

Realizing Our Vision

'04

 NETSOLVE®

Complexity. Solved.

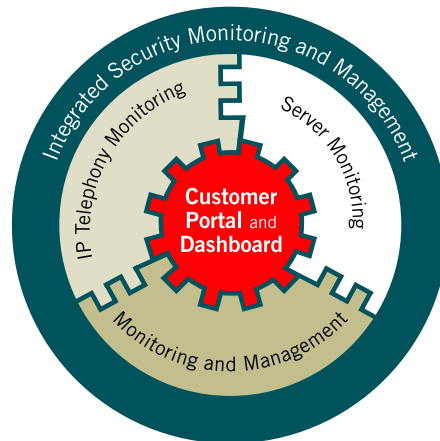
## NetSolve: Single Focus, Many Opportunities

**Our Sole Focus is on providing the most trusted remote IT infrastructure management services in the industry.** We operate and manage the IT infrastructure (the backbone of today's business) for our customers, reliably and securely. Without a reliable infrastructure, business, time and money are compromised and lost.

In a sense, we become our customer's perfect employee. An employee who works around the clock, every day of the year. An employee whose training is ahead of the curve with expertise in all areas of IT infrastructure—from data and voice networks to integrated security management.

When companies entrust NetSolve for remote management, they gain access to a team of industry experts solely focused on operating and managing the IT infrastructure.

And, we're just getting started. Our vision is to extend our unique brand of remote management services across all layers of the IT infrastructure—from the router up to the business application and across technologies. Extending our service offerings to manage more of the IT infrastructure enables us to help businesses align their IT performance with their business objectives—delivering value that matters.



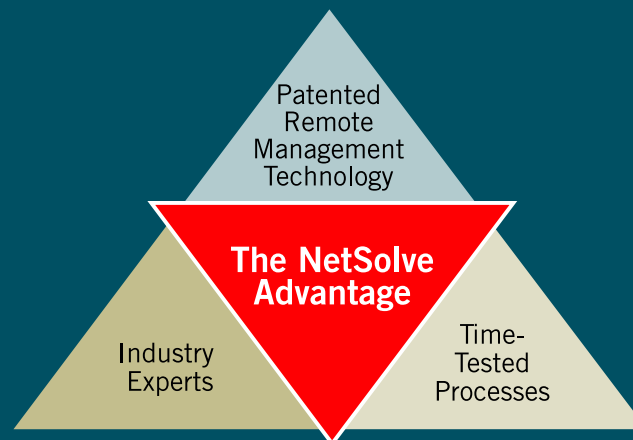
## • Solving Real Needs

Offering advantaged and proven solutions to our customers and partners

NetSolve solutions solve real needs for today's CIO.

CIO Challenges	NetSolve's Solution
Obtaining and applying security expertise	Applies security expertise and management across the IT infrastructure
Evolving innovations and complexity	Stays abreast of leading shifts and increasing complexity in today's and tomorrow's IT infrastructure
Retaining key staff	Augments staff for continuity and ongoing management
Upgrading skills	Continuously updates through reinvestment in technology and skills
Saving money	Delivers a fixed cost—significant savings
Freeing time	Frees IT staff from day-to-day management

NetSolve's advantage is in our DNA—expertise, patented technology and processes. With industry experts, patented remote management technology and time-tested processes, NetSolve can anticipate, identify and resolve issues faster, more accurately and less expensively than the competition. And, when the day-to-day management of today's IT infrastructure is managed by NetSolve, an already over-burdened IT staff can be deployed to more strategic projects that enhance company performance, competitiveness and profitability.

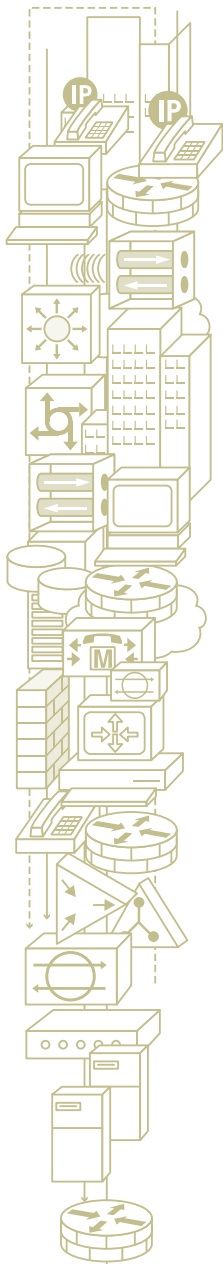


"We never would have been able to get the network where it is today without NetSolve. They have been amazing. Other service providers just provide monitoring, NetSolve provides full management so we can focus on our business."  
*Director of Information Technology, Advertising Firm*

"We were working with legacy IT and telephone systems. So when we decided to transition to an IP telephony network, we recognized that we didn't have the expertise in-house and needed a selective outsourcer that could provide us with best practices of managing and quickly resolving complex issues. The company that meets all these needs is NetSolve."  
*Vice President, Global IT Information Technology, Global Chemical Company*

"At first, our networking experts were concerned about losing their jobs. Now they can't believe we ever lived without NetSolve. In the past, if we had an outage or another problem, we would have to call various consultants to try and resolve the problem. Now we don't have to go through that ordeal because we know that NetSolve is doing what needs to be done."  
*Chief Information Officer, Financial Services Company*

## Delivering Our Growth Strategy in FY2004 •



- We effectively replaced the transitioned AT&T business. That business accounted for 26 percent of the company's recurring management revenues at the beginning of last fiscal year, or annualized revenues of approximately \$9 million.
- We delivered double-digit growth in all of our strategic growth areas, including:
  - 21 percent annual growth in recurring management revenues from non-carrier channels. Revenues from these non-carrier channels now represent 72 percent of the total recurring management revenues, up from 54 percent at the end of the same period a year ago.
  - 43 percent growth in recurring management revenues from non-WAN services over the end of fiscal 2003. These services now represent 27 percent of the recurring management revenues, up from 16 percent at the end of fiscal 2003.
  - Nearly 50 percent growth in recurring management revenues from customers with multiple services over fiscal year end 2003. Multiple services customers now represent 52 percent of recurring management revenues, up from 29 percent at the end of fiscal 2003.

## ● To Our Shareholders

Fiscal year 2004 was a pivotal year for NetSolve. Above all, we expanded the addressable market for our services by transitioning the organization from a single-product, single-channel company to one that addresses a broad range of IT infrastructure needs, cost-effectively through a diverse set of channel partners. In our last annual report, we identified this year's challenge as reducing our reliance on AT&T and producing revenue growth in three key areas: non-carrier customers, non-wide area network (WAN) services and multiple services revenues. I am pleased to report that we successfully accomplished these goals through double-digit year-over-year growth in each area. Additionally, we have now replaced over 100 percent of the two pieces of AT&T business transitioned to internal AT&T centers. The success we've seen in achieving growth to date is evidence that our financial position and business model are sound and that our new strategy will continue fueling NetSolve's growth in the future.

### Accomplishments

In fiscal year 2004, NetSolve took many steps to capitalize on the large and growing market for remote IT infrastructure management services. We focused our efforts on increasing the acceptance of our services and market penetration by investing in distribution and enhanced product platform capabilities. Specifically, we broadened our *sales presence* from four territories to ten, created separate and focused *marketing and channel sales* teams and introduced our *new product platform*, Agile IT Infrastructure Management Systems (AIIMS), which provides enhanced capabilities and increases the efficiency of our Service Delivery organization.

Another key accomplishment of fiscal year 2004 was effectively replacing the transitioned AT&T business. Accounting for 26 percent of our recurring management revenues at the beginning of last

fiscal year, or annualized revenues of approximately \$9 million, this revenue shift is a demonstration of the growth potential of our non-carrier distribution channels.

In addition, NetSolve attained double-digit growth in all of our strategic growth areas, including:

- 21 percent annual growth in recurring management revenues from non-carrier channels. Revenues from these non-carrier channels now represent 72 percent of the total recurring management revenues, up from 54 percent at the end of the same period a year ago.
- 43 percent growth in recurring management revenues from non-WAN services at the end of fiscal 2004 over the end of fiscal 2003. These services now represent 27 percent of recurring management revenues, up from 16 percent at the end of fiscal 2003.

**We are transitioning the organization from a single-product, single-channel company to one that addresses a broad range of IT infrastructure needs, cost-effectively, through a diverse set of channel partners.**

- Nearly 50 percent growth in recurring management revenues from customers with multiple services over the end of fiscal year 2003. Multiple services customers now represent 52 percent of recurring management revenues, up from 29 percent at the end of fiscal 2003.

Some of NetSolve's other accomplishments in fiscal 2004 include:

- Experiencing a 24 percent year-over-year growth in new non-carrier orders.
- Evolving our customer size mix. More than 50 percent of our non-carrier channel backlog now consists of *Fortune* 1000 customers, a significant increase over the end of last year, as we continue to win and deliver services for the *Fortune* 1000 customer segment as well as to small and medium business (SMB) customers.
- Delivering a new product platform and additional releases to more rapidly and flexibly deliver support for new, complex technologies and to manage IT infrastructure more productively through intelligent automation.
- Retaining a strong balance sheet with ample cash and no debt.

These accomplishments underscore the merits of our growth strategy. Our opportunities are still in front of us as we drive to consistently deliver double-digit, sequential growth rates for revenues and new orders. We expect our shareholders to benefit from NetSolve's unique ability to deliver our advantaged solution to customers across more

aspects of their IT infrastructure. Our results show we are making substantial progress, aided in critical areas by several key factors: NetSolve's ability to manage the increasing complexity of IT infrastructure with more automation and integration; a superior security management offering resulting from an integrated approach with visibility into the entire IT infrastructure; and increasing order rates resulting from a growing base of channel partners.

**Solving complexity for our customers**

Our vision is to extend our unique brand of remote management services across all seven layers of the IT stack. During the year, we improved our competitiveness with expanded capabilities across all of our services. Extending our service offerings to manage more of an end user's IT infrastructure enables us to help them align their IT performance with their business objectives, which leads to increasing our share of their wallet. While our WAN business continues to grow and be a cornerstone for us, we are very pleased with the growth that we see in our other services, namely IP Telephony and Security.

NetSolve pioneered remote management for IP Telephony more than three years ago. At the end of fiscal 2004, IP Telephony (IPT) recurring management revenues grew at a triple-digit rate over the end of fiscal 2003. We now have nearly 100,000 phones under contract and continue to find that our solution addresses one of the real "pain points" for companies deploying IP Telephony—ongoing management. Increasingly,

## Our vision is to extend our unique brand of remote management services across all seven layers of the IT stack.

we find opportunities for IP Telephony across many verticals such as financial services and healthcare, where the flexibility and scalability of IP Telephony is driving increased adoption of this converged solution.

### Securing the whole enterprise

Similarly, recurring management revenues for security at the end of fiscal 2004 increased by nearly 60 percent over the end of fiscal 2003. This is attributed to our increased focus on embedding security into all aspects of our management offering and to an increased market need for security expertise and solutions. After all, security is increasingly cited as the top priority for today's CIO in almost any industry publication or analyst report published in recent months. As infrastructure and security complexity grows, hardware and software security products prove to be incomplete solutions. Comprehensive security involves effective management of access control, intrusion monitoring and threat management of IT infrastructure. Traditional hardware, software and stand-alone Managed Security Service Providers (MSSPs) solutions often fall short in their ability to look at IT infrastructure as an integrated solution with security needs beyond the firewall. Because of our unique approach to managing security, our revenue and pipeline grew dramatically during the year.

### Strengthening and growing channel relationships

At the onset of this year, we set out to strengthen our distribution strategy knowing that our focused

IT infrastructure management expertise complemented services-oriented systems integrators, original equipment manufacturers (OEMs), and national value added resellers (VARs), who have expertise and breadth in up-front planning, design and implementation. Our services are a logical extension of our channel partners' overall solutions. We made considerable progress in executing our channel strategy during the year. At the close of fiscal 2004, we had 36 channel partners, up from 19 at the end of fiscal 2003. Most notably, we strengthened our relationships with IBM and Cisco along with several specialized and regional partners. Increasingly, we are extending the level of penetration with our channel partners in the field and in the executive office.

Despite our progress, we still have work to do. We are still a small company seeking to disrupt a sizeable market. The predictability of new order flows is still not where we would like it to be. We are increasingly engaged in opportunities with larger enterprises, and many of these are connected to implementations of new technologies with long decision cycles involving multiple services beyond those of NetSolve. These opportunities certainly play to our strengths, but we have less control on the sales cycle and this creates swings in order flows from quarter to quarter. To some extent, this unpredictability is to be expected given the stage that NetSolve is at in maturing our channel-based distribution model. Our strategy, however, is working well and we continue to tune our execution and incorporate our learnings.

### Growth is a discipline

For NetSolve, the discipline to grow and gain leadership takes the form of identifying a small number of priorities, directing resources to them, then measuring and holding ourselves accountable for achieving them. Above all, our key focus for fiscal 2005 will be on fine-tuning our execution so we can deliver double-digit sequential growth rates and increase our traction in the market. The key indicators for growth will be NetSolve's ability to execute along the following four main priorities during fiscal 2005:

- Driving *revenue diversity and growth* in our three strategic growth areas by increasing non-carrier, multiple services and non-WAN revenues.
- Attaining increased *market leadership* for our unique brand of services by achieving greater penetration with strategic channel partners through traditional means and by pursuing opportunities to embed our services in their offerings to address more diverse sets of customers and verticals.
- Increasing gross margins by continuing to drive unit cost reductions while delivering more value and industry-leading performance levels.
- Enhancing our *AIIMs platform* to better adapt to the current and emerging needs of our customers.

Delivering demonstrable improvements along each of these priorities, we believe, will produce sustainable, double-digit growth rates, profitably.

We have high standards and high expectations. While we have much work to do, we remain confident in our success. Our progress during fiscal 2004 was significant and important in our transition away from a dominant channel partner towards a more comprehensive set of solutions and channels. NetSolve's journey is about a long-term commitment to industry leadership as the market for our services develops and matures. We now have a year of executing our strategy behind us, and we are very encouraged at our prospects for fiscal 2005. Discipline and execution will support our anticipated success in this year.

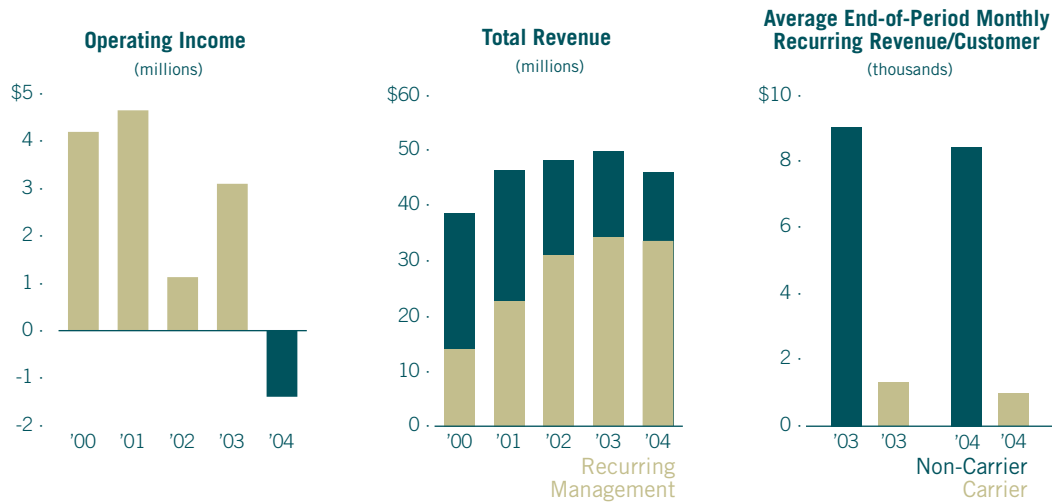
The job of transitioning a company and positioning it for growth is not easy, and it is never a completed task. It requires relentless passion, resolve and effort. Our entire team demonstrated all of those qualities over the past year, and I am pleased with what we've accomplished. Last year's advances have provided our company with increasing momentum, which we plan to extend into fiscal 2005 and beyond. Our resolve has never been stronger, and there is much opportunity ahead and more complexity to solve.



David Hood  
President and Chief Executive Officer



## Financial Highlights



For the Years Ended March 31, (in thousands)

2000

2001

2002

2003

2004

### Statement of Operations

#### Revenues:

IT infrastructure management services  
Maintenance and equipment

\$24,048	\$33,032	\$37,954	\$40,490	\$38,063
14,613	13,420	10,411	9,878	7,862

Total revenues

38,661	46,452	48,365	50,368	45,925
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#### Gross profit:

IT infrastructure management services  
Maintenance and equipment

10,953	13,721	15,621	16,439	15,090
3,411	3,884	3,278	2,974	2,544

Total gross profit

14,364	17,605	18,899	19,413	17,634
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Total operating expenses

10,149	12,935	17,751	16,294	19,012
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Operating income (loss)

4,215	4,670	1,148	3,119	(1,378)
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Net income (loss)

\$10,553	\$ 5,011	\$ 1,665	\$ 2,448	\$ (641)
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### Balance Sheet

Cash and short-term investments

\$57,185	\$45,411	\$47,160	\$43,504	\$39,970
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Working capital

63,329	46,889	49,858	46,159	44,813
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Total assets

74,519	62,831	67,769	60,990	57,962
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Capital lease obligations, net of current portion

324	—	—	—	—
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Total stockholders' equity

68,958	56,977	58,342	53,613	54,078
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This Annual Report includes "forward-looking statements" within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended. We sometimes identify forward-looking statements with such words as "expects," "anticipates," "intends," "believes" or similar words concerning future events. They include, among others, statements relating to whether our efforts better position us to drive value for our shareholders during our next fiscal year and beyond; our ability to respond rapidly to marketplace changes; our ability to shift to a greater breadth and depth in our service offerings; our ability to meet the needs of today's enterprise and convert market potential into consistent long-term growth; the ability of our management team to help drive and deliver success; our ability to implement our business strategy; the market opportunity for selective outsourcing; and trends in revenue, company growth, sales, margin and expenses, and the drivers behind those trends. Such statements involve known and unknown risks, uncertainties and other factors that could cause our actual results to differ materially from the results expressed or implied by such statements. Such factors include, but are not limited to, general economic and business conditions, conditions affecting the industries we serve, conditions affecting our customers, resellers, business venturers and suppliers, the ability and willingness of resellers and other partners to devote their resources to sales of our services, the willingness of existing resellers and business venturers to continue to sell our services, competition, the market acceptance of our services, and other factors disclosed in our most recent Annual Report on Form 10-K on file with the Securities and Exchange Commission, which are incorporated herein by this reference. Accordingly, although we believe that the expectations reflected in such forward-looking statements are reasonable, there can be no assurance that such expectations will prove to be correct.

Any forward-looking statement speaks only as of the date on which such statement was made, and we do not undertake any obligation to update any forward-looking statement to reflect events or circumstances after the date on which such statement was made or to reflect the occurrence of unanticipated events. New factors emerge from time to time and it is not possible for us to predict all of such factors, nor can we assess the impact of each such factor or the extent to which any factor, or combination of factors, may cause results to differ materially from those contained in any forward-looking statement.

- **NetSolve, Incorporated  
Form 10-K**

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

**FORM 10-K**

(Mark One)

Annual Report Pursuant to Section 13 or 15(d) of the  
Securities Exchange Act of 1934

**For the fiscal year ended March 31, 2004**

or

Transition Report Pursuant to Section 13 or 15(d) of the Securities  
Exchange Act of 1934

Commission File Number: 0-24983

**NETSOLVE, INCORPORATED**

(Exact Name of Registrant as Specified in its Charter)

**Delaware**  
(State or Other Jurisdiction of  
Incorporation or Organization)

**75-2094811-2**  
(IRS Employer  
Identification No.)

**9500 Amberglen Blvd**  
**Austin, Texas 78729**

(Address of principal executive offices, including ZIP code)

**(512) 340-3000**

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act: None

Securities registered pursuant to Section 12(g) of the Act: Common Stock, \$.01 Par Value Per Share

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of Registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K, or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is an accelerated filer (as defined in Exchange Act Rule 126-2). Yes  No

On April 30, 2004, the aggregate market value of the voting stock held by non-affiliates of the Registrant was \$54,655,853 (affiliates being, for these purposes only, directors, executive officers and holders of more than 5% of Registrant's Common Stock). On April 30, 2004, there were 11,645,856 outstanding shares of the Registrant's Common Stock.

**DOCUMENTS INCORPORATED BY REFERENCE**

Portions of the registrant's definitive proxy statement pursuant to Regulation 14A for the Registrant's 2004 Annual Meeting of Stockholders to be held on July 14, 2004, which will be filed with the Commission not later than 120 days subsequent to March 31, 2004, are incorporated by reference into Part III of this report.

# NETSOLVE, INCORPORATED

## TABLE OF CONTENTS

<b><u>Part I</u></b>		<b>Page</b>
Item 1.	Business	3
Item 2.	Facilities	10
Item 3.	Litigation	11
Item 4.	Submissions of Matters to a Vote of Security Holders	11
<b><u>Part II</u></b>		
Item 5.	Market for the Registrant's Common Equity and Related Stockholder Matters	11
Item 6.	Selected Financial Data	13
Item 7.	Management's Discussion and Analysis of Financial Condition and Results of Operations	14
Item 7A.	Quantitative and Qualitative Disclosures About Market Risk	32
Item 8.	Financial Statements and Supplemental Data	33
Item 9.	Changes in and Disagreements with Accountants on Accounting and Financial Disclosure	53
Item 9A.	Controls and Procedures	53
<b><u>Part III</u></b>		
Item 10.	Directors and Executive Officers of the Registrant	53
Item 11.	Executive Compensation	55
Item 12.	Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters	55
Item 13.	Certain Relationships and Related Transactions	55
Item 14.	Principal Accountant Fees and Services	55
<b><u>Part IV</u></b>		
Item 15.	Exhibits, Financial Statement Schedules, and Reports on Form 8-K	55

## **Item 1. BUSINESS**

NetSolve provides a range of information technology (IT) infrastructure management services that provide businesses an efficient and reliable alternative to managing their IT infrastructure internally. These services allow enterprises to selectively outsource some or all of their IT infrastructure management to increase availability, performance and security while reducing overall IT infrastructure operations cost, and simplifying timely migration to new technologies. Our services offerings are designed to operate our customers' IT infrastructure, including monitoring, fault diagnosis, fault resolution, and performance management and reporting. We provide our IT infrastructure management services remotely 24 hours a day, 365 days a year from our Network Management Center (NMC) in Austin, Texas. We develop software tools as well as integrate commercial off-the-shelf (COTS) tools to operate an integrated suite of proactive management software. We use this software suite along with our processes to deliver our services and also to provide our customers access to real-time network status and other reports via a secure Internet portal. We have offered IT infrastructure management services since 1995 and currently have over 850 end user customers representing more than 35,000 managed sites in 75 countries. Our solutions are designed to meet the requirements of multiple industries and enterprises of all sizes. Our services are sold primarily on an indirect basis through reseller channels such as AT&T, Berbee, IBM and Intergraph, and directly to end users.

