

## Corporate Officers

### **Edward J. Ludwig**

Chairman, President and  
Chief Executive Officer

### **Richard K. Berman**

Vice President and Treasurer

### **Donna M. Boles**

Senior Vice President—Human Resources

### **Mark H. Borofsky**

Vice President—Taxes

### **James R. Brown**

Vice President—Quality Management

### **Scott P. Bruder, M.D., Ph.D.**

Senior Vice President and  
Chief Technology Officer

### **Gary M. Cohen**

Executive Vice President

### **John R. Considine**

Senior Executive Vice President and  
Chief Financial Officer

### **Helen Cunniff**

President—Asia-Pacific

### **Jean-Marc Dageville**

President—Western Europe

### **David T. Durack, M.D.**

Senior Vice President—Corporate  
Medical Affairs

### **Vincent A. Forlenza**

Executive Vice President

### **A. John Hanson**

Executive Vice President

### **Laureen Higgins**

President—North Latin America

### **David W. Highet**

Vice President and Chief Intellectual  
Property Counsel

### **William A. Kozy**

Executive Vice President

### **Dean J. Paranicas**

Vice President, Corporate Secretary and  
Public Policy

### **Carmelo Sanz de Barros**

President—Latin America

### **Jeffrey S. Sherman**

Senior Vice President and General Counsel

### **Patricia B. Shrader**

Senior Vice President, Corporate Regulatory  
and External Affairs

### **William A. Tozzi**

Vice President—Finance

## Board of Directors

### **Basil L. Anderson**<sup>1,2,6</sup>

Retired Vice Chairman—Staples, Inc.

### **Henry P. Becton, Jr.**<sup>2,5,6</sup>

Vice Chairman and former President—WGBH  
Educational Foundation

### **Edward F. DeGraan**<sup>1,2,4</sup>

Retired Vice Chairman—Gillette  
Procter & Gamble Company

### **Claire M. Fraser-Liggett, Ph.D.**<sup>3,6</sup>

Director—Institute of Genome Sciences,  
University of Maryland School of Medicine

### **Marshall O. Larsen**<sup>1,2</sup>

Chairman, President and Chief Executive  
Officer—Goodrich Corporation

### **Edward J. Ludwig**<sup>5</sup>

Chairman, President and  
Chief Executive Officer—BD

### **Adel A. F. Mahmoud, M.D., Ph.D.**<sup>3,6</sup>

Professor, Department of Molecular Biology  
and the Woodrow Wilson School of Public  
and International Affairs—Princeton University

### **Gary A. Mecklenburg**<sup>1,4</sup>

Retired President and Chief Executive Officer—  
Northwestern Memorial HealthCare

### **Cathy E. Minehan**<sup>1,3</sup>

Retired President and Chief Executive Officer—  
Federal Reserve Bank of Boston

### **James F. Orr**<sup>1,2,5</sup>

Chairman and retired Chief Executive  
Officer—Convergys Corporation

### **Willard J. Overlock, Jr.**<sup>2,5,6</sup>

Retired Partner—Goldman, Sachs & Co.

### **James E. Perrella**<sup>3,4,5</sup>

Retired Chairman—Ingersoll-Rand Company

### **Bertram L. Scott**<sup>1,3,4</sup>

Executive Vice President—TIAA-CREF

### **Alfred Sommer, M.D., M.H.S.**<sup>3,4</sup>

Professor of International Health,  
Epidemiology and Ophthalmology—  
Johns Hopkins University Medical School  
and Bloomberg School of Public Health

### **Committees appointed by the Board of Directors**

1 – Audit Committee

2 – Compensation and Benefits Committee

3 – Corporate Affairs Committee

4 – Corporate Governance and Nominating Committee

5 – Executive Committee

6 – Finance Committee



Seated, left to right are: James E. Perrella and Willard J. Overlock, Jr. Standing left to right are: Basil L. Anderson; James F. Orr; Marshall O. Larsen; Cathy E. Minehan; Adel A. F. Mahmoud, M.D., Ph.D.; Alfred Sommer, M.D., M.H.S.; Edward J. Ludwig; Henry P. Becton, Jr.; Bertram L. Scott; Claire M. Fraser-Liggett, Ph.D.; Edward F. DeGraan; and Gary A. Mecklenburg.