>374  | 92<br>785<br>690   | 83<br>685<br>458   |
| Other current interest bearing deposits<br>Cash and cash equivalents  | 1,525<br>1,108<br>2,633   | 947<br>978<br>1 <b>,</b> 925   | 1,533<br>907<br>2,440  |
| TOTAL CURRENT ASSETS AND RECEIVABLES  | 3,796   | 3,492  | 3,666  |
|   |   |  |  |
| TOTAL ASSETS  | 11,931  | 12,263   | 12,174   |
| SHAREHOLDERS' EQUITY AND LIABILITIES<br>SHAREHOLDERS' EQUITY<br>Issued share capital<br>Share Premium<br>Investment in own shares   | 286<br>910  | 283<br>888<br>(11)   | 283<br>888   |
| SHAREHOLDERS' EQUITY AND LIABILITIES<br>SHAREHOLDERS' EQUITY<br>Issued share capital<br>Share Premium<br>Investment in own shares<br>Other reserves   | 286<br>910<br>971   | 283<br>888<br>(11)<br>659  | 283<br>888<br>690  |
| SHAREHOLDERS' EQUITY AND LIABILITIES<br>SHAREHOLDERS' EQUITY<br>Issued share capital<br>Share Premium<br>Investment in own shares   | 286<br>910  | 283<br>888<br>(11)   | 283<br>888   |
| SHAREHOLDERS' EQUITY AND LIABILITIES<br>SHAREHOLDERS' EQUITY<br>Issued share capital<br>Share Premium<br>Investment in own shares<br>Other reserves<br>TOTAL SHAREHOLDERS' EQUITY   | 286<br>910<br>971<br>2,167  | 283<br>888<br>(11)<br>659<br>1,819   | 283<br>888<br>690<br>1,861   |
| SHAREHOLDERS' EQUITY AND LIABILITIES<br>SHAREHOLDERS' EQUITY<br>Issued share capital<br>Share Premium<br>Investment in own shares<br>Other reserves<br>TOTAL SHAREHOLDERS' EQUITY<br>MINORITY INTEREST  | 286<br>910<br>971<br>2,167<br>211   | 283<br>888<br>(11)<br>659<br>1,819<br>211  | 283<br>888<br>690<br><u>1,861</u><br>213   |
| SHAREHOLDERS' EQUITY AND LIABILITIES<br>SHAREHOLDERS' EQUITY<br>Issued share capital<br>Share Premium<br>Investment in own shares<br>Other reserves<br>TOTAL SHAREHOLDERS' EQUITY<br>MINORITY INTEREST<br>TOTAL EQUITY<br>NON-CURRENT LIABILITIES<br>Interest bearing long-term borrowings<br>Employee benefit obligations<br>Provisions for deferred tax<br>Other provisions   | 286<br>910<br>971<br>2,167<br>211<br>2,378<br>3,253<br>1,821<br>820<br>146  | 283<br>888<br>(11)<br>659<br>1,819<br>211<br>2,030<br>3,902<br>1,813<br>987<br>118                                       | 283<br>888<br>690<br>1,861<br>213<br>2,074<br>3,602<br>1,803<br>896<br>135                                       |
| SHAREHOLDERS' EQUITY AND LIABILITIES<br>SHAREHOLDERS' EQUITY<br>Issued share capital<br>Share Premium<br>Investment in own shares<br>Other reserves<br>TOTAL SHAREHOLDERS' EQUITY<br>MINORITY INTEREST<br>TOTAL EQUITY<br>NON-CURRENT LIABILITIES<br>Interest bearing long-term borrowings<br>Employee benefit obligations<br>Provisions for deferred tax<br>Other provisions<br>Other long-term liabilities  | 286<br>910<br>971<br>2,167<br>211<br>2,378<br>3,253<br>1,821<br>820<br>146<br>227                                   | 283<br>888<br>(11)<br>659<br>1,819<br>211<br>2,030<br>3,902<br>1,813<br>987<br>118<br>228                                | 283<br>888<br>690<br>1,861<br>213<br>2,074<br>3,602<br>1,803<br>896<br>135<br>232                                |
| SHAREHOLDERS' EQUITY AND LIABILITIES<br>SHAREHOLDERS' EQUITY<br>Issued share capital<br>Share Premium<br>Investment in own shares<br>Other reserves<br>TOTAL SHAREHOLDERS' EQUITY<br>MINORITY INTEREST<br>TOTAL EQUITY<br>NON-CURRENT LIABILITIES<br>Interest bearing long-term borrowings<br>Employee benefit obligations<br>Provisions for deferred tax<br>Other provisions<br>Other long-term liabilities<br>TOTAL NON-CURRENT LIABILITIES<br>CURRENT LIABILITIES | 286<br>910<br>971<br>2,167<br>211<br>2,378<br>3,253<br>1,821<br>820<br>146<br>227<br>6,267<br>6,267<br>2,618<br>122 | 283<br>888<br>(11)<br>659<br>1,819<br>211<br>2,030<br>3,902<br>1,813<br>987<br>118<br>228<br>7,048<br>440<br>2,643<br>62 | 283<br>888<br>690<br>1,861<br>213<br>2,074<br>3,602<br>1,803<br>896<br>135<br>232<br>6,668<br>479<br>2,822<br>75 |

