

Libbey Inc. 2006 Annual Report

# Executing a Transformation

# Libbey Profile

ibbey (NYSE: LBY) is the leading producer of glass tableware products in the Western Hemisphere, in addition to supplying key markets throughout the world. With Libbey's roots dating back to 1818, we have the largest manufacturing, distribution and service network among North American glass tableware manufacturers. We design and market an extensive line of high-quality glass tableware, ceramic dinnerware, metal flatware, hollowware and serveware, and plastic items to a broad group of customers in the foodservice, retail, business-tobusiness and industrial markets. We own and operate two glass tableware manufacturing plants in the United States as well as glass tableware manufacturing plants in the Netherlands, Portugal, China and Mexico. We also own and operate a ceramic dinnerware plant in New York and a plastics plant in Wisconsin. In addition, we import products from overseas in order to complement our line of manufactured items. The combination of manufacturing and procurement allows us to compete in the global tableware market by offering an extensive product line at competitive prices.

#### The Leader in North America

Libbey designs, manufactures and markets under the well-recognized Libbey<sup>®</sup> brand an extensive line of high-quality, machine-made glass tableware. Known as America's Glassmaker<sup>™</sup>, Libbey maintains over 2,000 stock-keeping units in one of the most extensive product portfolios in the North American glass tableware industry. Our glassware manufacturing facilities and distribution network in North America, the largest in the glass tableware industry, enable us to provide a high level of service to all our end users for glass tableware. Prior to June 16, 2006, we owned 49 percent of Vitrocrisa Holding, S. de R.L. De C.V. and related companies (Crisa) based in Monterrey, Mexico. On June 16, 2006, we purchased the remaining 51 percent of Crisa, bringing our ownership in Crisa to 100 percent. Our acquisition of Crisa, which is the largest glass tableware manufacturer in Latin America and has approximately 60 percent of the glass tableware market in Mexico, is consistent with our strategy to expand our sales base.

#### A Leader in the International Market

Libbey exports glassware to more than 100 countries around the world. We continue to expand our international presence with a newly constructed state-of-the-art glass tableware facility in Langfang, China, not far from Beijing. With planned commercial shipments to our customer base in China commencing in April 2007, the wholly owned factory is aimed at the growing Chinese and Asia-Pacific markets. It joins our factories in Europe and North America, giving Libbey critical presence in the most significant regions of both the Eastern and Western Hemispheres. Our Royal Leerdam subsidiary, located in Leerdam, Netherlands, is among the world leaders in producing and selling glass stemware to retail, foodservice and industrial clients. Our Crisal subsidiary, located in Marinha Grande, Portugal, manufactures and markets glass tableware, mainly tumblers, stemware and glassware accessories, complementing Royal Leerdam's products and providing an expanded presence in Europe. Crisal and Royal Leerdam are important parts of our growth strategy to be a supplier of high-quality, machinemade glass tableware products to key markets worldwide.

#### A Leader in the Foodservice Industry

Libbey is a leading provider of tableware products to the foodservice industry through our broad glassware, dinnerware, flatware and plastic product offerings. Our extensive sales and distribution network, among the largest in the foodservice supply industry, is a source of competitive advantage by providing a comprehensive product offering and service to our foodservice customers. Through our Syracuse China and World Tableware subsidiaries, Libbey is a leading provider of ceramic dinnerware and metal flatware to the foodservice industry in the United States. Our Syracuse China subsidiary designs, manufactures and distributes an extensive line of high-quality ceramic dinnerware, principally for foodservice establishments in the United States and Canada. Our World Tableware subsidiary imports and sells a full-line of metal flatware and hollowware and an assortment of ceramic dinnerware and other tabletop items, principally for foodservice establishments in the United States and Canada, Our Traex subsidiary, located in Wisconsin, designs, manufactures and distributes an extensive line of plastic items for the foodservice industry.

#### The Leading Brand Names in Retail

We design and market our glass tableware products globally under the Libbey<sup>®</sup>, Royal Leerdam<sup>®</sup> and Crisa<sup>®</sup> brands. The Libbey<sup>®</sup> brand is one of the most recognized brands in consumer housewares in the United States and is the leading glass tableware brand in the retail channel of distribution. Libbey<sup>®</sup> products are sold in major retail channels of distribution in the United States and Canada, including mass merchants, department stores and specialty housewares stores. Our Crisa<sup>®</sup> products are the leading brand of glass tableware in the Mexican retail channel, and our Royal Leerdam<sup>®</sup> stemware is a leading stemware brand in retail channels in Europe.

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# Libbey Inc. Financial Highlights

| Dollars in thousands, except per-share amounts |     | 2006 <sup>(c)</sup> |    | 2005 <sup>(c)</sup> | % Change |
|--|-----|---------------------|----|---------------------|----------|
| Sales  | \$  | 689,480             | \$ | 568,133             | 21.4%    |
| Income (loss) from operations                  | \$  | 19,264              | \$ | (8,917)             | 316.0%   |
| Diluted net loss per share                     | \$  | (1.47)              | \$ | (1.39)              | 5.8%     |
| Earnings before interest, taxes, depreciation  |     |                     |    |                     |          |
| and amortization (EBITDA) <sup>(a)</sup>       | \$  | 53,504              | \$ | 21,733              | 146.2%   |
| Cash provided by operating activities          | \$  | 54,858              | \$ | 38,113              | 43.9%    |
| Capital expenditures                           | \$  | 73,598              | \$ | 44,270              | 66.2%    |
| Business acquisitions                          | \$  | 78,434              | \$ | 28,948              | 170.9%   |
| Dividends paid                                 | \$  | 1,417               | \$ | 5,536               | (74.4%)  |
| Total assets                                   | \$  | 878,131             | \$ | 595,784             | 47.4%    |
| Working capital <sup>(b)</sup>                 | \$  | 190,833             | \$ | 154,594             | 23.4%    |
| Total debt                                     | \$  | 491,232             | \$ | 261,679             | 87.7%    |
| Number of employees (year-end)                 |     | 7,156               |    | 3,563               | 100.8%   |
| Number of shares outstanding (year-end)        | 14, | ,331,535            | 1  | 4,007,989           | 2.3%     |
| Number of registered shareholders (year-end)   |     | 846                 |    | 895                 | (5.5%)   |
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(a) We believe that EBITDA (earnings before interest, taxes, depreciation and amortization), a non-GAAP financial measure, is a useful metric for evaluating our financial performance as it is a measure that we use internally to assess performance.

(b) Working capital defined as inventory plus accounts receivable less accounts payable. (c) See note 4 of the Consolidated Financial Statements for summary pro forma financial information reflecting Crisa acquisition.



John F. Meier, Chairman and Chief Executive Officer, is photographed against the backdrop of a street in Beijing, China, where, in early 2007 Libbey's new \$50 million plant opened in one of the world's largest marketplaces. And this is just one of the **many Transformations** being executed by the Company.

# Letter to Shareholders

### **Executing a Transformation**

Libbey took strategic action in 2006 to reposition the Company for the future. We are focused on delivering on the promise of these initiatives and **"Executing a Transformation."** This report will highlight our strategic initiatives of this past year, the Company's 2006 results, and our expectations for 2007 and beyond. We intend to build on the strong foundations of our core businesses in North America, leverage our LEAN initiatives in all areas of the Company and accelerate our presence and growth in key International markets.

Libbey finished the year with sales of \$689.5 million, up 21.4% over the prior year. We are the second largest producer of glass tableware in the world. Also during 2006, the price of our stock (NYSE: LBY) finished at \$12.34 for the year. This 21% improvement in our stock price outpaced all major domestic equity indexes and reversed the downward performance of the prior year.

# **Bold Strategic Initiatives**

- During the year, the Company achieved the following strategic initiatives: Libbey acquired the remaining 51% of Crisa in Mexico from Vitro S.A. de C.V., thereby concluding our joint venture that began in 1997 and gaining control of significant glass manufacturing operations in a country with low-wage rates;
- Libbey refinanced the Company in mid-year, taking on significant debt to enable its strategic initiatives;
- Libbey built a wholly owned, state-of-the-art glass tableware factory in Langfang, China. Langfang is approximately 35 miles from Beijing; and
- Libbey substantially completed the consolidation of Crisa's capacity in Mexico, moving from two factories into one, optimizing capacity utilization while preserving Crisa's ability to manufacture sufficient units of glass tableware to meet anticipated demand.

With these undertakings, we are positioned to grow our core North American business and accelerate growth in our International business. Our North American business segments include our operations in the United States

(US), Mexico and Canada. Our International business segment includes our operations in Europe and China.

Our new factory in China will serve as a platform for growth in the Far East/Pacific Rim region and for our sales to all parts of the world other than North America.

Our International business represents a vast growth opportunity for Libbey. It is targeted to be approximately 20% of our business in 2007, making it the fastest growing segment of Libbey.

The realignment of our manufacturing capacity, which we began in 2005 by closing our City of Industry, California, facility and shifting production from that facility to our Toledo and Shreveport facilities, is fundamental to our long-term cost competitiveness and ability to grow profitably in new and distant markets. And our acquisition of Crisa and the construction of our new factory in China represent significant steps in that regard, enabling Libbey to expand its manufacturing footprint into low-cost Mexico and China. While only a few short years ago 85% of Libbey's production capacity was located in the United States, beginning in 2007, approximately 50% of all glass units that we produce will be made in low-cost countries: Mexico, Portugal and China.

#### **Business Report for 2006**

The sales of \$689.5 million in the past year and the 21.4% growth were driven in part by the acquisition of Crisa in mid-year. But they were also driven by solid organic growth by our various customer groups in the US and in Europe. Operating Income for the Company improved to \$19.3 million in 2006 compared to a loss of \$8.9 million in 2005. Libbey reported a net loss of \$20.9 million in 2006, largely related to special charges taken in connection with the capacity realignment in Mexico (\$18.9 million) and the write-off of finance fees (\$4.9 million) related to Libbey's June 2006 refinancing. Our increased interest expense of \$46.6 million, as a result of the refinancing, was significant to the results.

With the June 2006 completion of the refinancing, which is discussed in the MD&A section of the Annual Report on Form 10-K, Libbey placed itself into a highly leveraged position. While the refinancing enabled Libbey to accomplish the initiatives discussed at the outset of my letter, the resulting high degree of leverage has necessitated a laser-like focus on cash flow and EBITDA (earnings before interest, tax, depreciation and amortization). On a very positive note, our pro forma adjusted EBITDA for the year was \$90.1 million, up 17.6% from the prior-year pro forma adjusted EBITDA of \$76.6 million and resulting in an EBITDA margin of 11.8%. Also encouraging is improvement in our cash flow from operations, which increased in 2006 by \$16.7 million, or 43.9%, to \$54.9



million, as compared to the year-ago period. Contributing to the improvement in operating cash flow was the substantial improvement in operating income mentioned above. We also continued to reduce working capital in our organic businesses. For the year, we reduced working capital by \$2.8 million in those businesses. We expect to achieve sales in 2007 of just over \$800 million and EBITDA in a range of \$97 to \$107 million.

#### North America

In the North American Glass segment, our foodservice glass, retail glass and Crisa sales in Mexico contributed to a solid revenue performance. Foodservice glass increased 6.5%, retail sales increased 9.7%, and Crisa, in its six months of Libbey ownership, exceeded expectations. In addition, export sales from our US-based factories had another fine performance, up 11%. Partially offsetting these positive results were disappointing industrial sales, which were off 7.1% from the prior year.

In our North American Other segment, our World Tableware and Traex subsidiaries both achieved sales increases in excess of 8%. Syracuse China was off 2.4%, largely attributable to the effects of a mid-year work stoppage of 38 days.

Our factories had mixed performances in North America. We had an improved performance versus 2005 but fell short of overall budgeted expectations. Our Shreveport facility had a good manufacturing performance, meeting key expectations. Our Toledo facility beat prior year but fell short of budgeted expectations. General productivity issues for most of the year and problems related to installation of a new warehouse management software system plagued our Toledo operations during the last half of the year and impacted service levels throughout the Company. The Syracuse plant improved over prior year but fell short of budgeted expectations as a result of the strike, while Traex factory performance also fell short of expectations.

However, our LEAN initiatives are increasingly taking hold throughout our factories and distribution centers, with meaningful contributions in eliminating waste in many forms. Improved productivity, better process alignment, and improved materials flow and utilization are among the many areas where we are making progress. I look for increased LEAN execution to be the underpinning of an overall improved performance in the US in 2007.

At Crisa in Mexico, I am most pleased with the overall transition that the organization has made since Libbey acquired Crisa in mid-year. Sales for the last six months were improved, beating budget by 7.2%, and the customer base has acclimated well to our ownership of the business. In addition, the Crisa team simultaneously executed what we refer to as "Project Tiger." This was a very large undertaking of consolidating two plants into one, eliminating over 650 jobs, rebuilding furnaces and realigning and rebuilding multiple machines, while still servicing our customers in exemplary form. This project is now 80% complete. And it was executed with great effort — on time and on budget.

With the Crisa transaction, Libbey has achieved, or expects to achieve, the following:

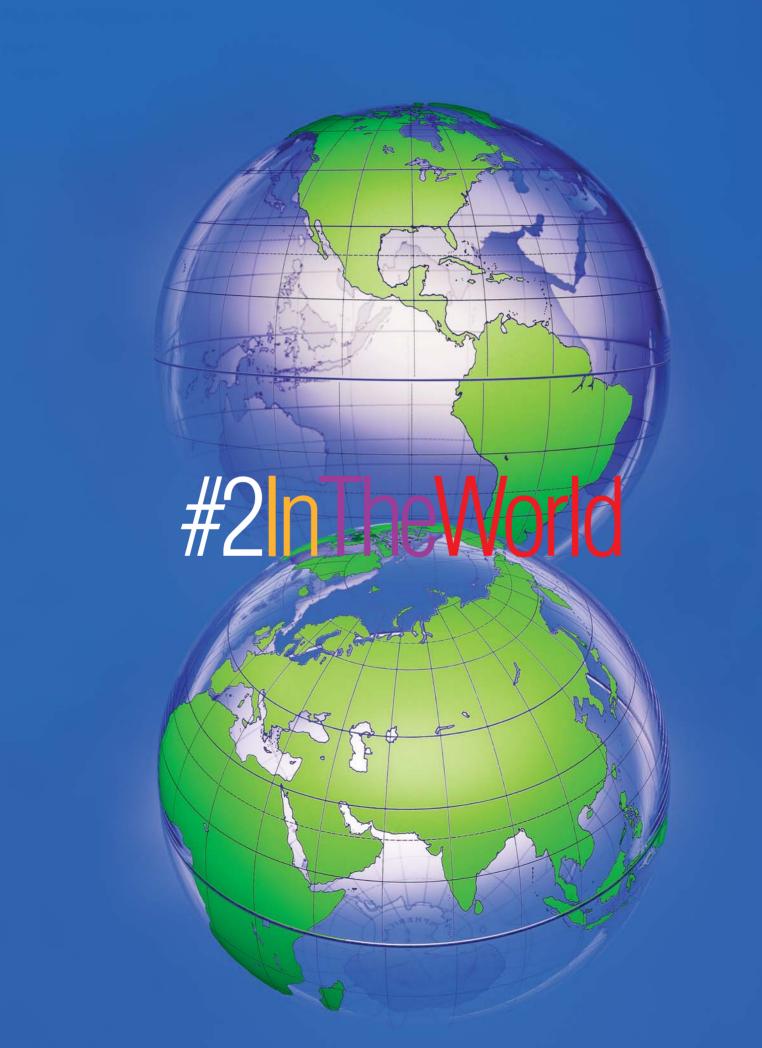
- Complete control of Mexico's largest producer of glass tableware, with a 63% market share. Crisa's annualized sales approach \$160 million, after inter-company eliminations.
- Doubling of our North American production, with wages and fringes of Crisa's hourly workers being only 16% of their US counterparts.
- Duty-free entry of glass tableware from Mexico into the US beginning in 2008 as a result of NAFTA. Duties on imports into the US from Mexico were in the low single digits in 2007. Glass tableware imported into the US by our major world competitors bear a trade-weighted duty of 21%.
- Close proximity of our cost-competitive Mexican operations to the US, with Crisa being only 150 miles from the US border.
- Duty-free entry of products produced in Mexico into the European Union, as Mexico and the 25 members of the E.U. have a free-trade agreement.
- Pro forma savings from dissolving the Mexican joint venture with Vitro. The incremental effect for 2007 is an additional \$5.0 million.
- Additional savings beginning in 2007 from the consolidation of Crisa's two plants into one. The expected annualized effect commencing July 2007 is \$13 to \$15 million.

#### International

Sales of Libbey's International operations increased 12%, led by solid performances by Royal Leerdam and Crisal. Good performance with our core European Union customer base was the impetus for this improvement.

Royal Leerdam's factory performance improved over prior year and exceeded budget. Further improvement lies ahead, as a realigned and streamlined factory organization has yet to fully manifest its potential savings. Crisal showed a marked improvement from 2005 operations, largely due to improved activity and better production efficiency performance.

By the end of December 2006, Libbey completed construction of its new glass tableware manufacturing facility near Beijing, China. Start-up and on-the-job training began in early January of this year, with planned commercial shipments to our customer base in China commencing in early April. We believe this new facility will serve to accelerate our sales in China and other key Pacific Rim export markets. Expectations for Libbey Glassware China in 2007 are modest, but in the later years of this decade we anticipate operating margins well in excess of the



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Libbey

- Leading share in US foodservice glass tableware market
- Extensive length of line

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- The #1 brand purchased in beverageware across the US retail channels
- Innovative products and packaging
- Among the leaders in speed to market

corporate average. The facility incorporates Libbey's leading technology and best LEAN practices. When warranted by increased marketplace opportunities, we have land available to double the capacity of our factory in China.

Near-term benefits available to the Company as a result of Libbey Glassware China are:

- Deeper penetration into high volume markets in China. Although Libbey exports more of its US-produced products to China than to any other export market, to date we have accessed only the higher tiers of the market;
- Expanded sales with key multinational customers in China, with whom Libbey already does business in North America and Europe;
- New sales opportunities, including opportunities related to the 2008 Beijing Olympics, increased development of the Macau gaming markets, and the continued increase in foodservice business related to China's growth as an International tourist destination; and
- The addition of the most cost-effective component of Libbey's worldwide manufacturing platform.

#### **Key Performance Drivers in 2007**

Libbey plans to achieve sales in excess of \$800 million in 2007. Steady sales progress in North America, the full-year effect of Crisa sales and continued sales growth in our International business are planned.

In North America, the Company has leading market share positions, and we believe the key indicators we follow, such as hotel occupancy rates, average room rates, and growth in foreign tourism, will be the foundation for a good foodservice performance. These indicators remain strong for the vast majority of key metropolitan markets.

In addition we will build on the retail growth we achieved last year, increasing our leading beverageware market share in the US to 28%, up from 25% in 2006. Our industrial business is budgeted for a modest rebound, reversing the downward trends of recent years. We have new and committed programs in place with key customers in these businesses.

In Mexico, Crisa has new programs in place in its core retail and industrial bases and is growing its foodservice presence.

Our International business has started strong, and we expect increased sales in the broader European Union as a result of opportunistic industry conditions related to some competitor issues and growing interest in the expanded Libbey portfolio of products now available to our International customers. Beyond Europe, sales demand in other parts of the world is expected to hold, and sales of our China-produced glassware, while modest, will contribute to 2007 growth.

Turning to operating performance, our 2007 plan is influenced by some key incremental opportunities. These are above and beyond core sales programs and disciplined factory and distribution operations throughout the Company. Some relate to historical Libbey operations and some relate to Crisa related opportunities. Namely:

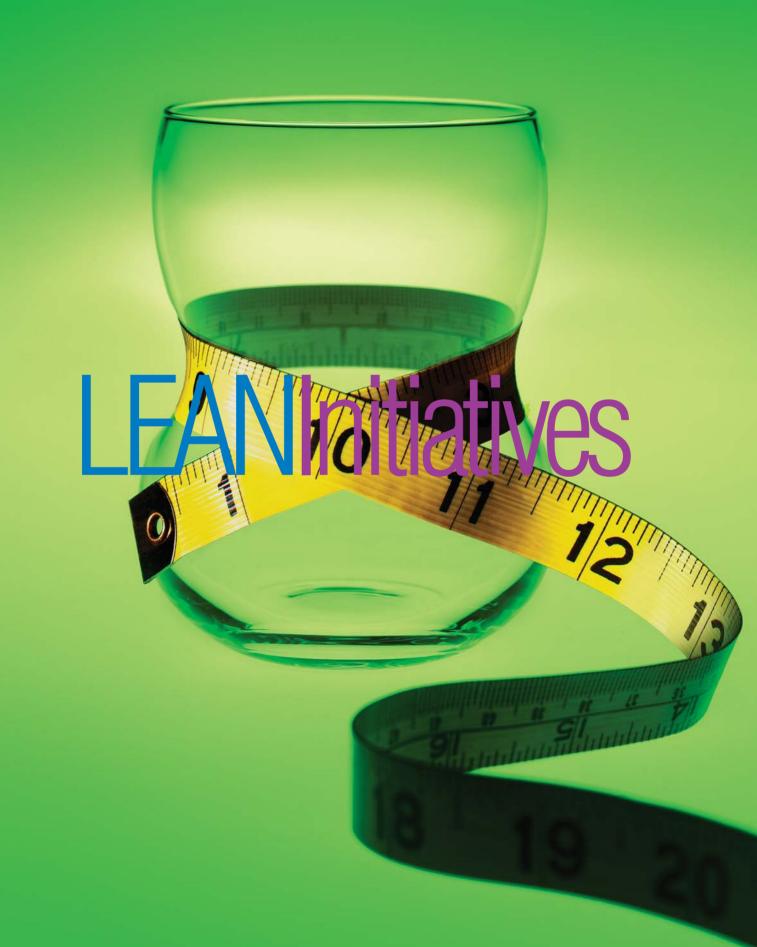
- Libbey will not repeat the lost sales and lost margin associated with our warehouse management software system start-up in 2006. Lost sales were in the vicinity of \$8 million;
- Libbey has tightly focused on an accelerated and new cost savings program throughout the Company. The program is sizable;
- We expect to realize the full-year effect of the pro forma savings of dissolving the Mexican joint venture. In 2006 we realized just over half of the annualized \$11 million projection, given the mid-June closing;
- Commencing in July of 2007, we plan to achieve additional savings from the plant rationalization and closing of one of our Mexican factories. Annualized, these savings range between \$13-\$15 million; and
- We expect to achieve increased cash flow through improved operating results, working capital management and a more normalized capital expenditures program.

