

**Morgan Stanley Global Industrials CEOs
Unplugged Conference
Dana Point, CA
September 10, 2008**

**Marshall Larsen
Chairman, President and CEO**



right attitude/right approach/right alongside

www.goodrich.com

GOODRICH



Forward Looking Statements

Certain statements made in this presentation are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 regarding the Company's future plans, objectives and expected performance. The Company cautions readers that any such forward-looking statements are based on assumptions that the Company believes are reasonable, but are subject to a wide range of risks, and actual results may differ materially.

Important factors that could cause actual results to differ include, but are not limited to: demand for and market acceptance of new and existing products, such as the Airbus A350 XWB and A380, the Boeing 787 Dreamliner, the Embraer 190, the Dassault Falcon 7X, and the Lockheed Martin F-35 Lightning II and F-22 Raptor; the health of the commercial aerospace industry, including the impact of bankruptcies and/or mergers in the airline industry; global demand for aircraft spare parts and aftermarket services; and other factors discussed in the Company's filings with the Securities and Exchange Commission and in the Company's July 24, 2008 Second Quarter 2008 Results press release.

The Company cautions you not to place undue reliance on the forward-looking statements contained in this presentation, which speak only as of the date on which such statements were made. The Company undertakes no obligation to release publicly any revisions to these forward-looking statements to reflect events or circumstances after the date on which such statements were made or to reflect the occurrence of unanticipated events.



Company Overview - Goodrich

GR Portfolio Attributes

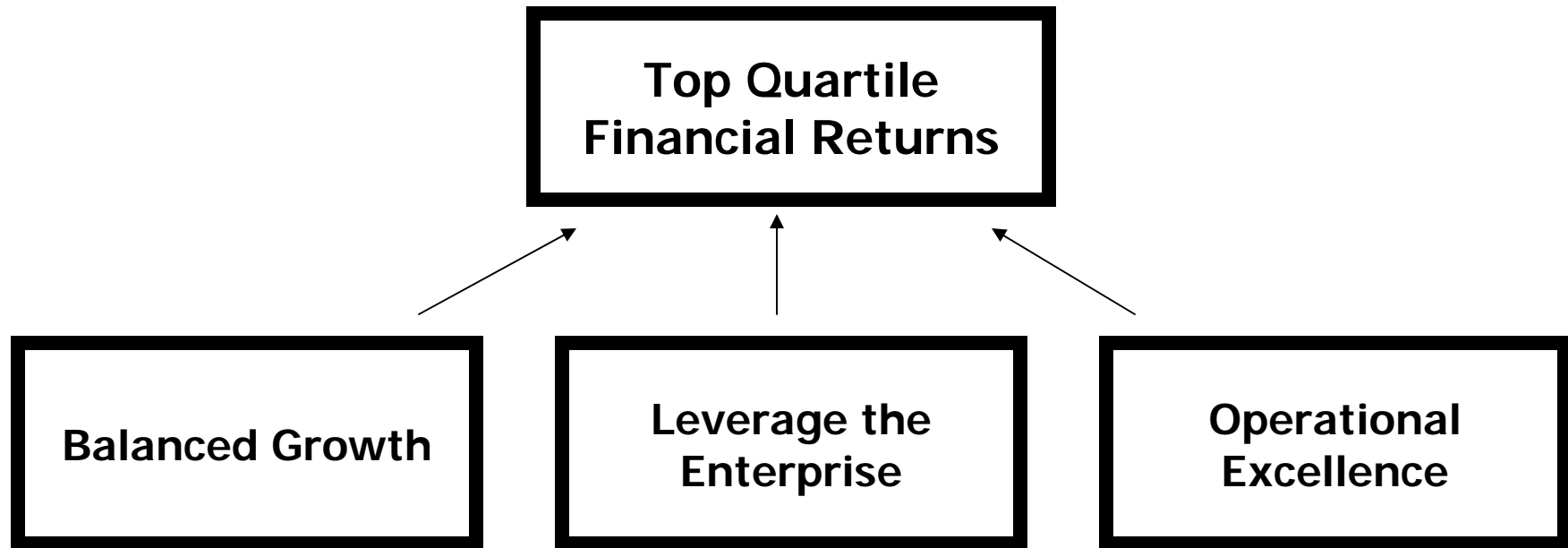
- Proprietary products
- Non-discretionary repair/ replacement cycles
- Large installed base drives aftermarket sales
- Participation on every large commercial and regional jet platform
- Significant defense & space presence



Results

- More predictable revenue and income growth
- Sustainable leadership positions
- Diverse product portfolio and balanced customer base
- Sustainable EPS and cash flow growth





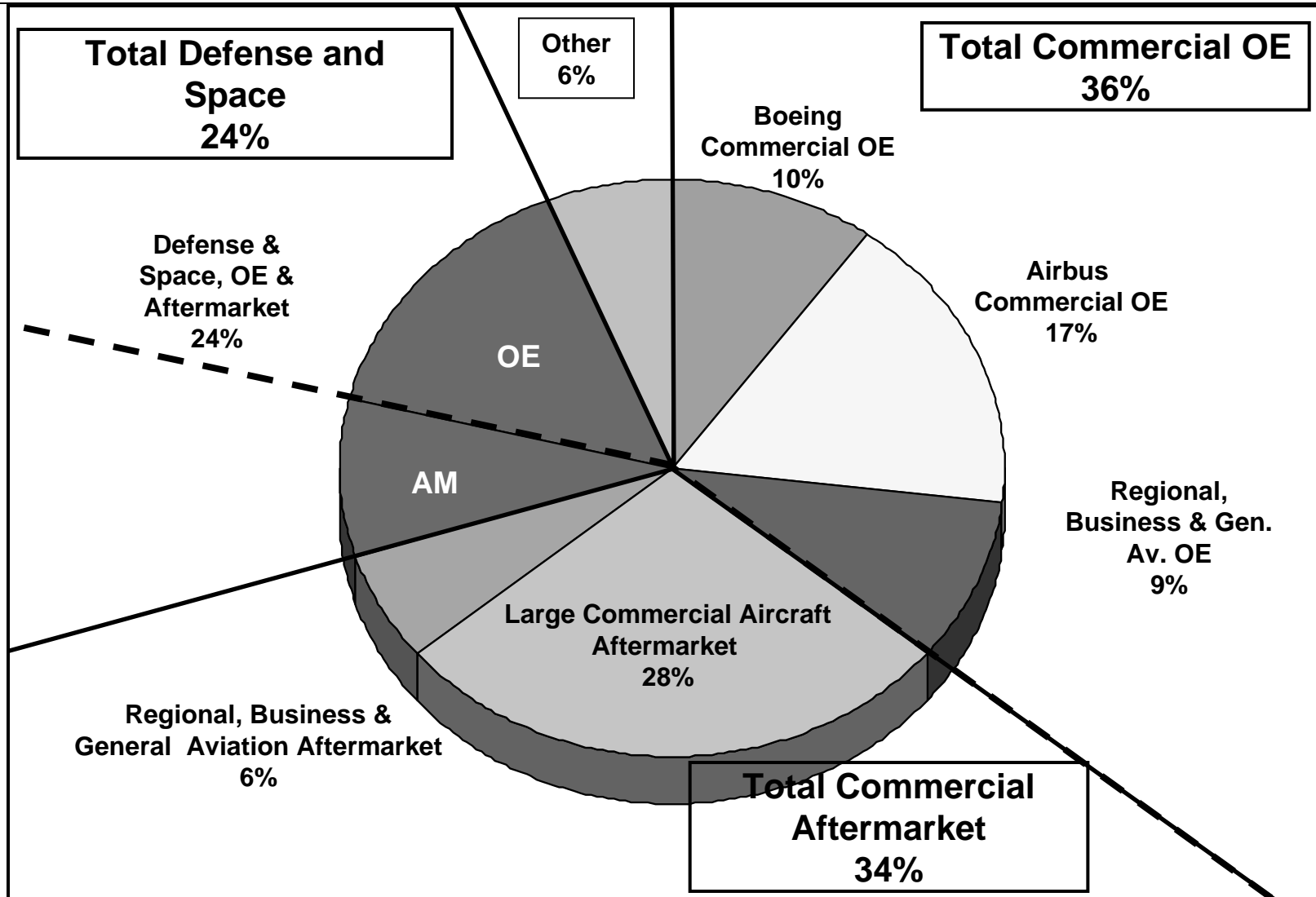
Our strategy has delivered consistent, positive results

