

Marshall Larsen Goodrich Corporation Chairman, President and CEO

Citigroup 20th Annual Global Industrial Manufacturing Conference March 6, 2007





Forward Looking Statements

Certain statements made in this presentation are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 regarding the Company's future plans, objectives and expected performance. The Company cautions readers that any such forward-looking statements are based on assumptions that the Company believes are reasonable, but are subject to a wide range of risks, and actual results may differ materially.

Important factors that could cause actual results to differ include, but are not limited to: demand for and market acceptance of new and existing products, such as the Airbus A350 XWB and A380, the Boeing 787 Dreamliner, the Embraer 190, the Dassault Falcon 7X, and the Lockheed Martin F-35 Lightning II and F-22 Raptor; the health of the commercial aerospace industry, including the impact of bankruptcies and/or mergers in the airline industry; global demand for aircraft spare parts and aftermarket services; and other factors discussed in the Company's filings with the Securities and Exchange Commission and in the Company's February 1, 2007 Fourth Quarter 2006 Results press release.

The Company cautions you not to place undue reliance on the forward-looking statements contained in this presentation, which speak only as of the date on which such statements were made. The Company undertakes no obligation to release publicly any revisions to these forward-looking statements to reflect events or circumstances after the date on which such statements were made or to reflect the occurrence of unanticipated events.



Company Overview - Goodrich

GR Portfolio Attributes

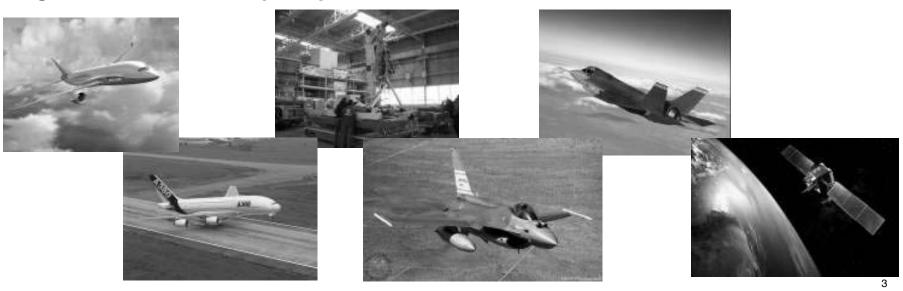
- Proprietary products
- Non-discretionary repair/ replacement cycles
- Large installed base drives aftermarket sales
- Participation on every large commercial and regional jet platform
- Significant defense & space presence

Results

 More predictable revenue and income growth



- Sustainable leadership positions
- Diverse product portfolio and balanced customer base





Goodrich – Strategic Imperatives

Top Quartile Aerospace Returns

Balanced Growth

- Use portfolio mass and breadth to capture market share
- Pursue Military Markets and Government funding opportunities
- Win new program positions
- Aftermarket products and services expansion

Leverage the Enterprise

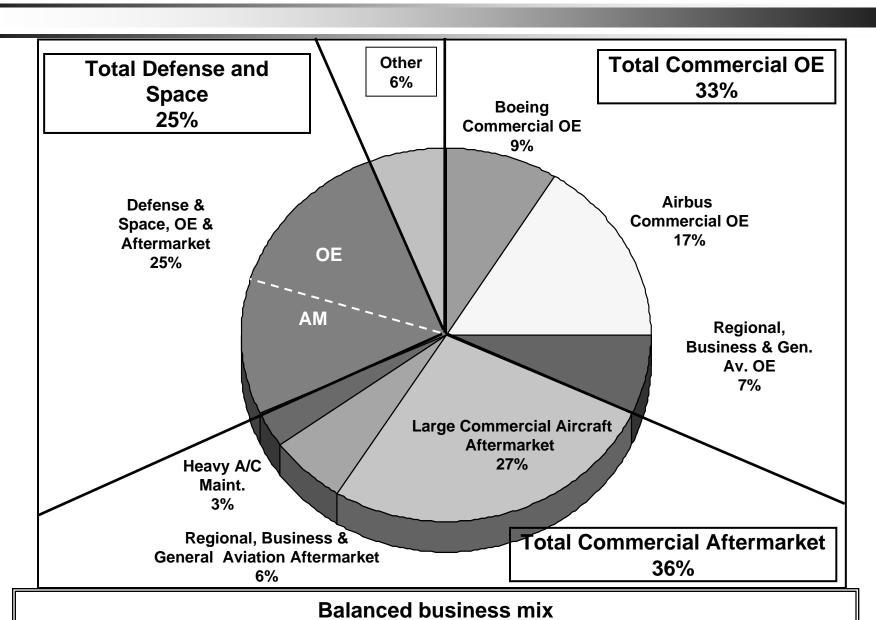
- Manage investments at the portfolio level
- Provide Enterprise Shared Services
- Leverage SBU capabilities into integrated, higher level systems
- Simplify customer interfaces – act as "One Company"