# CONSOLIDATED CASHFLOW STATEMENT (unaudited)

|  |               | onths ended             | Datt and (         |
|--|---------------|-------------------------|--------------------|
|  | 2006 £m       | eptember 30<br>2005 f.m | Better/<br>(Worse) |
|  |               | 2000 2                  | (110100)           |
| CASH FLOWS FROM OPERATING ACTIVITIES   |               |                         |                    |
| Operating profit   | 345           | 437                     | (92)               |
| Depreciation, amortisation and impairment  | 470           | 349                     | 121                |
| Operating cashflow before working capital changes  | 815           | 786<br>(97)             | 29                 |
| Increase in inventories and other receivables<br>Decrease in trade and other payables and provisions | (12)<br>(220) | (31)                    | 85<br>(189)        |
| Other non-cash movements   | (220)         | (31)                    | (189)              |
|  | -             | 9                       | (2)                |
| Cash generated from operations   | 586           | 663                     | (77)               |
| Interest paid  | (91)          | (110)                   | 19                 |
| Taxation   | (56)          | (23)                    | (33)               |
| NET CASH FLOW FROM OPERATING ACTIVITIES  | 439           | 530                     | (91)               |
|  |               |                         |                    |
| CASH FLOWS FROM INVESTING ACTIVITIES   |               |                         |                    |
| Purchase of property, plant and equipment  | (139)         | (125)                   | (14)               |
| Purchase of intangible assets  | (7)           | (1)                     | (6)                |
| Purchase of interest in associates<br>Proceeds from sale of other investments                        | 52            | (5)<br>1                | 5<br>51            |
| Proceeds from sale of property, plant and equipment  | 52            | 4                       | 51                 |
| Costs of disposal of subsidiary companies  | 3             | (6)                     | 6                  |
| Proceeds from disposal of interests in associates  | 3             | (0)                     | 3                  |
| Interest received  | 41            | 35                      | 6                  |
| Interest income from other investments   | 4             |                         | 4                  |
| Dividends received   | 2             | 20                      | (18)               |
| Decrease in interest bearing deposits  |               | 189                     | (189)              |
| NET CASH FLOW FROM INVESTING ACTIVITIES  | (40)          | 112                     | (152)              |
| CASH FLOWS FROM FINANCING ACTIVITIES   |               |                         |                    |
| Repayment of borrowings  | (41)          | (28)                    | (13)               |
| Payment of finance lease liabilities   | (174)         | (190)                   | 16                 |
| Exercise of share options  | 30            | 11                      | 19                 |
| Distributions made to holders of perpetual securities  | (7)           | (7)                     |                    |
| NET CASH FLOW FROM FINANCING ACTIVITIES  | (192)         | (214)                   | 22                 |
| Net increase in cash and cash equivalents  | 207           | 428                     | (221)              |
| Net foreign exchange difference  | (6)           | -20                     | (221)              |
| Cash and cash equivalents at April 1   | 907           | 548                     | 359                |
| CASH AND CASH EQUIVALENTS AT SEPTEMBER 30  | 1,108         | 978                     | 130                |
|  |               |                         |                    |

These summary financial statements were approved by the Directors on November 2, 2006.