### **Our solutions**

Our solutions allow our customers to focus on their core business while we manage their IT infrastructure and enable the implementation of new technologies. Customers benefit from our expertise, breadth of services and knowledge gained from managing thousands of devices without incurring the expense of acquiring, operating and maintaining tools and resources to operate their network. We apply proven (i.e., learned and continually improving) processes and tools to customers of all sizes in order to meet their individual requirements. By applying a common set of tools and processes across hundreds of customers, we achieve economies of scale that result in price and performance value to our customers.

*Full breadth of IT infrastructure management services.* Our services are generally marketed under the brand name ProWatch®. Our ProWatch suite of services covers issues encountered by customers in the LAN (local area network), IPT (IP Telephony), WAN (wide area network), network security, server and certain software application infrastructure areas of their business. The ProWatch suite covers the entire operating lifecycle of an enterprise's network requirements, including fault, configuration and performance management.

*Reduced costs.* Singularly focused on remote management of IT infrastructure, we are able to spread personnel-related costs, as well as costs of necessary network infrastructure, software and tools, across hundreds of end users. As a result, we are typically able to offer a more efficient management solution at a lower cost than internally managed solutions.

*Increased business impact.* Our end users do not have to use their internal resources to respond to the time-consuming and interrupt-driven responsibilities of daily IT infrastructure operations. Hence, these organizations can focus their resources on applying technology to improve their business.

*Expertise.* Our team of IT infrastructure professionals is continually trained on current and emerging IT infrastructure technologies. As IT infrastructure management is our only business, this team can focus on operating networks without being encumbered or distracted by other IT tasks. Our IT infrastructure management professionals act as an extension to our customer's internal IT staff. Additionally, our customers benefit by having a skilled team of networking professionals and tools applied to their IT infrastructure. Our tools and people have applied knowledge that has resulted from managing hundreds of networks over many years. An issue may occur on one customer's network that is unique to that network; nevertheless, because of our expertise, it may be an issue that is similar to ones we have faced in the past. Our team is able to apply that knowledge and potentially save time and costs associated with decreased downtime and shorter resolution. We also report to end users on a regular basis recommending upgrades or changes when appropriate.

*Enhanced customer service.* We take ownership of IT infrastructure problems when issues arise and we work on behalf of our customers through issue identification and resolution. Our services include guarantees that provide customers up to 100% of their management fees back for any month in which we do not meet specified performance requirements.

*Ease of new technology adoption and IT infrastructure maintenance.* We continually train our professionals on emerging technologies that are impacting the IT infrastructure, such as IPT. As a result, we are able to assist enterprises as they migrate their network to new technologies.

*Enhanced IT infrastructure control.* Our IT infrastructure management customers have access to ProWatch Exchange®, our network management Web portal. With this tool, our customers can maintain ultimate control and visibility of critical network and device status and information through real-time status of every device we manage for them, as well as on-demand network performance reports.

## **Strategy**

Our goal is to be the leading provider of selective outsourcing solutions for the remote management of IT infrastructure. The key elements of our strategy include the following:

*Deliver targeted solutions and expand service offerings.* We are focused on solving IT infrastructure management needs for enterprises that are assimilating new technology, attempting to solve complex IT issues, and/or wanting to increase performance or reduce costs. We believe that the market to provide end-to-end IT infrastructure management services for enterprises on a remote basis is still emerging and that most providers' solutions are less comprehensive than our solutions. We intend to expand the technologies we support in terms of types of devices, network transport technologies, and networking equipment providers. We also intend to use these expanded capabilities to create specific applications support services such as those we have previously introduced for infrastructure security and IPT.

*Add and enhance our reseller channel relationships.* We intend to continue to market our services primarily through reseller channels although some customers may purchase services directly from us. We intend to adapt our services to be flexible add-ins to the needs of our larger reseller channels whose customers can benefit from the cost-effective, high performance management solutions we can jointly provide. In these instances, our goal will be for our reseller channels to utilize our services as a key component of their design solutions, transport services, consulting and integration services, or network equipment. By viewing these reseller channels as end-users, and focusing on their requirements and business drivers as opposed to just the requirements of the end-user customer, we believe we can ultimately meet the needs of more end-user customers and accelerate growth.

## **IT infrastructure management services**

Our focus is on growing our recurring IT infrastructure management services revenues. NetSolve's service offerings combine core IT infrastructure management capabilities such as remote router, switch, server and firewall management into comprehensive solutions offerings that help our customers assimilate new technologies and address complex IT management issues.

Our services include the remote management of channel service units (CSU), data service units (DSU), routers, switches, firewalls, network intrusion detection devices, host-based intrusion detection software, voice over Internet Protocol (IP) devices, servers, and software infrastructure applications. Historically, we have sold these services independently under our ProWatch brand such as ProWatch for WANs®, ProWatch for LANs® and ProWatch Secure®.

The WAN service includes management of the WAN-attached router; the CSU connecting the router to the transport provider's Frame Relay, asynchronous transfer mode (ATM), or IP service; and the transport provider's network services. Our ProWatch for WANs service generally includes a guarantee to provide the customer end-to-end network availability for at least 99.5% of the time in any given month, with the customer generally receiving a

refund of all or a portion of the management fee in any month the guaranteed availability rate is not achieved. Approximately 81% of our recurring IT infrastructure management services revenues were derived from our ProWatch for WANs and related WAN services in fiscal year 2004.

In addition to the management of the WAN infrastructure between customer locations, we provide management of the LAN, server, and virtual private network (VPN). With our LAN management service we measure, monitor and manage the routers, switches and intelligent hubs in a local area network.

ProWatch for Servers<sup>SM</sup> is a server monitoring service that is available to ProWatch for LAN customers as an add-on service. The Server service provides for 24 X 365 monitoring, auto-ticketing and auto-notification for up/down availability; key Microsoft NT/Win2K services and Unix processes; environmental (disk drives, fans, power supplies); key system parameters (CPU utilization, disk space, memory); basic application response service monitoring and auto-restart of standard services such as HTTP, SNMP and FTP; and fault validation that detected issues are a server issue and not a LAN issue.

Our security offering addresses security needs of an enterprise 24 hours a day, 365 days a year. These remote security management capabilities include firewall management, intrusion detection management, host-based intrusion detection management, and VPN configuration and management. These security services are designed to protect an enterprise's critical IT infrastructure with around-the-clock monitoring and policy management services. The services described below may be sold separately or be combined for a more complete offering.

*Firewall Management.* The firewall management service provides active management of the firewall, which is the electronic barrier between network segments. Security engineers review firewall logs and event streams to detect suspicious activity. Our ProWatch Secure Managed Firewall Service supports Cisco's PIX Firewall series and Checkpoint firewalls.

*Intrusion Detection Management.* The intrusion detection management service uses Cisco's IDS sensor to detect suspicious activity on customer networks, repel attacks and bar the potential intruder from accessing the end user's network.

*Host-Based Intrusion Detection Management.* The host intrusion detection management service protects critical servers such as Web and mail servers. This service can prevent and alarm on those types of network attacks that cannot be fully prevented by a firewall or network intrusion detection device. This service utilizes Enterecept's Host IDS technology.

*Virtual Private Network Management.* The virtual private network configuration management service can be used by enterprises to establish and maintain point-to-point VPNs between routers and firewalls. NetSolve provides remote monitoring and management of this secure connection.

We combine remote router, switch, security and server management capabilities to provide a remote management solution for IPT. NetSolve's IPT service currently delivers remote operations support services for Cisco's Architecture for Voice, Video and Integrated Data (AVVID). AVVID integrates telephony functions onto IP-based LANs eliminating the need for PBX equipment and enabling converged voice and data applications. The IPT service is intended for use in conjunction with an AVVID IP Telephony Certified Cisco Partner that provides Plan, Design, Implement (PDI) services. Operations managed by NetSolve consist of the ongoing management and reporting services for an IP Network and its IP Telephony functionality after the PDI activities are complete.

Our Web-enabled IT infrastructure management tools provide end users with access to up-to-date status information of their networks and are designed to give end users increased understanding of their networks while they outsource the IT infrastructure management to NetSolve. Access to this information is included as a component of our standard IT infrastructure management services and is provided to end users at no additional charge. End users access these tools through a standard web browser using our ProWatch Exchange Web portal. ProWatch Exchange provides trouble ticket status and history. An active network map displays the status of all

managed devices in an end user's network and online viewing access to the monthly availability and on-demand performance reports included with the various IT infrastructure management services.

### **Maintenance and equipment services**

We resell on-site maintenance services, primarily to customers who have purchased the associated equipment from us. These services address issues associated with hardware failures and software bugs, as well as software upgrades provided for under the equipment provider's maintenance contract. These maintenance services are provided by Cisco, Vital Networks, Equant and 3Com or their successors. Our strategy is to focus on sales of our IT infrastructure management services and to de-emphasize maintenance services. We therefore anticipate that sales of new maintenance contracts will not be significant and that these revenues most likely will decline over time.

We have also historically resold customer premise equipment from leading network equipment manufacturers or their resellers in conjunction with the sale of our services. This equipment constitutes some of the primary components of the end-user networks we manage. Sales of equipment were less than one percent of total revenues in fiscal year 2004. We expect future sales will not be significant and that at some point these services could be eliminated from our offerings.

### **Customers and Reseller Channels**

Our solutions have historically primarily addressed the needs of middle market enterprises, roughly defined as companies that have between 100 and 1,000 employees and annual revenues between \$25 million and \$500 million. While we believe this continues to be a key opportunity area for our solutions, we also provide services to larger enterprises that can utilize our standard packaged services without requiring significant customization and believe these enterprises also represent an opportunity for future sales. We currently have over 850 end users representing over 35,000 managed sites. Our end users consist of our direct customers as well as customers of our reseller channels. Substantially all sales of our services to date have been made in the U.S. However, we remotely manage locations in 74 other countries around the world for these U.S. based customers.

Most of our reseller channels use our brand; however, IBM, AT&T and some others resell our services under their trade and brand names. We receive our revenues directly from the resellers. In some situations, the resellers include the cost of our services in the pricing they establish for their related services while in other cases the services we provide are billed separately by the reseller. Our resellers currently include AT&T, IBM, Hewlett Packard, Berbee, Intergraph, Network Data Systems, Northrop Grumman IT, Broadwing and Solarcom.

Our strategy includes building our reseller channels, and we expect that these channels will continue to represent a large percentage of our IT infrastructure management revenues for the foreseeable future. In an effort to create greater value in these relationships, we are working with selected reseller channels to focus on providing our reseller channels component services that form a part of a comprehensive solution to end-user customers. Several of our channel partners fill important gaps in planning, design and implementation services in order to more completely meet our customers' needs. With this model, we believe we can help our channel partners support customers in assimilating, managing and implementing new technologies, and then assume responsibility for the ongoing operation of these networks.

We have derived a significant portion of our revenue from one reseller, AT&T. No other customer or reseller accounted for more than 10% of our revenues in any of the last three fiscal years.

### **Relationship with AT&T**

At the beginning of fiscal year 2004, we had three primary reseller agreements with AT&T, one for Managed Router Service; one for Managed DSU Service marketed by AT&T as part of its Frame Relay Plus offering; and one for the management of the WAN for one large end user – The Home Depot. AT&T has sold our services to their customers in conjunction with AT&T's overall network solution offering using AT&T's trade and brand names. As with our other reseller arrangements, we receive our revenues for the resale of our services to AT&T customers



directly from AT&T. AT&T accounted for 61% of our total revenues in fiscal year 2002, 52% of our total revenues in fiscal year 2003, and 39% of our total revenues in fiscal year 2004.

In February of 2003, we were notified by AT&T of its intention to terminate the Managed Router Service agreement over an eight-month transition period beginning July 1, 2003. In May 2003, we were notified by AT&T of its intention to terminate the Home Depot agreement in July of 2003. Primarily as a result of these terminations, total revenues from AT&T decreased to \$17.9 million in fiscal year 2004 from \$26.1 million in fiscal year 2003.

The agreement for Frame Relay Plus Service provides for NetSolve to deliver the services for the original end-user service term of each order (subject to certain exceptions specifically set forth in the agreement), up to a maximum service term of 36 months, and further provides AT&T the option to continue the services on a month-to-month basis following the expiration of the service term for individual end users. The Frame Relay Plus Service agreement with AT&T was renewed in July 2003 and currently terminates on June 30, 2004 with respect to placing new orders for service. Services under this agreement accounted for 21% of our total revenues in fiscal year 2002, 23% of our total revenues in fiscal year 2003, and 22% of our total revenues in fiscal year 2004. As of March 31, 2004, we are providing this service to 629 of AT&T's end user customers. We anticipate that this agreement will be renewed effective in July 2004 at a discount to the pricing under the current agreement.

### **Sales and marketing**

We market our services to reseller channels and directly to end users.

Primary marketing communications activities include lead generation, seminars, sales collateral and support, and design and maintenance of our web site. Our marketing organization is also responsible for public relations activities such as obtaining media coverage and public recognition of NetSolve and our services. Product marketing is primarily focused on ensuring that our services are designed to meet the needs of our reseller channels and end user customers. Activities include the creation of marketing, product, and business plans as well as the delivery of tools for our sales force and our reseller channels. These tools include service definitions and data sheets, pricing, competitive analysis, and sales presentation materials. The marketing group also works with our larger reseller channels to define, develop and implement their own services that embed a core NetSolve service. At March 31, 2003, we employed 12 people in marketing who are responsible for marketing communications, public relations, channel and product marketing.

Our sales organization is responsible for qualifying prospects and obtaining orders for our services. They work directly with customers and reseller channels to identify and define the service(s) that best fits their needs. Activities include the generation of proposals to potential customers and familiarizing the resellers' sales forces with our services and networking options. In some cases these sales individuals sell our services directly to end users and in other cases they assist our resellers in their sales efforts. Additionally, a portion of our sales team is dedicated exclusively to supporting various reseller channel efforts. Reseller channel support by our sales organization includes training and engaging our reseller's sales teams as well as assistance with responses to requests for proposals, IT infrastructure design and proposal generation, and participation in sales calls to potential customers. At March 31, 2004, we employed 32 people in sales and sales support.

### **Software and services development**

The primary objective of our software development group is to develop or integrate the tools we utilize to manage IT infrastructure and to develop software applications, such as ProWatch Exchange, which become components of our services. A key requirement of these tools is to provide flexible, scalable technologies that create a sustainable platform for NetSolve to continue to innovate and deliver services on a large scale at low cost as compared to off-the-shelf software products or competitive service offerings. The applications and tools we develop utilize industry-standard protocols, tools such as Oracle and development environments, including Microsoft's .Net framework, C#, C++, HTML, Java, and relational database software and development tools such as Oracle. Where appropriate, we integrate commercially available components into our tools, such as mapping functionality, that enrich the value of services we provide our customers.

The objective of our services development group is to research new technologies and develop new service offerings, including early operations processes that address the needs of our target customers with respect to these technologies.

Our software and services development groups consisted of 29 people as of March 31, 2004.

### **Service Delivery**

Our service delivery organization is responsible for delivery of our services to end users. By defining IT infrastructure management tasks into sets of tightly defined services, we are able to deliver functionality to our end users at cost-effective prices. Our services generally are provided using a team approach where each customer is assigned to a team of customer engineers, with one member of the team being assigned primary customer responsibility and each member providing backup when the primary engineer is not available.

Other groups within our service delivery group support these customer engineer teams. The first level of service delivery is our NMC, which is staffed 24 hours a day, 365 days a year with IT infrastructure engineers and technicians who have a broad range of technical expertise. Our NMC continuously monitors responses to polls on managed devices and opens trouble tickets in response to IT infrastructure outages. The goal of this group is to provide the end user with notice and a diagnosis within 15 minutes of an IT infrastructure failure. Upon isolation of the problem, the problem is fixed remotely by our staff or the end user's appropriate service provider is dispatched (to the end user's premises if required) to repair the outage. NMC employees can electronically enter and escalate trouble tickets into selected transport provider's systems to enable faster resolution of carrier network issues.

Other groups within service delivery include project managers, process managers, installation engineers, and equipment staging and configuration personnel. The Integrated Systems Support team handles all server, security, telephony and network infrastructure for internal business users as well as maintaining all customer connections. The process and tools automation team's primary focus is to drive down the unit cost of our products while increasing quality of service to our customers.

We deliver our services utilizing a workforce having a wide range of skills, from entry-level to highly trained networking professionals. We use a strict operational methodology combined with proprietary software tools to leverage our workforce. We believe that we can meet our resource requirements by hiring experienced networking professionals and by recruiting and training recent college graduates.

Our approach to minimizing the possibility of loss of the critical systems and management network infrastructure utilized to manage customer networks is one of disaster avoidance. To minimize the potential for loss of network access to local telecommunications infrastructure, we employ a SONET ring which is served from two separate local exchange carrier serving offices and maintain on and off-site fail over technologies for critical server and database components. The customer network management infrastructure and major critical server and database components are replicated in a backup location in order to mitigate the impact of a complete loss of our primary facility. Using NetSolve branded services as well as other products, the infrastructure is monitored 24 hours a day, 365 days a year with certified professionals available to resolve any issues.

We have preventive and monitoring security measures in operation to control unauthorized access and respond to any unauthorized activity within our networks and to/from our customers' networks. Customer networks are connected to NetSolve's management infrastructure with separate connections (Frame Relay PVC or VPN, for example) for each customer, which, by their nature, restrict traffic flow to only the two endpoint networks. NetSolve also carefully screens all employees upon hiring. All prospective candidates undergo behavioral as well as technical interviews. NetSolve employs a range of physical site security measures to help prevent unauthorized access to NetSolve systems and information. Using third party security engineers, we periodically evaluate our security posture to ensure that we are providing a high level of protection and are diligent in detecting and controlling unauthorized activity within our own and to/from customers' networks. This serves to periodically and independently validate the environment and controls for potential weaknesses.

Our service delivery organization consisted of 199 people as of March 31, 2004.

## **Competition**

We compete with the internal IT organizations of actual or potential end users of our services as well as with a number of providers of services similar to ours. Many of these end users have internal network support capabilities and can choose to satisfy their needs through internal resources rather than through outside service providers. In order to compete effectively with internal organizations, NetSolve is focusing on helping customers assimilate new technology where internal resources are untrained and unproven, or helping customers manage complex technologies where internal resources are best focused on their core business or where there are ongoing problems. Our strategy to broaden the IT infrastructure components and technologies that our services support should help us compete with internal resources and create a closer partnership with the customer by addressing a broader set of needs. Other important factors necessary for our success include quality of service and support, price, functionality and features, product reputation and distribution.

Selective outsourcing of IT infrastructure management is an emerging market that is highly fragmented, rapidly evolving and largely undefined. There are few substantial barriers to entry, and we expect that we will face increasing competition from existing competitors and new market entrants in the future. We believe that the principal competitive factors in this market include a wide range of integrated services, skilled and targeted marketing, networking and security engineering expertise, scalable management tools, reliability and quality of service, large scale, the ability to maintain and expand distribution channels, price, the timing of introductions of new services, and conformity with industry standards. While we believe that we currently are able to provide end users with reliable IT infrastructure management and security services at prices that allow us to compete favorably with respect to other service providers, there can be no assurance that we will have the resources or expertise to compete successfully in the future.

In addition to the competition we face with internal IT departments, we also compete with other IT infrastructure management companies including telecommunications providers such as AT&T, SBC, Sprint and MCI; network equipment vendors such as Vanguard and Avaya; computer systems vendors such as Hewlett Packard/Compaq and Unisys; and other independent providers of IT infrastructure management services. With respect to our security services, we compete with computer systems vendors such as IBM, network security software and services vendors such as ISS, and security services vendors such as Symantec and Counterpane. We face potential competition from IT consulting firms, systems integrators, VARs, and local and regional network services firms and other new entrants into our markets. Our competitors also include certain of our resellers, including AT&T, Hewlett Packard and IBM.

Many of these current and potential competitor companies have significantly greater financial, technical and marketing resources and greater name recognition than we have and generate greater service revenue than we do. There can be no assurance that we will be able to compete successfully against current or potential competitors. If we fail to successfully compete on a sustained basis it could significantly damage our business.

With respect to on-site equipment maintenance services, we compete primarily with the equipment manufacturers and their resellers.

## **Intellectual property rights**

We rely on a combination of patent, trademark, service mark and trade secret laws and contractual restrictions to establish and protect certain proprietary rights in technology underlying our services. We have three patents and have applied for extensions and additional coverage with the United States Patent Office. These patents relate to software and computer technology, which allow us to poll, or communicate with, large numbers of devices over multiple WANs. We intend to continue to evaluate the appropriateness of these protections and to seek additional patent protection for our inventions when appropriate. There can be no assurance that additional patents will be issued from our currently pending or any future applications, or that any patents that may be issued will be

sufficient in scope or strength to provide meaningful protection or any commercial advantage to us. We have registered our logo, and the NetSolve name together as one mark, and other marks, including ProWatch, ProWatch IV, ProWatch for WANs, ProWatch for LANs, ProWatch Secure, ProWatch for Servers and ProWatch Exchange as separate service marks in the U.S. We have also filed service mark and trademark applications in Japan to seek protection for these marks in Japan. We have not made any other foreign patent or trademark filings.

We have entered into proprietary rights and confidentiality agreements with our employees, and generally enter into nondisclosure agreements with our suppliers, distributors and appropriate customers in order to limit access to and disclosure of our proprietary information. There can be no assurance that these contractual arrangements or the other steps taken by us to protect our intellectual property will prove sufficient to prevent infringement or misappropriation of our technology or to deter independent third-party development of similar technologies. Any infringement or misappropriation, should it occur, could significantly damage our business. Furthermore, litigation may be necessary to enforce our intellectual property rights, to protect our trade secrets, to determine the validity and scope of the proprietary rights of others, or to defend against claims of infringement or invalidity. Litigation could result in substantial costs and diversion of resources. We may be unable to protect our intellectual property, and we could incur substantial costs enforcing our intellectual property against infringement or defending against claims of infringement.