In addition, we will be continuing our LEAN program and, in fact, broadening it in 2007. LEAN is firmly entrenched in our US and European facilities. During the latter half of 2007, we will embark on LEAN in our Crisa operations in Mexico. The work associated with "Project Tiger" will be behind us, and a timely and methodical rollout of LEAN will be appropriate. By employing LEAN principles, we look to continue to develop more costeffective and capacity-generating solutions throughout the Company worldwide.

#### **Expectations**

The Company worldwide is focused on "Executing a Transformation." In our core North American region and in the International markets, we have witnessed key competitors in bankruptcy and outright liquidation. This capacity realignment provides growth opportunities to companies that are competitively well positioned. Libbey, with its strategic initiatives, is well positioned.

The burdensome debt taken on at mid-year has all at Libbey tightly focused on executing our business plan. At year-end, debt stood at \$491.2 million, with \$44.7 million of remaining availability under our asset based loan (ABL) facility. In January of 2007, we repaid over \$27 million of debt under the ABL, further increasing availability under it. Our key metric that we now focus on in this highly leveraged state is EBITDA, widely acknowledged as a proxy for cash flow, which, of course, is pivotal now.





At the Company, we speak of a "Ten-Period Game." The "Ten-Period Game" is defined as the four quarters of 2006, the four quarters of 2007, and the first two quarters of 2008. The goal of our "Ten-Period Game" is to position Libbey to exit the current debt structure and refinance it with a less burdensome capital structure sometime in the last half of 2008, market conditions and cost considerations permitting. We believe that achievement of our goals over this defined ten-period timeframe is paramount. We posted solid EBITDA results for all four periods in 2006. And in these last weeks of March, we are finalizing the "fifth period," halfway home to our goal of mid-2008.

As shareholders, your expectations of management, and of Libbey as a whole, rightfully should center on continued progress in sales growth, margin expansion, cash flow and focused attention and performance on our debt obligations. The repositioning of Libbey as a much more international player, with a more cost-effective manufacturing platform, was a large and expensive undertaking. But it was also fundamental to the long-term future of Libbey. To stand still and ignore the obvious would have been a gross error, and perhaps even wishful thinking. The actions taken, while burdensome if not painful in the short term, will serve Libbey well for the future.

We number over 7,000 associates worldwide now, with just under 60% outside the US. We know the challenge at hand, and we are mindful of the obligations before us. Our values of teamwork, change, performance, respect and development are embedded in all that we do. In 2006, we took a giant step toward fulfilling our vision of being "World Class, second to none."

# In 2007, we are "Executing a Transformation!"

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John F. Meier Chairman and Chief Executive Officer March 21, 2007

# **Libbey Inc. Directors**



From left to right: Peter C. McC. Howell, Gary L. Moreau, Carol B. Moerdyk, Terence P. Stewart, John F. Meier, William A. Foley, Richard I. Reynolds, Deborah G. Miller, Carlos V. Duno

#### Carlos V. Duno

Carlos V. Duno has served as Chief Executive Officer and Owner of Marcia Owen Associates, the leading executive recruiter in Sante Fe, New Mexico, from July 2006 to present. Mr. Duno also has served as Chief Executive Officer and Owner of CDuno Consulting from November 2004 to present. From 2001 until October 2004, Mr. Duno served as Chairman and Chief Executive Officer of Clean Fuels Technology, a leading developer of emulsified fuels for transportation and power generation applications. From July 1995 to May 2001, Mr. Duno served at Vitro S.A. in Monterrey, Mexico, as President, Business Development and Planning. Prior to 1995, Mr. Duno served in senior domestic and international management roles since 1982 at Scott Paper Company, while the first ten years of his career included international assignments with McKinsev and Co., as well as Eli Lilly. Mr. Duno has been a director of the Company since 2003.

#### William A. Foley

William A. Foley has served as President of Arhaus Incorporated since November 2006 and as Chairman and Chief Executive Officer of both Intelligence Inc. and Think Well Inc. and Co-founder of Entrenu Holdings LLC. From July 1993 until April 2002, he was Chairman of the Board, President and Chief Executive Officer of LESCO, Inc. Mr. Foley has been a director of the Company since 1994 and currently serves as Chairman of the Compensation Committee. He is also a director of Blonder Home Furnishing, Inc.

#### Peter C. McC. Howell

Peter C. McC. Howell has served as advisor to various business enterprises in the areas of acquisitions, marketing and financial reporting from 1997 to the present; Chairman and Chief Executive Officer of Signature Brands USA, Inc. (formerly known as Health o meter, Inc.) from August 1994 to August 1997; and President, Chief Executive Officer and a director of Mr. Coffee, inc. from 1989 to 1994. He is a member of the board of directors of Pure Cycle Corporation (NASDAQ: PCYO) and Global Lite Array. Mr. Howell has been a director of the Company since 1993 and currently serves as Chairman of the Nominating & Governance Committee.

#### John F. Meie

since 1987.

John F. Meier has been Chairman of the Board and Chief Executive Officer of Libbey since the Company went public in June 1993. Since joining the Company in 1970, Mr. Meier has served in various marketing positions, including a five-year assignment with Durobor, S.A., Belgium. In 1990, Mr. Meier was named General Manager of Libbey and a corporate Vice President of Owens-Illinois, Inc., Libbey's former parent company. Mr. Meier is a member of the Board of Directors of Cooper Tire & Rubber Company (NYSE: CTB) and Applied Industrial Technologies (NYSE: AIT). Mr. Meier has been a director of the Company

#### Deborah G. Miller

Deborah G. Miller has been the Chief Executive Officer of Enterprise Catalyst Group, a consulting firm specializing in high technology and biotechnology transformational applications, from 2003 to present. Prior to joining Enterprise Catalyst Group, Ms. Miller was the President and CEO of Egenera in Boston from 2002-2003. Ms. Miller's experience in high technology spans three decades, including seventeen years at IBM. In addition, her career has included senior leadership positions at Digital Equipment and Silicon Graphics. Ms. Miller joined the Board in 2003 and also serves on the Board of Directors of Sentinel Group Funds, Inc.

#### Carol B. Moerdyl

Carol B. Moerdyk is Senior Vice President, International at Office Max Incorporated, formerly Boise Cascade Corporation, where she has been employed since 1981. She served as Senior Vice President, North American and Australasian Contract Operations at Boise Cascade Office Products Corporation from 1998 through 2003 and Chief Financial Officer from 1995 to February 1998. She is also director of American Woodmark Corporation (NASDAQ: AMWD). Ms. Moerdyk has been a director of the Company since 1998 and currently serves as Chairman of the Audit Committee.

#### Gary L. Moreau

Gary L. Moreau is currently a writer, lecturer, and advisor with an emphasis on corporate and organizational governance and culture. Prior to this, Mr. Moreau served as President of Pratt's Hollow Advisors LLC, a business consulting company. Mr. Moreau was President and Chief Executive Officer of Lionel L.L.C., a position he held from January 1996 until July 1999. From 1991 until January 1996, Mr. Moreau served as President and Chief Operating Officer of Oneida Ltd., an internationally diversified marketer of consumer and international tableware and giftware. Mr. Moreau has been a director of the Company since 1996.

#### **Richard I. Reynold**

Richard I. Reynolds has served as Libbey's Executive Vice President and Chief Operating Officer since 1995. Prior to his current position, Mr. Reynolds served as Libbey's Vice President and Chief Financial Officer since June 1993. From 1989 until June 1993, Mr. Reynolds was Director of Finance and Administration. Mr. Reynolds has been with Libbey since 1970 and has been a director of the Company since 1993.

#### Terence P. Stewar

Terence P. Stewart is managing partner of the Washington D.C.-based law firm of Stewart and Stewart, where he has been employed since June 1976. Mr. Stewart is a member of a number of bar associations, including the Customs and International Trade Bar, and the American Bar Association and is admitted to numerous courts including the U.S. Supreme Court and the U.S. Court of International Trade. Mr. Stewart has been a director of the Company since 1997.

# Libbey Inc. Officers



From left to right: Richard I. Reynolds, Scott M. Sellick, Daniel P. Ibele, John F. Meier, Timothy T. Paige, Susan A. Kovach, Kenneth A. Boerger, Kenneth G. Wilkes

#### Kenneth A. Boerger

Mr. Boerger has been Vice President and Treasurer since July 1999. From 1994 to July 1999, Mr. Boerger was Corporate Controller and Assistant Treasurer. Since joining the Company in 1984, Mr. Boerger has held various financial and accounting positions. He has been involved in the Company's financial matters since 1980, when he joined Owens-Illinois, Libbey's former parent company.

#### Daniel P. Ibele

Mr. Ibele was named Vice President, General Sales Manager, North America in June 2006. Mr. Ibele had been Vice President, General Sales Manager of the Company since March 2002. Previously, Mr. Ibele had been Vice President, Marketing and Specialty Operations since September 1997. Mr. Ibele was Vice President and Director of Marketing at Libbey since 1995. Since joining Libbey in 1983, Mr. Ibele has held various marketing and sales positions.

#### Susan A. Kovach

Ms. Kovach has been Vice President, General Counsel and Secretary of the Company since July 2004. She joined Libbey in December 2003 as Vice President, Associate General Counsel and Assistant Secretary. Prior to joining Libbey, Ms. Kovach was Of Counsel to Dykema, a large, Detroit-based law firm, from 2001 through November 2003. She served from 1997 to 2001 as Vice President, General Counsel and Corporate Secretary of Omega Healthcare Investors, Inc. (NYSE: OHI). From 1998 to 2000 she held the same position for Omega Worldwide, Inc., a NASDAQ-listed firm providing management services and financing to the aged care industry in the United Kingdom and Australia. Prior to joining Omega Healthcare Investors, Inc., Ms. Kovach was a partner in Dykema Gossett PLLC from 1995 through November 1997 and an associate in Dykema Gossett PLLC from 1985 to 1995.

#### John F. Meier

Mr. Meier has been Chairman of the Board and Chief Executive Officer of Libbey since the Company went public in June 1993. Since joining the Company in 1970, Mr. Meier has served in various marketing positions, including a five-year assignment with Durobor, S.A., Belgium. In 1990, Mr. Meier was named General Manager of Libbey and a corporate Vice President of Owens-Illinois, Inc., Libbey's former parent company. Mr. Meier is a member of the Board of Directors of Cooper Tire & Rubber Company (NYSE: CTB) and Applied Industrial Technologies (NYSE: AIT). Mr. Meier has been a director of the Company since 1987.

#### Timothy T. Paige

Mr. Paige has been Vice President, Administration since December 2002. Prior to his current position, Mr. Paige had been Vice President and Director of Human Resources of the Company since January 1997. From May 1995 to January 1997, Mr. Paige was Director of Human Resources of the Company. Prior to joining the Company, Mr. Paige was employed by Frito-Lay Inc. in human resources management positions.

#### **Richard I. Reynolds**

Mr. Reynolds has served as Libbey's Executive Vice President and Chief Operating Officer since 1995. Prior to his current position, Mr. Reynolds was Libbey's Vice President and Chief Financial Officer since June 1993. From 1989 until June 1993, Mr. Reynolds was Director of Finance and Administration. Mr. Reynolds has been with Libbey since 1970 and has been a director of the Company since 1993.

#### Scott M. Sellic

Mr. Sellick has served as Vice President, Chief Financial Officer since May 2003. Prior to his current position, Mr. Sellick was Libbey's Director of Tax and Accounting from May 2002 until May 2003. From August 1997 to May 2002, he served as Director of Taxation. Before joining the Company in 1997, Mr. Sellick was Tax Director for Stant Corporation and worked in public accounting for Deloitte & Touche in the audit and tax areas.

#### Kenneth G. Wilkes

Mr. Wilkes has served as Vice President, General Manager International Operations since May 2003. He served as Vice President and Chief Financial Officer of the Company from November 1995 to May 2003. From August 1993 to November 1995, Mr. Wilkes was Vice President and Treasurer of the Company. Prior to joining the Company, Mr. Wilkes was a Senior Corporate Banker, Vice President of The First National Bank of Chicago.

# Ten-Year Summary of Selected Financial Data

| Dollars in thousands, except per-share amounts  | 2006  | (e)(h) 2005 (e)   | 2004                  | <sup>(e)</sup> 2003  | 2002   | <sup>b)(f)</sup> 2001  | 2000  | 1999 (   | <sup>e)</sup> 199  | 8 <sup>(e)</sup> 1997                              |
|---|---|---|-----------------------|--|--|--|---|--|--|--|
| Operating Results:  |   |   |                       |  |  |  |   |  |  |  |
| Net sales   | \$ 689,480  | \$568,133 \$  | 544,767               | \$513,632  | \$433,761  | \$419,594  | \$441,828   | \$460,592  | \$436,522  | \$411,966  |
| Gross profit <sup>(e)</sup>   | \$ 123,164  | \$ 86,542 \$  | 100,462               | \$108,206  | \$107,928  | \$ 114,424   | \$138,099   | \$138,959  | \$114,573  | \$116,957  |
| Gross profit margin   | 17.9%   | 15.2%   | 18.4%                 | 21.1%  | 24.9%  | 27.3%  | 31.3%   | 30.2%  | 26.2%  | 28.4%  |
| Selling, general and administrative expenses  | \$ 87,566   | \$ 71,535 \$  | 68,574                | \$ 68,479  | \$ 56,631  | \$ 55,716  | \$ 61,185   | \$ 64,131  | \$ 54,191  | \$ 49,585  |
| Impairment of goodwill and other intangible assets  | \$ —  | \$ 9,179 \$   |                       | \$ —   | \$ —   | \$ —   | \$ —  | \$ —   | \$ —   | \$ —   |
| Income (loss) from operations (IFO) <sup>(e)</sup>  | \$ 19,264   | \$ (8,917) \$   | 23,895                | \$ 39,727  | \$ 51,297  | \$ 58,708  | \$ 76,914   | \$ 73,837  | \$ 40,336  | \$ 67,372  |
| IFO margin  | 2.8%  | -1.6%   | 4.4%                  | 7.7%   | 11.8%  | 14.0%  | 17.4%   | 16.0%  | 9.2%   | 16.4%  |
| Equity earnings (loss) — pretax   | \$ 1,986  | \$ (4,100) \$   | (1,435)               | \$ 4,429   | \$ 6,379   | \$ 6,384   | \$ 12,016   | \$ 8,857   | \$ 12,300  | \$ 5,843   |
| Other (expense) income <sup>(f)</sup>   | \$ (3,236)  | \$ 2,567 \$   | 2,369                 | \$ 3,484   | \$(12,740)   | \$ 3,500   | \$ 3,765  | \$ 4,410   | \$ 4,519   | \$ 2,355   |
| Earnings (loss) before interest and income taxes  |   |   |                       |  |  |  |   |  |  |  |
| after minority interest (EBIT) <sup>(e) (f)</sup>   | \$ 17,948   | \$(10,484) \$   | 24,829                | \$ 47,640  | \$ 44,936  | \$ 68,592  | \$ 92,695   | \$ 87,104  | \$ 57,155  | \$ 75,570  |
| EBIT margin   | 2.6%  | -1.8%   | 4.6%                  | 9.3%   | 10.4%  | 16.3%  | 21.0%   | 18.9%  | 13.1%  | 18.3%  |
| Interest expense <sup>(h)</sup>   | \$ 46,594   | \$ 15,255 \$  | 13,049                | \$ 13,436  | \$ 8,263   | \$ 9,360   | \$ 12,216   | \$ 12,501  | \$ 12,674  | \$ 14,840  |
| (Loss) income before income taxes $^{(e)(f)(h)}$  | \$ (28,580)   | \$(25,705) \$   | 11,780                | \$ 34,204  | \$ 36,673  | \$ 59,232  | \$ 80,479   | \$ 74,603  | \$ 44,481  | \$ 60,730  |
| (Benefit) provision for income taxes  | \$ (7,747)  | \$ (6,384) \$   | 3,528                 | \$ 5,131   | \$ 8,618   | \$ 19,840  | \$ 33,613   | \$ 31,175  | \$ 19,038  | \$ 24,604  |
| Effective tax rate  | 27.1%   | 24.8%   | 30.0%                 | 15.0%  | 23.5%  | 33.5%  | 41.8%   | 41.8%  | 42.8%  | 40.5%  |
| Net (loss) income <sup>(b) (e) (f) (h)</sup>  | \$(20,899)  | \$(19,355) \$   | 8,252                 | \$ 29,073  | \$ 28,055  | \$ 39,392  | \$ 46,866   | \$ 43,428  | \$ 25,443  | \$ 36,126  |
| Net income margin   | -3.0%   | -3.4%   | 1.5%                  | 5.7%   | 6.5%   | 9.4%   | 10.6%   | 9.4%   | 5.8%   | 8.8%   |
| Per-Share Amounts:  |   |   |                       |  |  |  |   |  |  |  |
| Diluted net (loss) income <sup>(b) (e) (f) (h)</sup>  | \$ (1.47)   | \$ (1.39) \$  | 0.60                  | \$ 2.11  | \$ 1.82  | \$ 2.53  | \$ 3.01   | \$ 2.64  | \$ 1.42  | \$ 2.27  |
| Dividends paid  |   | \$ 0.40 \$  | 0.40                  |  |  |  |   |  |  |  |
|   |   |   |                       |  |  |  |   |  |  |  |
| Other Information:  |   | * (10.10.0.*  |                       | *  | +  | +  | +   | +  | *  | * *  |
| EBIT  | \$ 17,948   | \$(10,484) \$   |                       |  |  |  |   |  |  |  |
| Depreciation & amortization <sup>(b)</sup>  | \$ 35,556   | \$ 32,217 \$  |                       |  |  |  |   |  |  |  |
| EBITDA <sup>(c)</sup> <sup>(e)</sup> <sup>(f)</sup>   | \$ 53,504   | \$ 21,733 \$  | 54,334                |  |  |  |   |  | \$ 76,661  |  |
| EBITDA margin   | 7.8%  | 3.8%  | 10.0%                 | 14.7%  | 14.8%  | 20.8%  | 25.1%   | 23.0%  | 17.6%  | 23.2%  |
| Employees   | 7,156   | 3,563   | 3,808                 | 3,838  | 3,510  | 3,218  | 3,270   | 3,552  | 3,969  | 4,136  |
| Balance Sheet Data:   |   |   |                       |  |  |  |   |  |  |  |
| Total assets  | \$878,131   | \$595,784 \$  | 578,204               | \$551.116  | \$524.527  | \$468.082  | \$446,707   | \$434.395  | \$439.671  | \$449,600  |
| Total liabilities   | \$790,281   | \$476,179 \$  |                       |  |  |  |   |  |  |  |
| Working capital <sup>(a)</sup>  | \$ 190,833  | \$154,594 \$  |                       |  |  |  |   |  |  |  |
| % of net sales <sup>(g)</sup>   | 25.0%   | 27.2%   | 27.7%                 | 27.8%  | 29.5%  | 25.7%  | 28.6%   | 26.7%  | 27.2%  | 30.0%  |
| Total debt  | \$ 491,232  |   |                       | \$230,933  |  |  |   | \$184,626  |  |  |
|   |   | φΞο1,075 φ  |                       |  |  |  |   |  |  |  |
| Cash Flow Data:   |   | φ <u>2</u> 01,073 φ   |                       |  |  |  |   |  |  |  |
| Cash Flow Data:   | \$ 5 <u>4.858</u>                                     |   | 42 750                | \$ 29.210  | \$ 55.001  | \$ 52.030  | \$ 37.102   | \$ 7 <u>0 597</u>  | \$ 54 325  | \$ 3 <u>0 703</u>                                  |
| Net cash provided by operating activities   |   | \$ 38,113 \$  |                       |  |  |  |   |  |  |  |
| Net cash provided by operating activities<br>Capital expenditures   | \$ 73,598   | \$ 38,113 \$<br>\$ 44,270 \$  | 40,482                | \$ 25,718  | \$ 17,535  | \$ 36,863  | \$ 18,621   | \$ 11,069  | \$ 19,579  | \$ 19,585  |
| Net cash provided by operating activities<br>Capital expenditures<br>Acquisitions and related costs   | \$ 73,598<br>\$ 78,434                                | \$ 38,113 \$<br>\$ 44,270 \$<br>\$ 28,948 \$  | 40,482                | \$ 25,718<br>\$ —  | \$ 17,535<br>\$ 62,046   | \$ 36,863<br>\$ —  | \$ 18,621<br>\$ —   | \$ 11,069<br>\$ —  | \$ 19,579<br>\$ —  | \$ 19,585<br>\$ —                                  |
| Net cash provided by operating activities<br>Capital expenditures<br>Acquisitions and related costs<br>Proceeds from asset sales and other  | \$ 73,598<br>\$ 78,434<br>\$ —                        | \$ 38,113 \$<br>\$ 44,270 \$<br>\$ 28,948 \$<br>\$ 212 \$                             | 40,482<br>—<br>16,623 | \$ 25,718<br>\$<br>\$ 897                                      | <ul><li>\$ 17,535</li><li>\$ 62,046</li><li>\$ 3,523</li></ul>                       | \$ 36,863<br>\$ -<br>\$ (1,563)                                    | \$ 18,621<br>\$<br>\$ (63)                                      | \$ 11,069<br>\$<br>\$ 94                                     | \$ 19,579<br>\$ -<br>\$ 1,639                                      | \$ 19,585<br>\$ -<br>\$ 654                        |
| Net cash provided by operating activities<br>Capital expenditures<br>Acquisitions and related costs<br>Proceeds from asset sales and other<br>Dividends received from equity investments                                  | \$ 73,598<br>\$ 78,434<br>\$ —<br>\$ —                | \$ 38,113 \$<br>\$ 44,270 \$<br>\$ 28,948 \$<br>\$ 212 \$<br>\$ _ \$                  | 40,482<br>            | \$ 25,718<br>\$<br>\$ 897<br>\$ 4,900                          | <ul> <li>\$ 17,535</li> <li>\$ 62,046</li> <li>\$ 3,523</li> <li>\$ 4,659</li> </ul> | \$ 36,863<br>\$<br>\$ (1,563)<br>\$ 4,918                          | \$ 18,621<br>\$<br>\$ (63)<br>\$ 2,940                          | \$ 11,069<br>\$<br>\$ 94<br>\$ 517                           | \$ 19,579<br>\$ -<br>\$ 1,639<br>\$ 14,232                         | \$ 19,585<br>\$<br>\$ 654<br>\$                    |
| Net cash provided by operating activities<br>Capital expenditures<br>Acquisitions and related costs<br>Proceeds from asset sales and other<br>Dividends received from equity investments<br>Free cash flow <sup>(d)</sup> | \$ 73,598<br>\$ 78,434<br>\$ —<br>\$ —<br>\$ (97,174) | \$ 38,113 \$<br>\$ 44,270 \$<br>\$ 28,948 \$<br>\$ 212 \$<br>\$ _ \$<br>\$(34,893) \$ | 40,482<br>            | \$ 25,718<br>\$<br>\$ 897<br>\$ 4,900<br>\$ 9,289              | \$ 17,535<br>\$ 62,046<br>\$ 3,523<br>\$ 4,659<br>\$(16,398)                         | \$ 36,863<br>\$<br>\$ (1,563)<br>\$ 4,918<br>\$ 19,422             | \$ 18,621<br>\$<br>\$ (63)<br>\$ 2,940<br>\$ 21,679             | \$ 11,069<br>\$<br>\$ 94<br>\$ 517<br>\$ 60,139              | \$ 19,579<br>\$<br>\$ 1,639<br>\$ 14,232<br>\$ 50,617              | \$ 19,585<br>\$<br>\$ 654<br>\$<br>\$ 20,862       |
| Net cash provided by operating activities<br>Capital expenditures<br>Acquisitions and related costs<br>Proceeds from asset sales and other<br>Dividends received from equity investments                                  | \$ 73,598<br>\$ 78,434<br>\$<br>\$ (97,174)<br>\$     | \$ 38,113 \$<br>\$ 44,270 \$<br>\$ 28,948 \$<br>\$ 212 \$<br>\$ \$<br>\$(34,893) \$   | 40,482<br>            | \$ 25,718<br>\$<br>\$ 897<br>\$ 4,900<br>\$ 9,289<br>\$ 38,918 | \$ 17,535<br>\$ 62,046<br>\$ 3,523<br>\$ 4,659<br>\$(16,398)<br>\$ 26,837            | \$ 36,863<br>\$<br>\$ (1,563)<br>\$ 4,918<br>\$ 19,422<br>\$ 1,229 | \$ 18,621<br>\$<br>\$ (63)<br>\$ 2,940<br>\$ 21,679<br>\$ 4,053 | \$ 11,069<br>\$<br>\$ 94<br>\$ 517<br>\$ 60,139<br>\$ 42,828 | \$ 19,579<br>\$<br>\$ 1,639<br>\$ 14,232<br>\$ 50,617<br>\$ 27,258 | \$ 19,585<br>\$<br>\$ 654<br>\$<br>\$ 20,862<br>\$ |