For the period ended September 30, 2006

### 1 BASIS OF PREPARATION

The basis of preparation and accounting policies set out in the Report and Accounts for the year ended March 31, 2006 have been applied in the preparation of these summary financial statements. These are in accordance with the recognition and measurement criteria of International Financial Reporting Standards (IFRS)\* issued by the International Accounting Standards Board (IASB) and with those of the Standing Interpretations issued by the International Financial Reporting Interpretations Committee (IFRIC) of the IASB. These interim financial statements have not been prepared in accordance with IAS 34 - 'Interim Reporting' as permitted under IFRS.

The comparative information presented for the quarter and six months ended September 30, 2005 has been restated to reflect fuel surcharges of £139 million and £237 million respectively, previously presented within 'other revenue', reclassified and included within 'traffic revenue'.

In accordance with the Group's first full IFRS financial statements for the year ended March 31, 2006, certain presentational changes have been made to the comparative information for the quarter and six months ended September 30, 2005. Provisions with a value of £24 million, previously shown within 'other provisions' have been re-presented in 'short-term provisions'. In addition, £106 million and £16 million of accruals have been reclassified from other long-term liabilities to other provisions and trade and other payables to short-term provisions respectively. The presentation of the euro perpetual securities has been classified from other reserves to minority interests (£200 million) on the balance sheet and the distributions presented within minority interests in the income statement. As a result, earnings per share attributable to equity holders has been reduced by 0.4 and 0.4 pence per share on a basic and diluted basis respectively for the quarter and by 0.7 and 0.5 pence per share for the six months.

\* For the purposes of these statements IFRS also include International Accounting Standards (IAS).

### 2 IMPAIRMENT LOSS ON BA CONNECT

At September 30, an impairment review was carried out on the assets, including goodwill, of the BA Connect business, prompted by the ongoing deterioration in trading performance against plan experienced through the half year. This has resulted in an impairment charge of £106 million, representing goodwill of £32 million and fleet assets of £74 million.

An assessment of value in use has been made based on a revised operating plan. This includes the stand down of four BAe 146 aircraft, which have, as a result, been written down to estimated net realisable value. In respect of the remaining assets, cash flows over a 12 year period, being the average remaining useful life of the relevant aircraft, have been projected forward using the estimated long-term growth rate for the UK and discounted at a pre-tax rate of 8.9%. The pre-tax impairment charge gives rise to a deferred tax credit of £22 million which has been recognised in the income statement.

Since the balance sheet date, British Airways and Flybe have agreed in principle that the regional business of BA Connect will be acquired by Flybe. The proposed acquisition by Flybe will exclude the London City Airport routes and the BA Connect-operated service from Manchester to New York. It is expected that the sale will be completed during the current financial year.

The business to be sold comprises the majority of the "Regional airline business" segment as disclosed in the financial statements for the year ended March 31, 2006.

In accordance with IFRS5, the BA Connect business which is the subject of the proposed sale, has not been classified, at the balance sheet date, as a disposal group held for sale.

3 FINANCE COSTS / INCOME

|  |         | ths ended<br>tember 30 |         | ths ended<br>tember 30 |
|--|---------|------------------------|---------|------------------------|
| —  | 2006 £m | 2005 £m                | 2006 £m | 2005 £m                |
| FINANCE COSTS  |         |                        |         |                        |
| Interest payable on bank & other loans and finance charges |         |                        |         |                        |
| payable under finance leases & hire purchase contracts     | 51      | 54                     | 91      | 113                    |
| Release of prior year provisions                           | (15)    |                        | (15)    |                        |
| Interest capitalised                                       | (1)     |                        | (2)     |                        |
| Total finance costs  | 35      | 54                     | 74      | 113                    |
|  |         |                        |         |                        |
| FINANCE INCOME   |         |                        |         |                        |
| Bank interest receivable                                   | 33      | 22                     | 63      | 43                     |
| Total finance income                                       | 33      | 22                     | 63      | 43                     |
| FINANCING INCOME AND EXPENSE RELATING TO PENSIONS          |         |                        |         |                        |
| Financing income and expense relating to pensions          | 4       | 4                      | 8       | 8                      |
| Amortisation of actuarial (gains)/losses on pensions       |         |                        |         |                        |
| Total financing income and expense relating to pensions    | 4       | 4                      | 8       | 8                      |
| Retranslation credits/(charges) on currency borrowings     | 3       | (1)                    | 9       | (10)                   |