- **Announced a Letter of Intent with Rolls-Royce proposing the formation of a joint venture company, which would develop and supply engine controls for Rolls-Royce aero engines; Goodrich will retain aftermarket products and services**
- **Awarded nacelle system for Pratt & Whitney Geared Turbofan Engine**
 - **Engine to be used on Mitsubishi Regional Jet and Bombardier C Series airplanes**
 - **Expected to generate more than \$5 billion in original equipment and aftermarket revenue for Goodrich over the 25-year period following entry into service**
- **Standard and Poor's raised its corporate credit rating on Goodrich to 'BBB+' from 'BBB'**
- **Received production contracts from Lockheed Martin and General Electric Aircraft Engines to supply pylons and nacelles for the USAF C-5 Galaxy Reliability Enhancement and Re-engining Program**
- **Second quarter 2008 results, compared with second quarter 2007**
 - **Sales grew 17% - double-digit growth rates in all major market channels**
 - **Segment OI margin increased from 16.3% to 17.1%**
 - **Net income per diluted share of \$1.46 – a 49% increase over second quarter 2007**



YTD 2008 Sales by Market Channel

Total Sales \$3.594 Billion

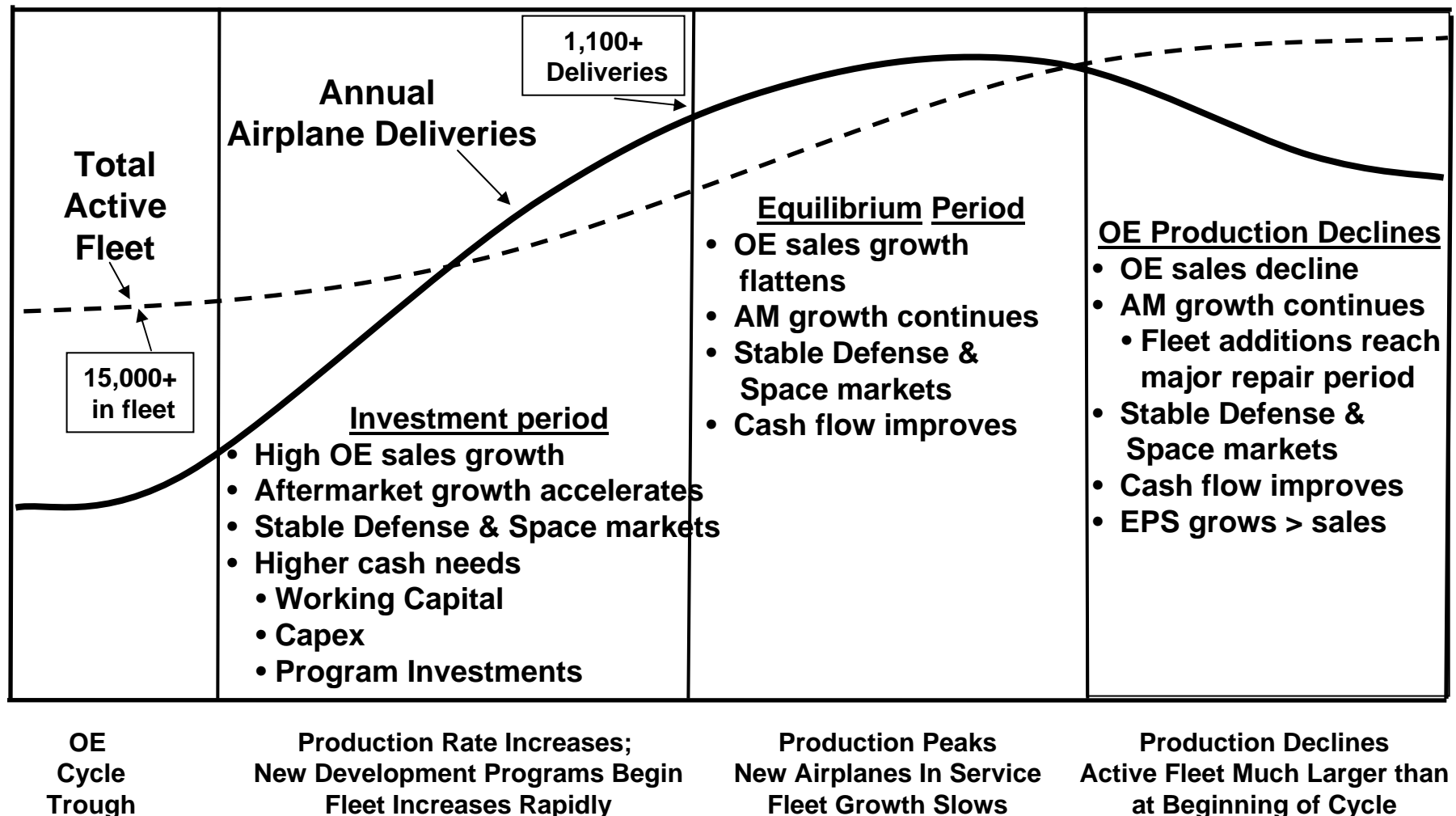


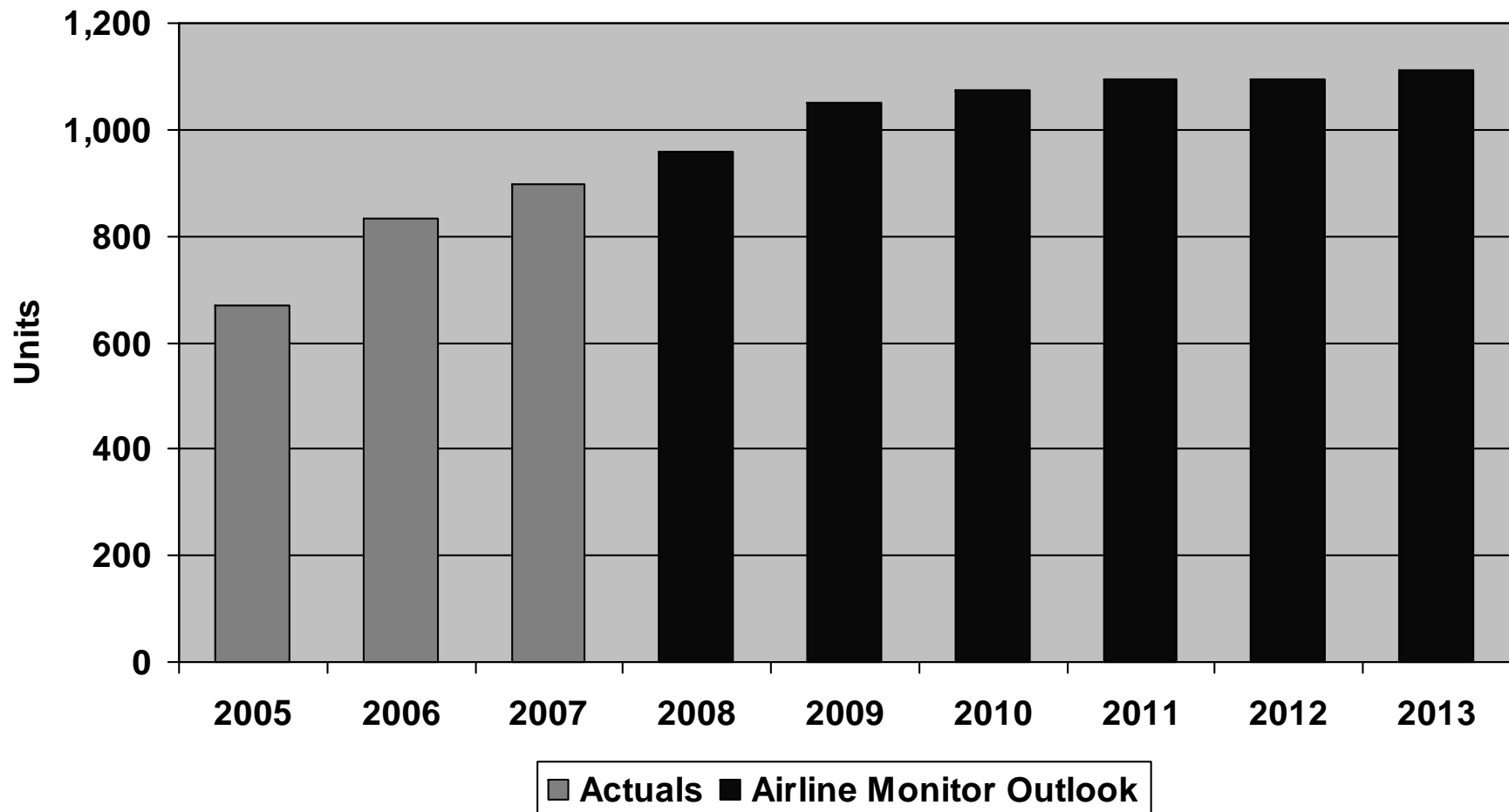
Balanced business mix; aftermarket represents 45% of total sales



Sales by Market Channel Second Quarter 2008 Change Analysis

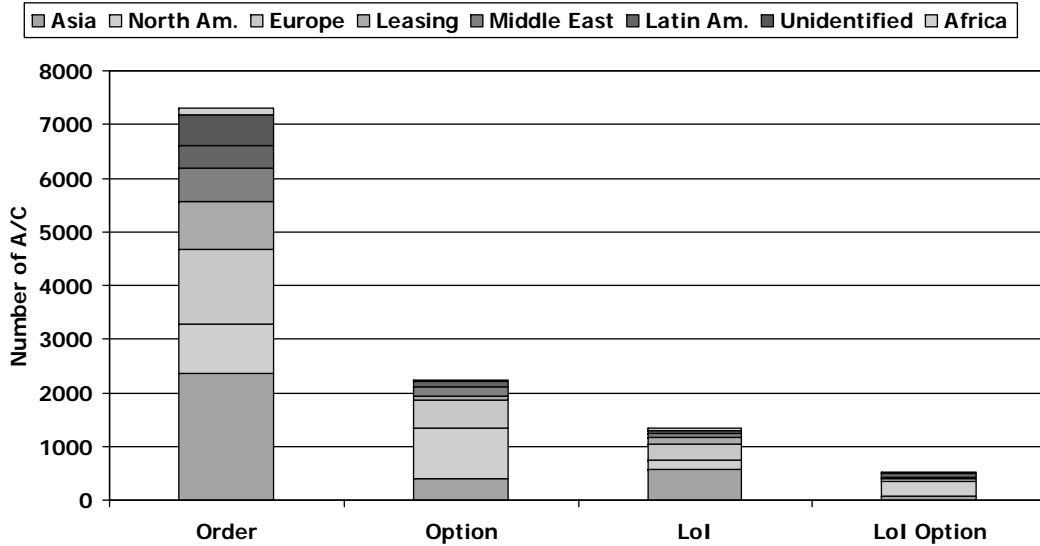
		Actual Goodrich Change Comparisons		
		2Q 2008 vs. 2Q 2007	2Q 2008 vs. 1Q 2007	First Half 2008 vs. First Half 2007
Boeing and Airbus – OE Production	Aircraft Deliveries	28%	8%	20%
Regional, Business & General Aviation - OE	Aircraft Deliveries	26%	17%	25%
Aftermarket – Large Commercial, Regional, Business and GA	ASMs, Age, Cycles, Fleet size	12%	3%	11%
Defense and Space – OE and Aftermarket	US, UK Defense Budgets	11%	6%	12%
Other	IGT, Other	24%	4%	24%
Goodrich Total Sales		17%	6%	15%