(a) Defined as inventory plus accounts receivable less accounts payable.
(b) Effective January I, 2002, we adopted SFAS 142, "Goodwill and Other Intangible Assets."

(c) We believe that EBITDA (earnings before interest, taxes, depreciation and amortization), a non-GAAP financial measure, is a useful metric for evaluating our financial performance, as it is a (c) We believe that EBITDA (earnings before interest, taxes, depreciation and amortization), a non-GAAP financial measure, is a useful metric for evaluating our financial performance, as it is a measure that we use internally to assess performance.
(d) We believe that Free Cash Flow (net cash provided by operating activities, less capital expenditures and acquisition & related costs, plus proceeds from asset sales and other, dividends received from equity investments), is a useful metric for evaluating our financial performance, as it is a measure that we use internally to assess performance.
(e) Includes special charges of \$18,492, \$27,236 and \$14,519 in 2006, 2005 and 2004, respectively and is disclosed in note 10 to the Consolidated Financial Statements. We incurred \$991 in 1999 and \$20,046 in 1998 for the closure of our Canadian facility.
(f) 2002, includes \$13,634 of expenses related to an abandoned acquisition.
(g) The 2006 calculations include Crisa pro forma net sales for 2006.
(h) Includes special charge of \$4.906 and is disclosed.

(h) Includes special charge of \$4,906 and is disclosed in note 10 to the Consolidated Financial Statements.

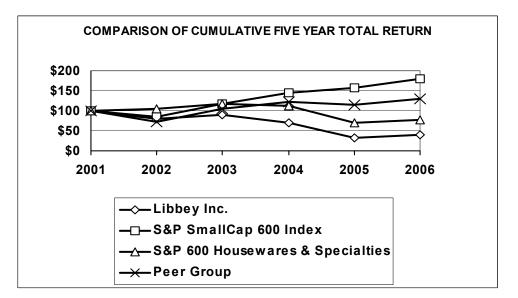
#### COMPARISON OF CUMULATIVE TOTAL RETURNS

The graph below compares the total stockholder return on our common stock to the cumulative total return for the Standard & Poor's SmallCap 600 Index ("S&P SmallCap 600"), a broad market index; the Standard & Poor's SmallCap Housewares & Specialties Index, a capitalization-weighted index that measures the performance of the housewares sector of the Standard & Poor's SmallCap Index ("Housewares-Small"); and our peer group. The indices reflect the year-end market value of an investment in the stock of each company in the index, including additional shares assumed to have been acquired with cash dividends, if any.

Companies in the peer group that we used were chosen based upon their lines of business and revenues being comparable to our's. The peer group is the same peer group used for executive compensation benchmarking purposes. The peer group is limited to those companies for whom market quotations are available and consists of Ameron International Corporation, Blyth Inc., Brady Corporation, EnPro Industries, Inc., ESCO Technologies Inc., Graco Inc., Johnson Outdoors Inc., Lancaster Colony Corp., Lifetime Brands Inc., Milacron Inc., Playtex Products, Inc., Polaris Industries Inc., Teradyne, Inc., Tupperware Corporation, Waters Corporation, and Woodward Governor Company.

The graph assumes a \$100 investment in our common stock on January 1, 2002 and also assumes investments of \$100 in each of the S&P SmallCap 600, the Housewares-Small index and the peer group, respectively, on January 1, 2002. The value of these investments on December 31 of each year from 2002 through 2006 is shown in the table below the graph.

#### TOTAL SHAREHOLDER RETURN



#### COMPARISON OF CUMULATIVE FIVE YEAR TOTAL RETURN

#### **INDEXED RETURNS**

|                                  | Base<br>Period | Years Ending |        |        |        |        |
|----------------------------------|----------------|--------------|--------|--------|--------|--------|
| Company Name / Index             | Dec01          | Dec02        | Dec03  | Dec04  | Dec05  | Dec06  |
| Libbey Inc.                      | 100            | 80.42        | 89.48  | 71.01  | 33.45  | 40.80  |
| S&P SmallCap 600 Index           | 100            | 85.37        | 118.48 | 145.32 | 156.48 | 180.14 |
| S&P 600 Housewares & Specialties | 100            | 104.60       | 116.52 | 113.40 | 70.89  | 78.03  |
| Peer Group                       | 100            | 72.18        | 104.55 | 123.30 | 114.27 | 129.00 |

#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

## Form 10-K

#### (Mark One)

☑ ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) of the Securities Exchange Act of 1934 For the fiscal year ended December 31, 2006

□ Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

**Commission File Number 1-12084** 

or

# LIBBEY INC.

(Exact name of registrant as specified in its charter)

Delaware

(State or Other Jurisdiction of Incorporation or Organization)

300 Madison Avenue, Toledo, Ohio

(Address of Principal Executive Offices)

(419) 325-2100

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

<u>Title of Each Class</u> Common Stock, \$.01 par value

New York Stock Exchange

#### Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  $\Box$  No  $\Box$ 

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Securities Exchange Act of 1934. Yes  $\Box$  No  $\Box$ 

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  $\square$  No  $\square$ 

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.  $\Box$ 

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one): Large Accelerated Filer  $\Box$  Accelerated Filer  $\overline{\Box}$  Non-Accelerated Filer  $\Box$ 

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act. Yes  $\Box$  No  $\Box$ 

The aggregate market value (based on the consolidated tape closing price on June 30, 2006) of the voting stock beneficially held by non-affiliates of the registrant was approximately \$103,284,853. For the sole purpose of making this calculation, the term "non-affiliate" has been interpreted to exclude directors and executive officers of the registrant. Such interpretation is not intended to be, and should not be construed to be, an admission by the registrant or such directors or executive officers that any such persons are "affiliates" of the registrant, as that term is defined under the Securities Act of 1934.

The number of shares of common stock, \$.01 par value, of the registrant outstanding as of February 28, 2007 was 14,372,702.

#### DOCUMENTS INCORPORATED BY REFERENCE

Certain information required by Items 10, 11, 12, 13 and 14 of Form 10-K is incorporated by reference into Part III hereof from the registrant's Proxy Statement for the Annual Meeting of Shareholders to be held May 3, 2007 ("Proxy Statement").

Certain information required by Part II of this Form 10-K is incorporated by reference from registrant's 2006 Annual Report to Shareholders where indicated.

**34-1559357** (IRS Employer Identification No.)

> **43604** (Zip Code)

Name of Each Exchange on

Which Registered

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This Annual Report on Form 10-K, including the "Management's Discussion and Analysis of Financial Condition and Results of Operations," contains forward-looking statements regarding future events and our future results that are subject to the safe harbors created under the Securities Act of 1933 and the Securities Exchange Act of 1934. Libbey desires to take advantage of the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995. These statements are based on current expectations, estimates, forecasts and projections, and the beliefs and assumptions of our management. Words such as "expect," "anticipate," "target," "believe," "intend," "may," "planned," "potential," "should," "will," "would," variations of such words, and similar expressions are intended to identify these forward-looking statements. In addition, any statements that refer to projections of future events or circumstances, are forward-looking statements. Readers are cautioned that these forward-looking statements are only predictions and are subject to risks, uncertainties and assumptions that are difficult to predict. Therefore, actual results may differ materially and adversely from those expressed in any reason.

#### PART I

#### ITEM 1. BUSINESS

#### General

Libbey Inc. (Libbey or the Company) is a leading supplier of tableware products in the U.S. and Canada, in addition to supplying tableware products to other key export markets. We have the largest manufacturing, distribution and service network among glass tableware manufacturers in the Western Hemisphere. We design and market, under our LIBBEY<sup>®</sup>, Crisa<sup>®</sup>, Royal Leerdam<sup>®</sup>, World<sup>®</sup> Tableware, Syracuse<sup>®</sup> China and Traex<sup>®</sup> brand names, an extensive line of high-quality glass tableware, ceramic dinnerware, metal flatware, holloware and serveware, and plastic items for sale primarily in the foodservice, retail, business-to-business and industrial markets. Through our subsidiary B.V. Koninklijke Nederlandsche Glasfabriek Leerdam (Royal Leerdam), we manufacture and market high-quality glass stemware under the Royal Leerdam<sup>®</sup> brand name. Through our subsidiary Crisal-Cristalaria Automática S.A. (Crisal), we manufacture glass tableware in Portugal and market it worldwide. We also manufacture and market ceramic dinnerware under the Syracuse<sup>®</sup> China brand name through our subsidiary Syracuse China. Through our World Tableware subsidiary, we import and sell metal flatware, hollowware and serveware and ceramic dinnerware. We design, manufacture and distribute an extensive line of plastic items for the foodservice industry under the Traex<sup>®</sup> brand name through our subsidiary Traex Company. We are the largest glass tableware manufacturer in Latin America through our Crisa subsidiary. See note 21 to the Consolidated Financial Statements for segment information.

Our website can be found at <u>www.libbey.com</u>. We make available, free of charge, at this website all of our reports filed or furnished pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934, including our annual report on Form 10-K, our quarterly reports on Form 10-Q and our current reports on Form 8-K, as well as amendments to those reports. These reports are made available on the website as soon as reasonably practicable after their filing with, or furnishing to, the Securities and Exchange Commission.

#### Growth Strategy

Our mission is to expand our tableware leadership in a growing world market. To achieve this mission, we have a growth strategy that emphasizes internal growth as well as growth in low-cost countries through acquired businesses and green meadow facilities. Having completed the acquisition of Crisa and construction of our new glass tableware manufacturing facility in China in 2006, we expect during 2007 to focus on internal growth as we position Libbey to refinance in 2008.

We continue to focus on our strong brand recognition and identity. We understand that our customers are key to our success. Therefore, we continue to assist our customers by providing new product development and improved service and support. In 2006, we introduced more than 700 new products. In addition, our expanded manufacturing platform in Mexico, Portugal and China will enable us to grow our tableware business in North American and

International markets, including rapidly growing Asia-Pacific, as they provide a cost-competitive source of glass tableware for these markets.

#### **Products**

Our tableware products consist of glass tableware, ceramic dinnerware, metal flatware, hollowware and serveware, and plastic items. Our glass tableware includes tumblers, stemware (including wine glasses), mugs, bowls, ashtrays, bud vases, salt and pepper shakers, shot glasses, canisters, candleholders and various other items. Our subsidiary Royal Leerdam sells high-quality stemware. Crisal sells glass tableware, mainly tumblers, stemware and glassware accessories. Through our Syracuse China and World Tableware subsidiaries, we sell a wide range of ceramic dinnerware products. These include plates, bowls, platters, cups, saucers and other tableware accessories. Our World Tableware subsidiary provides an extensive selection of metal flatware, including knives, forks, spoons and serving utensils. In addition, World Tableware sells metal hollowware, including serving trays, chafing dishes, pitchers and other metal tableware accessories. Through our Traex subsidiary, we sell a wide range of plastic products. These include warewashing and storage racks, trays, dispensers and organizers for the foodservice industry.

Crisa's glass tableware product assortment includes the product types produced by Libbey as well as glass bakeware and handmade glass tableware. In addition, Crisa products include blender jars, meter covers and other industrial glassware sold principally to original equipment manufacturers.

We also have an agreement to be the exclusive distributor of Luigi Bormioli glassware in the U.S. and Canada to foodservice users. Luigi Bormioli, based in Italy, is a highly regarded supplier of high-end glassware used in the finest eating and drinking establishments.

#### **Customers**

The customers for our tableware products include approximately 500 foodservice distributors in the U.S. and Canada. In the retail market, we sell to mass merchants, department stores, retail distributors, national retail chains and specialty houseware stores. In addition, our industrial market primarily includes customers that use glass containers for candle and floral applications, craft stores and gourmet food packaging companies. In Europe, we market glassware to close to 60 distributors and decorators that service the highly developed business-to-business sector where products are customized with company logos for promotional and resale purposes by large breweries and distilleries. We also have other customers who use our products for promotional or other private uses. No single customer accounts for 10 percent or more of our sales, although the loss of any of our major customers could have a meaningful effect on us.

#### Sales, Marketing and Distribution

Approximately 80 percent of our sales are to customers located in North America and 20 percent of our sales are to customers located outside of North America. For segment information for the last three fiscal years, see note 21 to the Consolidated Financial Statements. We export our products to over 100 countries around the world, competing in the tableware markets of Latin America, Asia and Europe, as well as North America.

We have our own sales staff of over 120 sales professionals who call on customers and distributors. In addition, we retain the services of manufacturing representative organizations to assist in selling our products. The vast majority of our tableware sales to foodservice end users are made through foodservice distributors, who serve a vital function in the distribution of our products and with whom we work closely in connection with marketing and selling efforts. Most of our retail and industrial market sales are made directly by our sales force.

We also have a marketing staff located at our corporate headquarters in Toledo, Ohio, as well as in Mexico and in the Netherlands. They engage in developing strategies relating to product development, pricing, distribution, advertising and sales promotion.

We operate distribution centers located at or near each of our manufacturing facilities (see Properties section). In addition, we operate distribution centers for our Crisa-supplied products in Laredo, Texas; for our World Tableware and Traex products in West Chicago, Illinois; and for our glass tableware products in Mira Loma,

California. The glass tableware manufacturing and distribution centers are strategically located (geographically) to enable us to supply significant quantities of our product to virtually all of our customers on a timely basis.

The majority of our sales are in the foodservice, retail, business-to-business and industrial markets, which are further detailed below.

#### Foodservice

We have, according to our estimates, the leading market share in glass tableware sales in the U.S. and Canadian foodservice market. Syracuse China, World Tableware and Traex are also recognized as long-established suppliers of high-quality ceramic dinnerware, metal flatware, hollowware and serveware, and plastic items, respectively. They are among the leading suppliers of their respective product categories to foodservice end users. The majority of our tableware sales to foodservice end users are made through a network of foodservice distributors. The distributors, in turn, sell to a wide variety of foodservice establishments, including national and regional hotel chains, national and regional restaurant chains, independently owned bars, and restaurants and casinos.

#### Retail

Our primary customers in the retail market are national and international discount retailers. In recent years, we have been able to increase our retail sales by increasing our sales to specialty houseware stores. Royal Leerdam sells to similar retail clients in Europe, while Crisal is increasingly positioned with retailers on the Iberian Peninsula. In addition to glassware, we sell imported ceramic dinnerware to retailers in the United States and Canada under the LIBBEY<sup>®</sup> brand name. With this expanded retail representation, we are better positioned to successfully introduce profitable new products. We also operate outlet stores located at or near the majority of our manufacturing locations. In addition, we sell selected items on the internet at www.libbey.com.

#### **Business-to-Business**

Royal Leerdam and Crisal supply glassware to the business-to-business channel of distribution in Europe. Customers in this channel include marketers who customize our glassware with company logos and resell these products to large breweries and distilleries which redistribute the glassware for promotional purposes and resale.

#### Industrial

We are a major supplier of glassware for industrial markets in the U.S. Industrial uses primarily include candle, floral applications and blender jars. The craft industries and gourmet food packing companies are also industrial consumers of glassware. We have expanded our sales to industrial users by offering ceramic and metalware items.

#### Seasonality

Primarily due to the impact of consumer buying patterns and production activity, our operating income, excluding special charges, tends to be stronger in the second and third quarters and weaker in the first and fourth quarters of each year. In addition, our cash flow from operations tends to be stronger in the second and fourth quarters and weaker in the first and third quarters each year due to seasonal working capital needs.

#### Backlog

Our backlog as of December 31, 2006, was approximately \$15.3 million, compared to approximately \$13.1 million at December 31, 2005. Backlog includes orders confirmed with a purchase order for products scheduled to be shipped to customers in a future period. Because orders may be changed and/or cancelled, we do not believe that our backlog is necessarily indicative of actual sales for any future period.

#### Manufacturing and Sourcing

In the United States, we currently own and operate one glass tableware manufacturing plant in each of Toledo, Ohio, and in Shreveport, Louisiana. In Europe, we own and operate two glassware manufacturing plants, one in Leerdam, Netherlands, and the other in Marinha Grande, Portugal. Our new glass tableware production facility in China is complete, and production at that facility has begun. We expect to begin shipping product manufactured at that facility in early April 2007. We own one glass tableware manufacturing plant in Monterrey, Mexico. Finally, we own and operate a ceramic dinnerware plant in Syracuse, New York, and a plastics plant in Dane, Wisconsin.

The manufacture of our tableware products involves the use of automated processes and technologies. Much of our glass tableware production machinery was designed by us and has evolved and been continuously refined to incorporate technology advancements. We believe that our production machinery and equipment continue to be adequate for our needs in the foreseeable future, but we continue to invest in equipment to further improve our production efficiency and reduce our cost profile.

Our glass tableware products generally are produced using one of two manufacturing methods or, in the case of certain stemware, a combination of such methods. Most of our tumblers, stemware and certain other glass tableware products are produced by forming molten glass in molds with the use of compressed air. These products are known as "blown" glass products. Our other glass tableware products and the stems of certain of our stemware are "pressware" products, which are produced by pressing molten glass into the desired product shape.

Ceramic dinnerware is also produced through the forming of raw materials into the desired product shape and is either manufactured at our Syracuse, New York, production facility or imported primarily from China and Bangladesh. All metal flatware and metal hollowware are sourced by our World Tableware subsidiary, primarily from China. Plastic products are also produced through the molding of raw materials into the desired shape and are manufactured at our Dane, Wisconsin, production facility or imported primarily from Taiwan and China.

To assist in the manufacturing process, we employ a team of engineers whose responsibilities include efforts to improve and upgrade our manufacturing facilities, equipment and processes. In addition, they provide engineering required to manufacture new products and implement the large number of innovative changes continuously being made to our product designs, sizes and shapes (see Research and Development section).

#### **Materials**

Our primary materials are sand, lime, soda ash, corrugated packaging, clay, resins and colorants. Historically, these materials have been available in adequate supply from multiple sources. However, for certain materials, there may be temporary shortages due to weather or other factors, including disruptions in supply caused by material transportation or production delays. Such shortages have not previously had, and are not expected in the future to have, a material adverse effect on our operations. Natural gas is a primary source of energy in most of our production processes, and variability in the price for natural gas has had and could continue to have an impact on our profitability. Historically, we have used natural gas hedging contracts to partially mitigate this impact. In addition, resins are a primary source of materials for our Traex operation, and, historically, the price for resins has fluctuated, directly impacting our profitability. We also experience fluctuations in the cost to deliver materials to our facilities, and such changes affect our earnings.

#### **Research and Development**

Our core competencies include our engineering excellence and world-class manufacturing techniques. Our focus is to increase the quality of our products and enhance the profitability of our business through research and development. We will continue to invest in strategic research and development projects that will further enhance our ability to compete in our core business.