NOTES TO THE ACCOUNTS (unaudited) (Continued)

For the period ended September 30, 2006

4 PROFIT/(LOSS) ON SALE OF FIXED ASSETS AND INVESTMENTS

|  | Three mor | nths ended | Six mon | ths ended |
|--|-----------|------------|---------|-----------|
|  | Sep       | otember 30 | Sep     | tember 30 |
| —  | 2006 £m   | 2005 £m    | 2006 £m | 2005 £m   |
| Net profit on the disposal of WNS                        | 48        |            | 48      |           |
| Net profit/(loss) on the disposal of property, plant and |           |            |         |           |
| equipment  | 1         | 1          | 2       | (2)       |
| Net loss on disposal of interest in associates           |           |            | (1)     |           |
|  | 49        | 1          | 49      | (2)       |

5 TAX

9

The tax charge for the quarter is £8 million, £49 million of which represents current tax payable in the UK and  $\pounds(41)$  million represents deferred tax. The tax charge has benefited from one-off releases primarily relating to overseas tax balances totalling £15 million and the recognition of £29 million of Advance Corporation Tax that was previously written off.

6 EARNINGS PER SHARE

Basic earnings per share for the quarter ended September 30, 2006 are calculated on a weighted average of 1,138,428,000 ordinary shares (September 2005: 1,123,454,000; March 2006: 1,116,178,000) as adjusted for shares held for the purposes of employee share ownership plans including the Long Term-Incentive Plan. Diluted earnings per share for the quarter ended September 30, 2006 are calculated on a weighted average of 1,152,446,000 ordinary shares (September 2005: 1,131,566,000; March 2006: 1,138,545,000).

The number of shares in issue at September 30, 2006 was 1,141,379,000 (September 30, 2005: 1,130,882,000; March 31, 2006: 1,130,882,000) ordinary shares of 25 pence each.

7 RECONCILIATION OF MOVEMENT IN NET DEBT TO CHANGES IN CASH FLOWS

| Six  | mor | ths ended |
|--|-----|-----------|
|  | Sep | tember 30 |
| 2006   | £m  | 2005 £m   |
| Increase in cash and cash equivalents during the period <b>2</b>   | 70  | 428       |
| Net cash used in repayment of long-term borrowings 2               | 15  | 218       |
| Decrease in interest bearing deposits                              |     | (189)     |
| Change in net debt resulting from cash flows 4                     | 22  | 457       |
| New finance leases taken out and hire purchase arrangements made ( | 5)  | (5)       |
| Conversion of Convertible Capital Bonds 2005                       |     | 112       |
| Exchange and other non cash movements                              | 99  | (59)      |
| Movement in net debt during the period 5                           | 16  | 505       |
| Net debt at April 1 (1,64  | 1)  | (2,922)   |
| Net debt at 30 September (1,12                                     | 5)  | (2,417)   |

Net debt comprises the current and non-current portions of long-term borrowings, convertible long-term borrowings and overdrafts, less cash and cash equivalents plus interest-bearing short-term deposits.

### 8 ANALYSIS OF LONG-TERM BORROWINGS

|   | September 30 | September 30   | March 31 |
|---|--------------|----------------|----------|
|   | 2006 £m      | 2005 £m        | 2006 £m  |
| Interest bearing long-term borrowings comprise:   |              |                |          |
| Loans   | 984          | 1,090          | 1,030    |
| Finance Leases                                    | 1,328        | 1,471          | 1,418    |
| Hire purchase arrangements                        | 941          | 1,341          | 1,154    |
|   | 3,253        | 3 <b>,</b> 902 | 3,602    |
| Current portion of long-term borrowings comprise: |              |                |          |
| Loans   | 81           | 61             | 86       |
| Finance Leases                                    | 98           | 103            | 105      |
| Hire purchase arrangements                        | 326          | 276            | 288      |
|   | 505          | 440            | 479      |

