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Chief Executive Officer

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Vice President and Treasurer

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Vice President—Taxes

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Vice President—Quality Management

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Senior Vice President and
Chief Technology Officer

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Executive Vice President

John R. Considine
Senior Executive Vice President and
Chief Financial Officer

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President—Asia-Pacific

Jean-Marc Dageville
President—Western Europe

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Senior Vice President—Corporate
Medical Affairs

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Executive Vice President

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Executive Vice President

Laureen Higgins
President—North Latin America

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Vice President and Chief Intellectual
Property Counsel

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Executive Vice President

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Vice President, Corporate Secretary and
Public Policy

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President—Latin America

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Senior Vice President and General Counsel

Patricia B. Shrader
Senior Vice President, Corporate Regulatory
and External Affairs

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Vice President—Finance

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Vice Chairman and former President—WGBH
Educational Foundation

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Retired Vice Chairman—Gillette
Procter & Gamble Company

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Director—Institute of Genome Sciences,
University of Maryland School of Medicine

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Officer—Goodrich Corporation

Edward J. Ludwig⁵
Chairman, President and
Chief Executive Officer—BD

Adel A. F. Mahmoud, M.D., Ph.D.^{3,6}
Professor, Department of Molecular Biology
and the Woodrow Wilson School of Public
and International Affairs—Princeton University

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Northwestern Memorial HealthCare

Cathy E. Minehan^{1,3}
Retired President and Chief Executive Officer—
Federal Reserve Bank of Boston

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Chairman and retired Chief Executive
Officer—Convergys Corporation

Willard J. Overlock, Jr.^{2,5,6}
Retired Partner—Goldman, Sachs & Co.

James E. Perrella^{3,4,5}
Retired Chairman—Ingersoll-Rand Company

Bertram L. Scott^{1,3,4}
Executive Vice President—TIAA-CREF

Alfred Sommer, M.D., M.H.S.^{3,4}
Professor of International Health,
Epidemiology and Ophthalmology—
Johns Hopkins University Medical School
and Bloomberg School of Public Health

Committees appointed by the Board of Directors
1 – Audit Committee
2 – Compensation and Benefits Committee
3 – Corporate Affairs Committee
4 – Corporate Governance and Nominating Committee
5 – Executive Committee
6 – Finance Committee



Seated, left to right are: James E. Perrella and Willard J. Overlock, Jr. Standing left to right are: Basil L. Anderson; James F. Orr; Marshall O. Larsen; Cathy E. Minehan; Adel A. F. Mahmoud, M.D., Ph.D.; Alfred Sommer, M.D., M.H.S.; Edward J. Ludwig; Henry P. Becton, Jr.; Bertram L. Scott; Claire M. Fraser-Liggett, Ph.D.; Edward F. DeGraan; and Gary A. Mecklenburg.