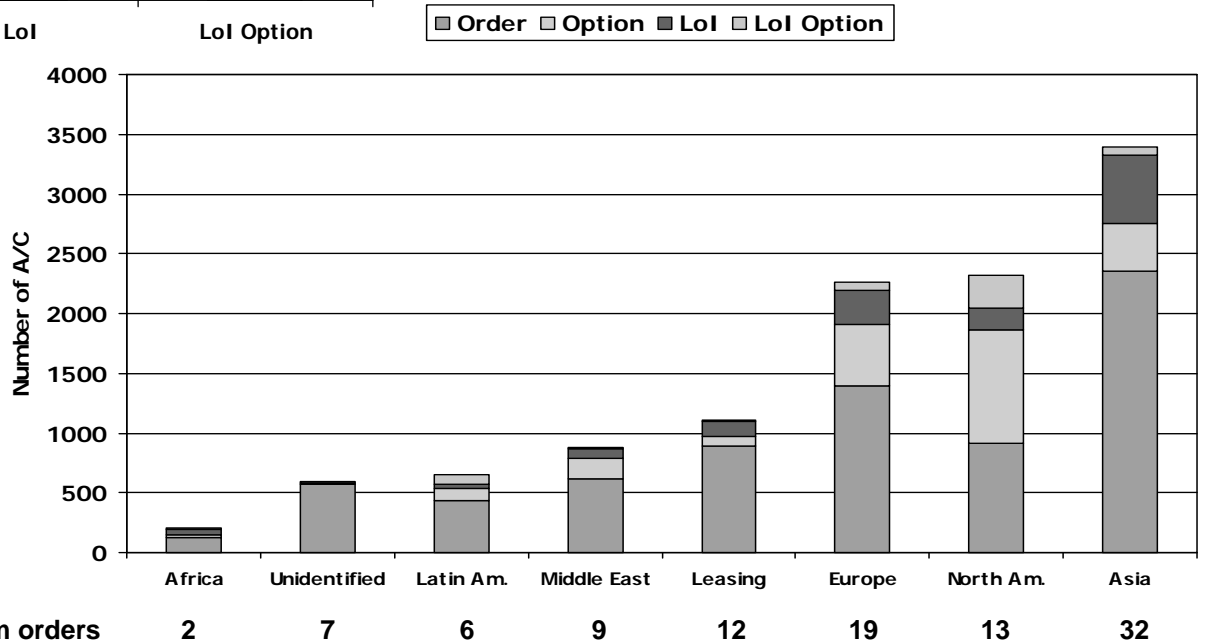




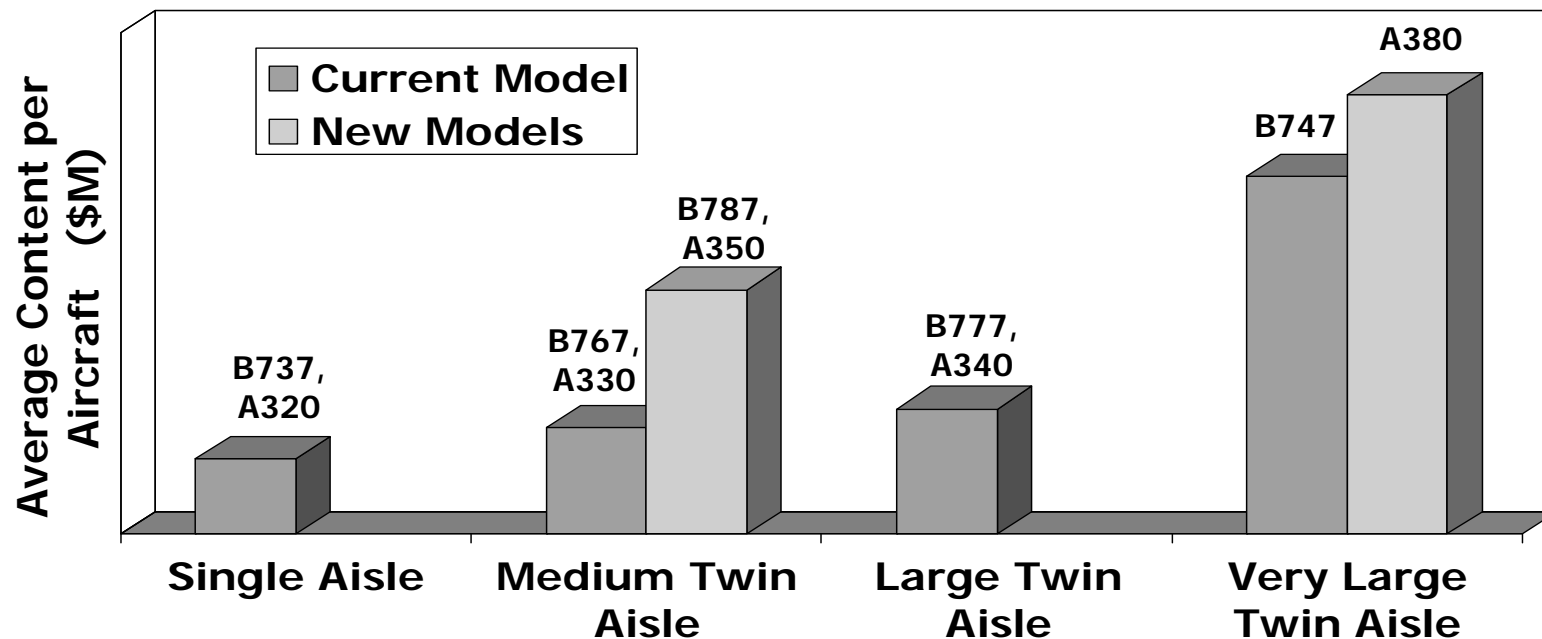
Airbus and Boeing Backlog as of July 1, 2008



The order backlog alone is equivalent to the next 7 years of expected production

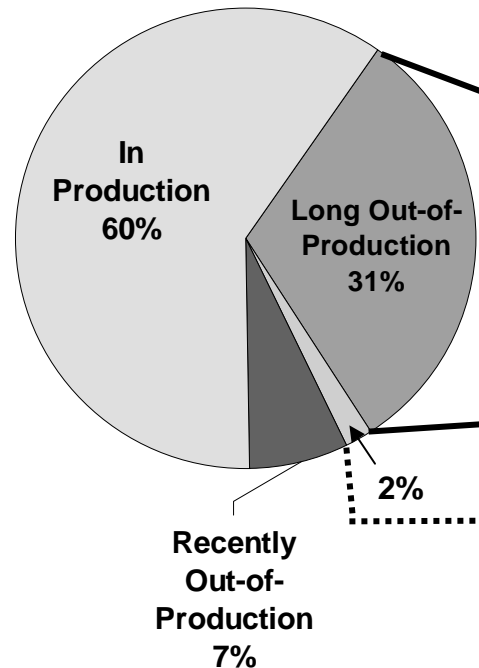


- **Original Equipment Production**
 - High Airbus content – on high growth platforms
 - Aircraft introductions between now and 2013 will help support higher production/delivery levels later
 - A380, 787, 747-8, A350



Higher Goodrich content on new aircraft than on aircraft being replaced

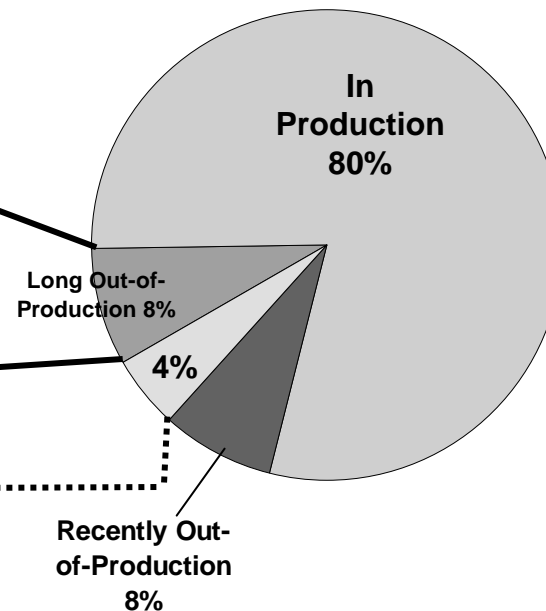
In Service Fleet Demographics (1/1/08)



Long Out-of-Production
707 727 747C 737C
A310 DC8 DC9 DC10
MD80 L1011

**Long Out-of-Production
(Less Vulnerable)**
MD11 MD90

Goodrich Aftermarket Sales Distribution (Est. 2008)