In June 1996, in connection with our federal registration of a service mark that includes the NetSolve name, GRC International, Inc. claimed that our use of the name NetSolve infringed GRC's common law intellectual property rights. This claim was settled by an agreement with GRC, and GRC withdrew its opposition and consented to our service mark registration. GRC retained the right to use the name NetSolve to describe a particular software product, and we retain the full right to our corporate name. We also agreed with GRC to refrain from using NetSolve as a brand name to describe a product. We believe that the limited joint use of the name NetSolve by GRC will not have a material adverse effect on us. With the exception of GRC, we have not, to date, been notified that our services infringe the proprietary rights of third parties; however, there can be no assurance that third parties will not claim infringement or indemnification by us with respect to current or future services or products. We expect that participants in our markets will be increasingly subject to infringement claims as the number of services and competitors in our industry segment grows. Any of these claims, whether meritorious or not, could be time-consuming, result in costly litigation, cause delays in product and service installation and implementation, prevent us from using important technologies or methods, subject us to substantial damages, or require us to enter into royalty or licensing agreements. These royalty or licensing agreements might not be available on terms acceptable to us or at all. As a result, any of these claims could materially harm our business.

## **Employees**

As of March 31, 2004, we had 293 full-time employees, including 44 in sales and marketing, 29 in development, 199 in service delivery and 21 in finance, administration and human resources. Our success depends to a significant degree upon the continued contributions of our executive management, IT infrastructure management and engineering teams, and our ability to attract and retain highly skilled and qualified personnel.

None of our employees are represented by a collective bargaining agreement. We believe relations with our employees are good.

## **Item 2. FACILITIES**

Our corporate headquarters are located in a leased facility in Austin, Texas that covers approximately 80,000 square feet. Previously, we had occupied an additional 70,000-square-foot facility. We consolidated operations into one facility in the quarter ending June 2002. As a result, we recorded a one-time charge of \$2.7 million in March 2002 primarily for future rentals for the lease of the 70,000-square-foot facility. We continue to lease approximately 6,400 square feet in the 70,000-square-foot facility for disaster recovery purposes. We maintain dual computer rooms in these two geographically separate facilities and have redundant mission critical equipment and customer connections in order to provide safeguards in the event of a fire or similar emergency. All mission critical portions of the 6,400-square-foot facility and all portions of the new facility are covered by uninterrupted power supply

systems backed up by a power generator to guard against system failures and to provide emergency power in the event of an outage.

### **Item 3. LITIGATION**

In December 2001, the Company and certain of its officers and directors, as well as the underwriters of its initial public offering ("IPO") and hundreds of other companies ("Issuers"), directors and officers and IPO underwriters, were named as defendants in a series of class action shareholder complaints filed in the United States District Court for the Southern District of New York. Those cases are now consolidated under the caption *In re Initial Public Offering Securities Litigation*, Case No. 91 MC 92. In the amended complaint, the plaintiffs allege that the Company, certain of our officers and directors and our IPO underwriters violated section 11 of the Securities Act of 1933 based on allegations that the Company's registration statement and prospectus failed to disclose material facts regarding the compensation to be received by, and the stock allocation practices of, the IPO underwriters. The complaint also contains a claim for violation of section 10(b) of the Securities Exchange Act of 1934 based on allegations that this omission constituted a deceit on investors. The plaintiffs seek unspecified monetary damages and other relief.

In February 2003, the Court issued a decision denying the motion to dismiss the Section 11 claims against the Company and almost all of the other Issuers, and granting the motion to dismiss the Section 10(b) claim against the Company. The Court dismissed the Section 10(b) claim against the Company without leave to amend. In June 2003, the Issuers and plaintiffs reached a tentative settlement agreement that would, among other things, result in the dismissal with prejudice of all claims against the Issuers and their officers and directors in the IPO lawsuits. A special committee of disinterested directors appointed by the board of directors received and analyzed the settlement proposal and determined that, subject to final documentation, the settlement proposal should be accepted. Although the Company has approved this settlement proposal in principle, it remains subject to a number of procedural conditions, including formal approval by the Court. It is not feasible to predict or determine the final outcome of this proceeding, and if the outcome were to be unfavorable, the Company's business, financial condition, cash flow and results of operations could be materially adversely affected.

### **Item 4. SUBMISSIONS OF MATTERS TO A VOTE OF SECURITY HOLDERS**

No matters were submitted to a vote of security holders during the three months ended March 31, 2004.

## **PART II**

### **Item 5. MARKET FOR THE REGISTRANT'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS**

#### *Market information*

Our common stock trades on the Nasdaq National Market under the symbol "NTSL." The following table sets forth the high and low per share sales prices of our common stock for each of the last eight quarters in the period ended March 31, 2004 as reported by the Nasdaq National Market System.

<b><u>Three Months Ended</u></b>	<b><u>Price Per Share</u></b>	
	<b><u>High</u></b>	<b><u>Low</u></b>
June 30, 2002	8.06	6.98
September 30, 2002	8.43	7.00
December 31, 2002	7.69	5.90
March 31, 2003	7.25	5.56
June 30, 2003	8.48	5.78
September 30, 2003	8.50	6.96
December 31, 2003	8.92	7.00
March 31, 2004	11.97	8.17

*Holders of our common stock*

At the close of business on May 10, 2004, there were approximately 190 holders of record of the common stock and approximately 1,788 shareholders of beneficial interest.

*Dividends*

We have not paid any dividends on our common stock and do not intend to pay any dividends in the foreseeable future.

*Securities authorized for issuance under equity compensation plans*

See the information provided under Item 12 of this report.

## Item 6. SELECTED FINANCIAL DATA

The following selected consolidated financial data should be read together with "Management's Discussion and Analysis of Financial Condition and Results of Operations" and the consolidated financial statements and related notes appearing elsewhere in this document. The following selected consolidated financial data for fiscal years 2002, 2003 and 2004 and as of March 31, 2003 and 2004 are derived from our consolidated financial statements included elsewhere in this document, which have been audited by Ernst & Young LLP, independent auditors. The following selected consolidated financial data for fiscal years 2000 and 2001 and as of March 31, 2000, 2001 and 2002 are derived from our audited consolidated financial statements not included in this document.

	<b>Year Ended March 31,</b>				
	<b>2000</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>
	(in thousands, except per share data)				
<b>Statement of operations data:</b>					
Revenues:					
IT infrastructure management services.....	\$ 24,048	\$ 33,032	\$ 37,954	\$ 40,490	\$ 38,063
Maintenance and equipment.....	<u>14,613</u>	<u>13,420</u>	<u>10,411</u>	<u>9,878</u>	<u>7,862</u>
Total revenues.....	38,661	46,452	48,365	50,368	45,925
Costs of revenues:					
IT Infrastructure management services.....	13,095	19,311	22,333	24,051	22,973
Maintenance and equipment.....	<u>11,202</u>	<u>9,536</u>	<u>7,133</u>	<u>6,904</u>	<u>5,318</u>
Total costs of revenues.....	<u>24,297</u>	<u>28,847</u>	<u>29,466</u>	<u>30,955</u>	<u>28,291</u>
Gross profit .....	14,364	17,605	18,899	19,413	17,634
Operating expenses:					
Development.....	2,503	3,169	3,452	4,009	5,074
Selling and marketing.....	4,486	6,149	6,377	7,533	8,779
General and administrative.....	3,095	3,559	5,238	4,725	5,159
Reduction in facilities capacity.....	—	—	2,650	—	—
Amortization of deferred compensation.....	<u>65</u>	<u>58</u>	<u>34</u>	<u>27</u>	<u>—</u>
Total operating expenses.....	<u>10,149</u>	<u>12,935</u>	<u>17,751</u>	<u>16,294</u>	<u>19,012</u>
Operating income (loss) .....	4,215	4,670	1,148	3,119	(1,378)
Other income, net.....	<u>1,463</u>	<u>3,285</u>	<u>1,430</u>	<u>749</u>	<u>431</u>
Income (loss) before income taxes .....	5,678	7,955	2,578	3,868	(947)
Income tax expense (benefit).....	<u>(4,875)</u>	<u>2,944</u>	<u>913</u>	<u>1,420</u>	<u>(306)</u>
Net income (loss) .....	<u>\$ 10,553</u>	<u>\$ 5,011</u>	<u>\$ 1,665</u>	<u>\$ 2,448</u>	<u>\$ (641)</u>
Basic income (loss) per share (1).....	<u>\$ 1.06</u>	<u>\$ 0.37</u>	<u>\$ 0.14</u>	<u>\$ 0.21</u>	<u>\$ (.06)</u>
Weighted average shares used in basic per share calculations (1).....	<u>8,800</u>	<u>13,502</u>	<u>12,101</u>	<u>11,879</u>	<u>11,434</u>
Diluted income (loss) per share (1).....	<u>\$ 0.68</u>	<u>\$ 0.34</u>	<u>\$ 0.13</u>	<u>\$ 0.20</u>	<u>\$ (.06)</u>
Weighted average shares used in diluted per share calculation (1).....	<u>13,648</u>	<u>14,539</u>	<u>13,160</u>	<u>12,435</u>	<u>11,434</u>

(1) Calculated as described in note 2 of notes to consolidated financial statements. Additional per share information is disclosed on the consolidated statements of operations in the consolidated financial statements included elsewhere in this document.

	<b>March 31,</b>				
	<b>2000</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>
	(in thousands)				
<b>Balance sheet data:</b>					
Cash and short-term investments.....	\$ 57,185	\$ 45,411	\$ 47,160	\$ 43,504	\$ 39,970
Working capital.....	63,329	46,889	49,858	46,159	44,813
Total assets.....	74,519	62,831	67,769	60,990	57,962
Capital lease obligations, net of current portion.....	324	—	—	—	—
Total stockholders' equity.....	68,958	56,977	58,342	53,613	54,078

## **Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

### **Forward-looking Statements**

This report and other presentations made by us contain “forward-looking statements” within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended. We sometimes identify forward-looking statements with such words as “expects,” “anticipates,” “intends,” “believes” or similar words indicating future events. They include, among others, statements relating to trends and projections in revenue and orders from customers for our services, company growth, sales, margin and expenses, cash flow needs and the drivers behind those trends and projections and orders from customers for our services. Although we believe that in making any such statement our expectations are based on reasonable assumptions, any such statement involves known and unknown risks and uncertainties and is qualified in its entirety by reference to the risks discussed below under RISK FACTORS and to the following factors, among others, that could cause our actual results to differ materially from those projected in such forward-looking statements: general and economic business conditions; conditions affecting the industries served by the Company; the effect of national and international political and economic conditions; the size and growth potential of the IT infrastructure management industry; trends in sales of our services and products and resulting revenues; our ability to retain current customer arrangements and develop new arrangements; our ability to replace the business lost by the termination and transition of the AT&T Managed Router Service Agreement and the AT&T Home Depot agreement and the impact of the termination of those agreements; our ability to develop new service offerings and the market acceptance of such offerings; our ability to develop new reseller arrangements; the level of any stock repurchases we may undertake; payments requested by customers regarding our WAN guarantee or any of our other services guarantees; the amount of any added costs from anticipated new sales, marketing and development efforts, our reliance on resellers, the continued development of new service offerings and competition; the outcome of pending litigation; revenues derived from AT&T and other customers; our ability to attract and retain a qualified workforce; our ability to protect our intellectual property rights; and the impact of changes in accounting rules.

Any forward-looking statement speaks only as of the date on which such statement was made, and we do not undertake any obligation to update any forward-looking statement to reflect events or circumstances after the date on which such statement was made or to reflect the occurrence of unanticipated events. New factors emerge from time to time and it is not possible for us to predict all of such factors, nor can we assess the impact of each such factor or the extent to which any factor, or combination of factors, may cause results to differ materially from those contained in any forward-looking statement.



## Overview

We provide a range of IT infrastructure management services that allow enterprises and carriers to outsource some or all IT infrastructure-specific activities in order to increase IT infrastructure availability, performance and security while reducing overall IT infrastructure operations cost, and simplifying timely migration to new technologies. We have also licensed our software in another country. Our first software licensing agreement occurred in the quarter ended September 30, 2001. This agreement allows another organization to utilize our technology to provide remote IT infrastructure management services to its customers in another country. Additionally, on October 1, 2001, we announced the offering of remote IT infrastructure management for Cisco Systems, Inc. Architecture for Voice, Video and Integrated Data (AVVID) Internet Protocol Telephony (IPT).

### *Revenues*

Our revenues consist of IT infrastructure management services revenues as well as maintenance and equipment resales. Our IT infrastructure management services include both recurring and nonrecurring revenues:

- Revenues from recurring services represent monthly fees charged to resellers or end users for our IT infrastructure management services, and software licensing, royalty and maintenance fees. Recurring IT infrastructure management services revenues are typically based on a fixed monthly fee per customer site or device and are recognized in the period in which the services are rendered. For fiscal year 2004, approximately 88% of IT infrastructure management services revenues were from recurring services.
- Nonrecurring IT infrastructure management services consist primarily of project implementation services and equipment installation services. Nonrecurring IT infrastructure management services primarily relate to services performed to assist customers in implementing new networks. Nonrecurring IT infrastructure management revenues are also earned when implementing IT infrastructure management services for existing networks; however, the level of work and related fees are both lower. Nonrecurring IT infrastructure management services revenues are generally recognized upon completion of the assignment or service. For example, we charge fees for project implementation services on a per-location or per-device basis and we recognize revenues associated with these services upon completion of the network implementation for the location or device.

Our IT infrastructure management services revenues are derived from contracts with telecommunications carriers, system integrators and value-added resellers of networking equipment and services, and enterprises to which we sell directly through our sales force. Our services include both initial implementation and project management services for a one-time fee per location as well as ongoing management services for a fixed monthly fee per managed device. IT infrastructure management services revenues also include software licensing, usage royalties, maintenance fees and professional fees. Our contracts with end users are generally for terms of 24 to 36 months, although customers may cancel services prior to the end of the service terms. Cancellations due to reasons other than closings of managed locations, which to date have not been material, are generally subject to cancellation fees ranging from 20% to 80% of the recurring charges payable for the remainder of the service term. Cancellation fees as a percentage of IT infrastructure management services revenues were less than 1% in each of fiscal years 2003 and 2004. We recognize revenues from cancellation fees on a cash basis unless collection is assured. Our contracts with resellers typically extend from 12 to 36 months and, in most cases, require that we continue providing services throughout the term of the reseller's contract with the end user. In these cases, we continue to recognize revenues upon performance of the services, even if performance occurs after the term of the contract with the reseller.

Our IT infrastructure management services for WANs typically include a guarantee providing end-to-end network availability for at least 99.5% of the time in any given month. In the event the guaranteed availability is not achieved during a particular month, we generally are obligated to refund a portion, and in some cases all, of our WAN management fees for that month. This guarantee covers some components of the end user's WAN, such as the transport services provided by the end user's carrier, that are not directly under our control. As a result, we may, in some instances, refund amounts to customers for circumstances beyond our control. We establish a reserve against guarantees we offer for these WAN services. Historically, guarantee payments have not been material in relation to

IT infrastructure management services revenues. However, in the future, refunds made under our guarantees or otherwise could have a material adverse impact on the results of our operations.

We derive maintenance and equipment revenues from the resale of CPE maintenance contracts and from the resale of customer premise equipment, or CPE, to certain of our IT infrastructure management services resellers or customers. CPE is networking equipment which usually resides at the customer's location and includes routers, CSUs, and LAN switches. We utilize CPE produced by Cisco and, to a lesser extent, by Bay/Nortel, Visual Networks and others. We recognize equipment revenues in the period the CPE is shipped to the customer. However, if the transaction is financed through our lease financing subsidiary, we recognize the revenues upon sale of the underlying lease contract on a nonrecourse basis. We recognize revenues from CPE maintenance contracts on a monthly basis as the services are provided. We generally only resell CPE to our IT infrastructure management services customers. Although we believe some of our customers will continue to purchase CPE from us, our strategy is to focus on our IT infrastructure management services which generate higher margins. We therefore anticipate that revenues from CPE sales will continue to decline as we seek to manage our mix of revenues.

At the beginning of fiscal year 2004, we had three primary reseller agreements with AT&T, one for Managed Router Service; one for Managed DSU Service marketed by AT&T as part of its Frame Relay Plus offering; and one for the management of the WAN for one large end user – The Home Depot. AT&T has sold our services to their customers in conjunction with AT&T's overall network solution offering using AT&T's trade and brand names. As with our other reseller arrangements, we receive our revenues for the resale of our services to AT&T customers directly from AT&T. AT&T accounted for 61% of our total revenues in fiscal year 2002, 52% of our total revenues in fiscal year 2003, and 39% of our total revenues in fiscal year 2004.

In February of 2003, we were notified by AT&T of its intention to terminate the Managed Router Service agreement over an eight-month transition period beginning July 1, 2003. In May 2003, we were notified by AT&T of its intention to terminate the Home Depot agreement in July of 2003. Primarily as a result of these terminations, total revenues from AT&T decreased to \$17.9 million in fiscal year 2004 from \$26.1 million in fiscal year 2003.

The agreement for Frame Relay Plus Service provides for NetSolve to deliver the services for the original end-user service term of each order (subject to certain exceptions specifically set forth in the agreement), up to a maximum service term of 36 months, and further provides AT&T the option to continue the services on a month-to-month basis following the expiration of the service term for individual end users. The Frame Relay Plus Service agreement with AT&T was renewed in July 2003 and currently terminates on June 30, 2004 with respect to placing new orders for service. Services under this agreement accounted for 21% of our total revenues in fiscal year 2002, 23% of our total revenues in fiscal year 2003, and 22% of our total revenues in fiscal year 2004. As of March 31, 2004, we are providing this service to 629 of AT&T's end user customers. We anticipate that this agreement will be renewed effective in July 2004 at a discount to the pricing under the current agreement.

Historically, we have generated substantially all of our revenues from sales to customers in the United States, although we manage devices in several locations around the world for these U.S. based customers.

We anticipate that we will grow the Company's revenue by developing new services internally; expanding the number of reseller channels; increasing the effectiveness of our existing reseller channels; and expanding our sales and marketing function as new order rates become more predictable. We may also elect to enhance our future growth prospects by engaging in M&A activities on an opportunistic basis.

## Results of Operations

### Fiscal year 2003 compared to fiscal year 2004

#### Revenues

The following table sets forth, for the periods indicated, the revenue mix between AT&T customers and all other customers:

	Year Ended March 31,				Increase (decrease)
	2003	%	2004	%	
(in thousands)					
IT infrastructure management services revenues:					
Recurring:					
AT&T .....	\$ 15,556	45%	\$ 11,499	34%	(26)%
Non-AT&T .....	<u>18,717</u>	55%	<u>22,039</u>	66%	<u>18%</u>
Total .....	<u>34,273</u>	100%	<u>33,538</u>	100%	<u>(2)%</u>
Nonrecurring:					
AT&T .....	4,962	80%	3,267	72%	(34)%
Non-AT&T .....	<u>1,255</u>	20%	<u>1,258</u>	28%	<u>0%</u>
Total .....	<u>6,217</u>	100%	<u>4,525</u>	100%	<u>(27)%</u>
Total:					
AT&T .....	20,518	51%	14,766	39%	(28)%
Non-AT&T .....	<u>19,972</u>	49%	<u>23,297</u>	61%	<u>17%</u>
Total .....	<u>40,490</u>	100%	<u>38,063</u>	100%	<u>(6)%</u>
Maintenance and equipment revenue:					
AT&T .....	5,609	57%	3,007	38%	(46)%
Non-AT&T .....	<u>4,269</u>	43%	<u>4,855</u>	62%	<u>14%</u>
Total .....	<u>9,878</u>	100%	<u>7,862</u>	100%	<u>(20)%</u>
Total:					
AT&T .....	26,127	52%	17,773	39%	(32)%
Non-AT&T .....	<u>24,241</u>	48%	<u>28,152</u>	61%	<u>16%</u>
Total .....	<u>\$ 50,368</u>	100%	<u>\$ 45,925</u>	100%	<u>(9)%</u>

*Total revenues.* Total revenues decreased 9%, from \$50.4 million in fiscal year 2003 to \$45.9 million in fiscal year 2004.

*IT infrastructure management services.* Revenues from IT infrastructure management services decreased 6%, from \$40.5 million in fiscal year 2003 to \$38.1 million in fiscal year 2004, representing 80% of total revenues in fiscal year 2003 and 83% of total revenues in fiscal year 2004. The dollar decrease was due primarily to the terminations of the AT&T agreements as discussed above and to a lesser extent a decrease in implementation services due to a decrease in the level of new installations from carrier agreements utilizing those services. This decrease was partially offset by increased revenue of approximately \$2.2 million due to an increase in the number of devices under management for channels other than AT&T and to a lesser extent increased revenue of approximately \$1.2 million from software licensing fees. We believe IT infrastructure management services revenues from non-AT&T sources will increase sequentially each quarter in fiscal year 2005. These increases will not be sufficient in the first fiscal quarter to offset the decreases that will result from the AT&T transition and we therefore anticipate a modest percentage decline in total IT infrastructure services revenues for that quarter. While we expect a sequential increase in the second fiscal quarter, any such increase will be modest as a result of anticipated discounts to AT&T if we renew the Frame Relay Plus business. Lastly, increases in the second fiscal quarter will not be achieved if we do not renew our licensing agreement with NEC in Japan beyond July 31, 2004.

*Maintenance and equipment.* Revenues from maintenance and equipment decreased 20%, from \$9.9 million in fiscal year 2003 to \$7.9 million in fiscal year 2004. These revenues decreased primarily as a result of lower maintenance revenues related to the terminations of the AT&T agreements discussed above and to a lesser extent lower equipment sales. This decrease was partially offset by an increase in the number of devices under maintenance contracts by direct customers. We expect revenues from maintenance and equipment to decrease in the first quarter of fiscal year 2005 due to the AT&T transition.