Operational Excellence

- Push aggressive Supply Chain Management and Continuous Improvement
- Drive breakthrough change in product and development costs using LPD and DFSS
- Improve Enterprise manufacturing and engineering efficiencies

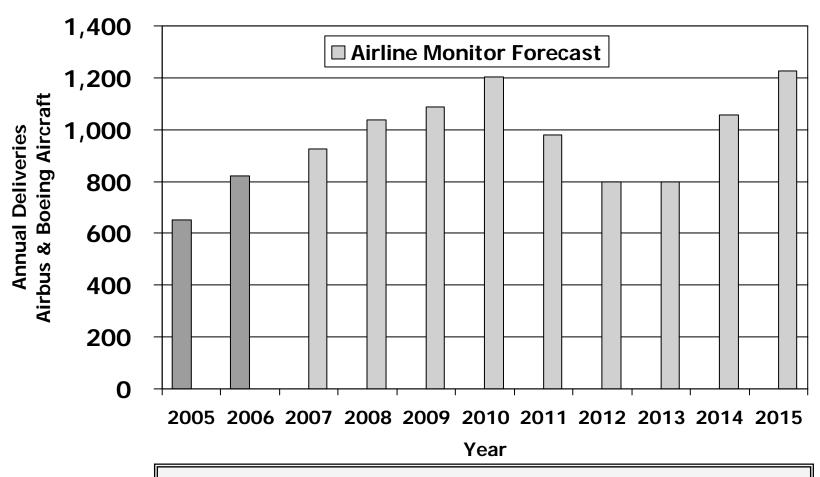


Example 2006 Balanced Growth Full Year 2006 Sales by Market Channel





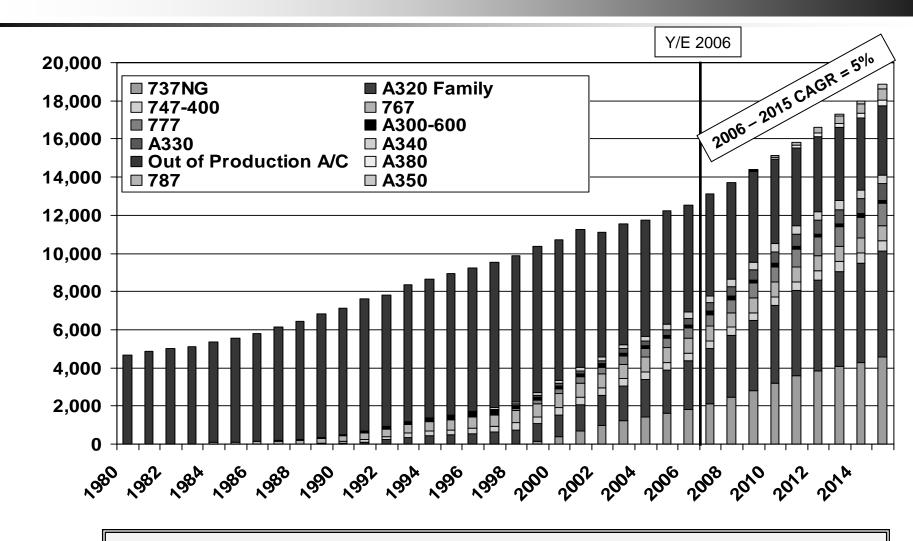
Balanced Growth Commercial Delivery Forecasts - Airbus and Boeing



Increased production expected through 2010. 2011-2014 rates approximate 2006 rate



Large Commercial A/C Single and Twin Aisle Fleet Growth



Total fleet size increasing



Example 2 Balanced Growth Goodrich Defense and Space Content

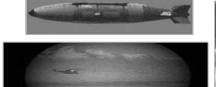
Platform Content ~ 70% GR military sales

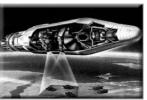


The Aircraft, Ship or Ground Vehicle

- Nacelles
- Landing gear
- Aircraft and ship structures
- Wheels and Brakes
- Fuel systems
- Air Data Sensors
- Actuators
- Ejection Seats
- Lighting products
- High speed shafts and couplings