We employ a team of engineers, in addition to external consultants, to conduct research and development. During the last three years, our expenditures on research and development activities related to new and/or improved products and processes were \$2.3 million in 2006, \$2.4 million in 2005, and \$2.2 million in 2004. These costs were expensed as incurred.

#### Patents, Trademarks and Licenses

Based upon market research and surveys, we believe that our trade names and trademarks as well as our product shapes and styles enjoy a high degree of consumer recognition and are valuable assets. We believe that the

Libbey<sup>®</sup>, Syracuse<sup>®</sup> China, World<sup>®</sup> Tableware, Crisa<sup>®</sup>, Royal Leerdam<sup>®</sup> and Traex<sup>®</sup> trade names and trademarks are material to our business.

We have rights under a number of patents that relate to a variety of products and processes. However, we do not consider that any patent or group of patents relating to a particular product or process is of material importance to our business as a whole.

#### Competitors

Our business is highly competitive, with the principal competitive factors being customer service, price, product quality, new product development, brand name, and delivery time.

Competitors in glass tableware include, among others:

- Arc International (a private French company), which manufactures and distributes glass tableware worldwide;
- Pasabahce (a unit of Sisecam, a Turkish Company), which manufactures glass tableware at various sites throughout the world and sells to retail and foodservice customers worldwide;
- Indiana Glass Company (a unit of Lancaster Colony Corporation), which manufactures in the U.S. and sells glassware;
- Oneida Ltd., which sources glass tableware from foreign and domestic manufacturers;
- Anchor Hocking (a unit of Global Home Products, which currently is in bankruptcy), which manufactures and distributes glass beverageware, industrial products, and bakeware primarily to retail, foodservice and industrial markets.
- Bormioli Rocco group, which manufactures glass tableware in Europe, where the majority of its sales are to retail and foodservice customers; and
- Various sourcing companies.

Other materials such as plastics also compete with glassware.

Competitors in U.S. ceramic dinnerware include, among others:

- Homer Laughlin;
- Oneida Ltd.;
- Steelite; and
- Various sourcing companies.

Competitors in metal ware include:

- Oneida Ltd.;
- Walco, Inc.; and
- Various sourcing companies.

Competitors in plastic products are, among others:

- Cambro Manufacturing Company;
- · Carlisle Companies Incorporated; and
- Various sourcing companies.

#### **Environmental Matters**

Our operations, in common with those of industry generally, are subject to numerous existing laws and governmental regulations designed to protect the environment, particularly regarding plant wastes and emissions and solid waste disposal. We also may be subject to proposed laws and governmental regulations as they become finalized. We have shipped, and we continue to ship, waste materials for off-site disposal. However, we are not named as a potentially responsible party with respect to any waste disposal site matters pending prior to June 24, 1993, the date of Libbey's initial public offering and separation from Owens-Illinois, Inc. (Owens-Illinois). Owens-Illinois has been named as a potentially responsible party or other participant in connection with certain waste disposal sites to which we also may have shipped wastes prior to June 24, 1993. We may bear some responsibility in connection with those shipments. Pursuant to an indemnification agreement between Owens-Illinois and Libbey, Owens-Illinois has agreed to defend and hold us harmless against any costs or liabilities we may incur in connection with any such matters identified and pending as of June 24, 1993, and to indemnify us for any liability that results from these matters in excess of \$3 million. We believe that if it is necessary to draw upon this indemnification, collection is probable.

Pursuant to the indemnification agreement referred to above, Owens-Illinois is defending us with respect to the King Road landfill. In January 1999, the Board of Commissioners of Lucas County, Ohio instituted a lawsuit against Owens-Illinois, Libbey and numerous other defendants. (Fifty-nine companies were named in the complaint as potentially responsible parties.) In the lawsuit, which was filed in the United States District Court for the Northern District of Ohio, the Board of Commissioners sought to recover contribution for past and future costs incurred by the County in response to the release or threatened release of hazardous substances at the King Road landfill formerly operated and closed by the County. The Board of Commissioners dismissed the lawsuit without prejudice in October 2000. At the time of the dismissal, the parties to the lawsuit anticipated that the Board of Commissioners would re-file the lawsuit after obtaining more information as to the appropriate environmental remedy. As of this date, it does not appear that re-filing of the lawsuit is imminent. In view of the uncertainty as to re-filing of the suit, the numerous defenses that may be available against the County on the merits of its claim for contribution, the uncertainty as to the environmental remedy, and the uncertainty as to the number of potentially responsible parties, it currently is not possible to quantify any exposure that Libbey may have with respect to the King Road landfill.

Subsequent to June 24, 1993, we have been named a potentially responsible party at four other sites. In each case, the claims have been settled for immaterial amounts. We do not anticipate that we will be required to pay any further sums with respect to these sites unless unusual and unanticipated contingencies occur.

On October 10, 1995, Syracuse China Company, our wholly owned subsidiary, acquired from The Pfaltzgraff Co. and certain of its subsidiary corporations, the assets operated by them as Syracuse China. The Pfaltzgraff Co. and the New York State Department of Environmental Conservation (DEC) entered into an Order on Consent effective November 1, 1994, that required Pfaltzgraff to prepare a Remedial Investigation and Feasibility Study (RI/FS) to develop a remedial action plan for the site (which includes among other items a landfill and wastewater and sludge ponds and adjacent wetlands located on the property purchased by Syracuse China Company) and to remediate the site. Although Syracuse China Company was not a party to the Order on Consent, as part of the Asset Purchase Agreement Syracuse China Company agreed to share a part of the remediation and related expense up to the lesser of 50 percent of such costs or \$1,350,000. Construction of the approved remedy began in 2000 and was substantially completed in 2003. Accordingly, Syracuse China Company's obligation with respect to the associated costs has been satisfied.

In addition, Syracuse China Company has been named as a potentially responsible party by reason of its potential ownership of certain property that adjoins its plant and that has been designated a sub-site of a superfund site. We believe that any contamination of the sub-site was caused by and will be remediated by other parties at no cost to Syracuse China Company. Those other parties have acquired ownership of the sub-site, and their acquisition of the sub-site should end any responsibility of Syracuse China with respect to the sub-site. We believe that, even if Syracuse China Company were deemed to be responsible for any expense in connection with the contamination of the sub-site, it is likely the expense would be shared with Pfaltzgraff pursuant to the Asset Purchase Agreement.

In connection with the closure of our City of Industry, California, glassware manufacturing facility, on December 30, 2004, we sold the property on which the facility was located to an entity affiliated with Sares-Regis

Group, a large real estate development and investment firm. Pursuant to the purchase agreement, the buyer leased the property back to us in order to enable us to cease operations, to relocate equipment to our other glassware manufacturing facilities, to demolish the improvements on the property and to remediate certain environmental conditions affecting the property. All demolition and required remediation were completed by December 31, 2005, and the lease was terminated on that date. We have agreed to indemnify the buyer for hazardous substances located on, in or under, or migrating from, the property prior to December 31, 2005. We do not expect to incur any significant future losses related to this site.

We regularly review the facts and circumstances of the various environmental matters affecting us, including those covered by indemnification. Although not free of uncertainties, we believe that our share of the remediation costs at the various sites, based upon the number of parties involved at the sites and the estimated cost of undisputed work necessary for remediation based upon known technology and the experience of others, will not be material to us. There can be no assurance, however, that our future expenditures in such regard will not have a material adverse effect on our financial position or results of operations.

In addition, occasionally the federal government and various state authorities have investigated possible health issues that may arise from the use of lead or other ingredients in enamels such as those used by us on the exterior surface of our decorated products. In that connection, Libbey Glass Inc. and numerous other glass tableware manufacturers, distributors and importers entered into a consent judgment on August 31, 2004 in connection with an action, *Leeman v. Arc International North America, Inc. et al,* Case No. CGC-003-418025 (Superior Court of California, San Francisco County) brought under California's so-called "Proposition 65." Proposition 65 requires businesses with ten or more employees to give a "clear and reasonable warning" prior to exposing any person to a detectable amount of a chemical listed by the state as covered by this statute. Lead is one of the chemicals covered by that statute. Pursuant to the consent judgment, Libbey Glass Inc. and the other defendants (including Anchor Hocking and Arc International North America, Inc.) agreed, over a period of time, to reformulate the enamels used to decorate the external surface of certain glass tableware items to reduce the lead content of those enamels.

Capital expenditures for property, plant and equipment for environmental control activities were not material during 2006. We believe that we are in material compliance with applicable federal, state and local environmental laws, and we are not aware of any regulatory initiatives that are expected to have a material effect on our products or operations.

#### **Employees**

Our employees are vital to achieving our vision to be "World — Class, Second to None" and our mission "to expand our tableware leadership in a growing world market." We strive to achieve our vision and mission through our values of teamwork, change, performance, respect and development.

We employed approximately 7,150 persons at December 31, 2006. Just under 60 percent of our employees are employed outside the U.S., and the majority of our employees are paid hourly and covered by collective bargaining agreements. The agreements with our unionized employees in Toledo, Ohio expire on September 30, 2007, and the agreement with our unionized employees in Shreveport, Louisiana expires on December 15, 2008. The agreement with our unionized employees at our Syracuse China facility expires on May 15, 2009, and the agreement with the approximately 30 hourly employees at our Mira Loma, California distribution center expires on November 15, 2009. Crisa's collective bargaining agreements with its unionized employees have no expiration, but wages are reviewed annually and benefits are reviewed every two years. Crisal does not have a written collective bargaining agreement with its unionized employees but does have an oral agreement that is revisited annually. Royal Leerdam's collective bargaining agreement with its unionized employees expires on July 1, 2007.

#### ITEM 1A. RISK FACTORS

The following factors are the most significant factors that can impact year-to-year comparisons and may affect the future performance of our businesses. New risks may emerge, and management cannot predict those risks or estimate the extent to which they may affect our financial performance.

# Slowdowns in the retail, travel, restaurant and bar, or entertainment industries, such as those caused by general economic downturns, terrorism, health concerns or strikes or bankruptcies within those industries, could reduce our revenues and production activity levels.

Our business is affected by the health of the retail, travel, restaurant, bar or entertainment industries. Expenditures in these industries are sensitive to business and personal discretionary spending levels and may decline during general economic downturns. Additionally, travel is sensitive to safety concerns, and thus may decline after incidents of terrorism, during periods of geopolitical conflict in which travelers become concerned about safety issues, or when travel might involve health-related risks. For example, demand for our products in the foodservice industry, which is critical to our success, was significantly impacted by the events of September 11, 2001. In addition, demand for glassware in some of the industrial markets that we supply has declined in recent years. This decline is due, in part, to a decrease in retail sales of candle items by candle item manufacturers for whom we supply glassware. Demand for glassware with external enamel decorations that we supply to the foodservice, retail and premium channels and for undecorated glassware that buyers decorate and redistribute to retail and industrial customers also has decreased as a result of marketplace confusion related to California's Proposition 65. Proposition 65 requires that clear and reasonable warnings be given in connection with the sale or distribution of products that expose consumers to certain chemicals, such as the lead contained in some enamels used to decorate glassware, that the State of California has determined either are carcinogenic or pose a risk of reproductive toxicity. We have received claims from retailers for indemnification in litigation relating to Proposition 65, and, in order to avoid litigation expenses, we recently have agreed to pay an immaterial amount to settle one such claim. Further declines in these sectors may lead to continued adverse effect on our results of operations. The long-term effects of events or trends such as these could include, among other things, a protracted decrease in demand for our products. These effects, depending on their scope and duration, which we cannot predict at this time, could significantly impact our results of operations and financial condition.

#### We face intense competition and competitive pressures that could adversely affect our results of operations and financial condition.

Our business is highly competitive, with the principal competitive factors being customer service, price, product quality, new product development, brand name, and delivery time. Advantages or disadvantages in any of these competitive factors may be sufficient to cause the customer to consider changing manufacturers.

Competitors in glass tableware include, among others:

- Imports from varied and numerous factories from China;
- Arc International (a private French company), which manufactures and distributes glass tableware worldwide;
- Pasabahce (a unit of Sisecam, a Turkish company), which manufactures glass tableware at various sites throughout the world and sells to all sectors of the glass industry worldwide;
- Oneida Ltd., which sources glass tableware from foreign and domestic manufacturers and recently emerged from bankruptcy;
- Anchor Hocking (a unit of Global Home Products, which is in bankruptcy), which manufactures and distributes glass beverageware, industrial products and bakeware primarily to retail, foodservice and industrial markets;
- Indiana Glass Company (a unit of Lancaster Colony Corporation), which manufactures in the U.S. and sells glassware;
- Bormioli Rocco Group, which manufactures glass tableware in Europe, where the majority of its sales are to retail and foodservice customers; and
- Numerous other sourcing companies.

In addition, tableware made of other materials such as plastics competes with glassware.

Some of our competitors have greater financial and capital resources than we do and continue to invest heavily to achieve increased production efficiencies. Competitors may have incorporated more advanced technology in their manufacturing processes, including more advanced automation techniques. Our labor and energy costs may also be higher than those of some foreign producers of glass and ceramic tableware. We may not be successful in managing our labor and energy costs or gaining operating efficiencies that may be necessary to remain competitive. In addition, our products may be subject to competition from low-cost imports that intensify the price competition we face in our markets. Finally, we may need to increase incentive payments in our marketing incentive program in order to remain competitive. Increases in these payments would adversely affect our operating margins.

Competitors in the U.S. market for ceramic dinnerware include, among others: Homer Laughlin; Oneida Ltd.; Steelite; and various sourcing companies. Competitors in metalware include, among others: Oneida Ltd.; Walco, Inc.; and various sourcing companies. Competitors in plastic products include, among others: Cambro Manufacturing Company; Carlisle Companies Incorporated; and various sourcing companies. In Mexico, where a larger portion of our sales are in the retail market, our primary competitors include Vidriera Santos and Vitro Par in the candle category and imports from foreign manufacturers located in countries such as China, France, Italy and Colombia in other categories. Competitive pressures from these competitors and producers could adversely affect our results of operations and financial condition.

#### International economic and political factors could affect demand for imports and exports, and our financial condition and results of operations could be adversely impacted as a result.

Our operations may be affected by actions of foreign governments and global or regional economic developments. Global economic events, such as changes in foreign import/export policy, the cost of complying with environmental regulations or currency fluctuations, could also affect the level of U.S. imports and exports, thereby affecting our sales. Foreign subsidies, foreign trade agreements and each country's adherence to the terms of these agreements can raise or lower demand for our products. National and international boycotts and embargoes of other countries' or U.S. imports and/or exports, together with the raising or lowering of tariff rates, could affect the level of competition between our foreign competitors and us. Foreign competition has, in the past, and may, in the future, result in increased low-cost imports that drive prices downward. The World Trade Organization met in November 2001 in Doha, Qatar, where members launched new multilateral trade negotiations aimed at improving market access, reducing and eventually phasing out all forms of export subsidies and substantially reducing tradedistorting domestic support. The current range of tariff rates applicable to glass tableware products that are imported into the U.S. and are of the type we manufacture in North America is approximately 21.0 percent. However, any negative changes to international agreements that lower duties or improve access to U.S. markets for our competitors, particularly changes arising out of the World Trade Organization's ongoing discussions in Doha, could have an adverse effect on our financial condition and results of operations. As we execute our strategy of acquiring manufacturing platforms in lower cost regions and increasing our volume of sales in overseas markets, our dependence on international markets and our ability to effectively manage these risks has increased and will continue to increase significantly.

#### We may not be able to effectively integrate Crisa or future businesses we acquire.

On June 16, 2006, we completed the acquisition of Vitro's 51 percent equity interest in Crisa, bringing our ownership in Crisa to 100 percent. The acquisition of Crisal (completed in January 2005), Crisa and any future acquisitions are subject to various risks and uncertainties, including:

- the inability to integrate effectively the operations, products, technologies and personnel of the acquired companies (some of which are spread out in different geographic regions) and to achieve expected synergies;
- the potential disruption of existing business and diversion of management's attention from day-to-day operations;
- the inability to maintain uniform standards, controls, procedures and policies or correct deficient standards, controls, procedures and policies, including internal controls and procedures sufficient to satisfy regulatory requirements of a public company in the U.S.;

- the incurrence of contingent obligations that were not anticipated at the time of the acquisitions;
- the failure of Vitro to provide necessary transition services to Crisa, including the services of a general manager, information technology services and others;
- the need or obligation to divest portions of the acquired companies; and
- the potential impairment of relationships with customers.

In addition, we cannot assure you that the integration and consolidation of newly acquired businesses, including Crisa, will achieve any anticipated cost savings and operating synergies. For example, integration and consolidation at Crisa entails operational risks in moving and rebuilding machines and furnaces, reducing headcount and developing internal information technology and other services that were previously provided by Vitro. The separation of Crisa from Vitro requires us to renegotiate or replace shared contracts and obtain consents and assignments from third parties, all of which may result in additional costs. In connection with the consolidation of Crisa's two principal manufacturing facilities, we incurred charges of approximately \$18.9 million in 2006 for write-downs of property, plant and equipment and write-off of inventory. We also expect to make significant capital expenditures as part of the capacity rationalization plan at Crisa. We made approximately \$11.4 million of capital expenditures relating to Crisa's capacity rationalization plan will total approximately \$6.3 million through 2009. The inability to integrate and consolidate operations and improve operating efficiencies at Crisa could have a material adverse effect on our business, financial condition and results of operations.

#### We may not be able to achieve the objectives of our strategic plan.

Our strategy to improve our operating performance depends on our ability to defend our leadership position in the U.S. foodservice market for glass tableware and reduce our enterprise costs through LEAN initiatives while expanding our manufacturing platform into low-cost countries and increasing our international sales. The execution of this multi-pronged strategy depends on our ability to maintain our margins in the U.S. and Canadian foodservice industry, historically the most profitable portion of our business but also an increasingly competitive market. We must also be successful in reducing our cost structure and obtaining the cooperation of our largely union workforce in doing so. The success of our plan also will depend on our ability to increase sales in international markets in which we have significantly less experience than we have in our domestic operations, the successful integration of Crisa into our North American operations and the successful integration of Royal Leerdam and Crisal to create a more efficient and effective competitor in Europe. In addition to the significant capital to complete the rationalization and upgrade of the Crisa operations and significant capital in connection with the operation of our facility in China. Since we intend to benefit from our international initiatives primarily by expanding our sales in the local markets of other countries, our success depends on continued growth in these markets, including Europe, Latin America and Asia-Pacific.

#### Natural gas, the principal fuel we use to manufacture our products, is subject to fluctuating prices; fluctuations in natural gas prices could adversely affect our results of operations and financial condition.

Natural gas is the primary source of energy in most of our production processes. We do not have long-term contracts for natural gas and are therefore subject to market variables and widely fluctuating prices. Consequently, our operating results are strongly linked to the cost of natural gas. As of December 31, 2006, we had forward contracts in place to hedge approximately 60 percent of our estimated 2007 natural gas needs with respect to our North American manufacturing facilities and approximately 35 percent of our estimated 2007 natural gas needs with respect to our international manufacturing facilities. For the years ended December 31, 2006 and 2005, including Crisa on a pro forma basis, we spent approximately \$53.3 million and \$51.7 million, respectively, on natural gas. We have no way of predicting to what extent natural gas prices will rise in the future. To the extent that we are not able to offset increases in natural gas prices, such as by passing along the cost to our customers, these increases could adversely impact our margins and operating performance.

# If we are unable to obtain sourced products or materials at favorable prices, our operating performance may be adversely affected.

Sand, soda ash, lime, clay, corrugated packaging and resins are the principal materials we use. In addition, we obtain glass tableware, ceramic dinnerware, metal flatware and hollowware from third parties. We may experience temporary shortages due to disruptions in supply caused by weather, transportation, production delays or other factors that would require us to secure our sourced products or raw materials from sources other than our current suppliers. If we are forced to procure sourced products or materials from alternative suppliers, we may not be able to do so on terms as favorable as our current terms or at all. In addition, resins are a primary material for our Traex operation and, historically, the price for resins has fluctuated with the price of oil, directly impacting our profitability. Material increases in the cost of any of these items on an industry-wide basis may have an adverse impact on our operating performance and cash flows if we are unable to pass on these increased costs to our customers.

# Charges related to our employee pension and postretirement welfare plans resulting from market risk and headcount realignment may adversely affect our results of operations and financial condition.

In connection with our employee pension and postretirement welfare plans, we are exposed to market risks associated with changes in the various capital markets. Changes in long-term interest rates affect the discount rate that is used to measure our obligations and related expense. Our total pension and postretirement welfare expense, including pension settlement and curtailment charges, for all U.S. and non-U.S. plans was \$14.8 million and \$16.4 million for the years ended December 31, 2006 and 2005, respectively. Changes in the equity and debt securities markets affect our pension plan asset performance and related pension expense. Sensitivity to these key market risk factors is as follows:

- A change of 1 percent in the discount rate would change our total pension expense by approximately \$3.7 million.
- A change of 1 percent in the expected long-term rate of return on plan assets would change total pension expense by approximately \$2.4 million based on year-end data.

Because the market rate for high-quality fixed income investments is higher than in 2005, our assumed discount rate has been increased from 5.60 percent in 2005 to a range of 5.77 percent to 5.82 percent in 2006 for our U.S. pension and postretirement welfare plans. A higher discount rate decreases the present value of benefit obligations and decreases pension expense. We had significant nonpension postretirement obligations in the U.S. and Canada totaling \$41.7 million and \$38.3 million at December 31, 2006 and December 31, 2005, respectively. None of those non-pension postretirement obligations is funded. A change of 1 percent in the discount rate changes our nonpension postretirement expense by \$0.2 million.

As part of our pension expense, we incurred pension settlement charges of \$2.0 million and \$4.9 million in 2006 and 2005, respectively, and pension curtailment charges of \$4.0 million during 2004. These charges were triggered by excess lump sum distributions taken by employees. The 2005 and 2004 charges were attributable to headcount reductions related to our capacity realignment and salaried workforce reduction programs and by headcount reductions related to the 2005 closure of our City of Industry, California manufacturing facility. For further discussion of these charges, see notes 10 and 12 to our consolidated financial statements. To the extent that we experience additional headcount shifts or changes as we continue to implement our capacity realignment programs, we may incur further expenses related to our employee pension plans, which could have a material adverse effect on our results of operations and financial condition. For example, we anticipate an additional \$2.0 million pension settlement charge in 2007 as a result of excess lump sum distributions taken by employees.