#### *Costs of revenues*

*Cost of IT infrastructure management services.* Cost of IT infrastructure management services includes salary and other costs of personnel, depreciation of equipment utilized to manage customer networks, the network management infrastructure utilized to provide IT infrastructure management services, and the costs of third-party providers of CPE installation services. Cost of IT infrastructure management services is expensed as incurred. Cost of IT infrastructure management services decreased 5%, from \$24.1 million in fiscal year 2003 to \$23.0 million in fiscal year 2004 representing 59% of IT infrastructure management services revenues in fiscal year 2003 and 60% in fiscal year 2004. The dollar decrease was due primarily to a decrease in depreciation expense on equipment used to provide IT infrastructure management services and due to a decrease in the number of employees. The increase in percentage is due to fixed costs and maintaining capacity with a decrease in IT infrastructure management services revenues. We expect costs of IT infrastructure management services to increase as a percentage of revenue in the first quarter of fiscal year 2005 due to the anticipated revenue decrease but for the remainder of fiscal 2005 to be similar as a percentage of revenue to the fourth quarter of fiscal year 2004.

*Cost of maintenance and equipment.* Cost of maintenance and equipment includes the purchase of maintenance contracts and CPE from manufacturers and distributors for resale to resellers and end users. These costs are expensed in the period the related revenues are recognized. Cost of maintenance and equipment decreased 23%, from \$6.9 million in fiscal year 2003 to \$5.3 million in fiscal year 2004, representing 70% of maintenance and equipment revenues in fiscal year 2003 and 68% of maintenance and equipment revenues in fiscal year 2004. The decrease in dollars was primarily due to a decrease in the number of devices covered under maintenance agreements as a result of the AT&T transition. The decrease in percentage was primarily due to a decrease in equipment sales as a percentage of maintenance and equipment revenue which generally has lower gross margins than CPE maintenance revenue and higher margins for maintenance resulting from more favorable agreements with third-party providers. We expect costs of maintenance and equipment as a percentage of revenue to remain at levels approximating the results for the fourth quarter of fiscal year 2004.

#### *Operating expenses*

*Development.* Development expenses consist primarily of salaries and related costs of development personnel, including contract programming services. Development employees are responsible for developing internal software systems, selecting and integrating purchased software applications, developing software tools for our IT infrastructure management services, developing our Web-enabled software applications that provide customers access to IT infrastructure management information, and defining and developing operating processes for new services. Development expenses increased 27%, from \$4.0 million in fiscal year 2003 to \$5.1 million in fiscal year 2004, representing 8% of total revenues in fiscal year 2003 and 11% of total revenues in fiscal year 2004. The increase in dollars and as a percentage of revenue was due to our decision to increase spending in this area to, among other things, enhance our ability to add additional services. The dollar and percentage increase was due primarily to increased spending for software and service development personnel, including contract programming services, devoted to the development and enhancement of IT infrastructure management tools and our IT infrastructure management services. This increase in spending was consistent with our strategic objective of expanding our service offerings in an effort to accelerate future revenue growth. We expect development expenses to remain relatively flat as a percent of revenue in the future.

*Selling and marketing.* Selling and marketing expenses consist primarily of salaries, commissions, travel and costs associated with creating awareness of our services. Sales and marketing expenses increased 17%, from \$7.5 million in fiscal year 2003 to \$8.8 million in fiscal year 2004, representing 15% of total revenues in fiscal year 2003 and 19% in fiscal year 2004. The increase in dollars and as a percentage of revenue was due to our decision to

increase spending in this area in an effort to expand and increase new business. The increase in spending was due primarily to the addition of sales and marketing personnel, increased commissions related to growth in bookings from non-carrier channels and to a lesser extent increased spending related to creating market awareness. We expect selling and marketing expenses to increase as a percent of revenue in fiscal year 2005 in an effort to accelerate revenue growth.

*General and administrative.* General and administrative expenses consist primarily of expenses related to our human resources, finance and executive departments and the cost of an idle facility during the five quarters ending June 30, 2002. Included in human resources spending is a majority of costs of recruiting and relocating new employees. General and administrative expenses increased 9%, from \$4.7 million in fiscal year 2003 to \$5.2 million in fiscal year 2004, representing 9% of total revenues in fiscal year 2003 and 11% of total revenues in fiscal year 2004. The dollar and percentage increase was due primarily to approximately \$276,000 related to acquisition activities, the addition of general and administrative personnel, and increased legal fees, taxes, directors fees and insurance expenses. This increase was partially offset by \$419,000 of spending related to rent and operating costs of an idle facility and costs of approximately \$481,000 related to strategic consulting services and executive severance packages that we incurred in fiscal year 2003. We expect general and administrative expenses to remain relatively flat as a percent of revenue in the future.

#### *Other income, net*

Other income, net consists primarily of interest income earned on our cash balances. Other income, net decreased from \$749,000 in fiscal year 2003 to \$431,000 in fiscal year 2004, representing 1% of total revenues in fiscal year 2003 and 2004. The decrease was primarily due to lower average interest rates earned on invested cash during fiscal year 2004 compared to fiscal year 2003 and to a lesser extent lower average cash balances.

### **Fiscal year 2002 compared to fiscal year 2003**

#### *Revenues*

*Total revenues.* Total revenues increased 4%, from \$48.4 million in fiscal year 2002 to \$50.4 million in fiscal year 2003.

*IT infrastructure management services.* Revenues from IT infrastructure management services increased 7%, from \$38.0 million in fiscal year 2002 to \$40.5 million in fiscal year 2003, representing 78% of total revenues in fiscal year 2002 and 80% of total revenues in fiscal year 2003. The dollar increase was due primarily to increased recurring revenues resulting from a growth in the number of managed devices under contract and to a lesser extent increased revenue from software licensing fees, partially offset by contractual discounts provided to AT&T relating to the Managed Router Services Agreement and a decrease in equipment installation services due to a decrease in the level of new installations from carrier agreements utilizing those services.

*Maintenance and equipment.* Revenues from maintenance and equipment decreased 5%, from \$10.4 million in fiscal year 2002 to \$9.9 million in fiscal year 2003. Revenues from maintenance and equipment decreased primarily as a result of lower equipment sales due to lower demand caused by a general slowdown of corporate spending on network infrastructures and to a lesser extent due to contractual discounts provided to AT&T relating to the Managed Router Services Agreement.

#### *Costs of revenues*

*Cost of IT infrastructure management services.* Cost of IT infrastructure management services increased 8%, from \$22.3 million in fiscal year 2002 to \$24.1 million in fiscal year 2003, representing 59% of IT infrastructure management services revenues in fiscal year 2002 and 2003. The dollar increase was due primarily to the addition of personnel, increased network circuit costs and increased depreciation expense resulting primarily from the addition of equipment placed in service for disaster recovery purposes.

*Cost of maintenance and equipment.* Cost of maintenance and equipment decreased 3%, from \$7.1 million in fiscal year 2002 to \$6.9 million in fiscal year 2003, representing 69% of maintenance and equipment revenues in fiscal year 2002 and 70% of maintenance and equipment revenues in fiscal year 2003. The decrease in dollars was primarily due to the decrease in equipment sales. The increase in percentage is primarily the result of contractual sales discounts provided to AT&T relating to the Managed Router Services Agreement which did not have a corresponding decrease in costs.

#### *Operating expenses*

*Development.* Development expenses increased 16%, from \$3.5 million in fiscal year 2002 to \$4.0 million in fiscal year 2003, representing 7% of total revenues in fiscal year 2002 and 8% of total revenues in fiscal year 2003. The increase in dollars and as a percentage of revenue was due to our decision to increase spending in this area to, among other things, enhance our ability to add additional services. The increase in spending reflected an increase in the number of software and service development personnel devoted to the development and enhancement of IT infrastructure management tools and our IT infrastructure management services and to a lesser extent costs of approximately \$93,000 related to executive severance packages. Development costs of approximately \$574,000 in fiscal year 2002 were capitalized to match against software license fees under a licensing agreement with a three-year term.

*Selling and marketing.* Sales and marketing expenses increased 18%, from \$6.4 million in fiscal year 2002 to \$7.5 million in fiscal year 2003, representing 13% of total revenues in fiscal year 2002 and 15% in fiscal year 2003. The increase in dollars and as a percentage of revenue was due to our decision to increase spending in this area in an effort to increase orders for new business. The increase in spending was due primarily to costs of approximately \$594,000 related to marketing studies and to a lesser extent expenses related to recruiting for new executives and executive severance packages, the addition of sales and marketing personnel, outside commissions for acquired customers and additional spending related to identifying software licensing opportunities overseas. These increases were partially offset by decreases in agency fees, expenses related to vendor relations and commissions to our direct sales forces.

*General and administrative.* General and administrative expenses decreased 10%, from \$5.2 million in fiscal year 2002 to \$4.7 million in fiscal year 2003, representing 11% of total revenues in fiscal year 2002 and 9% of total revenues in fiscal year 2003. The dollar and percentage decrease was due primarily to approximately \$1.1 million of lower spending in fiscal year 2003 related to rent and operating costs of an idle facility and to a lesser extent lower spending related to recruiting and relocation. This was partially offset by increased costs of approximately \$481,000 related to strategic consulting services and executive severance packages.

#### *Other income, net*

Other income, net decreased from \$1.4 million in fiscal year 2002 to \$749,000 in fiscal year 2003, representing 3% of total revenues in fiscal year 2002 and 1% of total revenues in fiscal year 2003. The decrease was primarily due to lower average interest rates earned on invested cash during fiscal year 2003 compared to fiscal year 2002.

### **Quarterly results of operations**

Results of operations have varied from quarter to quarter. Accordingly, we believe that period-to-period comparisons of results of operations are not necessarily meaningful and should not be relied upon as indications of future performance. Our operating results may fluctuate as a result of many factors, including our ability to renew or retain existing end user and reseller relationships, our ability to successfully enter into new reseller or end user relationships, our ability to develop and market new service offerings, the cost of introducing such offerings and the profitability thereof, and the level and nature of competition. Further, we may be unable to adjust spending rapidly enough to compensate for any significant fluctuations in the number of new managed devices implemented in a given period. Any significant shortfall in the number of new managed devices could therefore seriously damage our business. Finally, there can be no assurance that we will continue to be profitable in the future or, if we are profitable, that our levels of profitability will not vary significantly between quarters.

The following tables set forth quarterly consolidated statements of operations data in dollars and, except as noted below, as a percentage of total revenues for each of the eight quarters in the period ended March 31, 2004. The information should be read together with the consolidated financial statements and related notes appearing elsewhere in this document. Additional per share information is disclosed on the consolidated statements of operations in the consolidated financial statements included elsewhere in this document. Operating results for any quarter are not necessarily indicative of results for any future period.

	<b>Three Months Ended</b>							
	<b>June 30,</b>	<b>Sept. 30,</b>	<b>Dec. 31,</b>	<b>Mar. 31,</b>	<b>June 30,</b>	<b>Sept. 30,</b>	<b>Dec. 31,</b>	<b>Mar. 31,</b>
	<b>2002</b>	<b>2002</b>	<b>2002</b>	<b>2003</b>	<b>2003</b>	<b>2003</b>	<b>2003</b>	<b>2004</b>
	(in thousands, except per share data)							
Revenues:								
IT infrastructure management services.....	\$ 10,291	\$ 9,881	\$ 10,434	\$ 9,884	\$ 10,052	\$ 9,756	\$ 9,278	\$ 8,976
Maintenance and equipment.....	<u>2,295</u>	<u>2,223</u>	<u>2,607</u>	<u>2,751</u>	<u>2,479</u>	<u>2,121</u>	<u>1,823</u>	<u>1,440</u>
Total revenues.....	12,586	12,104	13,041	12,635	12,531	11,877	11,101	10,416
Costs of revenues:								
IT infrastructure management services.....	5,966	6,056	6,089	5,941	6,198	5,605	5,703	5,468
Maintenance and equipment.....	<u>1,520</u>	<u>1,496</u>	<u>1,859</u>	<u>2,027</u>	<u>1,803</u>	<u>1,515</u>	<u>1,117</u>	<u>882</u>
Total costs of revenues.....	<u>7,486</u>	<u>7,552</u>	<u>7,948</u>	<u>7,968</u>	<u>8,001</u>	<u>7,120</u>	<u>6,820</u>	<u>6,350</u>
Gross profit.....	5,100	4,552	5,093	4,667	4,530	4,757	4,281	4,066
Operating expenses:								
Development.....	893	859	1,050	1,208	1,480	1,284	1,231	1,080
Selling and marketing.....	1,830	1,689	1,867	2,147	2,091	2,347	2,196	2,144
General and administrative.....	1,284	849	1,450	1,141	1,514	1,346	1,149	1,150
Amortization of deferred compensation.....	<u>7</u>	<u>7</u>	<u>7</u>	<u>5</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>
Total operating expenses.....	<u>4,014</u>	<u>3,404</u>	<u>4,374</u>	<u>4,501</u>	<u>5,085</u>	<u>4,977</u>	<u>4,576</u>	<u>4,374</u>
Operating income (loss).....	1,086	1,148	719	166	(555)	(220)	(295)	(308)
Other income, net.....	<u>216</u>	<u>216</u>	<u>191</u>	<u>126</u>	<u>165</u>	<u>65</u>	<u>130</u>	<u>71</u>
Income (loss) before income taxes.....	1,302	1,364	910	292	(390)	(155)	(165)	(237)
Income tax expense (benefit).....	<u>469</u>	<u>491</u>	<u>346</u>	<u>114</u>	<u>(152)</u>	<u>(56)</u>	<u>(33)</u>	<u>(65)</u>
Net income (loss).....	<u>\$ 833</u>	<u>\$ 873</u>	<u>\$ 564</u>	<u>\$ 178</u>	<u>\$ (238)</u>	<u>\$ (99)</u>	<u>\$ (132)</u>	<u>\$ (172)</u>
Basic net income (loss) per share.....								
	<u>\$ 0.07</u>	<u>\$ 0.07</u>	<u>\$ 0.05</u>	<u>\$ 0.02</u>	<u>\$ (0.02)</u>	<u>\$ (0.01)</u>	<u>\$ (0.01)</u>	<u>\$ (0.01)</u>
Weighted average shares used in basic per share calculations.....								
	<u>12,053</u>	<u>11,957</u>	<u>11,747</u>	<u>11,640</u>	<u>11,393</u>	<u>11,211</u>	<u>11,141</u>	<u>11,593</u>
Diluted net income (loss) per share.....								
	<u>\$ 0.07</u>	<u>\$ 0.07</u>	<u>\$ 0.05</u>	<u>\$ 0.02</u>	<u>\$ (0.02)</u>	<u>\$ (0.01)</u>	<u>\$ (0.01)</u>	<u>\$ (0.01)</u>
Weighted average shares used in diluted per share calculations.....								
	<u>12,801</u>	<u>12,749</u>	<u>12,372</u>	<u>11,805</u>	<u>11,393</u>	<u>11,211</u>	<u>11,141</u>	<u>11,593</u>
IT infrastructure management services revenue detail:								
Recurring IT infrastructure management services revenue.....								
	\$ 8,494	\$ 8,257	\$ 8,813	\$ 8,709	\$ 8,863	\$ 8,641	\$ 8,176	\$ 7,858
Nonrecurring IT infrastructure management services revenue.....								
	<u>1,797</u>	<u>1,624</u>	<u>1,621</u>	<u>1,175</u>	<u>1,189</u>	<u>1,115</u>	<u>1,102</u>	<u>1,118</u>
Total IT infrastructure management services revenue.....								
	<u>\$10,291</u>	<u>\$ 9,881</u>	<u>\$ 10,434</u>	<u>\$ 9,884</u>	<u>\$10,052</u>	<u>\$ 9,756</u>	<u>\$ 9,278</u>	<u>\$ 8,976</u>

	<b>Three Months Ended</b>							
	<u>June 30,</u>	<u>Sept. 30,</u>	<u>Dec. 31,</u>	<u>Mar. 31,</u>	<u>June 30,</u>	<u>Sept. 30,</u>	<u>Dec. 31,</u>	<u>Mar. 31,</u>
	<u>2002</u>	<u>2002</u>	<u>2002</u>	<u>2003</u>	<u>2003</u>	<u>2003</u>	<u>2003</u>	<u>2004</u>
	(As a percentage of total revenues)							
Revenues:								
IT infrastructure management services .....	81.8%	81.6%	80.0%	78.2%	80.2%	82.1%	83.6%	86.2%
Maintenance and equipment .....	<u>18.2</u>	<u>18.4</u>	<u>20.0</u>	<u>21.8</u>	<u>19.8</u>	<u>17.9</u>	<u>16.4</u>	<u>13.8</u>
Total revenues .....	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
Total cost of revenues .....	<u>59.5</u>	<u>62.4</u>	<u>60.9</u>	<u>63.1</u>	<u>63.8</u>	<u>59.9</u>	<u>61.4</u>	<u>61.0</u>
Gross profit .....	40.5	37.6	39.1	36.9	36.2	40.1	38.6	39.0
Operating expenses:								
Development .....	7.1	7.1	8.0	9.6	11.8	10.8	11.1	10.4
Selling and marketing .....	14.5	14.0	14.3	17.0	16.7	19.8	19.8	20.6
General and administrative .....	10.2	7.0	11.1	9.0	12.1	11.3	10.4	11.0
Amortization of deferred compensation .....	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.0</u>	—	—	—	—
Total operating expenses .....	<u>31.9</u>	<u>28.2</u>	<u>33.5</u>	<u>35.6</u>	<u>40.6</u>	<u>41.9</u>	<u>41.3</u>	<u>42.0</u>
Operating income (loss) .....	8.6	9.5	5.5	1.3	(4.4)	(1.8)	(2.7)	(3.0)
Other income, net .....	<u>1.7</u>	<u>1.8</u>	<u>1.5</u>	<u>1.0</u>	<u>1.3</u>	<u>0.5</u>	<u>1.2</u>	<u>0.7</u>
Income (loss) before income taxes .....	10.3	11.3	7.0	2.3	(3.1)	(1.3)	(1.5)	(2.3)
Income tax expense (benefit) .....	<u>3.7</u>	<u>4.1</u>	<u>2.7</u>	<u>0.9</u>	<u>(1.2)</u>	<u>(0.5)</u>	<u>(0.3)</u>	<u>(0.6)</u>
Net income (loss) .....	<u>6.6%</u>	<u>7.2%</u>	<u>4.3%</u>	<u>1.4%</u>	<u>(1.9)%</u>	<u>(0.8)%</u>	<u>(1.2)%</u>	<u>(1.7)%</u>

Cost of IT infrastructure management services, expressed as a percentage of IT infrastructure management services revenues, and the cost of maintenance and equipment, expressed as a percentage of maintenance and equipment revenues, were as follows:

	<u>June 30,</u>	<u>Sept. 30,</u>	<u>Dec. 31,</u>	<u>Mar. 31,</u>	<u>June 30,</u>	<u>Sept. 30,</u>	<u>Dec. 31,</u>	<u>Mar. 31,</u>
	<u>2002</u>	<u>2002</u>	<u>2002</u>	<u>2003</u>	<u>2003</u>	<u>2003</u>	<u>2003</u>	<u>2004</u>
Cost of IT infrastructure management services .....	58.0%	61.3%	58.4%	60.1%	61.7%	57.5%	61.5%	60.9%
Cost of maintenance and equipment .....	66.2	67.3	71.3	73.7	72.7	71.4	61.3	61.3



The following table sets forth operational metrics at the end of each of the last eight quarters (numbers in thousands except customer and device data).

	<u>June 30,</u> <u>2002</u>	<u>Sept. 30,</u> <u>2002</u>	<u>Dec. 31,</u> <u>2002</u>	<u>Mar. 31,</u> <u>2003</u>	<u>June 30,</u> <u>2003</u>	<u>Sept. 30,</u> <u>2003</u>	<u>Dec. 31,</u> <u>2003</u>	<u>Mar. 31,</u> <u>2004</u>
Customers .....	1,245	1,233	1,201	1,149	1,102	1,046	951	856
Managed devices .....	46,074	45,117	46,167	46,928	46,607	41,329	39,203	36,702
Average monthly recurring revenue per customer.....	\$ 2,096	\$ 2,177	\$ 2,326	\$ 2,447	\$ 2,541	\$ 2,465	\$ 2,576	\$ 2,664
Revenue concentration:								
Recurring management:								
AT&T .....	\$ 4,097	\$ 3,767	\$ 3,866	\$ 3,825	\$ 3,719	\$ 3,115	\$ 2,568	\$ 2,097
Non-AT&T .....	4,397	4,490	4,946	4,884	5,144	5,526	5,608	5,761
Total management:								
AT&T .....	5,564	5,041	5,170	4,743	4,586	3,973	3,322	2,885
Non-AT&T .....	4,727	4,840	5,264	5,141	5,466	5,783	5,956	6,091
Total revenue:								
AT&T .....	7,115	6,396	6,599	6,017	5,824	4,886	3,939	3,124
Non-AT&T .....	\$ 5,471	\$ 5,708	\$ 6,442	\$ 6,618	\$ 6,707	\$ 6,991	\$ 7,162	\$ 7,292

### Liquidity and capital resources

Net cash provided by operating activities was \$8.1 million during fiscal year 2002 and \$5.9 million during fiscal year 2003. Net cash used in operating activities was \$1.4 million during fiscal year 2004.

We used \$2.0 million during fiscal year 2004 to repurchase 299,000 shares of our common stock. We have approval from our Board of Directors to purchase up to six million shares, including those previously repurchased. Since the inception of the stock repurchase program, the Company has repurchased 4.5 million shares of its common stock at an aggregate cost of approximately \$30.9 million. The extent and timing of any repurchases will depend on market conditions and other business considerations. Repurchased shares may be held in treasury for general corporate purposes, including for use in connection with the Company's stock option plans, or may be retired.

We used \$5.5 million during fiscal year 2002, \$2.2 million during fiscal year 2003 and \$3.2 million during fiscal year 2004 to purchase capital assets which includes leasehold improvements related to the addition of our new facility, and to purchase capital assets used in the delivery of our IT infrastructure management services. As discussed in *Item 2. Facilities*, we consolidated substantially all of our operations in this new facility in the quarter ending June 2002. This lease commenced in April 2001 and will expire in April 2007 if the renewal option is not exercised. We currently have no material commitments for capital expenditures. We paid \$324,000 during fiscal year 2002 toward our capital lease obligations. The capital leases matured in fiscal year 2002 and therefore we made no capital lease payments in fiscal years 2003 and 2004. We have no future commitments for capital leases.