Mission Equipment Content ~ 30% GR military sales





The systems which allow the platform to perform a mission

- Reconnaissance cameras
- Precision optics
- Sensors
- Missile actuators
- Precision weapon actuators
- Laser warning systems
- Perimeter warning systems
- Infrared imaging devices
- · Classified Programs

Expect mission equipment to drive growth



Goodrich – Strategic Imperatives

Top Quartile Aerospace Returns

Balanced Growth

- Use portfolio mass and breadth to capture market share
- Pursue Military Markets and Government funding opportunities
- Win new program positions
- Aftermarket products and services expansion

Leverage the Enterprise

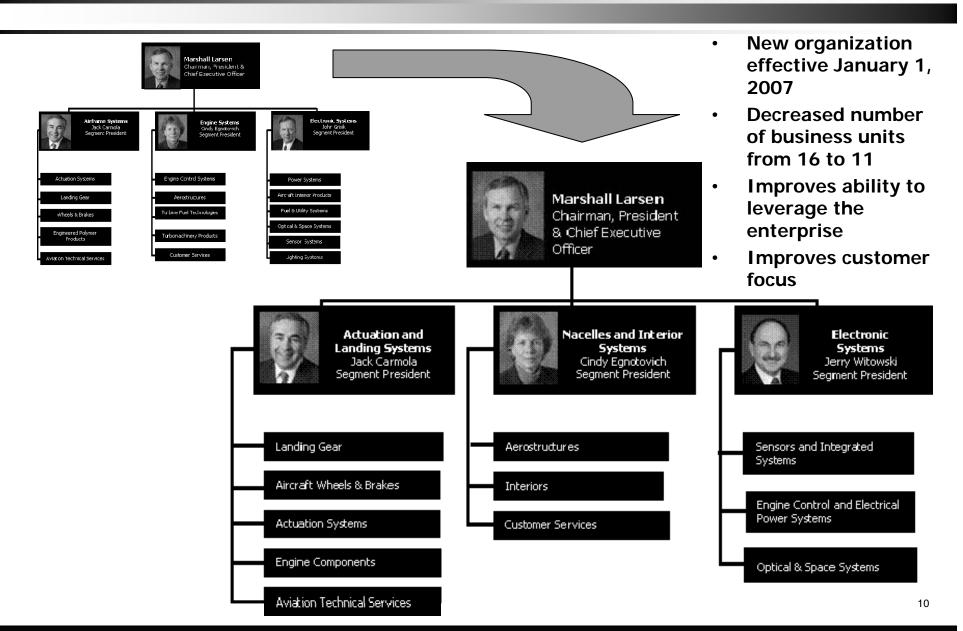
- Manage investments at the portfolio level
- Provide Enterprise Shared Services
- Leverage SBU capabilities into integrated, higher level systems
- Simplify customer interfaces – act as "One Company"

Operational Excellence

- Push aggressive Supply Chain Management and Continuous Improvement
- Drive breakthrough change in product and development costs using LPD and DFSS
- Improve Enterprise manufacturing and engineering efficiencies



Leverage the Enterprise Organizational Realignment





Goodrich – Strategic Imperatives

Top Quartile Aerospace Returns

Balanced Growth

- Use portfolio mass and breadth to capture market share
- Pursue Military Markets and Government funding opportunities
- Win new program positions
- Aftermarket products and services expansion

Leverage the Enterprise

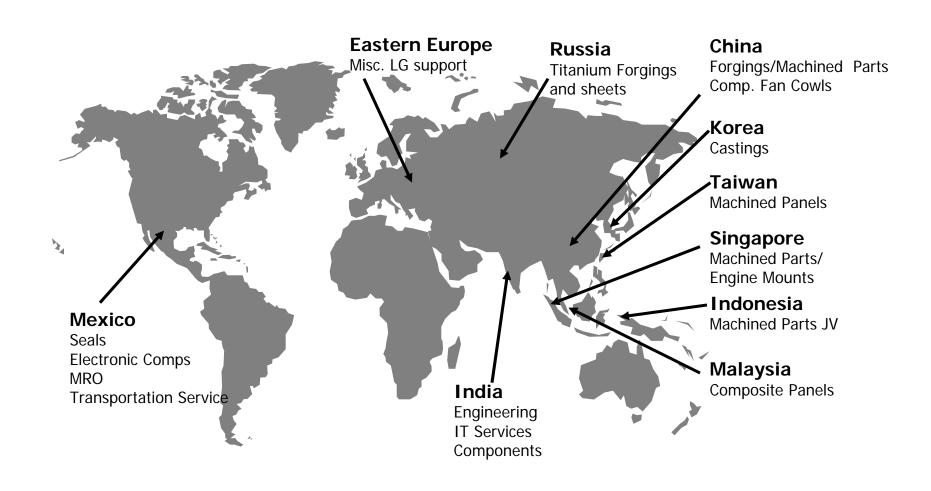
- Manage investments at the portfolio level
- Provide Enterprise
 Shared Services
- Leverage SBU capabilities into integrated, higher level systems
- Simplify customer interfaces – act as "One Company"