| RESERVES  | September 30 | September 30 | March 31 |
|---|--------------|--------------|----------|
|   | 2006 £m      | 2005 £m      | 2006 £m  |
|   |              | Restated     |          |
| Balance at April 1  | 690          | 152          | 152      |
| Transitional effects from the adoption of IAS 39 and IAS 32 |              | 183          | 183      |
| Profit for the period                                       | 315          | 254          | 451      |
| Exchange and other movements                                | (34)         | 70           | (96)     |
|   | 971          | 659          | 690      |

#### NOTES TO THE ACCOUNTS (unaudited) (Continued)

For the period ended September 30, 2006

10 COMPETITION INVESTIGATIONS

Investigations by competition authorities in the USA, Europe, Canada and New Zealand into alleged anti-competitive activity in relation to the cargo business, and in the UK and USA into alleged anti-competitive activity in relation to passenger transportation pricing, including longhaul fuel surcharges, are ongoing. As these investigations have not been completed, it is not possible to assess the outcome and, as a result, no provision has been made.

11 The figures for the three months and six months ended September 30, 2006 and 2005 are unaudited and do not constitute full accounts within the meaning of Section 240 of the Companies Act 1985. The financial statements for the year ended March 31, 2006 which have been delivered to the Registrar of Companies and on which the auditors have issued an unqualified audit report, did not contain a statement under Section 237 of the Companies Act 1985.

### INDEPENDENT REVIEW REPORT TO BRITISH AIRWAYS Plc

### Introduction

We have been instructed by the Company to review the financial information for the three months and six months ended September 30, 2006, which comprises the Consolidated Income Statement, Consolidated Balance Sheet, Consolidated Cash Flow Statement and the related notes 1 to 11. We have read the other information contained in the Interim Results and considered whether it contains any apparent misstatements or material inconsistencies with the financial information.

This report is made solely to the Company in accordance with guidance contained in Bulletin 1999/4 'Review of Interim Financial Information' issued by the Auditing Practices Board. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company, for our work, for this report, or for the conclusions we have formed.

### Directors' responsibilities

The Interim Results, including the financial information contained therein, is the responsibility of, and has been approved by the directors. The directors are responsible for preparing the Interim Results in accordance with the Listing Rules of the Financial Services Authority which require that the accounting policies and presentation applied to the interim figures should be consistent with those applied in preparing the preceeding annual accounts except where any changes, and the reasons for them, are disclosed.

#### Review work performed

We conducted our review in accordance with guidance contained in Bulletin 1999/4 'Review of interim financial information' issued by the Auditing Practices Board for use in the United Kingdom. A review consists principally of making enquiries of Group management and applying analytical procedures to the financial information and underlying financial data, and based thereon, assessing whether the accounting policies and presentation have been consistently applied, unless otherwise disclosed. A review excludes audit procedures such as tests of controls and verification of assets, liabilities and transactions. It is substantially less in scope than an audit performed in accordance with International Standards on Auditing (UK and Ireland) and therefore provides a lower level of assurance than an audit. Accordingly we do not express an audit opinion on the financial information.

### Review conclusion

On the basis of our review we are not aware of any material modifications that should be made to the financial information as presented for the three months and six months ended September 30, 2006.

Ernst & Young LLP London

November 2, 2006

# UNITED STATES GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (US GAAP) INFORMATION (unaudited and for information only)

The accounts have been prepared in accordance with the measurement and recognition requirements of International Financial Reporting Standards (IFRS) which differ in certain respects from those generally accepted in the United States. Comparative information for the guarter and six months ended September 30, 2005 has been restated and reflects the changes described in Note 1 to the accounts above.