As of March 31, 2004, we had \$40.0 million in cash and short-term investments, \$4.7 million in net accounts receivable and \$44.8 million in working capital. We believe that our current cash balances, together with cash generated from operations, will be sufficient to fund our anticipated working capital needs, capital expenditures, stock buy back program and any potential future acquisitions for at least 12 months. Our current cash balances are kept in short-term, investment-grade, interest-bearing securities pending their use. In the event our plans or assumptions change or prove to be inaccurate, or if we consummate any unplanned acquisitions of businesses or assets, we may be required to seek additional sources of capital. Sources of additional capital may include public and private equity and debt financings, sales of nonstrategic assets and other financing arrangements.

As of March 31, 2003 and March 31, 2004, the Company had federal net operating loss carryforwards of approximately \$1.9 million and \$6.4 million, respectively, which will expire beginning in 2004, if not utilized. The Company had alternative minimum tax credit carryforwards of approximately \$302,000 and \$276,000 as of March 31, 2003 and March 31, 2004, respectively, which do not expire. As of March 31, 2004, the Company also has foreign tax credits of \$312,000 that expire beginning in 2006 if not utilized. Utilization of these net operating losses and credit carryforwards may be subject to a substantial annual limitation due to the "change in ownership" provisions of the Internal Revenue Code of 1986. The annual limitation may result in the expiration of the net operating losses before utilization.

As of March 31, 2004, the Company has no debt or off-balance sheet debt. As of March 31, 2004, the Company has noncancelable operating lease obligations of approximately \$3.6 million. At March 31, 2004, the Company did not have any relationships with any unconsolidated entities or financial partnerships, such as entities often referred to as structured finance or special purpose entities, which would have been established for the purpose of facilitating off-balance sheet arrangements or other contractually narrow or limited purposes. As such, the Company is not exposed to any financing, liquidity, market or credit risk that could arise if the Company were engaged in such relationships.

Future minimum lease payments by year under our leases as of March 31, 2004 are as follows (in thousands):

<u>Year ended March 31,</u>	
2005.....	\$ 1,223
2006.....	1,112
2007.....	1,151
2008.....	<u>96</u>
Total minimum lease payments.....	<u>\$ 3,582</u>

### **Related Party Transactions**

The consolidated balance sheet as of March 31, 2003 includes in accounts receivable a \$100,000 loan to an officer of the Company. The loan was paid in full during fiscal year 2004.

### **Critical Accounting Policies**

#### *General*

The discussion and analysis of our financial condition and results of operations are based upon our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Estimates and assumptions are reviewed periodically. Actual results may differ from these estimates under different assumptions or conditions.

#### *Revenue Recognition*

IT infrastructure management services revenues are recognized in the period services are provided by NetSolve, whether sold directly or through resellers, based upon rates established by contract. These amounts are adjusted to the extent of any reserves affecting the realization of these revenues as described below. The typical contract terms are from 24 to 36 months and provide for one-time services, consisting primarily of project implementation services at a fixed fee per customer site or device, as well as recurring services which are provided at a fixed monthly fee per customer site or device over the life of the contract. Revenues for project implementation services are recognized

upon completion of the assignment or service, and recurring revenues are recognized on a monthly basis as the services are performed. Revenue from software licensing arrangements is deferred and amortized on a straight-line basis over the licensing agreement's term. Revenue from software royalty fees are based on a flat fee per device and are recognized monthly. Equipment revenues are recognized in the period the equipment is shipped to the customer. Equipment revenues from assets leased by the Company's lease financing subsidiary are recognized upon the sale of the equipment and the related lease to a third-party lessor on a nonrecourse basis following installation of the equipment. Other revenues, which consist primarily of equipment maintenance services, are recognized in the period services are provided.

#### *Receivables*

We continuously monitor collections and payments from our customers and maintain allowances for doubtful accounts based upon our historical experience and any specific customer collection issues that we have identified. While losses due to bad debt have historically been within our expectations, there can be no assurance that we will continue to experience the same level of bad debt losses that we have in the past. In addition, a significant amount of our revenues and accounts receivable are concentrated in AT&T. A significant change in the liquidity or financial position of AT&T could have a material adverse impact on the collectability of our accounts receivable and our future operating results, including a reduction in future revenues and additional allowances for doubtful accounts.

#### *Availability Reserve*

The Company's remote IT infrastructure management services for WANs typically include a guarantee providing end-to-end network availability for at least 99.5% of the time in any given month. In the event the guaranteed availability is not achieved, the Company generally is obligated to refund its WAN management fees for that month. The Company provides a reserve based on the estimated costs of these refunds. Historically, guarantee payments have not been significant.

#### *Recent Pronouncements*

In January 2003, the FASB issued Interpretation No. 46 (FIN 46), Consolidation of Variable Interest Entities, an Interpretation of Accounting Research Bulletin NO. 51. FIN 46 requires that if an entity has a controlling financial interest in a variable interest entity ("VIE"), the assets, liabilities and results of activities of the variable interest entity should be included in the consolidated financial statements of the entity.

In October 2003, the FASB issued Staff Position No. 46-6, "Effective Date of FASB Interpretation No. 46, Consolidation of Variable Interest Entities," ("FSP FIN 46-6") in which the FASB agreed to defer, for public companies, the required effective dates to implement FIN 46 for interests held in a variable interest entity or potential VIE that was created before February 1, 2003. As a result of FSP FIN 46-6, a public entity need not apply the provisions of FIN 46 to an interest held in a VIE or potential VIE until the end of the first interim or annual period ending after December 15, 2003, if the VIE was created before February 1, 2003 and the public entity has not issued financial statements reporting that VIE in accordance with FIN 46, other than in the disclosures required by FIN 46. FIN 46 may be applied prospectively with a cumulative-effect adjustment as of the date on which it is first applied or by restating previously issued financial statements for one or more years with a cumulative-effect adjustment as of the beginning of the first year restated.

In December 2003, the FASB published a revision to FIN 46 to clarify some of the provisions and to exempt certain entities from its requirements. Under the new guidance, special effective date provisions apply to enterprises that have fully or partially applied FIN 46 prior to issuance of the revised interpretation. Otherwise, application of Interpretation 46R ("FIN 46R") is required in financial statements of public entities that have interests in structures that are commonly referred to as special-purpose entities ("SPEs") for periods ending after December 15, 2003. Application by public entities, other than small business issuers, for all other types of VIEs other than SPEs is required in financial statements for periods ending after March 15, 2004. We are currently evaluating the effect of Interpretation 46. At this time, we do not believe that the adoption of Interpretation 46 will have a material impact on our consolidated financial statements.

In May 2003, the FASB issued SFAS No. 150, Accounting for Certain Financial Instruments with Characteristics of Both Liabilities and Equity. SFAS 150 establishes standards on the classification and measurement of certain financial instruments with characteristics of both liabilities and equity. The provisions of SFAS 150 are effective for financial instruments entered into or modified after May 31, 2003 and to all other instruments that exist as of the beginning of the first interim financial reporting period beginning after June 15, 2003. The adoption of SFAS 150 did not have a material impact on our results of operations or financial position.

In December 2003, the SEC issued Staff Accounting Bulletin ("SAB") No. 104, "Revenue Recognition," ("SAB No. 104") which revises or rescinds certain sections of SAB No. 101, "Revenue Recognition," in order to make this interpretive guidance consistent with current authoritative accounting and auditing guidance and SEC rules and regulations. The changes noted in SAB No. 104 did not have a material effect on our consolidated results of operations, consolidated financial position or consolidated cash flows.

## **Risk Factors**

### **We may be unable to implement our business strategy and achieve profitability.**

We may not operate profitably. Our ability to regain profitability depends, among other things, on our ability to implement our business strategy, which includes broadening and increasing the effectiveness of our base of reseller channels and broadening our service offerings, and on increasing sales of our services while maintaining sufficient gross profit margins. We must, among other things:

- maintain satisfactory relationships with, and increase the effectiveness of existing resellers and network equipment manufacturers;
- establish relationships with additional channel partners for the resale of our services;
- renew the Frame Relay Plus agreement with AT&T beyond the ordering period that currently expires in June of 2004;
- maintain and develop a sales and marketing organization that can cost-effectively promote the sale of our services to existing and new customers at consistently sufficient levels;
- develop and sell new service offerings which effectively meet our customers' needs and support and utilize ever-evolving technologic advancements;
- develop software to make our principal existing service, ProWatch for WANs, as well as other services as they achieve larger volumes, more efficient and economical;
- reduce the costs of our non-WAN services to levels comparable with our current WAN offerings as revenues from these offerings increase; and
- maintain reliable, uninterrupted service from our network management center 24 hours per day, seven days per week.

**Our revenues will decline significantly and our business will be adversely affected if we are not successful in renewing the AT&T Frame Relay Plus agreement or if AT&T discontinues, or materially reduces, that business with us.**

Our Frame Relay Plus agreement with AT&T is not an exclusive arrangement. We cannot assure that AT&T will renew that agreement or that any renewal will be on favorable terms. Even if this agreement is renewed, price reductions could significantly reduce the gross margins from this business in both dollar and percentage of revenue terms. Further, even with a renewal of this agreement, AT&T may not continue to sell our services to existing or

additional AT&T customers or continue to utilize our services following the expiration of the service terms set forth in this agreement. A reduction in this business from any cause would result in diminished revenues for an extended period of time as we attempted to replace that business.

**Our quarterly results may fluctuate and cause the price of our common stock to fall.**

Our revenues and results of operations are difficult to predict and may fluctuate significantly from quarter to quarter. If either our revenues or results of operations fall below the expectations of investors or public market analysts, the price of our common stock could fall dramatically.

Our revenues are difficult to forecast and may fluctuate for a number of reasons including:

- the market for IT infrastructure management services is still evolving, and we have no reliable means to assess overall customer demand;
- we derive a majority of our revenues from AT&T, IBM and other resellers, and our revenues therefore depend significantly on the willingness and ability of our resellers to sell our services to their customers;
- we may not be able to renew or retain existing end user and reseller relationships;
- we may not be able to attract additional resellers to market our services as expected;
- we expect to continue encouraging end users to purchase equipment maintenance services from other sources; therefore, we anticipate that our revenues from equipment maintenance resales could decline;
- we may not add new end users as rapidly as we expect;
- the implementation schedules of our customers may vary in duration, resulting in higher or lower levels of new recurring IT infrastructure management services revenues and fluctuating levels of the related nonrecurring revenues;
- we may lose existing end users as the result of competition, problems with our services or, in the case of end users who are customers of our resellers, problems with the reseller's services or an unwillingness by our resellers to renew their agreements with us; and
- we may not be able to develop new or improved services as rapidly as they are needed.

Most of our expenses, particularly employee compensation and rent, are relatively fixed. As a result, variations in the timing of revenues could significantly affect our results of operations from quarter to quarter and could result in quarterly losses.

**We must establish relationships with additional resellers in order to increase our revenues and become consistently profitable.**

We expect to continue to rely on resellers such as data networking value-added resellers and integrators and, to a lesser extent, telecommunications carriers to market our services. We must establish and develop these alternative sales channels in order to increase our revenues and become consistently profitable. We have a limited history of developing these sales channels, and we have established productive relationships with only a few resellers. While we have gained additional experience in managing sales through resellers, we have not yet achieved consistent results from such sales. Except for AT&T and IBM, these resellers have not generated significant sales of our services to date and may not succeed in marketing our services in the future.

Our agreements with resellers, including AT&T and IBM, generally do not require that the resellers sell any minimum level of our services and generally do not restrict the resellers' development or sale of competitive

services. We cannot be sure that these resellers will dedicate resources or give priority to selling our services. In addition, resellers may seek to make us reduce the prices for our services in order to lower the total price of their equipment, software or service offerings. Our resellers could use their own internal resources or third parties to replace our services as end user order terms expire.

**Our future operating results may vary by season, which will make it difficult to predict our future performance.**

As a result of seasonal factors, we believe that quarter-to-quarter comparisons of our results of operations are not necessarily meaningful. These factors may adversely affect our operating results or cause our operating results to fluctuate, resulting in a decrease in our stock price. Quarterly results of operations should not be relied upon to predict our future performance.

Our bookings may be slower during the months of July and August due to the vacation schedules of our resellers' sales and marketing employees. This situation may lead to lower levels of revenues earned during the following fiscal quarter, which ends December 31.

Our revenues during our third and fourth fiscal quarters may be more volatile and difficult to predict due to the budgeting and purchasing cycles of our end users. End users often purchase our services at the same time they purchase new network equipment such as routers. As a result, the timing of their large capital expenditures could affect the timing of their purchases of our services. Some end users may not be able to purchase network equipment and our services near the end of a calendar year due to depleted budgets. Other end users may accelerate purchases in order to use an unspent portion of their budget.

**The market for our services is still evolving, and our business will be seriously damaged if the market does not develop as we expect.**

Our long-term viability depends significantly upon the acceptance and use of IT infrastructure management services. The market for remote IT infrastructure management services is still evolving. This market environment makes it more difficult to determine the size and growth of the market and to predict how this market will develop. Changes in technology, the ability of manufacturers of networking equipment to reduce operating complexity, the availability of qualified information technology professionals and other factors that make internal IT infrastructure management more cost-effective than remote IT infrastructure management would adversely affect the market for our services. We may also incur fixed costs associated with new services which could lower our earnings if the sales of these services fail to meet our expectations. Our business may be seriously damaged if this market fails to grow, grows more slowly than we expect or develops in some way that is different from our expectations.

**Reseller relationships may adversely affect our business by weakening our relationships with end users, decreasing the strength of our brand name and limiting our ability to sell services directly to resellers' customers.**

Our strategy of selling our services primarily through resellers may result in our having weaker relationships with the end users of our services. This may inhibit our ability to gather customer feedback that helps us improve our services, develop new services and monitor customer satisfaction. We may also lose brand identification and brand loyalty, since our services may be identified by private label names or may be marketed differently by our resellers. A failure by any of our resellers to provide their customers with satisfactory products, services or customer support could injure our reputation and seriously damage our business. Our agreements with resellers may limit our ability to sell our services directly to the resellers' customers in the future. If our resellers do not compete successfully against their competitors, we will typically lose such sales opportunities to those competitors.

**Any material decrease in sales of our WAN management services will significantly reduce our total revenues and adversely affect our business.**

Competitive pressures, general declines in the levels of new wide area network, or WAN, installations or other factors that adversely affect sales of our WAN management services or that cause significant decreases in the prices of our WAN management services could significantly limit or reduce our revenues. Sales of our ProWatch for WANs and similar WAN management services accounted for 81% of our recurring network management services revenues in fiscal year 2004. Likewise, a substantial portion of our nonrecurring network management services and equipment maintenance resale revenues depend on the successful sale of these WAN management services. We expect that these WAN management services will continue to generate a significant portion of our revenues for the foreseeable future. Our financial performance therefore depends directly on continued market acceptance of our WAN management services, and our ability to reduce costs and introduce enhanced versions of these services that make these services more efficient and economical as the market matures.

**Our failure to develop and sell additional services could impair our financial results and adversely affect our business.**

Our future financial performance will depend in part on our ability to develop, introduce and sell new and enhanced IT infrastructure management services other than WAN management services, including services that:

- address the increasingly sophisticated needs of current and prospective end users; and
- respond on a timely and cost-effective basis to technological advances and emerging industry standards and protocols.

Although we have developed new services, such as IT infrastructure management services for local area networks, or LANs, servers, network security services and IP Telephony, we have not derived significant revenues from these services to date. We cannot be sure that we will be successful selling these services or developing additional services on time or on budget. The development of new services is a complex and uncertain process. The rapidly evolving market for remote IT infrastructure management services makes it difficult to determine whether a market will develop for any particular IT infrastructure management service. If we succeed in increasing the percentage of our revenues that is derived from resellers, we may have weaker relationships with the end users of our services, making it even more difficult for us to identify services acceptable to our target market. We cannot assure that future technological or industry developments will be compatible with our business strategy or that we will be successful in responding to these changes in a timely or cost-effective manner. Our failure to develop and sell services other than WAN management services could seriously damage our business.

**Our business may be harmed if we lose the services of any member of our management team without appropriate succession and transition arrangements.**

Our ability to continue to build our business and meet our goals going forward depends to a significant degree on the skills, experience and efforts of each member of our management team. We do not have employment contracts requiring any of our personnel, including the members of our management team, to continue their employment for any period of time, and we do not maintain key man life insurance on any of our personnel, including our executive officers. The loss of the expertise of any member of our management team without appropriate succession and transition arrangements could seriously damage our business.

**We made a number of changes in our management team in the last fiscal year, and our business will be harmed if our new management team is unable to implement our strategy.**

During fiscal years 2003 and 2004, we made several changes and additions to our management team, including a new chief executive officer, and new leaders over our service delivery, marketing, sales, development, program management and human resources areas. We believe that the individuals now comprising our management team bring experience to help us create, implement and drive our business strategy, and add breadth and depth of

capability to our organization. While each new member of our management team has demonstrated capabilities in previous positions at other organizations, they are new to NetSolve. The effective execution of our business strategy will depend in large part on how well our management team and other personnel perform in their positions.

**In order to support our business, we must continue to hire information technology professionals, who are in short supply.**

We derive all of our revenues from IT infrastructure management services and related resales of equipment. These services can be extremely complex, and in general only highly qualified, highly trained IT professionals have the skills necessary to develop and provide these services. In order to continue to support our current and future business, we need to attract, motivate and retain a significant number of qualified IT professionals. Qualified IT professionals are in short supply, and we face significant competition for these professionals, from not only our competitors but also our end users, marketing partners and other companies throughout the IT infrastructure services industry. Other employers may offer IT professionals significantly greater compensation and benefits or more attractive career paths or geographic locations than we are able to offer. Any failure on our part to hire, train and retain a sufficient number of qualified IT professionals would seriously damage our business.

**We could incur significant costs if we are unable to retain our information technology professionals.**

Because of the limited availability of highly qualified, highly trained IT professionals, we seek to hire persons who have obtained college bachelor's degrees and then train those persons to provide our services. As a result, we invest a significant amount of time and money in training these new employees before they begin to support our business. We do not enter into employment agreements requiring these employees to continue in our employment for any period of time. Departures of trained employees could limit our ability to generate revenues and would require us to incur additional costs in training new employees.

**We currently compete largely with our customers' internal solutions and see increasing competition from other IT infrastructure management services companies.**

To compete successfully, we must respond promptly and effectively to the challenges of technological change, evolving standards and our competitors' innovations by continuing to enhance our services, as well as our sales programs and channels. Any pricing pressures, reduced margins or loss of market share resulting from increased competition, or our failure to compete effectively, could seriously damage our business.

We face competition from different sources. Currently, a major source of competition is the internal network administration organizations of our end users and resellers. These organizations may have developed tools and methodologies to manage their network processes and may be reluctant to adopt applications offered by third parties like us.

If the market for outsourced IT infrastructure management services grows as we expect, we believe this market will become highly competitive. Competition is likely to increase significantly as new IT infrastructure management services companies enter the market and current competitors expand their service and product lines. Many of these potential competitors are likely to enjoy substantial competitive advantages, as do some of our current competitors, including:

- larger technical staffs;
- more established sales channels;
- more software development experience;
- greater name recognition;
- the ability to bundle their offers with non-competing services to provide an overall price advantage; and



- substantially greater financial, marketing, technical and other resources.

**If our operations are interrupted, we may lose customers and revenues.**

We must be able to operate our network management infrastructure 24 hours a day, 365 days a year without interruption. If our operations are interrupted, we may lose customers and revenues. All of our IT infrastructure management services are provided remotely from our network management center, which is located at a single site in Austin, Texas. We currently have a geographically separate disaster recovery location with redundant systems. However, in order to operate without undue risk of interruption, we must guard against:

- power outages, fires, tornadoes and other natural disasters at our network management center and disaster recovery location;
- telecommunications failures;
- equipment failures or "crashes;"
- security breaches; and
- other potential interruptions.

Any interruptions could:

- require us to make payments on the contractual performance guarantees we offer our customers;
- cause end users to seek damages for losses incurred;
- require us to spend more money replacing existing equipment or adding redundant facilities;
- damage our reputation for reliable service;
- cause existing end users and resellers to cancel our contracts; and
- make it more difficult for us to attract new end users and resellers.

**Our revenues would decline and our business would be adversely affected if the networking equipment and carrier services we support become obsolete or are otherwise not used by a large part of our target market.**

As part of our strategy, we have elected to support only selected providers of network equipment and carrier services. For example, we support routers manufactured by 3Com, Bay/Nortel and Cisco, but not by other equipment providers. Our services cannot be used by companies with networking equipment and carrier services that we do not support. Our business would be seriously damaged if, in the future, the networking equipment manufacturers and carrier services that we support were not the predominant providers to our target market or if their equipment or services became unavailable or significantly more expensive. Technological advances that make obsolete any of the networking equipment and carrier services that we support, or that offer significant economic or functional advantages over the equipment and services, also could limit or reduce our revenues or could force us to incur significant costs attempting to support other networking equipment and carrier services.

**We may be unable to protect our intellectual property, and we could incur substantial costs enforcing our intellectual property against infringers or defending claims of infringement made by others.**

Our business and financial performance depends to a significant degree upon our software and other proprietary technology. The software industry has experienced widespread unauthorized reproduction of software products. We

have three patents. The steps we have taken may not be adequate to deter competitors from misappropriating our proprietary information, and we may not be able to detect unauthorized use and take appropriate steps to enforce our intellectual property rights.

We could be the subject of claims alleging infringement of third-party intellectual property rights. In addition, we may be required to indemnify our distribution partners and end users for similar claims made against them. Any infringement claim could require us to spend significant time and money in litigation, pay damages, develop non-infringing intellectual property or acquire licenses to intellectual property that is the subject of the infringement claims. As a result, any infringement claim could seriously damage our business.

**Item 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

The Company invests its cash in money market funds or instruments which meet high credit quality standards specified by the Company's investment policy. The Company does not use financial instruments for trading or other speculative purposes.

**Item 8. FINANCIAL STATEMENTS AND SUPPLEMENTAL DATA**

Index to Consolidated Financial Statements

	<u>Page</u>
Report of Independent Auditors .....	34
Consolidated Balance Sheets as of March 31, 2003 and 2004.....	35
Consolidated Statements of Operations for the years ended March 31, 2002, 2003 and 2004.....	36
Consolidated Statements of Stockholders' Equity for the years ended March 31, 2002, 2003 and 2004 .....	37
Consolidated Statements of Cash Flows for the years ended March 31, 2002, 2003 and 2004 .....	38
Notes to Consolidated Financial Statements.....	39

## REPORT OF INDEPENDENT AUDITORS

Board of Directors and Stockholders  
NetSolve, Incorporated

We have audited the accompanying consolidated balance sheets of NetSolve, Incorporated as of March 31, 2003 and 2004, and the related consolidated statements of operations, stockholders' equity and cash flows for each of the three years ended March 31, 2004. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of NetSolve, Incorporated, at March 31, 2003 and 2004, and the consolidated results of their operations and its cash flows for each of the three years in the period ended March 31, 2004, in conformity with accounting principles generally accepted in the United States.