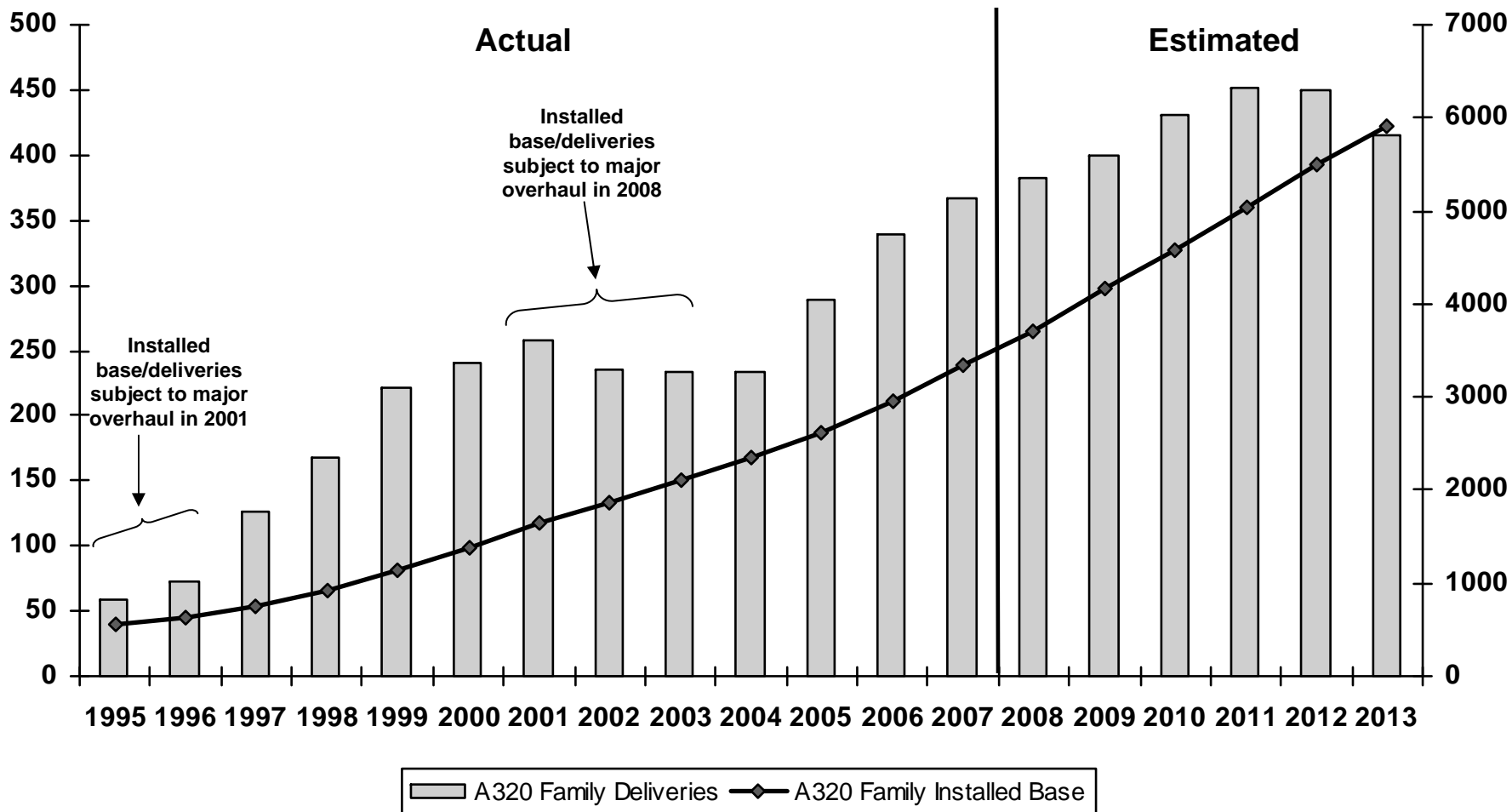
- Expect ~90% of retirements in 2008-2011 to come from the 4,800 less fuel efficient A/C in fleet.
- Only ~ 8% of GR's large commercial aftermarket sales come from those platforms.



A320 Deliveries and Installed Base

Delivered Units

Installed Base

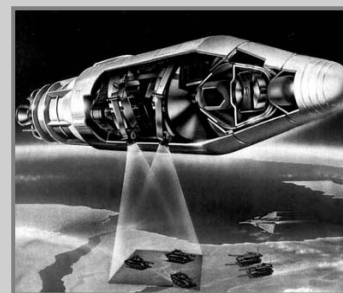
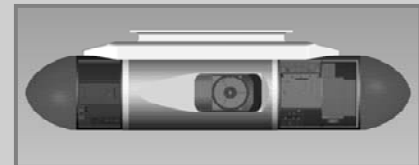


2002 – 2003 aftermarket sales based on installed base as of 1995, 2008 and on sales based on deliveries and installed base in 2001 and beyond

- **Goodrich-installed base of aftermarket products provides excellent growth opportunity**
- **A320 fleet will exist for another 30 to 35 years**
- **New program wins position Goodrich for future aftermarket growth**
- **MRO capacity in place to support growth**
- **Driving operational excellence – speed & ease**

Building a best-in-class, integrated system to leverage and grow aftermarket business

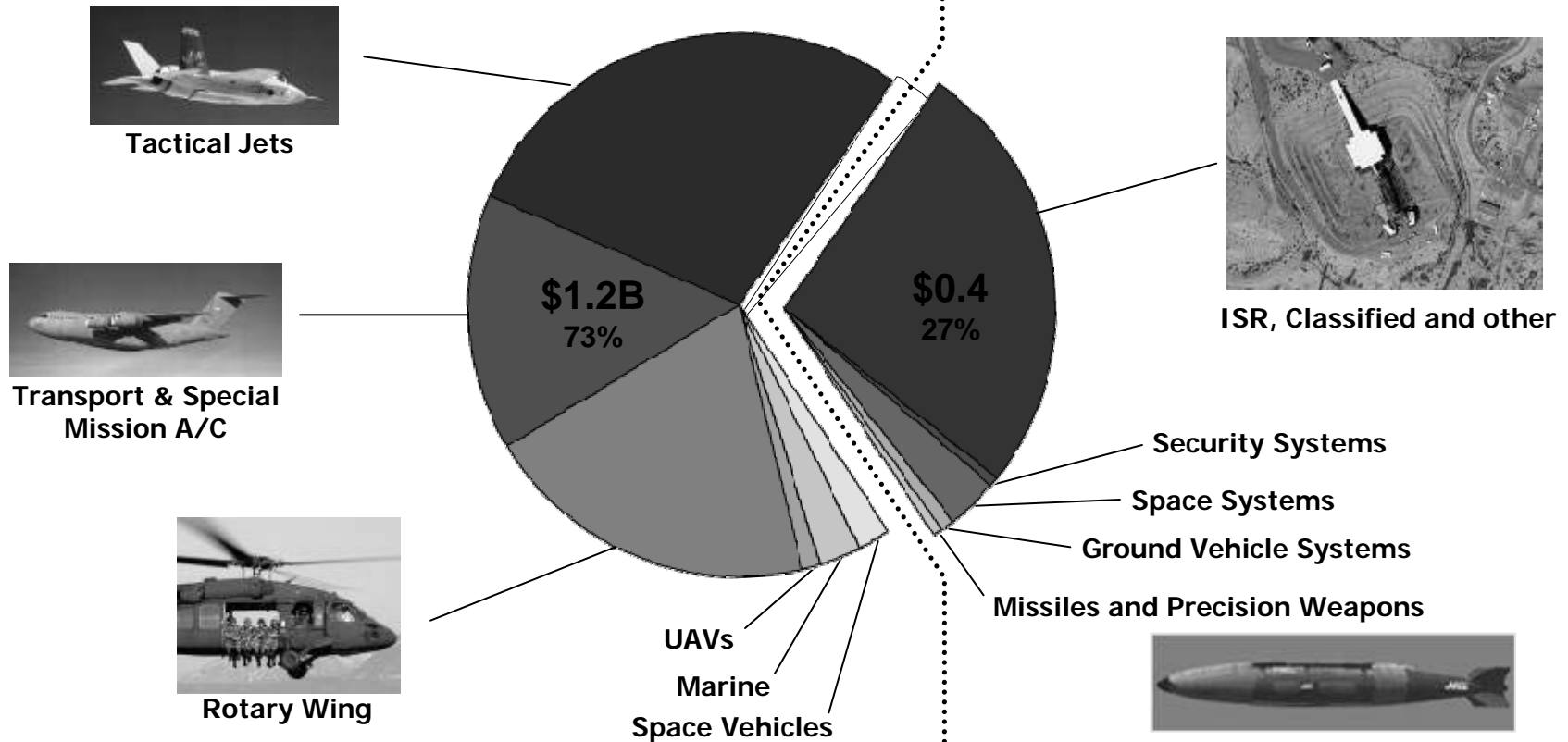
- **Focused pursuit of Military Market is key to our Balanced Growth Strategy**
- **We have significant opportunities for growth within a flat Military spending environment**
- **Spending in Goodrich related accounts is robust**
 - **ISR Investment**
 - **Helicopters**
 - **Aftermarket**