The adjusted net income and shareholders' equity applying US GAAP are set out below:

|   |         | nths ended<br>ptember 30 |                | ths ended<br>tember 30 |
|---|---------|--------------------------|----------------|------------------------|
|   | 2006 £m | 2005 £m                  | 2006 £m        | 2005 £m                |
|   |         | Restated                 |                | Restated               |
| Profit for the period attributable to equity holders of |         |                          |                |                        |
| the parent as reported in the Group income statement    | 165     | 167                      | 315            | 254                    |
| US GAAP adjustments                                     | (46)    | (68)                     | (96)           | (127)                  |
| Net income as so adjusted to                            |         |                          |                |                        |
| accord with US GAAP                                     | 119     | 99                       | 219            | 127                    |
|   |         |                          |                |                        |
| Net income per Ordinary Share                           |         |                          |                |                        |
| as so adjusted  |         |                          |                |                        |
| Basic   | 10.5p   | 8.8p                     | 19.3p          | 11.5p                  |
| Diluted   | 10.3p   | 8.7p                     | 19.1p          | 11.4p                  |
|   |         |                          |                |                        |
| Net income per American Depositary Share                |         |                          |                |                        |
| as so adjusted<br>Basic                                 | 105p    | 88p                      | 193p           | 115p                   |
| Diluted   | 103p    | 87p                      | 193p<br>191p   | 113p<br>114p           |
| Diruced   | 1055    | <i>67p</i>               | Tath           | 114p                   |
|   |         |                          |                |                        |
|   |         | Ser                      | otember 30     | March 31               |
|   | -       | 2006 £m                  | 2005 £m        | 2006 £m                |
|   | -       |                          | Restated       |                        |
| Shareholders' equity                                    |         |                          |                |                        |
| as reported in the Group balance sheet                  |         | 2,167                    | 1,819          | 1,861                  |
| US GAAP adjustments                                     |         | 311                      | 478            | 445                    |
| Shareholders' equity                                    |         |                          |                |                        |
| as so adjusted to accord with US GAAP                   |         | 2,478                    | 2 <b>,</b> 297 | 2,306                  |

# AIRCRAFT FLEET

(unaudited and outwith the scope of the Independent Review)

# Number in service with Group companies at September 30, 2006

| AIRLINE OPERATIONS (Not | On Balance<br>Sheet<br>aircraft<br>1) | Off Balance<br>Sheet<br>Aircraft | Total<br>September<br>2006 | Changes<br>Since June<br>2006 | Future<br>deliveries | Options |
|-------------------------|---------------------------------------|----------------------------------|----------------------------|-------------------------------|----------------------|---------|
| Boeing 747-400          | 57                                    |                                  | 57                         |                               |                      |         |
| Boeing 777              | 40                                    | 3                                | 43                         |                               |                      |         |
| Boeing 767-300          | 21                                    |                                  | 21                         |                               |                      |         |
| Boeing 757-200          | 13                                    |                                  | 13                         |                               |                      |         |
| Airbus A319 (Note 2)    | 21                                    | 12                               | 33                         |                               |                      | 32      |
| Airbus A320             | 9                                     | 18                               | 27                         |                               | 6                    |         |
| Airbus A321             | 7                                     |                                  | 7                          |                               | 4                    |         |
| Boeing 737-300          |                                       | 5                                | 5                          |                               |                      |         |
| Boeing 737-400          | 19                                    |                                  | 19                         |                               |                      |         |
| Boeing 737-500          |                                       | 9                                | 9                          |                               |                      |         |
| Turboprops (Note 3)     |                                       | 7                                | 7                          | (1)                           |                      |         |
| Embraer RJ145           | 16                                    | 12                               | 28                         |                               |                      |         |
| Avro RJ100 (Note 4)     |                                       | 10                               | 10                         |                               |                      |         |
| British Aerospace 146   | 4                                     |                                  | 4                          |                               |                      |         |
| GROUP TOTAL             | 207                                   | 76                               | 283                        | (1)                           | 10                   | 32      |

Notes:

1. Includes those operated by British Airways Plc and BA Connect.

 Certain future deliveries and options include reserved delivery positions, and may be taken as any A320 family aircraft.

3. Comprises 7 de Havilland Canada DHC-8s. Excludes 2 British Aerospace ATPs stood down pending return to lessor and 12 Jetstream 41s sub-leased to Eastern Airways.

4. Excludes 6 Avro RJ100s sub-leased to Swiss International Air Lines.

5. Excludes secured delivery positions on 10 Boeing 777 aircraft.