# Our business requires significant capital investment and maintenance expenditures that we may be unable to fulfill.

Our operations are capital intensive, requiring us to maintain a large fixed cost base. Our total capital expenditures were \$73.6 million for the year ended December 31, 2006, and \$44.3 million for the year ended December 31, 2005. Our capital expenditures associated with Crisa's operations include approximately

\$11.4 million in 2006 relating to capacity rationalization as we consolidate Crisa's two manufacturing facilities into a single facility. In addition, we have incurred capital expenditures of approximately \$36.9 million and \$14.8 million, as of December 31, 2006 and December 31, 2005, respectively, related to construction of our facility in China.

Our business may not generate sufficient operating cash flow, and external-financing sources may not be available in an amount sufficient to enable us to make anticipated capital expenditures.

#### Our business requires us to maintain a large fixed cost base that can affect our profitability.

The high levels of fixed costs associated with operating glass production plants encourage high levels of output, even during periods of reduced demand, which can lead to excess inventory levels and exacerbate the pressure on profit margins. For example, in 2005, we liquidated approximately \$13.0 million of inventory at reduced margins and slowed production in certain areas of our operations in order to restore our inventory levels. Our profitability is dependent, in part, on our ability to spread fixed costs over an increasing number of products sold and shipped, and if we reduce our rate of production, as we did in 2005, our costs per unit increase, negatively impacting our gross margins. Decreased demand or the need to reduce inventories can lower our ability to absorb fixed costs and materially impact our results of operations.

#### Unexpected equipment failures may lead to production curtailments or shutdowns.

Our manufacturing processes are dependent upon critical glass-producing equipment, such as furnaces, forming machines and lehrs. This equipment may incur downtime as a result of unanticipated failures. We may in the future experience facility shutdowns or periods of reduced production as a result of these equipment failures. Unexpected interruptions in our production capabilities would adversely affect our productivity and results of operations for the affected period.

# If our investments in new technology and other capital expenditures do not yield expected returns, our results of operations could be reduced.

The manufacture of our tableware products involves the use of automated processes and technologies. We designed much of our glass tableware production machinery internally and have continued to develop and refine this equipment to incorporate advancements in technology. We will continue to invest in equipment and make other capital expenditures to further improve our production efficiency and reduce our cost profile. To the extent that these investments do not generate targeted levels of returns in terms of efficiency or improved cost profile, our financial condition and results of operations could be adversely affected.

# An inability to meet targeted production and profit margin goals in connection with the operation of our new production facility in China could result in significant additional costs or lost sales.

We expect to incur startup losses in connection with the operation of our new facility in China. We intend to use this production facility to supply China and the rest of the Asia-Pacific market and to improve our competitive position in that region. We began production of glass tableware at this facility in early 2007.

If we are unable to meet targeted production and profit margin goals in connection with the operation of our Chinese facility, our profits could be reduced, which would adversely affect our results of operations and financial condition.

#### We may not be able to renegotiate collective bargaining agreements successfully when they expire; organized strikes or work stoppages by unionized employees may have an adverse effect on our operating performance.

We are party to collective bargaining agreements that cover most of our manufacturing employees. The agreements with our unionized employees in Toledo, Ohio expire on September 30, 2007, and the agreement with our unionized employees in Shreveport, Louisiana expires on December 15, 2008. The agreement with our unionized employees at our Syracuse China facility expires on May 15, 2009, and the agreement with the approximately 30 hourly employees at our Mira Loma, California distribution center expires on November 15,

2009. Crisa's collective bargaining agreements with its unionized employees have no expiration, but wages are reviewed annually and benefits are reviewed every two years. Crisal does not have a written collective bargaining agreement with its unionized employees but does have an oral agreement that is revisited annually. Royal Leerdam's collective bargaining agreement with its unionized employees expires on July 1, 2007.

We may not be able to successfully negotiate new collective bargaining agreements without any labor disruption. If any of our unionized employees were to engage in a strike or work stoppage prior to expiration of their existing collective bargaining agreements, or if we are unable in the future to negotiate acceptable agreements with our unionized employees in a timely manner, we could experience a significant disruption of operations. In addition, we could experience increased operating costs as a result of higher wages or benefits paid to union members upon the execution of new agreements with our labor unions. We could also experience operating inefficiencies as a result of preparations for disruptions in production, such as increasing production and inventories. Finally, companies upon which we are dependent for raw materials, transportation or other services could be affected by labor difficulties. These factors and any such disruptions or difficulties could have an adverse impact on our operating performance and financial condition.

In addition, we are dependent on the cooperation of our largely unionized workforce to implement and adopt the LEAN initiatives that are critical to our ability to improve our production efficiency. The effect of strikes and other slowdowns may adversely affect the degree and speed with which we can adopt LEAN optimization objectives and the success of that program.

# We are subject to risks associated with operating in foreign countries. These risks could adversely affect our results of operations and financial condition.

We operate manufacturing and other facilities throughout the world. As a result of our international operations, we are subject to risks associated with operating in foreign countries, including:

- political, social and economic instability;
- war, civil disturbance or acts of terrorism;
- taking of property by nationalization or expropriation without fair compensation;
- · changes in government policies and regulations;
- devaluations and fluctuations in currency exchange rates;
- imposition of limitations on conversions of foreign currencies into dollars or remittance of dividends and other payments by foreign subsidiaries;
- imposition or increase of withholding and other taxes on remittances and other payments by foreign subsidiaries;
- ineffective intellectual property protection;
- · hyperinflation in certain foreign countries; and
- impositions or increase of investment and other restrictions or requirements by foreign governments.

The risks associated with operating in foreign countries may have a material adverse effect on our results of operations and financial condition.

# High levels of inflation and high interest rates in Mexico could adversely affect the operating results and cash flows of Crisa.

Mexico has experienced high levels of inflation and high domestic interest rates. The annual rate of inflation, as measured by changes in the Mexican National Consumer Price Index, was approximately 4 percent for 2006, 3.3 percent for 2005 and 5.2 percent for 2004. If Mexico experiences high levels of inflation, Crisa's operating results and cash flows could be adversely affected, and, more generally, high inflation might result in lower demand

or lower growth in demand for Crisa's glass tableware products, thereby adversely affecting our results of operations and financial condition.

#### Fluctuation of the currencies in which we conduct operations could adversely affect our financial condition and results of operations.

Changes in the value of the various currencies in which we conduct operations relative to the U.S. dollar, including the euro, the Mexican Peso and the Chinese Yuan ("RMB"), may result in significant changes in the indebtedness of our non-U.S. subsidiaries.

Currency fluctuations between the U.S. dollar and the currencies of our non-U.S. subsidiaries affect our results as reported in U.S. dollars, particularly the earnings of Crisa as expressed under U.S. GAAP, and will continue to affect our financial income and expense, our revenues from international settlements.

# Fluctuations in the value of the foreign currencies in which we operate relative to the U.S. dollar could reduce the cost competitiveness of our products or those of our subsidiaries.

Major fluctuations in the value of the euro, the Mexican peso or the RMB relative to the U.S. dollar and other major currencies could reduce the cost competitiveness of our products or those of our subsidiaries, as compared to foreign competition. For example, if the U.S. dollar were to appreciate against the euro, the Mexican peso or the RMB, the purchasing power of those currencies effectively would be reduced against the U.S. dollar, making our U.S.-manufactured products more expensive in the euro zone, Mexico and China compared to local competitors. An appreciation of the U.S. dollar against the euro, the Mexican peso or the RMB also would increase the cost of U.S. dollar-denominated purchases for our operations in the euro zone, Mexico and China, including purchases of raw materials. We would be forced to deduct these cost increases from our profit margin or attempt to pass them along to consumers. These fluctuations could adversely affect our results of operations and financial condition.

#### Devaluation or depreciation of, or governmental conversion controls over, the foreign currencies in which we operate could affect our ability to convert the earnings of our foreign subsidiaries into U.S. dollars.

Major devaluation or depreciation of the Mexican peso could result in disruption of the international foreign exchange markets and may limit our ability to transfer or to convert Crisa's Mexican peso earnings into U.S. dollars and other currencies upon which we will rely in part to satisfy our debt obligations. While the Mexican government does not currently restrict, and for many years has not restricted, the right or ability of Mexican or foreign persons or entities to convert pesos into U.S. dollars or to transfer other currencies out of Mexico, the government could institute restrictive exchange rate policies in the future; restrictive exchange rate policies could adversely affect our results of operations and financial condition.

In addition, the government of China imposes controls on the convertibility of RMB into foreign currencies and, in certain cases, the remittance of currency out of China. Shortages in the availability of foreign currency may restrict the ability of our Chinese subsidiaries to remit sufficient foreign currency to make payments to us. Under existing Chinese foreign exchange regulations, payments of current account items, including profit distributions, interest payments and expenditures from trade-related transactions, can be made in foreign currencies without prior approval from the Chinese State Administration of Foreign Exchange by complying with certain procedural requirements. However, approval from appropriate government authorities is required where RMB are to be converted into foreign currencies and remitted out of China to pay capital expenses such as the repayment of bank loans denominated in foreign currencies. In the future, the Chinese government could institute restrictive exchange rate policies for current account transactions. These policies could adversely affect our results of operations and financial condition.

# If our hedges do not qualify as highly effective or if we do not believe that forecasted transactions would occur, the changes in the fair value of the derivatives used as hedges would be reflected in our earnings.

We account for derivatives in accordance with SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities," as amended by SFAS Nos. 137 and 138. We hold derivative financial instruments to hedge certain of our interest rate risks associated with long-term debt, commodity price risks associated with forecasted

future natural gas requirements and foreign exchange rate risks associated with transactions denominated in a currency other than the U.S. dollar. These derivatives qualify for hedge accounting if the hedges are highly effective and we have designated and documented contemporaneously the hedging relationships involving these derivative instruments. If our hedges do not qualify as highly effective or if we do not believe that forecasted transactions would occur, the changes in the fair value of the derivatives used as hedges will impact our results of operations and could significantly impact our earnings.

## We are subject to various environmental legal requirements and may be subject to new legal requirements in the future; these requirements could have a material adverse effect on our operations.

Our operations and properties, both in the U.S. and abroad, are subject to extensive laws, ordinances, regulations and other legal requirements relating to environmental protection, including legal requirements governing investigation and clean-up of contaminated properties as well as water discharges, air emissions, waste management and workplace health and safety. These legal requirements frequently change and vary among jurisdictions. Compliance with these legal requirements, or the failure to comply with these requirements may have a material adverse effect on our operations.

We have incurred, and expect to incur, costs to comply with environmental legal requirements, and these costs could increase in the future. Many environmental legal requirements provide for substantial fines, orders (including orders to cease operations) and criminal sanctions for violations. These legal requirements may apply to conditions at properties that we presently or formerly owned or operated, as well as at other properties for which we may be responsible, including those at which wastes attributable to the Company were disposed. A significant order or judgment against us, the loss of a significant permit or license or the imposition of a significant fine may have a material adverse effect on operations.

# Our failure to protect our intellectual property or prevail in any intellectual property litigation could materially and adversely affect our competitive position, reduce revenue or otherwise harm our business.

Our success depends in part on our ability to protect our intellectual property rights. We rely on a combination of patent, trademark, copyright and trade secret laws, licenses, confidentiality and other agreements to protect our intellectual property rights. However, this protection may not be fully adequate. Our intellectual property rights may be challenged or invalidated, an infringement suit by us against a third party may not be successful and/or third parties could adopt trademarks similar to our own. In particular, third parties could design around or copy our proprietary furnace, manufacturing and mold technologies, which are important contributors to our competitive position in the glass tableware industry. We may be particularly susceptible to these challenges in countries where protection of intellectual property rights of third parties. Any such claims, whether or not meritorious, could result in costly litigation and divert the efforts of our personnel. Our failure to protect our intellectual property or prevail in any intellectual property litigation could materially and adversely affect our competitive position, reduce revenue or otherwise harm our business.

#### Our business may suffer if we do not retain our senior management.

We depend on our senior management. The loss of services of any of the members of our senior management team could adversely affect our business until a suitable replacement can be found. There may be a limited number of persons with the requisite skills to serve in these positions, and we may be unable to locate or employ such qualified personnel on acceptable terms.

# Our high level of debt, as well as incurrence of additional debt, may limit our operating flexibility, which could adversely affect our results of operations and financial condition and prevent us from fulfilling our obligations.

We have a high degree of financial leverage. As of December 31, 2006, we had \$491.2 million of debt outstanding, net of discounts and warrants, of which approximately \$46.2 million consists of debt secured by a first-priority lien on our assets and \$407.3 million of the Senior Secured Notes, which are secured by a second-priority

lien on our collateral, and the PIK Notes, which are secured by a third-priority lien on our collateral. Our ABL Facility provides for borrowings up to \$150.0 million by Libbey Glass and Libbey Europe B.V. (a non-guarantor subsidiary), of which, as of December 31, 2006, we had borrowed \$46.2 million, with another \$8.4 million of availability being used for outstanding letters of credit. As a result of borrowing base limitations, an additional \$44.7 million was immediately available for borrowing. We have also obtained a loan in the amount of RMB 250 million (approximately \$32.0 million) from China Construction Bank Corporation Langfang Economic Development Area Sub-Branch ("CCBC") to finance the construction of our Greenfield facility in China ("RMB Loan"). As of December 31, 2006, we had borrowed the entire amount available under that line of credit. Our ABL Facility, the indenture governing the PIK Notes and the indenture governing the Senior Secured Notes require us to comply with certain covenants, including limits on additional indebtedness, certain business activities and investments and, under certain circumstances in the case of our ABL Facility, the maintenance of financial ratios under certain circumstances. See "Management's Discussion and Analysis; Capital Resources and Liquidity — Borrowings" below. We may also incur additional debt in the future.

Our high degree of leverage, as well as the incurrence of additional debt, could have important consequences for our business, such as:

- making it more difficult for us to satisfy our financial obligations, including with respect to the Senior Secured Notes and the PIK Notes;
- limiting our ability to make capital investments in order to expand our business;
- limiting our ability to obtain additional debt or equity financing for working capital, capital expenditures, product development, debt service requirements, acquisitions or other purposes;
- limiting our ability to invest operating cash flow in our business and future business opportunities, because we use a substantial portion of these funds to service debt and because our covenants restrict the amount of our investments;
- limiting our ability to withstand business and economic downturns and/or place us at a competitive disadvantage compared to our competitors that have less debt, because of the high percentage of our operating cash flow that is dedicated to servicing our debt; and
- limiting our ability to pay dividends.

If we cannot service our debt or if we fail to meet our covenants, we could have substantial liquidity problems. In those circumstances, we might have to sell assets, delay planned investments, obtain additional equity capital or restructure our debt. Depending on the circumstances at the time, we may not be able to accomplish any of these actions on favorable terms or at all.

In addition, the indenture governing the Senior Secured Notes and the indenture governing the PIK Notes contain restrictive covenants that limit our ability to engage in activities that may be in our long-term best interests. Our failure to comply with those covenants could result in an event of default that, if not cured or waived, could result in the acceleration of all of our indebtedness.

## ITEM 1B. UNRESOLVED STAFF COMMENTS

None.

## **ITEM 2.** *PROPERTIES*

The following information sets forth the location and size of our principal facilities at December 31, 2006:

|                           | Squar   | e Feet  |
|---------------------------|---------|---------|
| Location                  | Owned   | Leased  |
| Toledo, Ohio:             |         |         |
| Manufacturing             | 974,000 |         |
| Warehousing/Distribution  | 988,000 | 305,000 |
| Shreveport, Louisiana:    |         |         |
| Manufacturing             | 494,000 |         |
| Warehousing/Distribution  | 165,000 | 646,000 |
| Syracuse, New York:       |         |         |
| Manufacturing             | 549,000 | _       |
| Warehousing/Distribution  | 104,000 | _       |
| Dane, Wisconsin:          |         |         |
| Manufacturing             | 56,000  | —       |
| Warehousing/Distribution  | 62,000  | _       |
| Monterrey, Mexico:        |         |         |
| Manufacturing             | 502,000 | 460,000 |
| Warehousing/Distribution  | 263,000 | 621,000 |
| Leerdam, Netherlands:     |         |         |
| Manufacturing             | 276,000 |         |
| Warehousing/Distribution  | 312,000 | 326,000 |
| Mira Loma, California:    |         |         |
| Warehousing/Distribution  | _       | 351,000 |
| Laredo, Texas:            |         |         |
| Warehousing/Distribution  | 149,000 | 117,000 |
| West Chicago, Illinois:   |         |         |
| Warehousing/Distribution  | _       | 249,000 |
| Marinha Grande, Portugal: |         |         |
| Manufacturing             | 217,000 |         |
| Warehousing/Distribution  | 131,000 | 68,000  |
| Langfang, China:          |         |         |
| Manufacturing             | 350,000 | _       |
| Warehousing/Distribution  | 226,000 | _       |
|                           |         |         |

In addition to the facilities listed above, our headquarters (Toledo, Ohio), some warehouses (various locations), sales offices (various locations) and various outlet stores are located in leased space. We also utilize various warehouses as needed on a month-to-month basis.

All of our properties are currently being utilized for their intended purpose. We believe that all of our facilities are well maintained and adequate for our planned operational requirements.

## ITEM 3. LEGAL PROCEEDINGS

We are involved in various routine legal proceedings arising in the ordinary course of our business. No pending legal proceeding is deemed to be material.

## ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

### None

## **EXECUTIVE OFFICERS OF THE REGISTRANT**

Our executive officers have a wealth of business knowledge, experience and commitment to Libbey. In 2005, each of Mr. Meier, Chairman of the Board and Chief Executive Officer, and Mr. Reynolds, Executive Vice President and Chief Operating Officer, celebrated 35 years of service with Libbey. In addition, the average years of service of all of our executive officers is 20 years.

| Name and Title  | Professional Background   |
|---|---|
| John F. Meier<br>Chairman and Chief<br>Executive Officer                            | Mr. Meier, 59, has been Chairman of the Board and Chief Executive Officer of<br>Libbey since the Company went public in June 1993. Since joining the<br>Company in 1970, Mr. Meier has served in various marketing positions,<br>including a five-year assignment with Durobor, S.A., Belgium. In 1990,<br>Mr. Meier was named General Manager of Libbey and a corporate Vice<br>President of Owens-Illinois, Inc., Libbey's former parent company. Mr. Meier is<br>a member of the Board of Directors of Cooper Tire & Rubber Company<br>(NYSE: CTB), Applied Industrial Technologies (NYSE: AIT), and also serves<br>on the board of his alma mater, Wittenberg University. Mr. Meier has been a<br>director of the Company since 1987. |
| Richard I. Reynolds<br>Executive Vice President<br>and Chief Operating Officer      | Mr. Reynolds, 60, has served as Libbey's Executive Vice President and Chief Operating Officer since 1995. Mr. Reynolds was Libbey's Vice President and Chief Financial Officer from June 1993 to 1995. From 1989 to June 1993, Mr. Reynolds was Director of Finance and Administration. Mr. Reynolds has been with Libbey since 1970 and has been a director of the Company since 1993.   |
| Kenneth G. Wilkes<br>Vice President,<br>General Manager<br>International Operations | Mr. Wilkes, 49, has served as Vice President, General Manager International<br>Operations since May 2003. He served as Vice President and Chief Financial<br>Officer of the Company from November 1995 to May 2003. From August 1993<br>to November 1995, Mr. Wilkes was Vice President and Treasurer of the<br>Company. Prior to joining the Company, Mr. Wilkes was a Senior Corporate<br>Banker, Vice President of The First National Bank of Chicago.   |
| Scott M. Sellick<br>Vice President and<br>Chief Financial Officer                   | Mr. Sellick, 44, has served as Vice President, Chief Financial Officer since May 2003. From May 2002 to May 2003, Mr. Sellick was Libbey's Director of Tax and Accounting. From August 1997 to May 2002, he served as Director of Taxation. Before joining the Company in August 1997, Mr. Sellick was Tax Director for Stant Corporation and worked in public accounting for Deloitte & Touche in the audit and tax areas.   |
| Kenneth A. Boerger<br>Vice President<br>and Treasurer                               | Mr. Boerger, 48, has been Vice President and Treasurer since July 1999. From 1994 to July 1999, Mr. Boerger was Corporate Controller and Assistant Treasurer. Since joining the Company in 1984, Mr. Boerger has held various financial and accounting positions. He has been involved in the Company's financial matters since 1980, when he joined Owens-Illinois, Inc., Libbey's former parent company.  |
| Daniel P. Ibele<br>Vice President,<br>General Sales Manager                         | Mr. Ibele, 46, was named Vice President, General Sales Manager, North<br>America of the Company in June 2006. From March 2007 to June 2006 he was<br>Vice President, General Sales Manager of the Company. Previously, Mr. Ibele<br>had been Vice President, Marketing and Specialty Operations since September<br>1997. Mr. Ibele was Vice President and Director of Marketing at Libbey from<br>1995 to September 1997. From the time he joined Libbey in 1983 until 1995,<br>Mr. Ibele held various marketing and sales positions.   |
| Timothy T. Paige<br>Vice President-<br>Administration                               | Mr. Paige, 49, has been Vice President-Administration since December 2002.<br>From January 1997 until December 2002, Mr. Paige was Vice President and<br>Director of Human Resources of the Company. From May 1995 to January<br>1997, Mr. Paige was Director of Human Resources of the Company. Prior to<br>joining the Company, Mr. Paige was employed by Frito-Lay, Inc. in human<br>resources management positions.   |

Susan A. Kovach Vice President, General Counsel and Secretary Ms. Kovach, 47, has been Vice President, General Counsel and Secretary of the Company since July 2004. She joined Libbey in December 2003 as Vice President, Associate General Counsel and Assistant Secretary. Prior to joining Libbey, Ms. Kovach was Of Counsel to Dykema, a large, Detroit-based law firm, from 2001 through November 2003. She served from 1997 to 2001 as Vice President, General Counsel and Corporate Secretary of Omega Healthcare Investors, Inc. (NYSE: OHI). From 1998 to 2000 she held the same position for Omega Worldwide, Inc., a NASDAQ-listed firm providing management services and financing to the aged care industry in the United Kingdom and Australia. Prior to joining Omega Healthcare Investors, Inc., Ms. Kovach was a partner in Dykema from 1995 through November 1997 and an associate in Dykema from 1985 to 1995.