Operational Excellence

- Push aggressive Supply Chain Management and Continuous Improvement
- Drive breakthrough change in product and development costs using LPD and DFSS
- Improve Enterprise manufacturing and engineering efficiencies



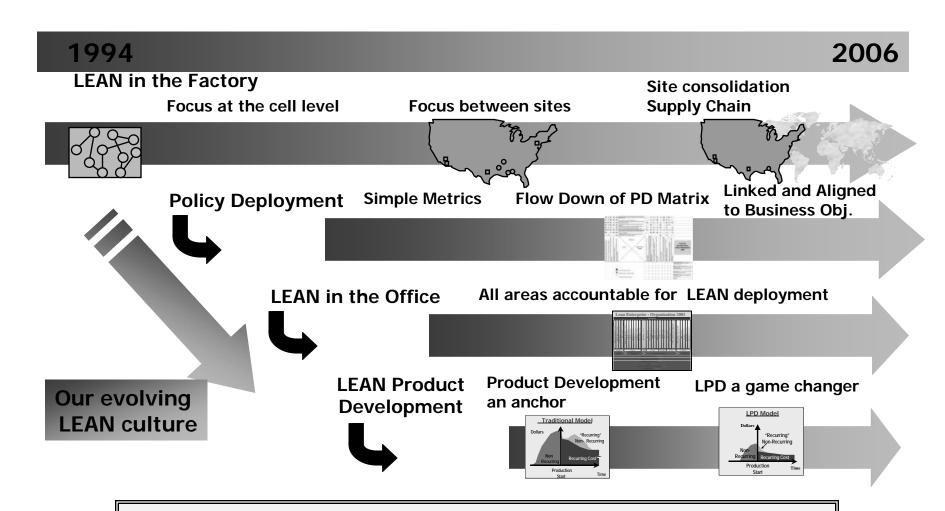
Operational Excellence Supply Chain Management



Goodrich sourcing efforts growing in low cost countries



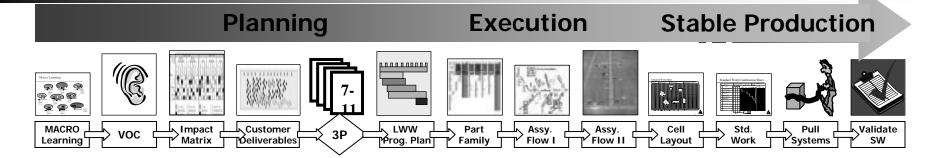
Operational Excellence LEAN Journey



LEAN now being adopted across Goodrich

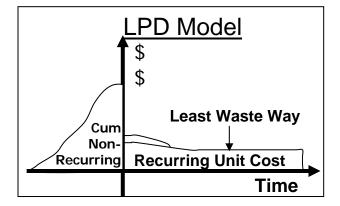


Operational Excellence



New Program Execution – Lean Product Development:

- Continue to Evolve
- 787 Nacelle Program Execution
 - Newest Training Ground for Lean PD
 - Raises Performance Bar for Lean PD
- Rigorous and Relentless Application of Lean PD on
 - All New Business Acquisition Projects
 - All New Product Development Programs



Implement... Improve... Standardize



Summary The Value Proposition for Goodrich

- Great market positions
- Good top line growth sustainable, above market metric growth
 - Continued strong commercial airplane original equipment growth
 - Expect commercial aftermarket growth greater than market growth (ASM's)
 - Continued growth in defense and space driven by ISR technology, upgrades and retrofits of existing products and new aircraft programs
- Delivering on substantial margin improvement opportunity
 - Improved segment operating income margin from 11.5% in 2005 to 13.0% for the full year 2006
 - Expect to achieve at least 15% segment operating income margin by 2009
- Driving cash flow conversion levels toward 100%
- Entire organization focused on margin expansion and cash flow growth

Goodrich strengths in all of its market channels should enable sustained growth of sales, income and margins beyond 2009