/s/ ERNST & YOUNG LLP

Austin, Texas  
April 15, 2004

**NETSOLVE, INCORPORATED**

**CONSOLIDATED BALANCE SHEETS**  
**(in thousands, except share data)**

	<b>March 31,</b>	
	<b>2003</b>	<b>2004</b>
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents.....	\$ 28,073	\$ 19,885
Short-term investments.....	15,431	20,085
Restricted cash.....	354	358
Accounts receivable, net of allowance for doubtful accounts of \$130 at March 31, 2003 and \$303 at March 31, 2004.....	6,061	4,696
Prepaid expenses and other assets.....	1,883	3,001
Deferred tax assets.....	1,487	672
Total current assets.....	53,289	48,697
Property and equipment:		
Computer equipment and software.....	11,466	12,553
Furniture, fixtures and leasehold improvements.....	5,073	5,115
Other equipment.....	373	523
	16,912	18,191
Less accumulated depreciation and amortization.....	(10,690)	(11,979)
Net property and equipment.....	6,222	6,212
Deferred tax assets, net of current portion.....	1,375	3,053
Other assets.....	104	—
Total assets.....	\$ 60,990	\$ 57,962
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Current liabilities:		
Accounts payable.....	\$ 1,839	\$ 961
Accrued liabilities.....	2,453	1,649
Accrued employee liabilities.....	645	814
Future rentals for idle facility.....	1,138	73
Deferred revenue.....	1,055	387
Total current liabilities.....	7,130	3,884
Deferred revenue, net of current portion.....	247	—
Stockholders' equity:		
Common stock, \$.01 par value; 25,000,000 shares authorized at March 31, 2003 and March 31, 2004; 15,613,690 issued and 11,455,204 outstanding at March 31, 2003 and 16,085,635 issued and 11,628,149 outstanding at March 31, 2004.....	156	160
Additional paid-in capital.....	81,732	84,831
Treasury stock.....	(28,891)	(30,888)
Retained earnings (accumulated deficit).....	616	(25)
Total stockholders' equity.....	53,613	54,078
Total liabilities and stockholders' equity.....	\$ 60,990	\$ 57,962

See accompanying notes.

**NETSOLVE, INCORPORATED**

**CONSOLIDATED STATEMENTS OF OPERATIONS**  
(in thousands except per share data)

	Year Ended March 31,		
	2002	2003	2004
Revenues:			
IT infrastructure management services.....	\$ 37,954	\$ 40,490	\$ 38,063
Maintenance and equipment.....	<u>10,411</u>	<u>9,878</u>	<u>7,862</u>
Total revenues.....	<u>48,365</u>	<u>50,368</u>	<u>45,925</u>
Costs of revenues:			
IT infrastructure management services.....	22,333	24,051	22,973
Maintenance and equipment.....	<u>7,133</u>	<u>6,904</u>	<u>5,318</u>
Total costs of revenues.....	<u>29,466</u>	<u>30,955</u>	<u>28,291</u>
Gross profits:			
IT infrastructure management services.....	15,621	16,439	15,090
Maintenance and equipment.....	<u>3,278</u>	<u>2,974</u>	<u>2,544</u>
Total gross profits.....	<u>18,899</u>	<u>19,413</u>	<u>17,634</u>
Operating expenses:			
Development.....	3,452	4,009	5,074
Selling and marketing.....	6,377	7,533	8,779
General and administrative.....	5,238	4,725	5,159
Reduction in facilities capacity.....	2,650	—	—
Amortization of deferred compensation.....	<u>34</u>	<u>27</u>	<u>—</u>
Total operating expenses.....	<u>17,751</u>	<u>16,294</u>	<u>19,012</u>
Operating income (loss).....	1,148	3,119	(1,378)
Other income (expense):			
Interest income.....	1,405	726	444
Interest expense.....	(10)	(1)	(9)
Other, net.....	<u>35</u>	<u>24</u>	<u>(4)</u>
Total other income.....	<u>1,430</u>	<u>749</u>	<u>431</u>
Income (loss) before income taxes.....	2,578	3,868	(947)
Income tax expense (benefit).....	<u>913</u>	<u>1,420</u>	<u>(306)</u>
Net income (loss).....	<u>\$ 1,665</u>	<u>\$ 2,448</u>	<u>\$ (641)</u>
Basic net income (loss) per share.....	\$ 0.14	\$ 0.21	\$ (0.06)
Weighted average shares used in basic per share calculation.....	12,101	11,879	11,434
Diluted net income (loss) per share.....	\$ 0.13	\$ 0.20	\$ (0.06)
Weighted average shares used in diluted per share calculation.....	13,160	12,435	11,434

See accompanying notes.

**NETSOLVE, INCORPORATED**

**CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY**  
(in thousands, except share data)

	<u>Common Stock</u>		<u>Additional</u>	<u>Treasury</u>	<u>Deferred</u>	<u>Retained</u>	<u>Total</u>
	<u>Shares</u>	<u>Amount</u>	<u>Paid-In</u>	<u>Stock</u>	<u>Compensation</u>	<u>Earnings</u>	<u>Stockholders'</u>
			<u>Capital</u>			<u>(Accumulated</u>	<u>Equity</u>
						<u>Deficit )</u>	
Balance, March 31, 2001.....	12,071,002	\$ 148	\$ 80,574	\$ (20,179)	\$ (69)	\$ (3,497)	\$ 56,977
Exercise of common stock options and warrants.....	197,273	2	364	—	—	—	366
Deferred compensation.....	—	—	(8)	—	8	—	—
Tax benefit from exercise of stock options.....	—	—	180	—	—	—	180
Amortization of deferred compensation .....	—	—	—	—	34	—	34
Common stock repurchased.....	(135,000)	—	—	(880)	—	—	(880)
Net income .....	—	—	—	—	—	1,665	1,665
Balance, March 31, 2002.....	<u>12,133,275</u>	<u>150</u>	<u>81,110</u>	<u>(21,059)</u>	<u>(27)</u>	<u>(1,832)</u>	<u>58,342</u>
Exercise of common stock options and warrants.....	550,099	6	435	—	—	—	441
Deferred compensation.....	—	—	56	—	—	—	56
Tax benefit from exercise of stock options.....	—	—	131	—	—	—	131
Amortization of deferred compensation .....	—	—	—	—	27	—	27
Common stock repurchased.....	(1,228,170)	—	—	(7,832)	—	—	(7,832)
Net income .....	—	—	—	—	—	2,448	2,448
Balance, March 31, 2003.....	<u>11,455,204</u>	<u>156</u>	<u>81,732</u>	<u>(28,891)</u>	<u>—</u>	<u>616</u>	<u>53,613</u>
Exercise of common stock options and warrants.....	471,945	4	2,615	—	—	—	2,619
Tax benefit from exercise of stock options.....	—	—	484	—	—	—	484
Common stock repurchased.....	(299,000)	—	—	(1,997)	—	—	(1,997)
Net loss .....	—	—	—	—	—	(641)	(641)
Balance, March 31, 2004.....	<u>11,628,149</u>	<u>\$ 160</u>	<u>\$ 84,831</u>	<u>\$ (30,888)</u>	<u>\$ —</u>	<u>\$ (25)</u>	<u>\$ 54,078</u>

See accompanying notes.

**NETSOLVE, INCORPORATED**

**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**(in thousands)**

	<b>Year Ended March 31,</b>		
	<b>2002</b>	<b>2003</b>	<b>2004</b>
Cash flows from operating activities:			
Net income (loss).....	\$ 1,665	\$ 2,448	\$ (641)
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation and amortization.....	3,346	3,732	3,156
Amortization of deferred compensation.....	34	27	—
Loss on disposition of property and equipment.....	2	185	66
Change in assets and liabilities:			
Reduction in future rentals for idle facility.....	2,650	(1,512)	(1,065)
Accounts receivable, net.....	(2,048)	108	1,365
Prepaid expenses and other assets.....	363	91	(1,014)
Accounts payable.....	(129)	880	(878)
Deferred tax assets.....	763	1,313	(863)
Accrued liabilities.....	507	(718)	(635)
Deferred revenue.....	961	(644)	(915)
Net cash provided by (used in) operating activities.....	<u>8,114</u>	<u>5,910</u>	<u>(1,424)</u>
Cash flows from investing activities:			
Purchases of short-term investments.....	—	(56,595)	(43,108)
Sales of short-term investments.....	—	41,164	38,454
Transfer of funds to restricted cash.....	(43)	(5)	(4)
Purchases of property and equipment.....	(5,484)	(2,182)	(3,212)
Proceeds from the sale of property and equipment.....	—	12	—
Net cash used in investing activities.....	<u>(5,527)</u>	<u>(17,606)</u>	<u>(7,870)</u>
Cash flows from financing activities:			
Repurchase of common stock.....	(880)	(7,832)	(1,997)
Payments under capital lease obligations.....	(324)	—	—
Proceeds from exercise of common stock options and warrants.....	366	441	3,103
Net cash provided by (used in) financing activities.....	<u>(838)</u>	<u>(7,391)</u>	<u>1,106</u>
Net increase (decrease) in cash and cash equivalents.....	1,749	(19,087)	(8,188)
Cash and cash equivalents, beginning of period.....	45,411	47,160	28,073
Cash and cash equivalents, end of period.....	<u>\$ 47,160</u>	<u>\$ 28,073</u>	<u>\$ 19,885</u>
Supplemental disclosure of cash flow information:			
Cash paid for interest.....	\$ 10	\$ —	\$ 1
Income taxes paid.....	\$ 35	\$ 170	\$ 4
Non-cash transactions investing and financing activities:			
Issuance of warrants.....	\$ —	\$ 56	\$ —

See accompanying notes.



## NETSOLVE, INCORPORATED

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

March 31, 2004

#### 1. Organization and Description of the Company

NetSolve, Incorporated, a Delaware corporation, (the "Company") engages in the business of providing information technology (IT) infrastructure management services. These services include ongoing IT infrastructure management services and, to a lesser extent, network configuration and design and installation and implementation coordination services. The Company also resells CPE maintenance contracts and data network equipment manufactured by selected leading suppliers of these products. The Company also licenses its software to an entity in Japan. The Company's IT infrastructure management services are designed to allow its customers to selectively outsource IT infrastructure management in order to simplify the timely migration to new technologies, increase network reliability, performance and security while reducing overall IT infrastructure operating costs.

#### 2. Summary of Significant Accounting Policies

##### *Principles of Consolidation*

The consolidated financial statements include the accounts of NetSolve, Incorporated and its wholly owned subsidiaries, Specialized Network Services, Inc. and SNS Credit Corporation. All significant intercompany accounts and transactions have been eliminated in consolidation.

##### *Use of Estimates*

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

##### *Property and Equipment*

Property and equipment are recorded at historical cost. Maintenance and repairs are charged to expense as incurred and betterments which increase the value or extend the useful life of the equipment are capitalized.

Depreciation is provided using the straight-line method over the estimated useful lives of the related assets. The Company's assets are currently depreciated over periods ranging from three to seven years. Leasehold improvements are amortized over the life of the related lease or assets, whichever is shorter. Amortization of assets recorded under capital leases is included in depreciation expense.

The Company periodically reviews the carrying amounts of property and equipment, identifiable intangible assets and excess of cost over fair value of net assets acquired or liabilities assumed, both purchased in the normal course of business and acquired through business combinations, to determine whether current events or circumstances, as defined in Statement of Financial Accounting Standards ("SFAS") No. 144, *Accounting for the Impairment or Disposal of Long-Lived Assets* ("Statement 144"), warrant adjustments to such carrying amounts. As of March 31, 2004, management has evaluated property and equipment and believes there is no impairment of assets.

**NETSOLVE, INCORPORATED**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**

**March 31, 2004**

*Income Taxes*

The Company accounts for income taxes in accordance with SFAS 109, *Accounting for Income Taxes*. This statement prescribes the use of the liability method whereby deferred tax asset and liability account balances are determined based on differences between financial reporting and tax bases of assets and liabilities and are measured using the enacted tax rates and laws that will be in effect when the differences are expected to reverse.

*Stock-Based Compensation*

The Company has elected to follow Accounting Principles Board Opinion No. 25, *Accounting for Stock Issued to Employees* ("APB 25") and related interpretations in accounting for its employee stock options because, as discussed below, the alternative fair value accounting provided for under SFAS 123, *Accounting for Stock-Based Compensation*, requires use of option valuation models that were not developed for use in valuing employee stock options. Under APB 25, compensation cost is recognized over the vesting period based on the difference, if any, on the date of grant between the fair value of the Company's stock and the price the employee must pay to acquire the stock.

Pro forma information regarding net income (loss) is required by SFAS 123, and has been determined as if the Company had accounted for its stock options under the fair value method of that Statement. The fair value for options was estimated as of the date of grant using an option pricing model with weighted-average risk free interest rates for 2002, 2003 and 2004 of 3.91%, 2.70% and 2.57%, respectively; no dividends; and a weighted-average expected life of the option of five years for options granted before the Company's initial public offering and four years for options granted subsequent to the Company's initial public offering. The fair value for options granted subsequent to the Company's initial filing date was established as of the date of grant using the Black-Scholes pricing model with a volatility of 40% for options granted subsequent to the initial filing date but prior to our initial public offering and a volatility of 85% for options granted subsequent to the initial public offering. A volatility of -51% was used for options granted during fiscal year 2004.

The minimum value option valuation model with a near zero volatility results in an option value similar to the option value that would result from using the Black-Scholes option valuation model with a near zero volatility. The Black-Scholes option valuation model was developed for use in estimating the fair value of traded options which have no vesting restrictions and which are fully transferable. In addition, option valuation models in general require the input of highly subjective assumptions, including the expected stock price volatility. Because the Company's stock options have characteristics significantly different than those of traded options, and because changes in the subjective input assumptions can materially affect the fair value estimate, in management's opinion the existing models do not necessarily provide a reliable single measure of the fair value of its stock options.

**NETSOLVE, INCORPORATED**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**  
**March 31, 2004**

For purposes of pro forma disclosures, the estimated fair value of the options is amortized to expense over the options' vesting period. The Company's pro forma net loss from continuing operations (net of income taxes) and pro forma basic and diluted net loss per share follows (in thousands, except per share data):

	<b>Year ended March 31,</b>		
	<b>2002</b>	<b>2003</b>	<b>2004</b>
Reported net income (loss) .....	\$ 1,665	\$ 2,448	\$ (641)
Total stock based employee compensation expense included in the determination of net loss as reported, net of related tax effects .....	—	—	—
Total stock based employee compensation expense determined under the fair value method for all awards, net of related tax .....	<u>(2,667)</u>	<u>(2,609)</u>	<u>(2,593)</u>
Pro forma net income (loss) from continuing operations (in thousands).....	<u>\$ (1,002)</u>	<u>\$ (161)</u>	<u>\$ (3,234)</u>
 Basic net income (loss) per share:			
Reported net income (loss) per share .....	\$ .14	\$ .21	\$ (.06)
Pro forma basic net income (loss) per share .....	\$ (.08)	\$ (.01)	\$ (.28)
 Diluted net income (loss) per share:			
Reported net income (loss) per share .....	\$ .13	\$ .20	\$ (.06)
Pro forma diluted net income (loss) per share .....	\$ (.08)	\$ (.01)	\$ (.28)

*Earnings Per Share*

The Company's earnings per share data are presented in accordance with SFAS 128, *Earnings Per Share*. Basic income (loss) per share is computed using the weighted average number of common shares outstanding. Diluted income (loss) per share is computed using the weighted average number of common shares outstanding adjusted for the incremental shares attributed to outstanding securities with the ability to purchase or convert into common stock. The treasury stock method, using the average price of the Company's common stock for the period, is applied to determine dilution from options and warrants. The if-converted method is used for convertible securities.

**NETSOLVE, INCORPORATED**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**  
**March 31, 2004**

A reconciliation of the numerators and denominators used in computing per share net income (loss) from continuing operations is as follows (in thousands):

	<b>Year ended March 31,</b>		
	<b>2002</b>	<b>2003</b>	<b>2004</b>
Numerator:			
Net income (loss).....	\$ <u>1,665</u>	\$ <u>2,448</u>	\$ <u>(641)</u>
Denominator:			
Denominator for basic net income per share from continuing operations— weighted average common stock outstanding.....	12,101	11,879	11,434
Dilutive common stock equivalents-common stock options and warrants.....	<u>1,059</u>	<u>556</u>	<u>—</u>
Denominator for diluted net income per share—weighted average common stock outstanding and dilutive common stock equivalents.....	<u>13,160</u>	<u>12,435</u>	<u>11,434</u>

*Revenue Recognition*

IT infrastructure management services revenues are recognized in the period services are provided by NetSolve, whether sold directly or through resellers, based upon rates established by contract net of any availability credits. The typical contract terms are from 24 to 36 months and provide for one-time services, consisting primarily of project implementation services at a fixed fee per customer site or device, as well as recurring services which are provided at a fixed monthly fee per customer site or device over the life of the contract. Revenues for project implementation services are recognized upon completion of the implementation of the site, and recurring revenues are recognized on a monthly basis as the services are performed. Revenue from software licensing arrangements is deferred and amortized on a straight-line basis over the licensing agreement's term because no vendor-specific objective evidence has been established for the license. Revenue from software royalty fees are based on the greater of a flat fee per device, or a contractually-established monthly minimum, and are recognized monthly. Equipment revenues are recognized in the period the equipment is shipped to the customer. Equipment revenues from assets leased by the Company's lease financing subsidiary are recognized upon the sale of the equipment and the related lease to a third-party lessor on a nonrecourse basis following installation of the equipment. Other revenues, which consist primarily of equipment maintenance services, are recognized in the period services are provided. The Company's remote IT infrastructure management services for WANs typically include a guarantee providing end-to-end network availability for at least 99.5% of the time in any given month. In the event the guaranteed availability is not achieved, the Company generally is obligated to refund its WAN management fees for that month. The Company provides a reserve based on the estimated costs of these refunds. Historically, guarantee payments have not been significant.

**NETSOLVE, INCORPORATED**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**  
**March 31, 2004**

*Advertising Costs*

The Company expenses advertising costs as incurred. Advertising expenses for the years ended March 31, 2002, 2003 and 2004 were approximately \$659,000, \$194,000, and \$275,000, respectively.

*Development*

Expenditures for development are expensed as incurred.

*Cash and Cash Equivalents*

The Company considers all investments purchased with a maturity of three months or less to be cash equivalents.

*Short Term Investments*

The Company has short-term investments in commercial paper, repurchase agreements, US government and agency obligations, and corporate bonds. Management determines the appropriate classification of debt securities at the time of purchase and reevaluates such designation as of each balance sheet date. Debt securities are classified as held-to-maturity when the Company has the positive intent and ability to hold the securities to maturity. Held-to-maturity securities are stated at amortized cost.

Short term investments consist of the following at March 31, 2003 and 2004, respectively (in thousands):

	<b>Year ended March 31,</b>			
	<b>2003</b>		<b>2004</b>	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
U.S. Government agencies.....	\$ 11,410	\$ 11,447	\$ 18,097	\$ 18,160
Corporate bonds .....	2,027	2,060	—	—
Commercial Paper.....	1,994	1,998	1,988	1,992
	<u>\$ 15,431</u>	<u>\$ 15,505</u>	<u>\$ 20,085</u>	<u>\$ 20,152</u>

*Concentrations of Credit Risk*

Financial instruments which potentially expose the Company to concentrations of credit risk as defined by SFAS 105, *Disclosure of Information about Financial Instruments with Off-Balance-Sheet Risk and Financial Instruments with Concentrations of Credit Risk*, consist primarily of cash and cash equivalents (including restricted cash), investments and accounts receivable. The Company places its temporary cash investments with FDIC-insured financial institutions in accounts which, at times, may exceed federally insured limits. The Company has not experienced any losses in such accounts. The Company believes it is not exposed to any significant credit risk on cash and cash equivalents. The Company performs credit evaluations of its customers' financial condition when management deems it appropriate and generally requires no collateral from its customers. Concentrations of credit risk with respect to accounts receivable are generally limited due to the creditworthiness of the customers. Accounts receivable from AT&T represented 53% and 32% of the outstanding accounts receivable balance at March 31, 2003 and 2004, respectively.

Revenues under the Managed Router Service agreement with AT&T accounted for approximately 16% of recurring IT Infrastructure management services revenues in fiscal year 2003 (9% in fiscal year 2004) and 22% of total revenues in fiscal year 2003 (14% in fiscal year 2004). Revenues under the Home Depot agreement with AT&T accounted for approximately 7% of recurring IT infrastructure management services revenues in fiscal year 2003 (2% in fiscal year 2004) and 7% of total revenues in fiscal year 2003 (3% in fiscal year 2004). These agreements were terminated during fiscal year 2004.

The following table summarizes the changes in the allowance for doubtful accounts for 2002, 2003 and 2004 (in thousands):

Balance at March 31, 2001 .....	\$ 613
Additions charged to costs and expenses .....	5
Write-off of uncollectible accounts .....	<u>(10)</u>
Balance at March 31, 2002 .....	608
Additions charged to costs and expenses .....	7
Write-off of uncollectible accounts .....	<u>(485)</u>
Balance at March 31, 2003 .....	130
Additions charged to costs and expenses .....	<u>173</u>
Balance at March 31, 2004 .....	<u>\$ 303</u>

#### *Concentrations of Revenues*

Revenues from AT&T accounted for 61%, 52% and 39% of the Company's net revenues for the years ended March 31, 2002, 2003, and 2004, respectively. The Company currently is providing multiple services to AT&T under three primary reseller agreements.