#### PART II

## ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

#### Common Stock and Dividends

Libbey Inc. common stock is listed for trading on the New York Stock Exchange under the symbol LBY. The price range and dividends declared for our common stock were as follows:

|                |             | 2006    |                  | 2005        |         |                  |  |
|----------------|-------------|---------|------------------|-------------|---------|------------------|--|
|                | Price Range |         | Cash<br>Dividend | Price Range |         | Cash<br>Dividend |  |
|                | High        | Low     | Declared         | High        | Low     | Declared         |  |
| First Quarter  | \$12.10     | \$ 6.85 | \$0.025          | \$25.03     | \$20.44 | \$0.10           |  |
| Second Quarter | \$15.58     | \$ 5.91 | \$0.025          | \$21.14     | \$15.23 | \$0.10           |  |
| Third Quarter  | \$11.75     | \$ 5.90 | \$0.025          | \$18.74     | \$14.99 | \$0.10           |  |
| Fourth Quarter | \$12.53     | \$10.33 | \$0.025          | \$15.25     | \$10.12 | \$0.10           |  |

On March 1, 2007, there were 858 registered common shareholders of record. We have paid a regular quarterly cash dividend since our Initial Public Offering in 1993. The declaration of future dividends is within the discretion of the Board of Directors of Libbey and will depend upon, among other things, business conditions, earnings and the financial condition of Libbey.

## **Equity Compensation Plan Information**

Following are the number of securities and weighted average exercise price thereof under our compensation plans approved and not approved by security holders as of December 31, 2006:

| <u>Plan Category</u>  | Number of<br>Securities to be<br>Issued Upon<br>Exercise of<br>Outstanding<br>Options, Warrants<br>and Rights | Weighted Average<br>Exercise Price of<br>Outstanding<br>Options, Warrants<br>and Rights | Number of<br>Securities<br>Remaining Available<br>for Future Issuance<br>Under Equity<br>Compensation Plans<br>(1) |
|---|---|---|--|
| Equity compensation plans approved by security holders        | 1,411,626   | \$27.43   | 1,949,385  |
| Equity compensation plans not approved<br>by security holders | 0   | 0   | 0  |
| Total   | 1,411,626   | \$27.43   | 1,949,385  |

(1) This total includes 1,474,485 securities that are available for grant under the Libbey Inc. 2006 Omnibus Incentive Plan and 474,782 securities that are available under the Libbey Inc. 2002 Employee Stock Purchase Plan (ESPP). See note 15 to the Consolidated Financial Statements for further disclosure with respect to these plans.

## **Issuer Purchases of Equity Securities**

Following is a summary of the 2006 fourth quarter activity in our share repurchase program:

| Period                              | Total Number of<br>Shares Purchased | Average Price Paid<br>per Share | Total Number of<br>Shares Purchased as<br>Part of Publicly<br>Announced Plans or<br>Programs | Maximum Number of<br>Shares that May Yet<br>Be Purchased Under<br>the Plans or<br>Programs (1) |
|-------------------------------------|-------------------------------------|---------------------------------|--|--|
| October 1 to<br>October 31, 2006    | _                                   | _                               | _  | 1,000,000  |
| November 1, to<br>November 30, 2006 | _                                   | _                               | _  | 1,000,000  |
| December 1, to<br>December 31, 2006 | =                                   | =                               | =  | 1,000,000  |
| Total                               | =                                   | <u> </u>                        | =  | 1,000,000  |

(1) We announced on December 10, 2002, that our Board of Directors authorized the purchase of up to 2,500,000 shares of our common stock in the open market and negotiated purchases. There is no expiration date for this plan. In 2003, 1,500,000 shares of our common stock were purchased for \$38.9 million. No additional shares were purchased in 2006, 2005 or 2004. Our ABL Facility and the indentures governing the Senior Secured Notes and the PIK Notes significantly restrict our ability to repurchase additional shares,

## ITEM 6. SELECTED FINANCIAL DATA

Information with respect to Selected Financial Data is incorporated by reference to our 2006 Annual Report to Shareholders.

## ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

## FORWARD LOOKING STATEMENTS

This document and supporting schedules contain statements that are not historical facts and constitute projections, forecasts or forward-looking statements. For a description of the forward-looking statements and risk factors that may affect our performance, see the "Risk Factors" section above.

Additionally, for an understanding of the significant factors that influenced our performance during the past three years, the following should be read in conjunction with the audited Consolidated Financial Statements and Notes.

#### **OVERVIEW**

Libbey is the leading producer of glass tableware products in the Western Hemisphere, in addition to supplying to key markets throughout the world. With Libbey's roots dating back to 1818, we have the largest manufacturing, distribution and service network among North American glass tableware manufacturers. We design and market an extensive line of high-quality glass tableware, ceramic dinnerware, metal flatware, hollowware and serveware, and plastic items to a broad group of customers in the foodservice, retail, business-to-business and industrial markets. We own and operate two glass tableware manufacturing plants in the United States as well as glass tableware manufacturing plants in the Netherlands, Portugal, China and Mexico. We also own and operate a ceramic dinnerware plant in New York and a plastics plant in Wisconsin. In addition, we import products from overseas in order to complement our line of manufactured items. The combination of manufacturing and procurement allows us to compete in the global tableware market by offering an extensive product line at competitive prices.

During 2006, we undertook several key strategic initiatives:

- On June 16, 2006, we purchased the remaining 51 percent of Crisa that we did not previously own. Crisa is the largest glass tableware manufacturer in Latin America and has 63 percentage of the glass tableware market in Mexico.
- In June 2006, we closed a private offering of \$306 million senior secured notes and \$102 million senior subordinated secured pay-in-kind notes. Concurrently, we entered into a new \$150 million asset-based loan facility (ABL Facility). We used the proceeds from these financings to purchase the remaining 51 percent equity interest in Crisa; to repay substantially all existing indebtedness of Libbey and Crisa; and to pay related fees, expenses and redemption premiums.
- In June 2006, we announced plans to consolidate Crisa's two principal manufacturing facilities into a single facility in order to reduce fixed costs. In connection with this consolidation, we recognized special charges of approximately \$18.9 million. We expect to realize annual cost savings of \$13 to \$15 million associated with the consolidation starting mid 2007.
- We completed the construction of our new production facility in China. We began production at the facility in early 2007, and in early April 2007 we expect to begin customer shipments of products produced at that facility.

#### **RESULTS OF OPERATIONS**

The following table presents key results of our operations for the years 2006, 2005 and 2004:

| Dollars in thousands,<br>except percentages and   |            |            | Varia         | nce           |            |           | Varia         | nce           |
|---|------------|------------|---------------|---------------|------------|-----------|---------------|---------------|
| per-share amounts<br>Year end December 31,  | 2006       | 2005       | In<br>dollars | In<br>percent | 2005       | 2004      | In<br>dollars | In<br>percent |
| Net sales   | \$689,480  | \$568,133  | \$121,347     | 21.4%         | \$568,133  | \$544,767 | \$ 23,366     | 4.3%          |
| Gross profit  | \$123,164  | \$ 86,542  | \$ 36,622     | 42.3%         | \$ 86,542  | \$100,462 | \$(13,920)    | (13.9)%       |
| Gross profit margin   | 17.9%      | 15.2%      |               |               | 15.2%      | 18.4%     |               |               |
| Income (loss) from operations (IFO)   | \$ 19,264  | \$ (8,917) | \$ 28,181     | 316.0%        | \$ (8,917) | \$ 23,895 | \$(32,812)    | (137.3)%      |
| IFO margin  | 2.8%       | (1.6)%     | 6             |               | (1.6)%     | 6 4.4%    |               |               |
| Earnings (loss) before interest and income taxes after minority interest (EBIT)(1)                        |            | \$(10,484) | \$ 28,432     | 271.2%        | \$(10,484) | \$ 24,829 | \$(35,313)    | (142.2)%      |
| EBIT margin   | 2.6%       | (1.8)%     | 0             |               | (1.8)%     | 6 4.6%    |               |               |
| Earnings before interest, taxes,<br>depreciation, and amortization after<br>minority interest (EBITDA)(1) | \$ 53,504  | \$ 21,733  | \$ 31,771     | 146.2%        | \$ 21,733  | \$ 54,334 | \$(32,601)    | (60.0)%       |
| EBITDA margin   | 7.8%       | 3.8%       |               |               | 3.8%       | 10.0%     |               |               |
| Net (loss) income   | \$(20,899) | (19,355)   | \$ (1,544)    | (8.0)%        | \$(19,355) | \$ 8,252  | \$(27,607)    | (334.5)%      |
| Net (loss) income margin  | (3.0%)     | ) (3.4)%   | 6             |               | (3.4)%     | 6 1.5%    |               |               |
| Diluted net (loss) income per share   | \$ (1.47)  | \$ (1.39)  | \$ (0.08)     | (5.8)%        | \$ (1.39)  | \$ 0.60   | \$ (1.99)     | (331.7)%      |

(1) We believe that EBIT and EBITDA, non-GAAP financial measures, are useful metrics for evaluating our financial performance, as they are measures that we use internally to assess our performance. For reconciliation from income before income taxes to EBIT and EBITDA, see the "Reconciliation of Non-GAAP Financial Measures" section below.

## **Special Charges**

Over the past few years we have undertaken several initiatives to reduce our future cost profile and, as a result, we have incurred one-time special charges that have been reflected in the Consolidated Financial Statements. The following is a summary of these initiatives (see note 10 for further information):

- In June 2006, we announced plans to consolidate Crisa's two principal manufacturing facilities into one facility. These charges were reflected in 2006 in the amount of \$18.9 million.
- In the second quarter of 2005, we announced a ten percent reduction in our North American salaried workforce. These charges were primarily reflected in 2005 in the amount of \$4.7 million.
- In August 2004, we announced that we were realigning our domestic glass tableware production capacity by closing our City of Industry, California manufacturing facility. These charges were primarily reflected in 2004 and 2005 in the amount of \$14.5 million and \$1.1 million, respectively.

In addition to these special charges, we also have incurred the following one-time charges (see note 10 for further information):

- In June 2006, we incurred a pretax charge of \$4.9 million relating to the write-off of unamortized finance fees on the debt of Libbey and Crisa that we refinanced.
- During 2005, we incurred a pretax charge of \$16.5 million at Syracuse China relating to asset impairments and an inventory write-down.
- During 2005, we incurred \$4.9 million in pension settlement charges related to excess lump sum distributions taken by employees during 2005.

|  | Twelve Months Ended<br>December 31,<br>2006 | Twelve Months Ended<br>December 31,<br>2005 | Twelve Months Ended<br>December 31,<br>2004 |
|--|---|---|---|
|  |   | <b>Dollars in Thousands</b>                 |   |
| Cost of sales                                      | \$ 2,158                                    | \$ 1,965                                    | \$ 6,526                                    |
| Selling, general and administrative expenses       | _   | 1,347                                       | _   |
| Impairment of goodwill and other intangible assets | _   | 9,179                                       | _   |
| Special charges                                    | 16,334                                      | 14,745                                      | 7,993                                       |
| Interest expense                                   | 4,906                                       |   |   |
| Total special charges                              | \$23,398                                    | \$27,236                                    | \$14,519                                    |

The following table summarizes the special charges included in the above results from operations table for the years 2006, 2005 and 2004:

#### Discussion of 2006 vs. 2005 Results of Operations

#### Net Sales

In 2006, sales increased 21.4 percent to \$689.5 million from \$568.1 million in 2005. The increase in sales was primarily attributable to the consolidation of the sales of Crisa, increases of more than 6.0 percent in shipments to foodservice glassware customers and increases of over 9.0 percent to retail glassware customers. Shipments of Traex products and World Tableware products increased over 8.0 percent. Royal Leerdam and Crisal also experienced increased shipments in 2006 of approximately 14.9%. However, shipments to industrial customers were down 7.0 percent and shipments of Syracuse China products were down 2.4 percent during 2006.

#### Gross Profit

Gross profit increased in 2006 by \$36.6 million, or 42.3 percent, compared to 2005. Gross profit as a percentage of net sales increased to 17.9 percent in 2006, compared to 15.2 percent in 2005. Gross profit, excluding special charges, was \$125.3 million for 2006, compared to \$88.5 million for 2005, representing an increase of \$36.8 million or 41.6 percent. As a percentage of net sales, gross profit, excluding special charges, for 2006 was 18.2 percent, compared to 15.6 percent for 2005. Contributing to the increase in gross profit, excluding special charges, were the consolidation of Crisa, higher overall sales and higher production activity in both the United States and Europe, offset by increased costs for pension and retiree medical benefits and natural gas, higher distribution costs related to the increased sales, and the warehouse management software implementation issues at our Toledo facility. For a reconciliation of gross profit to gross profit, excluding special charges, see "Reconciliation on Non-GAAP Financial Measures" below.

#### Income (loss) from operations

Income from operations was \$19.3 million in 2006, compared to a loss from operations of \$8.9 million in 2005. Income from operations as a percentage of net sales increased to 2.8 percent in 2006, compared to (1.6) percent in 2005. Income from operations, excluding special charges, was \$37.8 million for 2006, compared to \$18.3 million for 2005, representing an increase of \$19.4 million or 106.1 percent. As a percentage of net sales, income from operations, excluding special charges, for 2006 was 5.5 percent, compared to 3.2 percent for 2005. Selling, general and administrative expenses, excluding special charges, increased by \$17.4 million from 2005 to 2006, and represented 12.7 percent of net sales for 2006, compared to 12.4 percent of net sales for 2005. The increase in selling, general and administrative expenses primarily related to the consolidation of Crisa, the new accounting rules on equity compensation expense, accrued profit sharing based on the improved financial results, and start-up costs for our new facility in China. For a reconciliation of income from operations, to income from operations, excluding special charges, see "Reconciliation on Non-GAAP Financial Measures" below.

#### Earnings (loss) before interest and income taxes (EBIT)

Earnings before interest and income taxes increased by \$28.4 million, or 271.2 percent, from \$(10.5) million in 2005 to \$17.9 million in 2006. EBIT as a percentage of net sales increased to 2.6 percent in 2006, compared to (1.8) percent in 2005. EBIT, excluding special charges, was \$36.4 million for 2006, compared to \$16.8 million for 2005, representing an increase of \$19.6 million or 116.7 percent. As a percentage of net sales, EBIT, excluding special charges, for 2006 was 5.3 percent, compared to 3.0 percent for 2005. EBIT, excluding special charges, increased due to the increase in income from operations, excluding special charges, and an increase in pretax equity earnings from Crisa of \$6.1 million as a result of higher sales, higher translation gain, and lower natural gas and electricity costs. Partially offsetting these improvements was an increase in other expense of \$5.8 million, primarily attributed to an increase in our natural gas contracts (note 16) and translation losses. For a reconciliation of EBIT to income before income taxes and a reconciliation of EBIT, excluding special charges, see "Reconciliation of Non-GAAP Financial Measures" below.

#### Earnings before interest, taxes, depreciation and amortization (EBITDA)

EBITDA increased by \$31.8 million, or 146.2 percent, from \$21.7 million in 2005 to \$53.5 million in 2006. As a percentage of net sales, EBITDA was 7.8 percent in 2006, compared to 3.8 percent in 2005. EBITDA, excluding special charges, was \$72.0 million for 2006, compared to \$49.0 million for 2005, representing an increase of \$23.0 million or 47 percent. As a percentage of net sales, EBITDA, excluding special charges, for 2006 was 10.4 percent, compared to 8.6 percent for 2005. The increase in EBITDA, excluding special charges, is attributable to the factors described above with respect to EBIT, excluding special charges, and to an increase in depreciation and amortization in 2006 resulting from higher capital expenditures and the consolidation of Crisa. For a reconciliation of EBITDA to income before taxes and a reconciliation of EBITDA, excluding special charges, see "Reconciliation on Non-GAAP Financial Measures" below.

#### Net loss and diluted loss per share

We reported a net loss of \$20.9 million, or \$1.47 per diluted share, in 2006, compared to a net loss of \$19.4 million, or \$1.39 per diluted share, in 2005. Net loss as a percentage of net sales was (3.0) percent, compared to (3.4) percent in 2005. Net loss, excluding special charges, increased by \$4.9 million from \$(1.1) million in 2005 to \$3.8 million in 2006. Net loss increased in 2006 as the result of increased interest expense of \$31.3 million, partially offset by increases in EBIT as described above. The increase in interest expense is the result of the refinancing consummated on June 16, 2006. Contributing to the increase in interest expense was a write-off of \$4.9 million of financing fees associated with debt retired during 2006, as well as higher debt and higher average interest rates. See further discussion under "Borrowings" below. The effective tax rate increased to 27.1 percent during 2006 from 24.8 percent in 2005. This change in the rate was primarily attributable to the Crisa acquisition and related financing. As detailed in "Reconciliation of Non-GAAP Financial Measures" below, net loss per diluted share, excluding special charges, was \$0.27 in 2006, compared to net income per diluted share, excluding special charges, of \$0.08 in 2005.

#### Discussion of 2005 vs. 2004 Results of Operations

## Net sales

In 2005, sales increased 4.3 percent to \$568.1 million from \$544.8 million in 2004. The increase in sales was attributable to the Crisal acquisition and higher sales of World Tableware, Syracuse China and Traex products. Total sales outside the U.S. increased by \$33.1 million, or 26.4 percent, in 2005 compared to 2004. This increase was mainly attributable to the acquisition of Crisal in the first quarter of 2005. The increase in net sales was partially offset by slightly lower glassware shipments to foodservice and retail customers and a nearly 15.0 percent decline in shipments to industrial glassware customers resulting primarily from softness in the candle industry.

#### Gross profit

Gross profit decreased in 2005 by \$13.9 million, or 13.9 percent, compared to 2004. Gross profit as a percentage of net sales decreased to 15.2 percent in 2005, compared to 18.4 percent in 2004. The decrease in gross

profit was attributable to increased costs for pension and retiree medical benefits, natural gas, a \$6.8 million increase in self insured workers compensation expense, and inventory reduction efforts (excess manufacturing downtime and close-out sales). In addition, during 2005 we incurred special charges of \$2.0 million, compared to \$6.5 million in 2004, as discussed above.

#### Income (loss) from operations

Loss from operations was \$8.9 million in 2005, compared to income from operations of \$23.9 million in 2004. Income from operations as a percentage of net sales declined to (1.6) percent in 2005, compared to 4.4 percent in 2004. Selling, general and administrative expenses increased by \$3.0 million in 2005, compared to 2004, and represented 12.6 percent of net sales for each of 2005 and 2004. The increase in selling, general and administrative expenses in 2005 and 2004 and 2005 was mainly attributable to the acquisition of Crisal and special charges related to our 2005 salaried workforce reduction program.

#### Earnings (loss) before interest and income taxes (EBIT)

Earnings before interest and income taxes decreased by \$35.3 million, or 142.2 percent, in 2005, compared to 2004. EBIT as a percentage of net sales decreased 6.4 percent in 2005 to (1.8) percent, compared to 4.6 percent in 2004. EBIT declined due to the reduction in income from operations in addition to an increased equity loss from Crisa of \$2.7 million. The increase in the Crisa equity loss was a result of lower machine activity, higher repair expenses, higher natural gas costs and the recording of a prior year severance indemnity obligation. For a reconciliation of EBIT to income before income taxes, see "Reconciliation of Non-GAAP Financial Measures" below.

## Earnings before interest, taxes, depreciation and amortization (EBITDA)

EBITDA decreased by \$32.3 million, or 59.5 percent, in 2005, compared to 2004. As a percentage of net sales, EBITDA was 3.9 percent in 2005, compared to 10.0 percent in 2004. Lower EBIT was offset by a \$3.0 million increase in depreciation and amortization in 2005, compared to 2004. The increase in depreciation and amortization was the result of higher capital expenditures and the acquisition of Crisal. For a reconciliation of EBITDA to income before income taxes, see "Reconciliation of Non-GAAP Financial Measures" below.

#### Net (loss) income and diluted (loss) earnings per share

We reported a net loss of \$19.4 million, or \$1.39 per diluted share, in 2005, compared to net income of \$8.3 million, or \$0.60 per diluted share, in 2004. Net (loss) income as a percentage of net sales was (3.4) percent in 2005, compared to 1.5 percent in 2004. Net income declined in 2005 as the result of lower EBIT and the write-off of financing fees of \$1.8 million, classified as interest expense, as the result of our debt covenant amendments. The effective tax rate declined to 24.8 percent during 2005 from 30.0 percent in 2004. This reduction was primarily attributable to changes in Mexican tax rates and changes in state tax credits. As detailed in "Reconciliation of Non-GAAP Financial Measures" below, net income per diluted share, excluding special charges, was \$0.08 in 2005, compared to net income per diluted share, excluding special charges, of \$1.34 in 2004.