Platforms

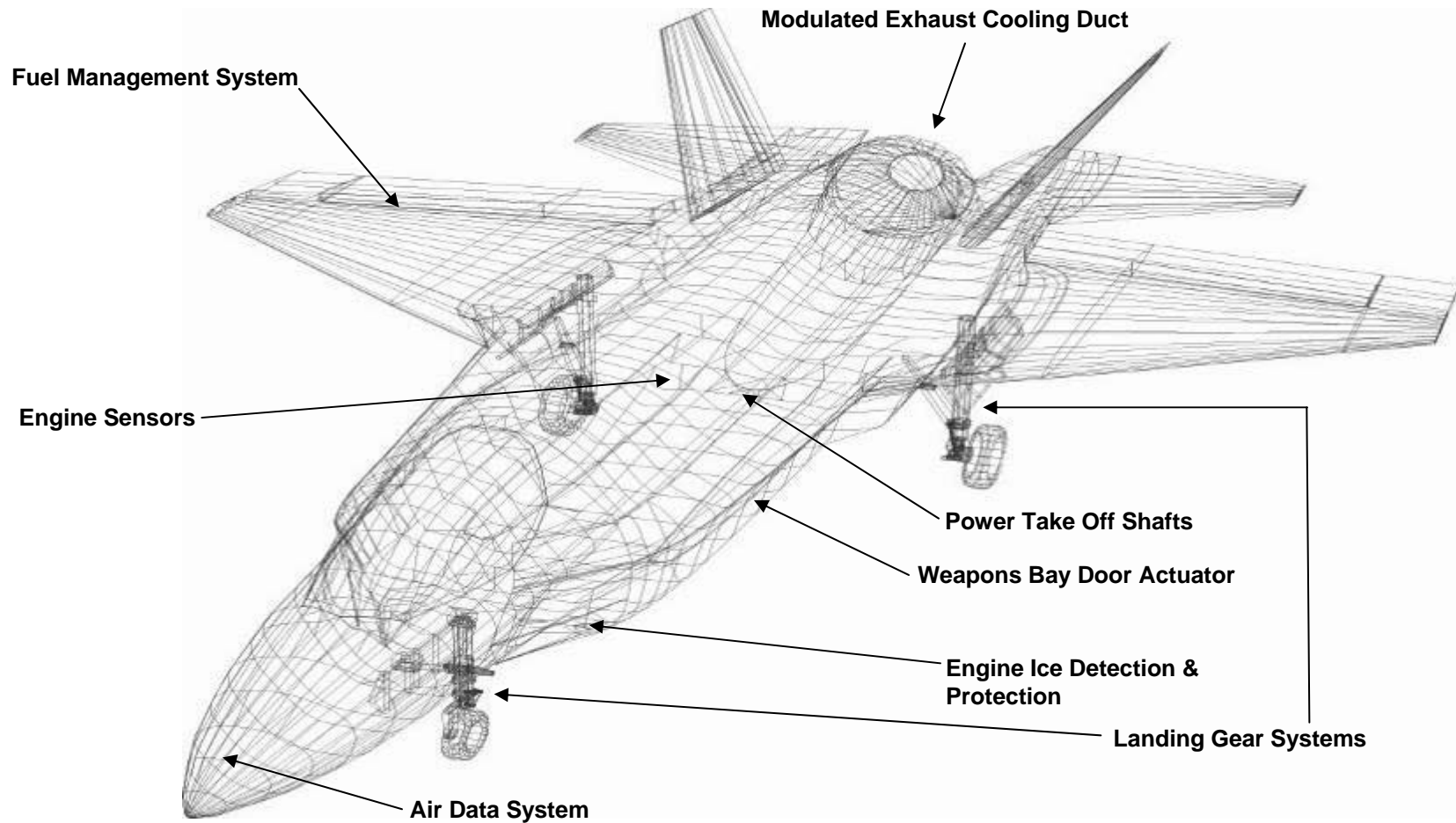
2007 SALES
\$1.6B

Payloads

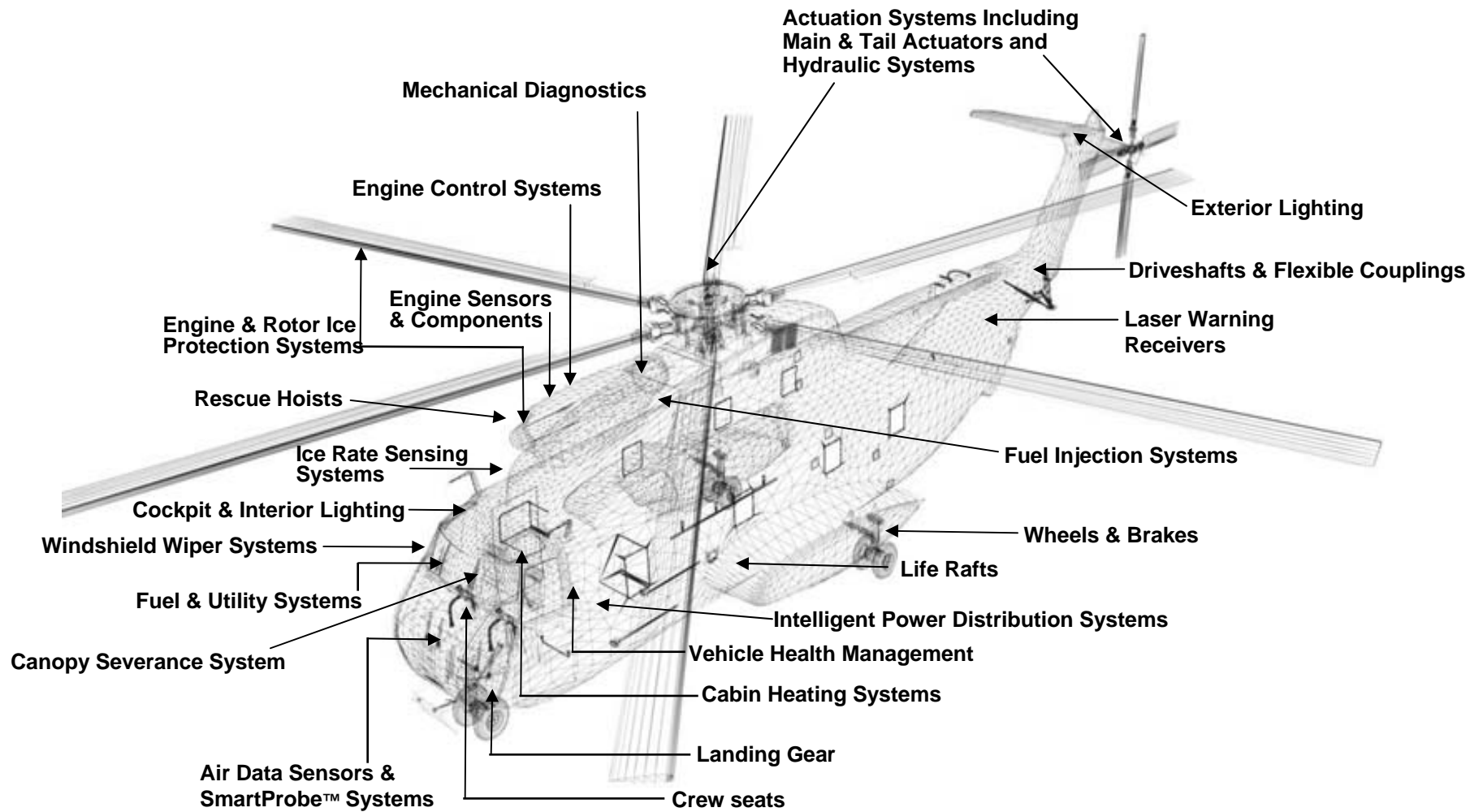


Strong position in platforms

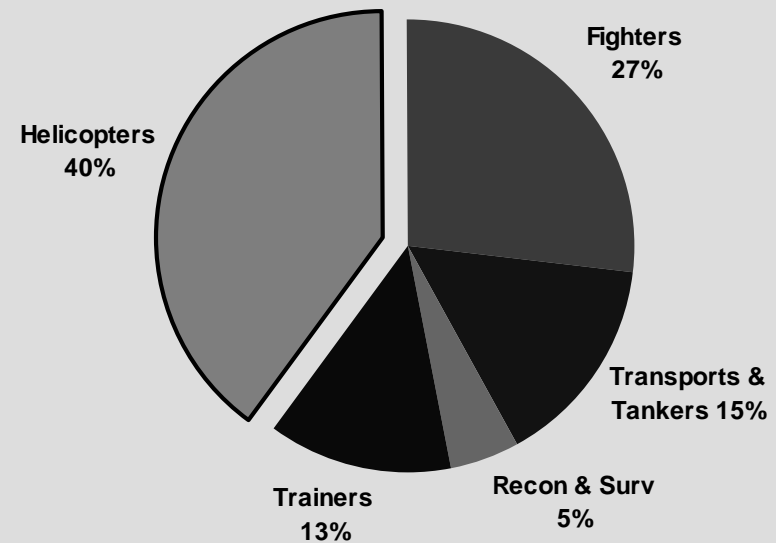
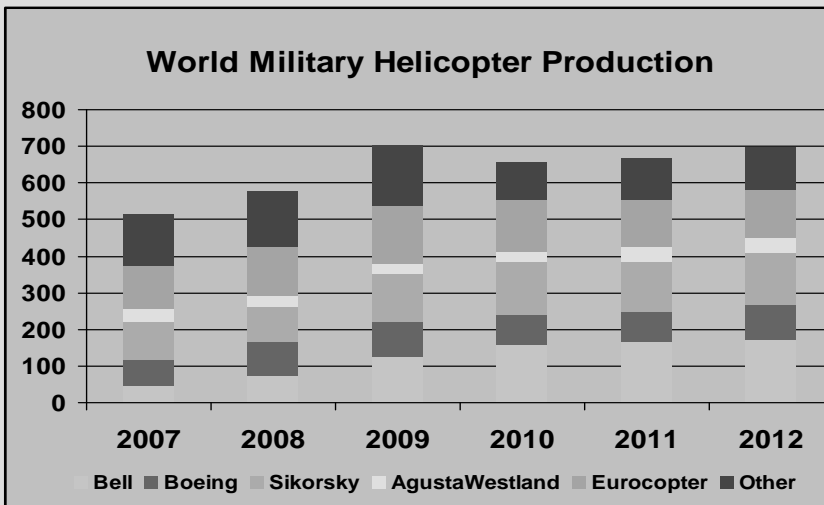
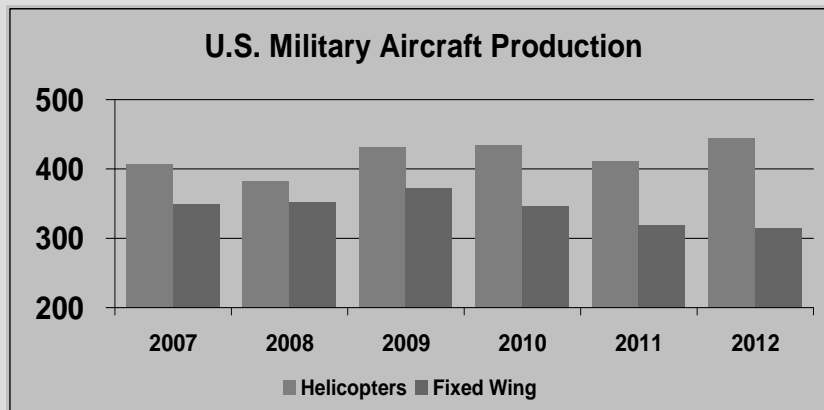
Payload area offers strong growth



\$3M Goodrich Content



Goodrich potential content: \$1.5 - \$2.0M per shipset



Major Programs		
Platform	QTY	Prime
▪ UH-60M	1200	Sikorsky
▪ CH-53K	227	Sikorsky
▪ CH-47F	513	Boeing
▪ AH-64 Block III	639	Boeing
▪ ARH	512	Bell
▪ LUH	322	EADS

¹ Data from Forecast International, Teal Group, DoD Budgets

Helicopters are 55% of future production and 40% of current inventory

- **ISR is a priority for military budgets worldwide**
 - **Global War On Terrorism (GWOT)**
 - **Transition to Unmanned Aerial Vehicles (UAV) platforms**
 - **Upgrade tactical reconnaissance cameras from film to digital**
 - **Operationally Responsive Space (ORS)**
- **Goodrich products, competencies and investments well positioned**