#### *Recent Pronouncements*

In January 2003, the FASB issued FASB Interpretation No. 46 ("Interpretation 46"), *Consolidation of Variable Interest Entities*. Interpretation 46 requires certain variable interest entities to be consolidated by the primary beneficiary of the entity if the equity investors in the entity do not have the characteristics of a controlling financial interest, or do not have sufficient equity at risk for the entity to finance its activities without additional subordinated financial support from other parties. Interpretation 46 is effective for all new variable interest entities created or acquired after January 31, 2003. For variable interest entities created prior to February 1, 2003, the provisions of Interpretation 46 must be applied for the first interim or annual period beginning after December 15, 2003. The adoption of Interpretation 46 did not have a material impact on our consolidated financial statements.

In May 2003, the FASB issued SFAS No. 150, *Accounting for Certain Financial Instruments with Characteristics of both Liabilities and Equity* ("Statement 150"). Statement 150 establishes standards for how an issuer classifies and measures certain financial instruments with characteristics of both liabilities and equity and is effective for financial instruments entered into or modified after May 31, 2003. We adopted SFAS No. 150 on June 1, 2003. The adoption of Statement 150 did not have a material impact on our consolidated financial statements.

In December 2003, the SEC issued Staff Accounting Bulletin No. 104 *Revenue Recognition* ("SAB 104"). SAB 104 revises or rescinds portions of SAB 101, *Revenue Recognition*, in order to make this interpretive guidance consistent with current authoritative accounting and auditing guidance and SEC rules and regulations. The changes noted in SAB 104 did not have a material impact on our consolidated financial statements.

#### *Reclassifications*

Certain reclassifications have been made to prior period balances to conform to the current period presentation.

## NETSOLVE, INCORPORATED

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

March 31, 2004

#### 3. Stockholders' Equity

##### *Stockholder Repurchase Rights*

The Company has entered into stock option agreements with all employees and consultants who have received grants of options pursuant to the Company's stock option plans. These agreements generally grant the Company certain repurchase rights with respect to common stock purchased by the stockholders. The percentage of shares subject to repurchase generally decreases by 25% on the first anniversary of the granting of a stock option and quarterly (at 6.25% per quarter) thereafter. The Company's repurchase rights are exercisable upon termination of employment of the employee or consultant. At March 31, 2004, total outstanding options subject to repurchase rights were 1,208,245.

##### *Stock Option Plans*

In November 1988, the Company adopted a stock option plan ("1988 Plan") providing for the granting of options to purchase shares of the Company's common stock to key employees, directors, officers and consultants as designated by the Company's Board of Directors. The plan expired with respect to the granting of new options in October 1998. The Plan provided for the issuance of both Incentive Stock Options ("ISOs") as well as options not qualifying as ISOs within the meaning of the Internal Revenue Code of 1986, as amended. Under the terms of the 1988 Plan, the option price per share of ISOs must not have been less than 100% of the fair market value of the Company's common stock per share at date of grant. Options were granted with a term of 10 years and were immediately exercisable subject to the Company's repurchase rights discussed above. Shares acquired pursuant to the exercise of options are subject to certain vesting and repurchase requirements as set forth above.

In July 1997, the Company adopted a long-term incentive compensation plan ("LTIP"). The LTIP is a comprehensive, stock-based incentive compensation plan, providing for discretionary awards of ISOs, nonqualified stock options, stock appreciation rights, restricted stock, restricted stock units, performance shares, performance units, bonus stock and other stock-based awards. All awards are made in, or based on the value of, the Company's common stock. The plan is administered by the Compensation Committee of the Company's Board of Directors, which consists entirely of outside directors, and as a matter of practice, option grants under the LTIP have been approved by the Board of Directors. Regular, full-time employees of the Company, as well as directors of, and consultants to, the Company are eligible to participate in, and receive awards under the LTIP. Originally, the maximum number of shares of common stock for which awards could be granted under the LTIP was 1,350,000. On July 11, 2000, the stockholders approved an amendment to the LTIP to increase the total number of shares of common stock authorized for issuance thereunder from 1,350,000 to 4,350,000 (an increase of 3,000,000). At that time, the stockholders also reapproved the plan as required under Section 162(m) of the Internal Revenue Code. The price payable upon exercise of an option which is intended to constitute an incentive stock option may not be less than 100% of the fair market value of the common stock at the time of grant.

At March 31, 2004 the Company had reserved 3,954,070 shares of common stock for issuance upon exercise of all options.

**NETSOLVE, INCORPORATED**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**  
**March 31, 2004**

A summary of the Company's stock option activity under the Plan(s) and related information follows. Since options under the Plan(s) are immediately exercisable, outstanding exercisable options at the end of the period are shown both in total and for vested amounts which would not be subject to repurchase if exercised:

	<u>March 31, 2002</u>		<u>March 31, 2003</u>		<u>March 31, 2004</u>	
	<b>Weighted-Average Exercise</b>		<b>Weighted-Average Exercise</b>		<b>Weighted-Average Exercise</b>	
	<b>Options</b>	<b>Price</b>	<b>Options</b>	<b>Price</b>	<b>Options</b>	<b>Price</b>
Outstanding—beginning of period.....	2,833,260	\$ 9.27	3,217,496	\$ 9.59	3,430,573	\$ 10.00
Granted .....	729,893	10.40	1,127,309	7.90	423,605	7.62
Exercised.....	(169,944)	2.15	(550,099)	0.80	(471,945)	5.45
Canceled.....	<u>(175,713)</u>	14.63	<u>(364,133)</u>	13.82	<u>(790,977)</u>	12.66
Outstanding and exercisable—end of period—total.....	<u>3,217,496</u>	<u>\$ 9.59</u>	<u>3,430,573</u>	<u>\$ 10.00</u>	<u>2,591,256</u>	<u>\$ 9.62</u>
Outstanding and exercisable—end of period—vested.....	<u>1,642,480</u>	<u>\$ 3.73</u>	<u>1,647,585</u>	<u>\$ 5.06</u>	<u>1,383,011</u>	<u>\$ 10.96</u>
Weighted-average fair value of options granted during the period.....		\$ 6.33		\$ 3.29		\$ 3.77

Exercise prices for options outstanding at March 31, 2004 are as follows:

<b>Exercise Price Range</b>	<b>Options</b>	<b>Weighted-Average Exercise Price</b>	<b>Weighted-Average Remaining Contractual Life</b>
\$ 0.20-\$ 0.30	7,850	\$ 0.28	1.0
\$ 0.50-\$ 0.50	1,250	0.50	1.3
\$ 1.20-\$ 1.20	36,000	1.20	1.5
\$ 1.90-\$ 2.80	75,396	2.27	2.6
\$ 5.78-\$ 8.60	1,694,969	7.05	8.0
\$ 9.00-\$12.85	498,391	10.56	7.2
\$13.56-\$19.13	55,629	18.09	6.0
\$25.13-\$33.25	<u>221,771</u>	29.44	6.1
<u>\$ 0.20-\$33.25</u>	<u>2,591,256</u>	<u>\$ 9.62</u>	<u>7.3</u>



**NETSOLVE, INCORPORATED**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**  
**March 31, 2004**

*Shareholder Rights Plan*

In February 2003, the Board of Directors adopted a shareholder rights plan pursuant to which holders of record on February 28, 2003, were granted rights (“Rights”) to purchase one one-thousandth (1/1000) of a share of the Company’s newly created Series A Preferred Stock at a price of \$50.00 per share upon certain events.

Generally, in the event a person or entity acquires, or initiates a tender offer to acquire, at least 15% of the Company’s then outstanding Common Stock (or 20% in the case of a person or entity owning more than 15% on February 5, 2003), the Rights become exercisable for Common Stock having a value equal to two times the exercise price of the Right, or effectively at one-half the Company’s then current Common Stock price. The Rights are redeemable by the Company at a price of \$0.001 per Right and will expire, unless earlier redeemed, on February 5, 2013.

*Warrants*

The Company issued warrants in September 2002 to purchase up to 30,000 shares of common stock in connection with recruiting services performed. These warrants are exercisable at a price of \$7.07 per share and expire in September 2007.

**4. Income Taxes**

Deferred income taxes reflect the net tax effects of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes. Significant components of the Company's deferred taxes are as follows (in thousands):

	<b>Year ended March 31,</b>		
	<b>2002</b>	<b>2003</b>	<b>2004</b>
Deferred tax assets:			
Tax carryforwards.....	\$ 1,874	\$ 1,172	\$ 2,825
Depreciable assets .....	202	269	363
Accruals, reserves and other .....	<u>1,968</u>	<u>1,510</u>	<u>671</u>
Gross deferred tax assets .....	4,044	2,951	3,859
Valuation allowance .....	<u>—</u>	<u>(89)</u>	<u>(134)</u>
Net deferred taxes .....	<u>\$ 4,044</u>	<u>\$ 2,862</u>	<u>\$ 3,725</u>

The valuation allowance increased by approximately \$45,000 during fiscal year 2004. The increase was due to uncertainties regarding the future realization of foreign tax credits.

As of March 31, 2003 and March 31, 2004, the Company had federal net operating loss carryforwards of approximately \$1.9 million and \$6.4 million, respectively, which will expire beginning in 2004, if not utilized. The Company had alternative minimum tax credit carryforwards of approximately \$302,000 and \$276,000 as of March 31, 2003 and March 31, 2004, respectively, which do not expire. The Company also has foreign tax credits of \$312,000 that expire beginning in 2006 if not utilized. Utilization of these net operating losses and credit carryforwards may be subject to a substantial annual limitation due to the "change in ownership" provisions of the Internal Revenue Code of 1986. The annual limitation may result in the expiration of the net operating losses before utilization.

**NETSOLVE, INCORPORATED**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**  
**March 31, 2004**

Significant components of the expense for income taxes attributable to continuing operations are as follows (in thousands):

	<b>Year ended March 31,</b>		
	<b>2002</b>	<b>2003</b>	<b>2004</b>
Current.....	\$ 150	\$ 107	\$ 94
Deferred.....	<u>763</u>	<u>1,313</u>	<u>(400)</u>
	<u>\$ 913</u>	<u>\$ 1,420</u>	<u>\$ (306)</u>

Income tax expense is included in the financial statements as follows (in thousands):

	<b>Year ended March 31,</b>		
	<b>2002</b>	<b>2003</b>	<b>2004</b>
Continuing operations.....	\$ 913	\$ 1,420	\$ (306)
Stock option benefit credited to equity .....	<u>(180)</u>	<u>(131)</u>	<u>(484)</u>
	<u>\$ 733</u>	<u>\$ 1,289</u>	<u>\$ (790)</u>

The Company's expense for income taxes attributable to continuing operations differs from the expected tax benefit amount computed by applying the statutory federal income tax rate of 34% to income before income taxes as a result of the following:

	<b>Year ended March 31,</b>		
	<b>2002</b>	<b>2003</b>	<b>2004</b>
Federal statutory rate.....	34.0%	34.0%	(34.0)%
Increase in valuation allowance.....	—	1.1	4.7
Permanent items and other .....	<u>1.4</u>	<u>1.6</u>	<u>(3.0)</u>
Total expense.....	<u>35.4%</u>	<u>36.7%</u>	<u>(32.3)%</u>

**5. Defined Contribution Plan**

The Company has a 401(k) plan for all employees who have reached age 18 and completed certain service requirements. Employer contributions may be made by the Company at the discretion of the Board of Directors. No such employer contributions have been made to date.

**NETSOLVE, INCORPORATED**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**  
**March 31, 2004**

**6. Commitments and Contingencies**

The Company leases equipment and office space under noncancelable operating leases. Payments for rent for the years ended March 31, 2002, 2003 and 2004 were approximately \$2,800,000, \$3,324,000 and \$2,777,000, respectively. Rent expense was \$1,821,000 in fiscal year 2004 excluding payments for an idle facility. Future minimum lease payments under these leases as of March 31, 2004 are as follows (in thousands):

<u>Year ended March 31,</u>	
2005.....	\$ 1,223
2006.....	1,112
2007.....	1,151
2008.....	<u>96</u>
Total minimum lease payments.....	<u>\$ 3,582</u>

In December 2001, the Company and certain of its officers and directors, as well as the underwriters of its initial public offering ("IPO") and hundreds of other companies ("Issuers"), directors and officers and IPO underwriters, were named as defendants in a series of class action shareholder complaints filed in the United States District Court for the Southern District of New York. Those cases are now consolidated under the caption *In re Initial Public Offering Securities Litigation*, Case No. 91 MC 92. In the amended complaint, the plaintiffs allege that the Company, certain of our officers and directors and our IPO underwriters violated section 11 of the Securities Act of 1933 based on allegations that the Company's registration statement and prospectus failed to disclose material facts regarding the compensation to be received by, and the stock allocation practices of, the IPO underwriters. The complaint also contains a claim for violation of section 10(b) of the Securities Exchange Act of 1934 based on allegations that this omission constituted a deceit on investors. The plaintiffs seek unspecified monetary damages and other relief.

In February 2003, the Court issued a decision denying the motion to dismiss the Section 11 claims against the Company and almost all of the other Issuers, and granting the motion to dismiss the Section 10(b) claim against the Company. The Court dismissed the Section 10(b) claim against the Company without leave to amend. In June 2003, the Issuers and plaintiffs reached a tentative settlement agreement that would, among other things, result in the dismissal with prejudice of all claims against the Issuers and their officers and directors in the IPO lawsuits. A special committee of disinterested directors appointed by the board of directors received and analyzed the settlement proposal and determined that, subject to final documentation, the settlement proposal should be accepted. Although the Company has approved this settlement proposal in principle, it remains subject to a number of procedural conditions, including formal approval by the Court. It is not feasible to predict or determine the final outcome of this proceeding, and if the outcome were to be unfavorable, the Company's business, financial condition, cash flow and results of operations could be materially adversely affected.

**7. Restricted Cash**

At March 31, 2004, the Company had outstanding irrevocable letters of credit totaling \$358,000 in favor of a lessor under a property lease. This letter of credit is collateralized by a certificate of deposit.

**8. Related Party Transactions**

The consolidated balance sheet as of March 31, 2003 includes in accounts receivable a \$100,000 loan to an officer of the Company. The loan was paid in full during fiscal year 2004.

**NETSOLVE, INCORPORATED**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**  
**March 31, 2004**

**Supplemental Financial Information (Unaudited)**

The following tables set forth quarterly results that have been derived from unaudited consolidated financial statements that, in the opinion of management, reflect all adjustments (consisting only of normal recurring adjustments) necessary for a fair presentation of such quarterly information. The operating results for any quarter are not necessarily indicative of the results to be expected for any future period. The unaudited quarterly financial data for each of the eight quarters in the two years ended March 31, 2004 are as follows:

	<b>Three Months Ended</b>							
	<b>June 30,</b> <b>2002</b>	<b>Sept. 30,</b> <b>2002</b>	<b>Dec. 31,</b> <b>2002</b>	<b>Mar. 31,</b> <b>2003</b>	<b>June 30,</b> <b>2003</b>	<b>Sept. 30,</b> <b>2003</b>	<b>Dec. 31,</b> <b>2003</b>	<b>Mar. 31,</b> <b>2004</b>
	(in thousands, except per share data)							
Revenues:								
IT infrastructure management services.....	\$ 10,291	\$ 9,881	\$ 10,434	\$ 9,884	\$ 10,052	\$ 9,756	\$ 9,278	\$ 8,976
Maintenance and equipment.....	<u>2,295</u>	<u>2,223</u>	<u>2,607</u>	<u>2,751</u>	<u>2,479</u>	<u>2,121</u>	<u>1,823</u>	<u>1,440</u>
Total revenues.....	12,586	12,104	13,041	12,635	12,531	11,877	11,101	10,416
Costs of revenues:								
IT infrastructure management services.....	5,966	6,056	6,089	5,941	6,198	5,605	5,703	5,468
Maintenance and equipment.....	<u>1,520</u>	<u>1,496</u>	<u>1,859</u>	<u>2,027</u>	<u>1,803</u>	<u>1,515</u>	<u>1,117</u>	<u>882</u>
Total costs of revenues.....	<u>7,486</u>	<u>7,552</u>	<u>7,948</u>	<u>7,968</u>	<u>8,001</u>	<u>7,120</u>	<u>6,820</u>	<u>6,350</u>
Gross profit.....	5,100	4,552	5,093	4,667	4,530	4,757	4,281	4,066
Operating expenses:								
Development.....	893	859	1,050	1,208	1,480	1,284	1,231	1,080
Selling and marketing.....	1,830	1,689	1,867	2,147	2,091	2,347	2,196	2,144
General and administrative.....	1,284	849	1,450	1,141	1,514	1,346	1,149	1,150
Amortization of deferred compensation.....	<u>7</u>	<u>7</u>	<u>7</u>	<u>5</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>
Total operating expenses.....	<u>4,014</u>	<u>3,404</u>	<u>4,374</u>	<u>4,501</u>	<u>5,085</u>	<u>4,977</u>	<u>4,576</u>	<u>4,374</u>
Operating income (loss).....	1,086	1,148	719	166	(555)	(220)	(295)	(308)
Other income, net.....	<u>216</u>	<u>216</u>	<u>191</u>	<u>126</u>	<u>165</u>	<u>65</u>	<u>130</u>	<u>71</u>
Income (loss) before income taxes.....	1,302	1,364	910	292	(390)	(155)	(165)	(237)
Income tax expense (benefit).....	<u>469</u>	<u>491</u>	<u>346</u>	<u>114</u>	<u>(152)</u>	<u>(56)</u>	<u>(33)</u>	<u>(65)</u>
Net income (loss).....	<u>\$ 833</u>	<u>\$ 873</u>	<u>\$ 564</u>	<u>\$ 178</u>	<u>\$ (238)</u>	<u>\$ (99)</u>	<u>\$ (132)</u>	<u>\$ (172)</u>
Basic net income (loss) per share.....	<u>\$ 0.07</u>	<u>\$ 0.07</u>	<u>\$ 0.05</u>	<u>\$ 0.02</u>	<u>\$ (0.02)</u>	<u>\$ (0.01)</u>	<u>\$ (0.01)</u>	<u>\$ (0.01)</u>
Weighted average shares used in basic per share calculations.....	<u>12,053</u>	<u>11,957</u>	<u>11,747</u>	<u>11,640</u>	<u>11,393</u>	<u>11,211</u>	<u>11,141</u>	<u>11,593</u>
Diluted net income (loss) per share.....	<u>\$ 0.07</u>	<u>\$ 0.07</u>	<u>\$ 0.05</u>	<u>\$ 0.02</u>	<u>\$ (0.02)</u>	<u>\$ (0.01)</u>	<u>\$ (0.01)</u>	<u>\$ (0.01)</u>
Weighted average shares used in diluted per share calculations.....	<u>12,801</u>	<u>12,749</u>	<u>12,372</u>	<u>11,805</u>	<u>11,393</u>	<u>11,211</u>	<u>11,141</u>	<u>11,593</u>
IT infrastructure management services revenue detail:								
Recurring IT infrastructure management services revenue.....	\$ 8,494	\$ 8,257	\$ 8,813	\$ 8,709	\$ 8,863	\$ 8,641	\$ 8,176	\$ 7,858
Nonrecurring IT infrastructure management services revenue.....	<u>1,797</u>	<u>1,624</u>	<u>1,621</u>	<u>1,175</u>	<u>1,189</u>	<u>1,115</u>	<u>1,102</u>	<u>1,118</u>
Total IT infrastructure management services revenue.....	<u>\$ 10,291</u>	<u>\$ 9,881</u>	<u>\$ 10,434</u>	<u>\$ 9,884</u>	<u>\$ 10,052</u>	<u>\$ 9,756</u>	<u>\$ 9,278</u>	<u>\$ 8,976</u>

**NETSOLVE, INCORPORATED**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**  
**March 31, 2004**

	<b>Three Months Ended</b>							
	<u>June 30,</u> <u>2002</u>	<u>Sept. 30,</u> <u>2002</u>	<u>Dec. 31,</u> <u>2002</u>	<u>Mar. 31,</u> <u>2003</u>	<u>June 30,</u> <u>2003</u>	<u>Sept. 30,</u> <u>2003</u>	<u>Dec. 31,</u> <u>2003</u>	<u>Mar. 31,</u> <u>2004</u>
	(As a percentage of total revenues)							
Revenues:								
IT infrastructure management services .....	81.8%	81.6%	80.0%	78.2%	80.2%	82.1%	83.6%	86.2%
Maintenance and equipment .....	<u>18.2</u>	<u>18.4</u>	<u>20.0</u>	<u>21.8</u>	<u>19.8</u>	<u>17.9</u>	<u>16.4</u>	<u>13.8</u>
Total revenues .....	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
Total cost of revenues .....	<u>59.5</u>	<u>62.4</u>	<u>60.9</u>	<u>63.1</u>	<u>63.8</u>	<u>59.9</u>	<u>61.4</u>	<u>61.0</u>
Gross profit .....	40.5	37.6	39.1	36.9	36.2	40.1	38.6	39.0
Operating expenses:								
Development .....	7.1	7.1	8.0	9.6	11.8	10.8	11.1	10.4
Selling and marketing .....	14.5	14.0	14.3	17.0	16.7	19.8	19.8	20.6
General and administrative .....	10.2	7.0	11.1	9.0	12.1	11.3	10.4	11.0
Amortization of deferred compensation .....	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>
Total operating expenses .....	<u>31.9</u>	<u>28.2</u>	<u>33.5</u>	<u>35.6</u>	<u>40.6</u>	<u>41.9</u>	<u>41.3</u>	<u>42.0</u>
Operating income (loss) .....	8.6	9.5	5.5	1.3	(4.4)	(1.8)	(2.7)	(3.0)
Other income, net .....	<u>1.7</u>	<u>1.8</u>	<u>1.5</u>	<u>1.0</u>	<u>1.3</u>	<u>0.5</u>	<u>1.2</u>	<u>0.7</u>
Income (loss) before income taxes .....	10.3	11.3	7.0	2.3	(3.1)	(1.3)	(1.5)	(2.3)
Income tax expense (benefit) .....	<u>3.7</u>	<u>4.1</u>	<u>2.7</u>	<u>0.9</u>	<u>(1.2)</u>	<u>(0.5)</u>	<u>(0.3)</u>	<u>(0.6)</u>
Net income (loss) .....	<u>6.6%</u>	<u>7.2%</u>	<u>4.3%</u>	<u>1.4%</u>	<u>(1.9)%</u>	<u>(0.8)%</u>	<u>(1.2)%</u>	<u>(1.7)%</u>

Cost of IT infrastructure management services, expressed as a percentage of IT infrastructure management services revenues, and the cost of maintenance and equipment, expressed as a percentage of maintenance and equipment revenues, were as follows

	<u>June 30,</u> <u>2002</u>	<u>Sept. 30,</u> <u>2002</u>	<u>Dec. 31,</u> <u>2002</u>	<u>Mar. 31,</u> <u>2003</u>	<u>June 30,</u> <u>2003</u>	<u>Sept. 30,</u> <u>2003</u>	<u>Dec. 31,</u> <u>2003</u>	<u>Mar. 31,</u> <u>2004</u>
Cost of IT infrastructure management services .....	58.0%	61.3%	58.4%	60.1%	61.7%	57.5%	61.5%	60.9%
Cost of maintenance and equipment .....	66.2	67.3	71.3	73.7	72.7	71.4	61.3	61.3

**NETSOLVE, INCORPORATED**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)**  
**March 31, 2004**

The following table sets forth operational metrics at the end of each of the last eight quarters (in thousands except customer and device data):

	<u>June 30,</u> <u>2002</u>	<u>Sept. 30,</u> <u>2002</u>	<u>Dec. 31,</u> <u>2002</u>	<u>Mar. 31,</u> <u>2003</u>	<u>June 30,</u> <u>2003</u>	<u>Sept. 30,</u> <u>2003</u>	<u>Dec. 31,</u> <u>2003</u>	<u>Mar. 31,</u> <u>2004</u>
Customers.....	1,245	1,233	1,201	1,149	1,102	1,046	951	856
Managed devices.....	46,074	45,117	46,167	46,928	46,607	41,329	39,203	36,702
Average monthly recurring revenue per customer.....	\$ 2,096	\$ 2,177	\$ 2,326	\$ 2,447	\$ 2,541	\$ 2,465	\$ 2,576	\$ 2,664
Revenue concentration:								
Recurring management:								
AT&T.....	\$ 4,097	\$ 3,767	\$ 3,866	\$ 3,825	\$ 3,719	\$ 3,115	\$ 2,568	\$ 2,097
Non-AT&T.....	4,397	4,490	4,946	4,884	5,144	5,526	5,608	5,761
Total management:								
AT&T.....	5,564	5,041	5,170	4,743	4,586	3,973	3,322	2,885
Non-AT&T.....	4,727	4,840	5,264	5,141	5,466	5,783	5,956	6,091
Total revenue:								
AT&T.....	7,115	6,396	6,599	6,017	5,824	4,886	3,939	3,124
Non-AT&T.....	\$ 5,471	\$ 5,708	\$ 6,442	\$ 6,618	\$ 6,707	\$ 6,991	\$ 7,162	\$ 7,292

**Item 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE**

None.