#### SEGMENT RESULTS OF OPERATIONS

The following table summarizes the results of operations for our three segments described as follows:

- North American Glass-includes sales of glass tableware from subsidiaries throughout the United States, Canada and Mexico.
- North American Other-includes sales of ceramic dinnerware; metal tableware, hollowware and serveware; and plastic items from subsidiaries in the United States.
- International-includes worldwide sales of glass tableware from subsidiaries outside the United States, Canada and Mexico.

| Dollars in Thousands, Except                                 |           |            | Vari       | ance       |            |           | Vari  | ance       |
|--|-----------|------------|------------|------------|------------|-----------|---|------------|
| Percentages Year End December 31,                            | 2006      | 2005       | In Dollars | In Percent | 2005       | 2004      | In Dollars                                    | In Percent |
| Net sales:   |           |            |            |            |            |           |   |            |
| North American Glass   | \$476,696 | \$365,037  | \$111,659  | 30.6%      | \$365,037  | \$379,654 | \$(14,617)                                    | (3.9)%     |
| North American Other   | 114,581   | 109,945    | 4,636      | 4.2%       | 109,945    | 103,555   | 6,390   | 6.2%       |
| International  | 106,798   | 95,399     | 11,399     | 11.9%      | 95,399     | 66,946    | 28,453  | 42.5%      |
| Eliminations   | (8,595)   | (2,248)    |            |            | (2,248)    | (5,388)   |   |            |
| Consolidated net sales                                       | \$689,480 | \$568,133  | \$121,347  | 21.4%      | \$568,133  | \$544,767 | \$ 23,366                                     | 4.3%       |
| Earnings (loss) before interest and taxes (EBIT):            |           |            |            |            |            |           |   |            |
| North American Glass   | \$ 5,471  | \$ 7,062   | \$ (1,591) | (22.5)%    | \$ 7,062   | \$ 11,061 | \$ (3,999)                                    | (36.2)%    |
| North American Other   | 9,382     | (14,411)   | 23,793     | 165.1%     | (14,411)   | 11,462    | (25,873)                                      | (225.7)%   |
| International  | 3,161     | (3,101)    | 6,262      | 201.9%     | (3,101)    | 2,306     | (5,407)                                       | (234.5)%   |
| Consolidated EBIT  | \$ 18,014 | \$(10,450) | \$ 28,464  | 272.4%     | \$(10,450) | \$ 24,829 | \$(35,279)                                    | (142.1)%   |
| EBIT Margin  | 2.6%      | (1.8)9     | 6          |            | (1.8)9     | %4.6%     | ·   |            |
| Special Charges (excluding write-<br>off of financing fees): |           |            |            |            |            |           |   |            |
| North American Glass   | \$ 18,534 | \$ 10,136  | \$ 8,398   | 82.8%      | \$ 10,136  | \$ 14,519 | \$ (4,383)                                    | 30.2%      |
| North American Other   | (42)      | 17,100     | (17,142)   | (100.2)%   | 17,100     | \$        | \$ 17,100                                     | 100.0%     |
| International  |           |            |            |            |            | \$        | <u>\$                                    </u> |            |
| Consolidated special charges                                 | \$ 18,492 | \$ 27,236  | \$ (8,744) | 32.1%      | \$ 27,236  | \$ 14,519 | \$ 12,717                                     | 87.6%      |

#### Discussion of 2006 vs. 2005 Segment Results of Operations

## North American Glass

Net sales increased 30.6 percent from \$365.0 million in 2005 to \$476.7 million in 2006. Excluding Crisa's net sales from June 16, 2006 through December 31, 2006, net sales increased 6.0 percent compared to 2005. This increase in net sales, excluding Crisa, was attributable to an increase of more than 6.0 percent in shipments to foodservice glassware customers and an increase of 9.0 percent to retail glassware customers. Shipments to industrial customers declined 7.0 percent during 2006.

EBIT decreased by \$1.6 million to \$5.5 million in 2006, compared to \$7.1 million in 2005. EBIT as a percentage of net sales decreased to 1.1 percent in 2006, compared to 1.9 percent in 2005. EBIT, excluding special charges, was \$24.0 million for 2006, compared to \$17.2 million in 2005. As a percentage of net sales, EBIT, excluding special charges, increased to 5.0 percent in 2006, compared to 4.7 percent in 2005. Higher sales and production activity, together with the consolidation of Crisa, contributed to the improvement in EBIT, excluding special charges, compared to 2005. Partially offsetting these improvements were higher distribution costs related to the increased sales and the warehouse management software implementation issues at our Toledo facility, and a \$3.5 million increase in charges, see "Reconciliation of Non-GAAP Financial Measures" below.

## North American Other

Net sales increased 4.2 percent from \$109.9 million in 2005 to \$114.6 million in 2006. This increase in net sales was attributable to increases of more than 8.0 percent in shipments of Traex products and World Tableware products, partially offset by a decline of 2.4 percent in shipments of Syracuse China products.

EBIT increased by \$23.8 million to \$9.4 million compared to a loss of \$(14.4) million in 2005. EBIT as a percentage of net sales increased to 8.2 percent in 2006, compared to (13.1) percent in 2005. EBIT, excluding special charges, was \$9.3 million for 2006, compared to \$2.7 million in 2005. As a percentage of net sales, EBIT, excluding special charges, increased to 8.2 percent in 2006, compared to 2.4 percent in 2005. Higher sales, improved margins and significantly higher production activity contributed to the increase in EBIT, excluding

special charges. For a reconciliation of North American Other EBIT, excluding special charges, see "Reconciliation of Non-GAAP Financial Measures" below.

#### International

For 2006, net sales increased 11.9 percent to \$106.8 million from \$95.4 million in 2005. This increase in net sales was attributable to increased business-to-business sales and the foreign exchange impact on translating euros to U.S. dollars.

EBIT increased by \$6.3 million to \$3.2 million in 2006, compared to a loss of \$(3.1) million in 2005. EBIT as a percentage of net sales increased to 3.0 percent in 2006, compared to (3.3) percent in 2005. Increased net sales and gross profit, in addition to an increase in pretax equity earnings from Crisa of \$6.1 million (Crisa results of operations post June 15, 2006 are included in the North American Glass reporting segment), all of which more than offset costs associated with the start up of the new facility in China, contributed to the improvement in EBIT in 2006 compared to 2005.

#### Discussion of 2005 vs. 2004 Segment Results of Operations

#### North American Glass

Net sales decreased 3.9 percent, from \$379.7 million in 2004 to \$365.0 million in 2005. Lower glassware shipments to foodservice and retail customers and a decrease of nearly 15.0 percent in shipments to industrial glassware customers (resulting primarily from softness in the candle industry) contributed to the decline in net sales.

EBIT decreased by \$4.0 million from \$11.1 million in 2004 to \$7.1 million in 2005. EBIT as a percentage of net sales decreased to 1.9 percent in 2005, compared to 2.8 percent in 2004. EBIT, excluding special charges, was \$17.2 million for 2005, as compared to \$25.6 million in 2004. As a percentage of net sales, EBIT, excluding special charges, decreased to 4.7 percent in 2005, compared to 6.7 percent in 2004. Increased costs for pension and retiree medical benefits, natural gas and inventory reduction efforts (excess manufacturing downtime and close-out sales) contributed to the decrease in EBIT, excluding special charges. For a reconciliation of North American Glass EBIT, excluding special charges, see "Reconciliation of Non-GAAP Financial Measures" below.

#### North American Other

Net sales increased 6.2 percent from \$103.6 million in 2004 to \$109.9 million in 2005. This increase in net sales was attributable to an increase in shipments of Traex, World Tableware and Syracuse China products.

EBIT decreased by \$25.9 million to a loss of \$(14.4) million in 2005, compared to income of \$11.5 million in 2004. EBIT as a percentage of net sales decreased to (13.1) percent in 2005, compared to 11.1 percent in 2004. EBIT, excluding special charges, was \$2.7 million for 2005, as compared to \$11.5 million in 2004. As a percentage of net sales, EBIT, excluding special charges, decreased to 2.4 percent in 2005, compared to 11.1 percent in 2004. Offsetting the increase in net sales discussed above, the decrease in EBIT, excluding special charges, was attributable to increased costs for pension and retiree medical benefits, a \$5.2 million increase in self insured workers compensation expense principally at Syracuse China, and inventory reduction efforts (excess manufacturing downtime and close-out sales). For a reconciliation of North American Other EBIT, excluding special charges, see "Reconciliation of Non-GAAP Financial Measures" below.

#### International

Net sales increased 42.5 percent from \$66.9 million in 2004 to \$95.4 million in 2005. This increase in net sales was attributable to the acquisition of Crisal in the first quarter of 2005, partially offset by a decline in shipments of Royal Leerdam products.

2005 EBIT decreased by \$5.4 million to a loss of \$(3.1) million, compared to income of \$2.3 million in 2004. EBIT as a percentage of net sales decreased to (3.3) percent in 2005, compared to 3.4 percent in 2004. An inventory reduction effort (excess manufacturing downtime and close-out sales) and the increased equity loss from Crisa of \$2.7 million (Crisa results of operations post June 15, 2006 are included in the North American Glass reporting

segment) contributed to the decline in EBIT. The increase in the Crisa equity loss was a result of lower machine activity, higher repair expenses, higher natural gas costs and the recording of a prior year severance indemnity obligation.

#### CAPITAL RESOURCES AND LIQUIDITY

#### **Balance Sheet and Cash flows**

#### Cash and Equivalents

At December 31, 2006, our cash balance increased to \$41.8 million from \$3.2 million December 31, 2005. As a result of the refinancing completed in June, working capital lines of credit were eliminated and with no short-term or overnight borrowings to repay, we realized an increase in cash on hand. We used a large portion of this excess cash to repay debt under the ABL Facility in January 2007.

## Working Capital

The following table presents working capital components for 2006 and 2005:

|                            |           |                                  | Vari       | ance       |
|----------------------------|-----------|----------------------------------|------------|------------|
| December 31,               | 2006      | 2005                             | In Dollars | In Percent |
|                            |           | s in thousands,<br>DSO, DIO, DPO |            | tages,     |
| Accounts receivable        | \$ 99,203 | \$ 79,042                        | \$20,161   | 25.5%      |
| DSO(1)(6)                  | 48.3      | 50.8                             |            |            |
| Inventories                | 159,123   | 122,572                          | 36,551     | 29.8%      |
| DIO(2)(6)                  | 77.4      | 78.7                             |            |            |
| Accounts payable           | 67,493    | 47,020                           | 20,473     | 43.5%      |
| DPO(3)(6)                  | 32.8      | 30.2                             |            |            |
| Working Capital(4)         | \$190,833 | \$154,594                        | \$36,239   | 23.4%      |
| DWC(5)(6)                  | 92.9      | 99.3                             |            |            |
| Percentage of net sales(6) | 25.0%     | 27.2%                            |            |            |

DSO, DIO, DPO and DWC are all calculated using net sales as the numerator on a 365-day calendar year.

- (1) Days sales outstanding (DSO) measures the number of days it takes to turn receivables into cash.
- (2) Days inventory outstanding (DIO) measures the number of days it takes to turn inventory into cash.
- (3) Days payable outstanding (DPO) measures the number of days it takes to pay the balances of our accounts payable.
- (4) Working capital is defined as inventories and accounts receivable less accounts payable.
- (5) Days working capital (DWC) measures the number of days it takes to turn our working capital into cash.
- (6) The 2006 calculations includes Crisa proforma net sales for 2006.

Working capital, defined as inventories and accounts receivable less accounts payable, increased by \$36.2 million in 2006, compared to 2005. As a percentage of net sales, working capital decreased to 25.0 percent in 2006, compared to 27.2 percent in 2005. Included in the \$190.8 million at the end of 2006 was \$39.0 million of working capital associated with the Crisa business acquired in June 2006. Working capital, excluding Crisa, was \$2.9 million lower than it was a year ago, reflecting our continued efforts to reduce our investment in working capital. Inventories, excluding Crisa, were \$4.0 million lower in 2006 compared to 2005, as the result of successful inventory reduction programs. Accounts receivable, excluding Crisa, decreased \$2.2 million and accounts payable, excluding Crisa, were \$3.3 million lower in 2006 compared to 2005. For a reconciliation of working capital, see "Reconciliation of Non-GAAP Financial Measures" below.

#### Borrowings

Our borrowings, prior to consummation of the refinancing on June 16, 2006, consisted of a revolving credit and swing line facility permitting borrowings up to an aggregate total of \$195 million, \$100 million of privately placed senior notes, a \$2.7 million promissory note in connection with the purchase of our Laredo, Texas warehouse and a euro-based working capital line for a maximum of #10 million. Other borrowings included the RMB Loan Contract and other debt related to Crisal.

On June 16, 2006, Libbey Glass issued, pursuant to private offerings, \$306 million aggregate principal amount of floating rate senior secured notes and \$102 million aggregate principal amount of senior subordinated secured pay-in-kind notes, both due 2011. Concurrently, Libbey Glass entered into a new \$150 million Asset Based Loan facility (ABL Facility), expiring in 2010.

Proceeds from these transactions were immediately used to repay existing bank and private placement indebtedness. In addition, proceeds were used for the acquisition of the remaining 51 percent equity interest in Crisa, for \$80.0 million, bringing our ownership of Crisa to 100 percent; for repayment of existing Crisa indebtedness of approximately \$71.9 million; and for related fees, expenses and redemption premiums of Libbey and Crisa.

|   | 0  | ,  |           |
|---|--|--|-----------|
|   | Interest Rate  | <u>Maturity Date</u><br>Dollars in thousands, except percentages |           |
| Borrowings under ABL facility             | floating   | December 16, 2010  | \$ 46,210 |
| Senior notes                              | floating (see<br>Interest rate<br>protection<br>Agreements<br>below) | June 1, 2011   | 306,000   |
| PIK notes                                 | 16.00%   | December 1, 2011   | 109,480   |
| Promissory note                           | 6.00%  | January 2007 to September 2016                                   | 1,985     |
| Notes payable                             | floating   | January 2007   | 226       |
| RMB loan contract                         | floating   | July 2012 to December 2012                                       | 32,050    |
| Obligations under capital leases          | floating   | January 2007 to May 2009   | 1,548     |
| Other debt                                | floating   | September 2009   | 1,954     |
| Total Borrowings                          |  |  | 499,453   |
| Less — unamortized discounts and warrants |  |  | 8,221     |
| Total Borrowings — $net(1)(2)$            |  |  | \$491,232 |

The following table presents our total borrowings at December 31, 2006:

 Total debt includes notes payable, long-term debt due within one year and long-term debt as stated in our Consolidated Balance Sheets.

(2) See contractual obligations section below on scheduled payments by period.

We had total borrowings of \$491.2 million at December 31, 2006, compared to total borrowings of \$261.7 million at December 31, 2005. The increase of \$229.6 in borrowings is primarily attributable to the acquisition of Crisa and the related refinancing and the completion of the new green-meadow facility in China. We were in compliance with all debt covenants as of December 31, 2006 and December 31, 2005.

Of our total indebtedness, \$188.0 million (after interest rate protection agreements as discussed below) is subject to fluctuating interest rates at December 31, 2006. A change in one percentage point in such rates would result in a change in interest expense of approximately \$1.9 million on an annual basis.

Included in Interest Expense is the amortization of discounts and warrants on the Senior Secured Notes and PIK Notes and financing fees of \$1.6 million for 2006.

#### Cash Flow

The following table presents key drivers to free cash flow for 2006, 2005 and 2004:

|                                     |            |            | Vari       | ance             |               |          | Vari       | ance       |
|-------------------------------------|------------|------------|------------|------------------|---------------|----------|------------|------------|
| December 31,                        | 2006       | 2005       | In dollars | In percent       | 2005          | 2004     | In dollars | In percent |
|                                     |            |            | Dolla      | rs in thousands, | except percer | ntages   |            |            |
| Net cash provided by operating      |            |            |            |                  |               |          |            |            |
| activities                          | \$ 54,858  | \$ 38,113  | \$ 16,745  | 43.9%            | \$ 38,113     | \$42,750 | \$ (4,637) | (10.8)%    |
| Capital expenditures                | 73,598     | 44,270     | 29,328     | 66.2%            | 44,270        | 40,482   | 3,788      | 9.4%       |
| Acquisitions and related costs      | 78,434     | 28,948     | 49,486     | 170.9%           | 28,948        | _        | 28,948     | 100.0%     |
| Dividends from Crisa                | _          | _          | _          | _                | _             | 980      | (980)      | (100.0)%   |
| Proceeds from asset sales and other |            | 212        | (212)      | (100)%           | 212           | 16,623   | (16,411)   | (98.7)%    |
| Free cash flow(1)                   | \$(97,174) | \$(34,893) | \$(62,281) | (178.5)%         | \$(34,893)    | \$19,871 | \$(54,764) | (275.6)%   |

(1) We believe that Free Cash Flow (net cash provided by operating activities, less capital expenditures and acquisition and related costs, plus proceeds from asset sales and other and dividends received from Crisa) is a useful metric for evaluating our financial performance, as it is a measure we use internally to assess performance.

#### Discussion of 2006 vs. 2005 Cash Flow

Net cash provided by operating activities increased \$16.7 million to \$54.9 million in 2006, compared to \$38.1 million in 2005. The increase is primarily related to an increase in EBITDA, excluding special charges, and a reduction in working capital. Other factors impacting the calculation of cash flow were an increase in non-cash pension and nonpension postretirement expense and a decrease in non-cash workers compensation expense.

Free cash flow was \$(97.2) million in 2006, compared to \$(34.9) million in 2005, a decrease of \$62.3 million. This decline is mainly attributable to the increase in net cash provided by operating activities offset by an increase in capital expenditures (including \$36.9 million for the construction of our new facility in China) and the Crisa acquisition of \$78.4 million. For a reconciliation of net cash provided by operating activities to free cash flow, see "Reconciliation of Non-GAAP Financial Measures" below.

## Discussion of 2005 vs. 2004 Cash Flow

Net cash provided by operating activities decreased \$4.6 million to \$38.1 million in 2005, compared to \$42.7 million in 2004. The decrease is primarily related to a decrease in EBITDA, excluding special charges, offset by a reduction in working capital. Other factors impacting the calculation of cash flow were increased non-cash pension and nonpension postretirement expense as well as an increase in non-cash workers compensation expense.

Free cash flow was \$(34.9) million in 2005, compared to \$19.9 million in 2004, a decrease of \$54.8 million. This decline is mainly attributable to a decrease in net cash provided by operating activities, an increase in capital expenditures (including \$14.8 million for the construction of our new China facility), acquisition costs of \$29.0 million associated with Crisal and a decrease in proceeds received from asset sales (primarily the sale of land at our former City of Industry location) in 2005 compared to 2004. For a reconciliation of net cash provided by operating activities to free cash flow, see "Reconciliation of Non-GAAP Financial Measures" below.

#### Derivatives

We have Interest Rate Protection Agreements (Rate Agreements) with respect to \$200 million of debt as a means to manage our exposure to fluctuating interest rates. The Rate Agreements effectively convert this portion of our long-term borrowings from variable rate debt to fixed-rate debt, thus reducing the impact of interest rate changes on future income. The fixed interest rate for our borrowings related to the Rate Agreements at December 31, 2006, excluding applicable fees, is 5.24 percent per year and the total interest rate, including applicable fees, is 12.24 percent per year. The average maturity of these Rate Agreements is 2.9 years at December 31, 2006. Total remaining debt not covered by the Rate Agreements has fluctuating interest rates with a weighted average rate of

11.8 percent per year at December 31, 2006. The fair market value for the Rate Agreements at December 31, 2006, was \$1.2 million.

We also use commodity futures contracts related to forecasted future U.S. natural gas requirements. The objective of these futures contracts is to limit the fluctuations in prices paid and potential losses in earnings or cash flows from adverse price movements in the underlying commodity. We consider our forecasted natural gas requirements in determining the quantity of natural gas to hedge. We combine the forecasts with historical observations to establish the percentage of forecast eligible to be hedged, typically ranging from 40% to 60% of our anticipated requirements, generally six or more months in the future. The fair values of these instruments are determined from market quotes. At December 31, 2006, we had commodity futures contracts for 3,450,000 million British Thermal Units (BTU's) of natural gas with a fair market value of \$(5.3) million. We have hedged forecasted transactions through March 2008. At December 31, 2005, we had commodity futures contracts for 2,800,000 million BTU's of natural gas with a fair market value of \$7.6 million.

#### Share Repurchase Program

Since mid-1998, we have repurchased 5,125,000 shares for \$140.7 million, as authorized by our Board of Directors. As of December 31, 2006, authorization remains for the purchase of an additional 1,000,000 shares. During 2006 and 2005, we did not repurchase any common stock. Our ABL Facility and the indentures governing the Senior Secured Notes and the PIK Notes significantly restrict our ability to repurchase additional shares.

We are using a portion of the repurchased common stock to fund our Employee Stock Benefit Plans. See note 15 to the Consolidated Financial Statements for further discussion.

## **Contractual Obligations**

The following table presents our existing contractual obligations at December 31, 2006 and related future cash requirements:

|                            | Payments Due by Period |                      |             |             |                      |  |  |  |
|----------------------------|------------------------|----------------------|-------------|-------------|----------------------|--|--|--|
| Contractual Obligations    | Total                  | Less than<br>1 Year  | 1 - 3 Years | 3 - 5 Years | More than<br>5 Years |  |  |  |
|                            |                        | Dollars in thousands |             |             |                      |  |  |  |
| Borrowings                 | \$491,232              | \$ 1,020             | \$ 3,203    | \$453,849   | \$ 33,160            |  |  |  |
| Long term operating leases | 77,349                 | 11,333               | 18,484      | 12,123      | 35,409               |  |  |  |
| Vitro Payable              | 19,673                 | —                    | 19,673      | _           |                      |  |  |  |
| Pension and nonpension(1)  | 162,339                | 20,379               | 50,057      | 44,942      | 46,961               |  |  |  |
| Total obligations          | \$750,593              | \$32,732             | \$91,417    | \$510,914   | \$115,530            |  |  |  |

(1) It is difficult to estimate future cash contributions as such amounts are a function of actual investment returns, withdraws from the plan, changes in interest rates, and other factors uncertain at this time. However, we have included our best estimate for contributions through 2013.

In addition to the above, we have commercial commitments secured by letters of credit and guarantees. Our letters of credit outstanding at December 31, 2006, totaled \$8.4 million. For further detail with respect to our guarantees, see note 19 to the Consolidated Financial Statements.