GWOT

*U2 product
utilization at all
time high*



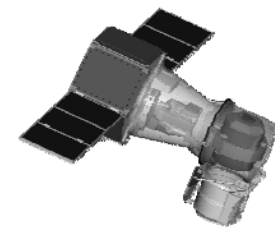
UAV

*Growing Operational
Need within US and
UK for DB110*



Film to Digital

*DB-110 has captured
90% of international
awards*



ORS

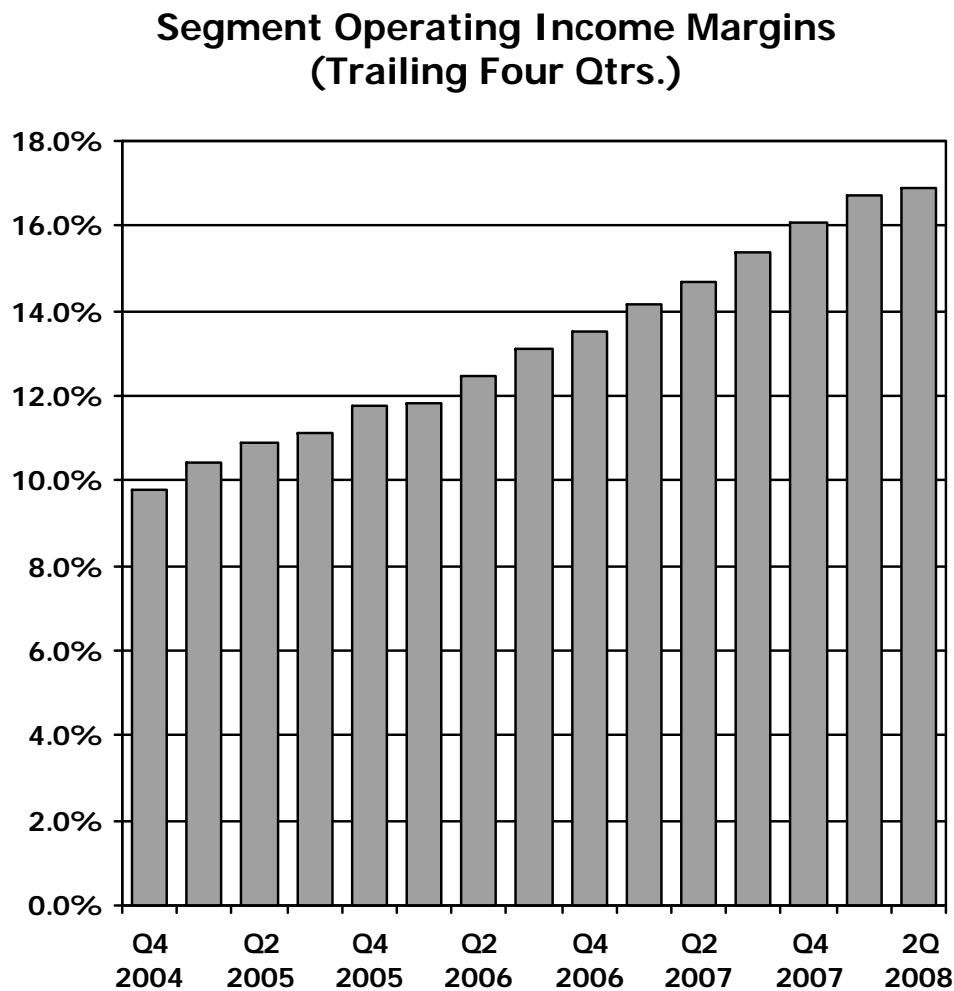
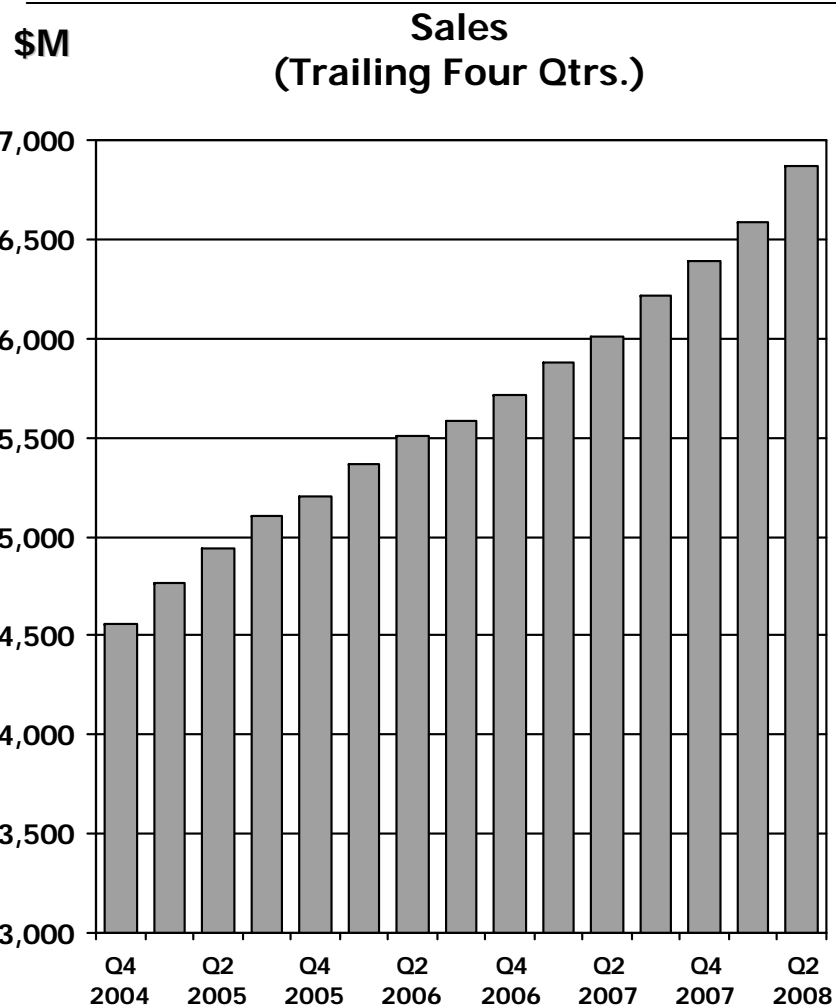
*Under contract to
modify U2 camera
for Space*

- **Focused pursuits and advanced technology are keys to growth**
 - **Space**
 - **Airborne**
 - **Ground**
- **Goodrich well positioned in aircraft platform content**
 - **New Programs, Upgrades, Aftermarket**
- **Payload area offers significant growth potential**
 - **ISR Systems – GWOT, UAV, ORS**





Delivering Sustained Sales Growth and Margin Expansion





2008 Sales Expectations By Market Channel

Full Year 2007 Sales Mix	Market	2007 Goodrich Actual Growth	2008 Goodrich Expected Growth	Market expectations - 2009 and beyond
10% <u>15%</u> 25%	Boeing OE Del. Airbus OE Del. Total (GR Weight)	8%	~20%	Growth continues for Commercial OE deliveries; A380, 787 and A350 introductions support deliveries past normal peak
8%	Regional/Bus/GA OE (Weighted)	20%	>20%	CF34-10 Engine Nacelles and tail cone on EMBRAER 190 support continued growth through the cycle
36%	Aftermarket (Commercial/Regional/Bus/GA)	16%	~8 - 11%	Airbus AM growing faster due to fleet aging, excellent product positions plus outsourcing trend support higher than market growth rate
25%	Defense and Space OE and Aftermarket	7%	~13%	<u>OE</u> - Positions on funded platforms worldwide, new products provide stable growth <u>Aftermarket</u> - Platform utilization, upgrade opportunities support long-term growth
6%	Other	14%	>20%	
100%	Total	12%	~13 - 14%	

- **Leadership positions and growing market share**
 - Leads to sustainable growth in high margin aftermarket
- **Above market organic growth in sales**
 - Original equipment - increased share on new programs
 - Aftermarket – growing content, worldwide MRO footprint
 - Military – F-35 (JSF), ISR and helicopter platforms
- **Aftermarket sales expected to continue to grow faster than market metric due to favorable platform positions**
- **Cash flow improving and robust over the cycle**
- **Demonstrated ability to execute**

Goodrich is uniquely positioned for sales, earnings and cash flow growth