**Item 9A. CONTROLS AND PROCEDURES**

We carried out an evaluation, under the supervision and with the participation of our management, including our principal executive officer and principal financial officer, of the effectiveness of the design and operation of our disclosure controls and procedures as of the end of the period covered by this report. Based upon that evaluation, our principal executive officer and principal financial officer concluded that disclosure controls and procedures were effective, in all material respects, to ensure that information required to be disclosed in our Exchange Act reports is recorded, processed, summarized and reported in a timely manner. There has been no change in our internal control over financial reporting during the year ended March 31, 2004, that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

**PART III**

**Item 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT**

**Executive Officers.** The following information is provided with respect to each executive officer of the registrant as of May 15, 2004:

<u>Name</u>	<u>Age</u>	<u>Position(s)</u>
David D. Hood.....	47	Director, President and Chief Executive Officer
Kenneth C. Kieley.....	53	Vice President—Finance, Chief Financial Officer and Secretary
Jeffrey Guillot.....	40	Vice President—Development and Chief Information Officer
Julie A. Guillot.....	38	Vice President—Operations
Richard L. Hamilton.....	32	Vice President—Service Delivery
Gregory K. Jones.....	43	Vice President—Sales
Terrence K. Sadowski.....	41	Vice President—Marketing
Jeffrey J. Quade.....	49	Vice President—Human Resources
H. Perry Barth.....	38	Controller and Principal Accounting Officer

*David D. Hood* became our President and Chief Executive Officer and a Member of our Board of Directors in September 2002. Prior to his appointment, Mr. Hood served as Chief Executive Officer at BeVocal, a venture-funded voice recognition software company since July 2001. Before joining BeVocal, Mr. Hood was the Vice President and General Manager of Dell Home Systems, where he was in charge of Dell's consumer PC business and the Web Business Unit since August 1997.

*Kenneth C. Kieley* joined us in September 1989 as our Vice President—Finance, Chief Financial Officer and Secretary. From July 1985 to September 1989, Mr. Kieley served as Vice President—Finance of VMX, Inc., a manufacturer of voice messaging systems. Mr. Kieley worked for Ernst & Young LLP from 1975 to 1985.

*Jeffrey Guillot* joined us in October 2002 as Vice President—Development and Chief Information Officer. Mr. Guillot added the duties of Chief Information Officer in November 2002. From November 2001 through October 2002, Mr. Guillot served as Product Strategy Director for Trilogy Software. From May 2000 through the fall of 2001, Mr. Guillot served as Chief Technology Officer and Chief Operating Officer of PurchasePooling, Inc., an e-government start-up venture. From August 1997 through April 2000, Mr. Guillot served in several roles at Dell Computer Corporation including Senior Manager, Global Application Architecture and Tools, Director of Information Technology for Dellware and Gigabuys, and Director of Information Technology for Home and Small Business Technologies. Mr. Guillot is the spouse of Julie A. Guillot, Vice President—Operations.

*Julie A. Guillot* joined us in February 2003 as Executive Director—Program Management and was appointed Vice President—Operations in January 2004. From November 1999 to May 2001, Ms. Guillot served as Information Technology Director—Program Management and as Director of Operations—Software & Peripherals for Dell Computer Corporation, a leading computer systems company. Ms. Guillot worked for Accenture (formerly Anderson Consulting) from 1989 to 1999, departing as an Associate Partner in the Government Sector. Ms. Guillot is the spouse of Jeffrey Guillot, Vice President—Development and Chief Information Officer.

*Richard L. Hamilton* joined us as Vice President—Service Delivery in January 2004. Prior to this he worked for DFS Group Limited from November 2000 to January 2004 where he served in several roles including Chief Information Officer. Prior to joining DFS he held Information Technology management positions for Cost Plus World Market, a specialty home furnishings retailer from 1998 – 2000 and Discovery Channel in retail and direct to consumer divisions from 1996 to 1998.

*Gregory K. Jones* was appointed to Vice President—Sales in April 2003. From August 2001 to October 2002, Mr. Jones served as Vice President—Sales at BeVocal Inc, a venture-funded voice recognition software company. From September 1999 to September 2001, Mr. Jones served as a Director in Dell’s Public Sector. From January 1984 to September 1999, Mr. Jones held several positions at AT&T including General Manager for AT&T’s Global Services.

*Terrence K. Sadowski* joined us in December 2002 as Vice President—Marketing. From December 1998 to August 2001, Mr. Sadowski served in several roles at Dell Computer Corporation Small and Medium Business Group, including Director of Marketing, Vice President and General Manager, and Vice President of Marketing. From November 1996 to December 1998, Mr. Sadowski served as Vice President of Marketing at Bell South Telecommunications. Mr. Sadowski worked at the Dial Corporation from 1991 to 1996 and at the Quaker Oats Company from 1984 to 1991. Mr. Sadowski is also President of SKW-Austin Incorporated and SKW-Houston Incorporated, both private companies that are distributors of wireless phones and accessories.

*Jeffrey J. Quade* joined NetSolve in March 2003 as Vice President—Human Resources. From April 2001 to March 2003, Mr. Quade served as Vice President, Human Resources at GE Interlogix, Incorporated. Prior to that Mr. Quade served as Director, Human Resources for the Home and Small Business Group at Dell from 1999 to 2001. Mr. Quade served as the Vice President of Human Resources for the Mail and Messaging Technology Division of Bell & Howell Corporation from 1994 to 1999.

*H. Perry Barth* was named Principal Accounting Officer in April 2002. He has served as our Controller since April 1999. Mr. Barth was previously employed as Controller of Xetel Corporation, an electronics contract manufacturer, from May 1994 to April 1999. Mr. Barth worked for PricewaterhouseCoopers LLP from 1988 to 1994.

**Code of Ethics.** We have adopted an ethics and conflicts of interest policy that applies to our directors, officers and employees. The policy is publicly available on our website at [www.netsolve.com](http://www.netsolve.com). If we make any substantive amendments to this policy or grant any waiver, including any implicit waiver, from a provision of the policy to our directors or executive officers, we will disclose the nature of such amendment or waiver on that website or in a report on Form 8-K.

**Other Information.** The remaining information required by this item is presented under the headings *Proposal Before the Meeting - Election of Directors, Stock Ownership and Certain Beneficial Owners and Management - Section 16(a) Beneficial Ownership Reporting Compliance*, and *The Board of Directors - Audit Committee* in our definitive Proxy Statement pursuant to Regulation 14A for our 2004 Annual Meeting of Stockholders to be held July 14, 2004, and to be filed not later than 120 days subsequent to March 31, 2004, and is incorporated herein by reference.



**Item 11. EXECUTIVE COMPENSATION**

The information required by this item is presented under the headings *The Board of Directors - Director Compensation* and *Executive Compensation* in our definitive Proxy Statement pursuant to Regulation 14A for our 2004 Annual Meeting of Stockholders to be held July 14, 2004, and to be filed not later than 120 days subsequent to March 31, 2004, and is incorporated herein by reference.

**Item 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS**

The information required by this item is presented under the heading *Stock Ownership of Certain Beneficial Owners and Management* in our definitive Proxy Statement pursuant to Regulation 14A for our 2004 Annual Meeting of Stockholders to be held July 14, 2004, and to be filed not later than 120 days subsequent to March 31, 2004, and is incorporated herein by reference.

The following table contains information relating to NetSolve compensation plans under which equity securities of NetSolve were authorized for issuance during the last fiscal year. This information is as of March 31, 2004.

<u>Plan category</u>	<u>Number of securities to be issued upon exercise of outstanding options</u> (a)	<u>Weighted average exercise price of outstanding options</u> (b)	<u>Number of securities remaining available for future issuance under equity compensation plans*</u> (c)
Equity compensation plans approved by security holders.....	2,591,256	\$ 9.62	1,362,814
Equity compensation plans not approved by security holders.....	None	None	None
Total .....	2,591,256	\$ 9.62	1,362,814

\*Does not include securities reflected in column (a)

**Item 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS**

The information required by this item is presented under the heading *Other Matters - Indebtedness of Management* in our definitive Proxy Statement pursuant to Regulation 14A for our 2004 Annual Meeting of Stockholders to be held July 14, 2004, and to be filed not later than 120 days subsequent to March 31, 2004, and is incorporated herein by reference.

**Item 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES**

The information required by this item is presented under the heading *Other Matters - Auditors* in our definitive Proxy Statement pursuant to Regulation 14A for our 2004 Annual Meeting of Stockholders to be held July 14, 2004, and to be filed not later than 120 days subsequent to March 31, 2004, and is incorporated herein by reference.

**PART IV**

**Item 15. EXHIBITS, FINANCIAL STATEMENT SCHEDULES, AND REPORTS ON FORM 8-K**

(a) Documents filed as part of this report:

*See Index to Consolidated Financial Statements on page 33.*

The consolidated financial statement schedules are omitted because they are not applicable or because the required information is included in the consolidated financial statements or notes thereto.

(b) Reports on Form 8-K:

On January 14, 2004, the Company filed a Form 8-K reporting under Item 12 “Results of Operation and Financial Condition” the Company’s press release, dated January 14, 2004, regarding its third quarter results of operations and financial condition.

(c) Exhibits required by Item 601 of Regulation S-K:

<b>Previously Filed*</b>			
<b>With File</b>			
<b>Exhibits</b>	<b>Number</b>	<b>As Exhibit</b>	<b>Description</b>
3.1*	333-65691	3.3	Restated Certificate of Incorporation of NetSolve, as filed.
3.2*	333-65691	3.4	Bylaws of NetSolve.
4.1*	Amdt. No. 1 to 333-65691	4.1	Specimen Form of Common Stock Certificate of NetSolve.
4.2*	0-24983 (Form 8-K filed February 6, 2003)	4	Rights Agreement dated as of February 5, 2003 between NetSolve and the American Stock Transfer & Trust Co., which includes as Exhibit A thereto the form of Certificate of Designations, Preferences and Rights of Series A Preferred Stock, Exhibit B thereto the form of Rights Certificate, and Exhibit C thereto to Summary of Rights Plan adopted by NetSolve.
10.1*	Amdt. No.1 to 333-65691	10.1	Contract Services Agreement between AT&T Corp. and NetSolve, dated December 21, 1995, together with amendments relating thereto.+
10.2*	333-65691	10.2	Lease between CarrAmerica Realty, L.P., t/a Riata Corporate Park, as Landlord, and NetSolve, as Tenant, dated as of September 30, 1997, relating to Riata Corporate Park.
10.3*	Amdt. No. 1 to 333-65691	10.7	Form of Indemnification Agreement.
10.4*	333-65691	10.8	1988 Stock Option Plan, as amended.
10.5*	Amdt. No. 1 to 333-65691	10.9	Amended and Restated Long-Term Incentive Compensation Plan.
10.6*	333-65691	10.10	Form of Proprietary Information and Inventions Agreement entered into between NetSolve and each officer.
10.7*	Amdt. No. 1 to 333-65691	10.17	Form of Stock Option Agreement with Directors.
10.8*	Amdt. No. 1 to 333-65691	10.18	Form of Shareholder Agreement with Directors.
10.9*	0-24983 Form 10-Q (filed August 14, 2000)	10.2	Office Lease Agreement between Austin Jack, LLC, as landlord and NetSolve, as Tenant, dated as of June 7, 2000, relating to Amber Oaks.
10.10*	0-24983 Form 10-K (filed May 30, 2001)	10.14	Exclusive Software License and Use Agreement entered into as of December 21, 2000 between NetSolve and NEC Corporation.+
10.11*	0-24983 Form 10-K (filed May 30, 2001)	10.15	Asset Purchase Agreement and Assignment of Contract Rights dated as of March 15, 2001 between Comdisco, Inc. and NetSolve.+

10.12*	0-24983 Form 10-Q (filed Nov. 14, 2001)	10.1	Management Services Purchase and Resale Agreement between NetSolve and International Business Machines Corporation dated March 9, 2001.+
10.13*	0-24983 Form 10-K (filed Jun. 10, 2002)	10.15	Amendment No. 16 dated as of January 1, 2002 to the Contract Services Agreement between AT&T Corp. and NetSolve, dated August 1, 1995.+
10.14*	0-24983 Form 10-K (filed Jun. 10, 2002)	10.16	Amendment No. 17 dated as of January 1, 2002 to the Contract Services Agreement between AT&T Corp. and NetSolve, dated August 1, 1995.+
10.15		10.17	Employment and Change in Control Agreement between the Company and David D. Hood dated as of February 20, 2003.
10.16		10.18	Employment and Change in Control Agreement between the Company and Kenneth C. Kieley dated as of February 20, 2003.
10.17		10.19	Offer letter from NetSolve to Jeffrey J. Quade dated February 12, 2003.
10.18		10.20	Offer letter from NetSolve to Gregory K. Jones dated March 4, 2003.
10.19		10.21	Offer letter from NetSolve to Terry Sadowski dated November 15, 2002.
10.20		10.22	Offer letter from NetSolve to Jeff Guillot dated October 7, 2002.
10.21			Offer letter from NetSolve to Julie A. Guillot dated February 6, 2003.
10.22			Offer letter from NetSolve to Julie A. Guillot dated December 10, 2003
10.23			Offer letter from NetSolve to Rick L. Hamilton dated December 19, 2003
21.1*	333-65691	21.1	Subsidiaries of NetSolve.
23.1			Consent of Ernst & Young LLP, Independent Auditors.

\* Incorporated herein by reference. Amdt. No. 1 to 333-65691 references the Company's Amendment No. 1, dated July 26, 1999, to its Registration Statement on Form S-1, File No. 333-65691.

+ Portions of this exhibit have been omitted pursuant to a request for confidential treatment.

## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, NetSolve, Incorporated, has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

NetSolve, Incorporated

Date: June 9, 2004.

By:       /s/ David D. Hood      

David D. Hood,  
President and Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of NetSolve, Incorporated and in the capacities and on the dates indicated.

<b>Signature</b>	<b>Title</b>	<b>Date</b>
<u>      /s/ David D. Hood      </u> (David D. Hood, President and Chief Executive Officer)	Chief Executive Officer and Director	June 9, 2004
<u>      /s/ Kenneth C. Kieley      </u> (Kenneth C. Kieley, Vice President-Finance, Chief Financial Officer and Secretary)	Chief Financial Officer	June 9, 2004
<u>      /s/ H. Perry Barth      </u> (H. Perry Barth, Controller)	Principal Accounting Officer	June 9, 2004
<u>      /s/ J. Michael Gullard      </u> (J. Michael Gullard, Chairman of the Board)	Director	June 9, 2004
<u>      /s/ Jerome N. Gregoire      </u> (Jerome N. Gregoire)	Director	June 9, 2004
<u>      /s/ G. Joseph Lueckenhoff      </u> (G. Joseph Lueckenhoff)	Director	June 9, 2004
<u>      /s/ John S. McCarthy      </u> (John S. McCarthy)	Director	June 9, 2004
<u>      /s/ Howard D. Wolfe, Jr.      </u> (Howard D. Wolfe, Jr.)	Director	June 9, 2004
<u>      /s/ James L. Zucco, Jr.      </u> (James L. Zucco, Jr.)	Director	June 9, 2004

**CERTIFICATION OF CHIEF EXECUTIVE OFFICER**

I, David D. Hood, certify that:

1. I have reviewed this annual report on Form 10-K for the year ended March 31, 2004, of NetSolve, Incorporated;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) [Omitted in reliance on SEC Release No. 33-8238; 34-47986 Section III.E.];
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal controls over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: June 9, 2004

/s/ David D. Hood  
David D. Hood  
President and Chief Executive Officer

**CERTIFICATION OF CHIEF FINANCIAL OFFICER**

I, Kenneth C. Kieley, certify that:

1. I have reviewed this annual report on Form 10-K for the year ended March 31, 2004, of NetSolve, Incorporated;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) [Omitted in reliance on SEC Release No. 33-8238; 34-47986 Section III.E.];
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal controls over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: June 9, 2004

/s/ Kenneth C. Kieley  
Kenneth C. Kieley  
Vice President-Finance, Chief Financial  
Officer and Secretary

**CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Annual Report on Form 10-K of NetSolve, Incorporated (the "Company") for the period ending March 31, 2004 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, David D. Hood, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and result of operations of the Company.

/s/ David D. Hood

Name: David D. Hood

Title: President and Chief Executive Officer

June 9, 2004

\*A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

**CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Annual Report on Form 10-K of NetSolve, Incorporated (the "Company") for the period ending March 31, 2004 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Kenneth C. Kieley, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and result of operations of the Company.

/s/ Kenneth C. Kieley  
Name: Kenneth C. Kieley  
Title: Vice President-Finance, Chief Financial  
Officer and Secretary

June 9, 2004

\*A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.



# Corporate Information

## Board of Directors

J. Michael Gullard  
Chairman of the Board and Director

Jerome N. Gregoire  
Director

David D. Hood  
Director

G. Joseph Lueckenhoff  
Director

John S. McCarthy  
Director

Howard D. Wolfe, Jr.  
Director

James L. Zucco, Jr.  
Director

## Executive Officers

David D. Hood  
President and Chief Executive Officer

Kenneth C. Kieley  
Vice President of Finance, CFO and Secretary

H. Perry Barth  
Chief Accounting Officer

Jeffrey Guillot  
Vice President, Development

Julie A. Guillot  
Vice President, Operations

Richard L. Hamilton  
Vice President, Service Delivery

Gregory K. Jones  
Vice President, Sales

Jeffrey J. Quade  
Vice President, Human Resources

Terrence K. Sadowski  
Vice President, Marketing

## Corporate Headquarters

NetSolve, Incorporated  
9500 Amberglen Blvd.  
Austin, Texas 78729

## Annual Meeting

The Annual Meeting of Stockholders will be held on Wednesday, July 14, 2004, at 11:00 a.m. local time, at 9500 Amberglen Boulevard, Austin, Texas 78729. For further information, call 512.340.3224

## Investor Relations

Stockholders' inquiries should be directed to:

Investor Relations  
NetSolve, Incorporated  
9500 Amberglen Blvd.  
Austin, Texas 78729  
Telephone: 512.340.3224  
Facsimile: 512.340.3008

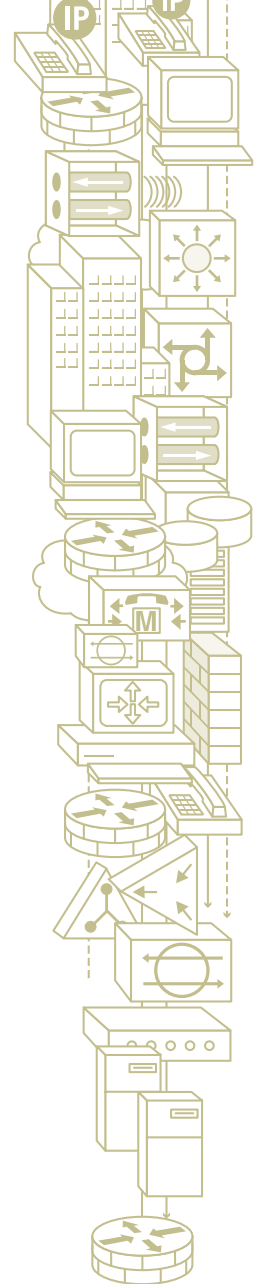
## Information Available

A copy of the Company's annual report on Form 10-K for the year ended March 31, 2004, as filed with the Securities and Exchange Commission, is available without charge by writing Investor Relations at the Company's corporate headquarters or calling 512.340.3224.

In addition, the Company's annual report on Form 10-K, other filings with the Securities and Exchange Commission and press releases, along with general information on the Company's business and technology, are available through the Company's home page on the Internet at the following address: [www.netsolve.com](http://www.netsolve.com)

## Transfer Agent and Registrar

American Stock Transfer & Trust Company  
40 Wall Street  
New York, New York 10005  
Attn: Shareholder Relations  
718.921.8200



NetSolve, Incorporated  
9500 Amberglen Boulevard  
Austin, Texas 78729  
1-800-NetSolve  
[www.netsolve.com](http://www.netsolve.com)