#### **Off-Balance Sheet Arrangements**

We were a joint venture partner in Vitrocrisa Holding, S. de R.L. de C.V. and related companies (Crisa), the largest glass tableware manufacturer in Latin America, through June 15, 2006. On June 16, 2006, we purchased the remaining 51 percent equity interest in Crisa (see note 4 to the Consolidated Financial Statements). Through June 15, 2006, we recorded our 49 percent interest in Crisa using the equity method of accounting. From this joint venture, we recorded equity earnings (loss), dividends and certain technical assistance income. We also had a reciprocal distribution agreement with our joint venture partner that gave us exclusive distribution rights with respect to Crisa's glass tableware products in the U.S. and Canada, and gave Crisa the exclusive distribution rights

with respect to our glass tableware products in Latin America. In addition, we guaranteed a portion of Crisa's bank debt (see note 19 to the Consolidated Financial Statements). While we owned 49 percent of Crisa, we evaluated this investment and related arrangements in accordance with Financial Accounting Standards Board (FASB) Interpretation No. 46R, "Consolidation of Variable Interest Entities" (FIN 46R) and determined that Crisa was a Variable Interest Entity (VIE), as defined by FIN 46R; however, we were not considered the primary beneficiary, as we did not absorb the majority of expected losses or received the majority of expected residual returns. Therefore, Crisa was not consolidated in our Consolidated Financial Statements through June 15, 2006. Since we acquired the remaining 51 percent of Crisa on June 16, 2006, we have consolidated Crisa's financial statements. See notes 4 and 6 to the Consolidated Financial Statements for disclosure regarding financial information relating to Crisa.

## **Capital Resources and Liquidity**

Based on our current level of operations, we believe our cash flow from operations and available borrowings under our ABL Facility will be adequate to meet our liquidity needs for at least the next twelve months. Our ability to fund our working capital needs, debt payments and other obligations, capital expenditures program and other funding requirements, and to comply with debt agreements, depends on our future operating performance and cash flow (see Part II, Item 1A. Risk Factors).

#### **Reconciliation of Non-GAAP Financial Measures**

We sometimes refer to data derived from consolidated financial information but not required by GAAP to be presented in financial statements. Certain of these data are considered "non-GAAP financial measures" under Securities and Exchange Commission (SEC) Regulation G. We believe that non-GAAP data provide investors with a more complete understanding of underlying results in our core business and trends. In addition, we use non-GAAP data internally to assess performance. Although we believe that the non-GAAP financial measures presented enhance investors' understanding of our business and performance, these non-GAAP measures should not be considered an alternative to GAAP.

| Year ended December 31,                                |    | 2006           | 20      | 005    | 2    | 004   |
|--|----|----------------|---------|--------|------|-------|
|  |    | Dol            | lars in | Thousa | nds  |       |
| Capacity realignment:                                  |    |                |         |        |      |       |
| Pension and retiree welfare                            | \$ | —              | \$      | —      | \$ 4 | 4,621 |
| Inventory write-down                                   |    |                |         |        |      | 1,905 |
| Included in cost of sales                              |    |                |         | _      | (    | 5,526 |
| Fixed asset related                                    |    | _              | 1       | ,827   | 4    | 4,678 |
| Employee termination costs & other                     |    | 61             | 3       | 3,754  |      | 3,315 |
| Gain on land sales                                     |    | (359)          | (4      | ,508)  |      |       |
| Included in special charges                            | _  | ( <b>298</b> ) | 1       | ,073   | ,    | 7,993 |
| Total pretax capacity realignment charges              | \$ | (298)          | \$ 1    | ,073   | \$14 | 4,519 |
| Salaried workforce reduction program:                  |    |                |         |        |      |       |
| Pension & retiree welfare                              | \$ |                | \$      | 867    | \$   |       |
| Included in cost of sales                              |    |                |         | 867    |      |       |
| Pension & retiree welfare                              |    |                | 1       | ,347   |      |       |
| Included in selling, general & administrative expenses |    | _              | 1       | ,347   |      |       |
| Employee termination costs & other                     |    | <b>(70</b> )   | 2       | 2,494  |      |       |
| Included in special charges                            |    | ( <b>70</b> )  | 2       | 2,494  |      |       |
| Total pretax salaried workforce reduction program      | \$ | (70)           | \$ 4    | ,708   | \$   |       |

#### Summary of Special Charges (note 10)

| Year ended December 31,  | 2006  | 2005  | 2004  |
|--|---|---|---|
|  | Do  | llars in Thousa                               | nds   |
| Syracuse China asset impairment and other charges:                                     | ¢   | ¢ 1.000                                       | ¢   |
| Inventory write-down   | <u>\$                                    </u> | \$ 1,098                                      | <u>\$                                    </u> |
| Included in cost of sales  | —   | 1,098   | —   |
| Goodwill write-down  |   | 5,442   | —   |
| Intangibles write-down   |   | 3,737   |   |
| Included in impairment of goodwill and other intangible assets                         | —   | 9,179   | —   |
| Fixed asset related  |   | 6,257   |   |
| Included in special charges  |   | 6,257   |   |
| Total pretax Syracuse China asset impairment and other charges                         | <u>\$                                    </u> | \$16,534                                      | <u>\$                                    </u> |
| Pension settlement accounting  | \$ —  | \$ 4,921                                      | \$ —  |
| Included in special charges  | <u>\$                                    </u> | \$ 4,921                                      | <u>\$                                    </u> |
| Crisa restructuring:   |   |   |   |
| Inventory write-down   | \$ 2,158                                      | <u>\$                                    </u> | <u>\$                                    </u> |
| Included in cost of sales  | 2,158   | _   | _   |
| Fixed asset related  | 16,702  |   |   |
| Included in special charges  | 16,702  |   |   |
| Total Crisa restructuring  | \$18,860                                      | \$  | <u>\$                                    </u> |
| Write-off of finance fees  | \$ 4,906                                      | \$  | \$ —  |
| Included in interest expense   | \$ 4,906                                      | <u>\$                                    </u> | \$  |
|  |   |   |   |
| Total special charges  | \$23,398                                      | \$27,236                                      | \$14,519                                      |
| Special charges classifications as shown in the Consolidated Statements of Operations: |   |   |   |
| Cost of sales  | \$ 2,158                                      | \$ 1,965                                      | \$ 6,526                                      |
| Selling, general, and administrative expenses  | _   | 1,347   | _   |
| Impairment of goodwill and other intangible assets                                     | _   | 9,179   | _   |
| Special charges  | 16,334  | 14,745  | 7,993   |
| Interest expense   | 4,906   |   |   |
| Total special charges  | \$23,398                                      | \$27,236                                      | \$14,519                                      |

| December 31,   | 2006               | 2005               | 2004      |
|--|--------------------|--------------------|-----------|
|  |                    | llars in Thousar   |           |
| Gross profit   | \$123,164          | \$ 86,542          | \$100,462 |
| Special charges reported in cost of sales  | 2,158              | 1,965              | 6,526     |
| Gross profit, excluding special charges  | \$125,322          | \$ 88,507          | \$106,988 |
| Income (loss) from operations  | \$ 19,264          | \$ (8,917)         | \$ 23,895 |
| Special charges (excluding write-off of finance fees)  | 18,492             | 27,236             | 14,519    |
| Income from operations, excluding special charges  | \$ 37,756          | \$ 18,319          | \$ 38,414 |
| Earnings (loss) before interest and income tax before minority interest (EBIT)                           | <u>\$ 18,014</u>   | <u>\$(10,450</u> ) | \$ 24,829 |
| Minority Interest  | (66)               | (34)               |           |
| Earnings (loss) before interest and income tax after minority interest                                   |                    |                    |           |
| (EBIT)   | 17,948             | (10,484)           | 24,829    |
| Special charges (excluding write-off of finance fees)  | 18,492             | 27,236             | 14,519    |
| Earnings (loss) before interest and income tax after minority interest (EBIT), excluding special charges | \$ 36,440          | \$ 16,752          | \$ 39,348 |
|  |                    |                    |           |
| Reported net (loss) income   | \$ (20,899)        | \$(19,355)         | \$ 8,252  |
| Special charges — net of tax   | 17,055             | 20,454             | 10,163    |
| Net (loss) income, excluding special charges   | <u>\$ (3,844</u> ) | \$ 1,099           | \$ 18,415 |
| Diluted earnings per share:  |                    |                    |           |
| Reported net (loss) income   | \$ (1.47)          | \$ (1.39)          | \$ 0.60   |
| Special charges — net of tax   | 1.20               | 1.47               | 0.74      |
| Net (loss) income, excluding special charges, per diluted share  | <u>\$ (0.27)</u>   | \$ 0.08            | \$ 1.34   |
| (Loss) income before income taxes  | \$(28,646)         | \$(25,741)         | \$ 11,780 |
| Add: interest expense  | 46,594             | 15,255             | 13,049    |
| Earnings (Loss) before interest and taxes after minority interest (EBIT)                                 | 17,948             | (10,484)           | 24,829    |
| Add: depreciation and amortization   | 35,556             | 32,217             | 29,505    |
| Earnings before interest, taxes, depreciation and amortization after minority interest (EBITDA)          | 53,504             | 21,733             | 54,334    |
| Add: Special charges (excluding write-off of finance fees) — pre-tax                                     | 18,492             | 27,236             | 14,519    |
| EBITDA, excluding special charges  | \$ 71,996          | \$ 49,969          | \$ 68,853 |
|  | φ /1,770           | φ 47,709           | φ 00,033  |

# **Reconciliation of Non-GAAP Financial Measures for Special Charges**

# Reconciliation of net cash provided by operating activities to free cash flow

| December 31,                              | 2006               | 2005               | 2004     |
|---|--------------------|--------------------|----------|
|   | Doi                | lars in Thousar    | nds      |
| Net cash provided by operating activities | \$ 54,858          | \$ 38,113          | \$42,750 |
| Less:                                     |                    |                    |          |
| Capital expenditures                      | 73,598             | 44,270             | 40,482   |
| Acquisition and related costs             | 78,434             | 28,948             | —        |
| Plus:                                     |                    |                    |          |
| Dividends from equity investments         | —                  | —                  | 980      |
| Proceeds from asset sales and other       |                    | 212                | 16,623   |
| Free cash flow                            | <u>\$(97,174</u> ) | <u>\$(34,893</u> ) | \$19,871 |

## **Reconciliation of working capital**

| December 31,        | 2006      | 2005      |
|---------------------|-----------|-----------|
|                     |           | Thousands |
| Accounts receivable | \$ 99,203 | \$ 79,042 |
| Plus:               |           |           |
| Inventories         | 159,123   | 122,572   |
| Less:               |           |           |
| Accounts payable    | 67,493    | 47,020    |
| Working capital     | \$190,833 | \$154,594 |

# Reconciliation of Non-GAAP Financial Measures for Special Charges — Segments

| December 31,   | 2006                 | 2005               | 2004     |
|--|----------------------|--------------------|----------|
|  | Dollars in Thousands |                    |          |
| Earnings before interest and income tax (EBIT):                            |                      |                    |          |
| North American Glass   | \$ 5,471             | \$ 7,062           | \$11,061 |
| North American Other   | 9,382                | (14,411)           | 11,462   |
| International  | 3,161                | (3,101)            | 2,306    |
| Total earnings before interest and income tax (EBIT)                       | \$18,014             | <u>\$(10,450</u> ) | \$24,829 |
| Special charges (excluding write-off of finance fees):                     |                      |                    |          |
| North American Glass   | \$18,534             | \$ 10,136          | \$14,519 |
| North American Other   | (42)                 | 17,100             | _        |
| International  |                      |                    |          |
| Total special charges (excluding write-off of finance fees)                | \$18,492             | \$ 27,236          | \$14,519 |
| Earnings before interest and income tax (EBIT), excluding special charges: |                      |                    |          |
| North American Glass   | \$24,005             | \$ 17,198          | \$25,580 |
| North American Other   | 9,340                | 2,689              | 11,462   |
| International  | 3,161                | (3,101)            | 2,306    |
| Total earnings before interest and income tax (EBIT), excluding special    |                      |                    |          |
| charges  | \$36,506             | \$ 16,786          | \$39,348 |

#### **CRITICAL ACCOUNTING ESTIMATES**

The preparation of financial statements and related disclosures in conformity with U.S. generally accepted accounting principles requires us to make judgments, estimates and assumptions that affect the reported amounts in the Consolidated Financial Statements and accompanying notes. Note 2 to the Consolidated Financial Statements describes the significant accounting policies and methods used in their preparation. The areas described below are affected by critical accounting estimates and are impacted significantly by judgments and assumptions in the preparation of the Consolidated Financial Statements. Actual results could differ materially from the amounts reported based on these critical accounting estimates.

#### **Revenue Recognition**

Revenue is recognized when products are shipped and title and risk of loss has passed to the customer. Revenue is recorded net of returns, discounts and sales incentive programs offered to customers. We offer our various incentive programs to a broad base of customers and we record accruals for these as sales occur. These programs typically offer incentives for purchase activities by customers that include growth objectives. Criteria for payment include the achievement by customers of certain purchase targets and the purchase by customers of particular product types. Management regularly reviews the adequacy of the accruals based on current customer purchases, targeted purchases and payout levels.

#### **Allowance for Doubtful Accounts**

Our accounts receivable balance, net of allowances for doubtful accounts, was \$99.2 million in 2006, compared to \$79.0 million in 2005. The allowance for doubtful accounts was \$11.5 million in 2006, compared to \$13.4 million in 2005. The allowance increase in 2006 compared to 2005 is mainly attributable to allowances at Crisa. The allowance for doubtful accounts is established through charges to the provision for bad debts. We regularly evaluate the adequacy of the allowance for doubtful accounts based on historical trends in collections and write-offs, our judgment as to the probability of collecting accounts and our evaluation of business risk. This evaluation is inherently subjective, as it requires estimates that are susceptible to revision as more information becomes available. Accounts are determined to be uncollectible when the debt is deemed to be worthless or only recoverable in part and are written off at that time through a charge against the allowance.

## Allowance for Slow-Moving and Obsolete Inventory

We identify slow-moving or obsolete inventories and estimate appropriate allowance provisions accordingly. We provide inventory allowances based upon excess and obsolete inventories driven primarily by future demand forecasts. Historically, these loss provisions have not been significant, as a significant percentage of our inventories is valued using the last-in, first-out (LIFO) method. At December 31, 2006, our inventories were \$159.1 million, with loss provisions of \$6.1 million, compared to inventories of \$122.6 million and loss provisions of \$3.3 million at December 31, 2005. The allowance increase in 2006 compared to 2005 is mainly attributable to allowances at Crisa.

## **Asset Impairment**

## Fixed Assets

We review fixed assets for impairment whenever events or changes in circumstances indicate that the related carrying amounts may not be recoverable. Determining whether impairment has occurred typically requires various estimates and assumptions. In 2005, we wrote down certain assets to fair value at our Syracuse China facility based upon appraisals performed by an independent third party. In 2004, due to the closure of our facility in City of Industry, California, we wrote down the values of certain assets based upon appraisals performed by an independent third party. These write-downs are further disclosed in note 10 to the Consolidated Financial Statements.

## Goodwill and Indefinite Life Intangible Assets

Goodwill impairment tests are completed for each reporting unit on an annual basis, or more frequently in certain circumstances where impairment indicators arise. When performing our test for impairment, we use the

discounted cash flow method, which incorporates the weighted average cost of capital of a hypothetical third party buyer to compute the fair value of each reporting unit. The fair value is then compared to the carrying value. To the extent that fair value exceeds the carrying value, no impairment exists. This was done as of October 1st for each year presented. Our review indicated an impairment of goodwill of \$5.4 million at our Syracuse China facility during 2005. This impairment is further disclosed in note 7 to the Consolidated Financial Statements.

Individual indefinite life intangible assets are also evaluated for impairment on an annual basis, or more frequently in certain circumstances where impairment indicators arise. When performing our test for impairment, we use the discounted cash flow method to compute the fair value, which is then compared to the carrying value of the indefinite life intangible asset. To the extent that fair value exceeds the carrying value, no impairment exists. This was done as of October 1 for each year presented. An impairment loss for intangible assets of \$3.7 million was recorded in 2005 for our Syracuse China facility. This impairment is further disclosed in note 7 to the Consolidated Financial Statements.

If the Company's projected future cash flows were lower, or if the assumed weighted average cost of capital were higher, the testing performed as of October 1, 2006, may have indicated an impairment of one or more of the Company's other reporting units and, as a result, the related goodwill would also have been impaired. As of October 1, 2006, the excess of fair value of the Crisal reporting unit exceeded its carrying value by approximately \$1.7 million.

#### **Self-Insurance Reserves**

We use self-insurance mechanisms to provide for potential liabilities related to workers' compensation and employee health care benefits that are not covered by third-party insurance. Workers' compensation accruals are recorded at the estimated ultimate payout amounts received from our third party administrator based on individual case estimates. In addition, we record estimates of incurred-but-not-reported losses as developed by an independent third party actuary.

Group health accruals include estimates of incurred-but-not-reported estimates received from our third party administrator of the plan.

Although we believe that the estimated liabilities for self-insurance are adequate, the estimates described above may not be indicative of current and future losses. In addition, the actuarial calculations used to estimate self-insurance liabilities are based on numerous assumptions, some of which are subjective. We will continue to adjust our estimated liabilities for self-insurance, as deemed necessary, in the event that future loss experience differs from historical loss patterns.

#### **Pension Assumptions**

The following are the assumptions used to determine the benefit obligations and pretax income effect for our pension plan benefits for 2006, 2005 and 2004:

|                                   | U.S            | 5. Plans    |       | No             |             |             |
|-----------------------------------|----------------|-------------|-------|----------------|-------------|-------------|
| Year ended December 31,           | 2006           | 2005        | 2004  | 2006           | 2005        | 2004        |
| Discount rate                     | 5.82% to 5.91% | 5.60%       | 5.75% | 4.50% to 8.75% | 4.25%       | 4.70%       |
| Expected long-term rate of return |                |             |       |                |             |             |
| on plan assets                    | 8.75%          | 8.75%       | 8.75% | 6.50%          | 6.50%       | 6.50%       |
| Rate of compensation increase     | 3.0 to 6.0%    | 3.0 to 6.0% | 4.00% | 2.0 to 3.5%    | 2.0 to 2.5% | 2.0 to 2.5% |

Two critical assumptions, discount rate and expected long-term rate of return on plan assets, are important elements of plan expense and asset/liability measurement. We evaluate these critical assumptions on our annual measurement date of December 31. Other assumptions involving demographic factors such as retirement age, mortality and turnover are evaluated periodically and are updated to reflect our experience. Actual results in any given year often will differ from actuarial assumptions because of demographic, economic and other factors.

The discount rate enables us to estimate the present value of expected future cash flows on the measurement date. The rate used reflects a rate of return on high-quality fixed income investments that match the duration of expected benefit payments at our December 31 measurement date. The discount rate at December 31 is used to

measure the year-end benefit obligations and the earnings effects for the subsequent year. A lower discount rate increases the present value of benefit obligations and increases pension expense.

To determine the expected long-term rate of return on plan assets, we consider the current and expected asset allocations, as well as historical and expected returns on various categories of plan assets. The expected long-term rate of return on plan assets at December 31 is used to measure the earnings effects for the subsequent year.

Sensitivity to changes in key assumptions is as follows:

- A change of 1 percent in the discount rate would change our total pension expense by approximately \$3.7 million.
- A change of 1 percent in the expected long-term rate of return on plan assets would change total pension expense by approximately \$2.4 million based on year-end data.

#### **Nonpension Postretirement Assumptions**

We use various actuarial assumptions, including the discount rate and the expected trend in health care costs, to estimate the costs and benefit obligations for our retiree welfare plan. The discount rate is determined based on high-quality fixed income investments that match the duration of expected retiree medical benefits at our December 31 measurement date. The discount rate at December 31 is used to measure the year-end benefit obligations and the earnings effects for the subsequent year. The following are the actuarial assumptions used to determine the benefit obligations and pretax income effect for our nonpension postretirement benefits:

|                                    | U.S. Plans |       |       | Non-U.S. Plans |       |       |
|------------------------------------|------------|-------|-------|----------------|-------|-------|
| Year ended December 31,            | 2006       | 2005  | 2004  | 2006           | 2005  | 2004  |
| Discount rate                      | 5.77%      | 5.60% | 5.75% | 4.87%          | 5.00% | 5.75% |
| Initial health care trend          | 8.50%      | 9.00% | 9.00% | 8.50%          | 8.00% | 9.00% |
| Ultimate health care trend         | 5.00%      | 5.00% | 5.00% | 5.00%          | 5.00% | 5.00% |
| Years to reach ultimate trend rate | 7          | 4     | 4     | 7              | 3     | 4     |

Sensitivity to changes in key assumptions is as follows:

A 1 percent change in the discount rate would change the nonpension postretirement expense by \$0.2 million.

A 1 percent change in the health care trend rate would not have a material impact upon the nonpension postretirement expense.

## **Income Taxes**

We are subject to income taxes in both the U.S. and certain foreign jurisdictions. Significant judgment is required in evaluating our tax positions and determining our provision for income taxes. During the ordinary course of business, there are many transactions and calculations as to which the ultimate tax determination is uncertain. We establish reserves for tax-related uncertainties based on estimates of whether, and the extent to which, additional taxes and interest will be due. These reserves are established when, despite our belief that our tax return positions are fully supportable, we believe that certain positions are likely to be challenged and may not be sustained on review by tax authorities. We adjust these reserves in light of changing facts and circumstances, such as the closing of a tax audit and the expiration of a statute of limitation.

Income taxes are accounted for under the asset and liability method. Deferred tax assets and liabilities are recognized for estimated future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases and tax attribute carry-forwards. Deferred tax assets and liabilities are measured using enacted tax rates in effect for the year in which those temporary differences are expected to be recovered or settled. FAS No. 109, "Accounting for Income Taxes," requires that a valuation allowance be recorded when it is more likely than not that some portion or all of the deferred tax assets will not be realized. Deferred tax assets and liabilities are determined separately for each tax jurisdiction in which the Company conducts its operations or otherwise incurs taxable income or losses. In the United States, the Company has recorded deferred tax assets, the largest of which relate to pension and nonpension

postretirement benefits. The deferred tax assets are partially offset by deferred tax liabilities, the most significant of which relate to accelerated depreciation. Losses before income taxes have been incurred in recent years, and though the risk of not realizing the deferred tax asset exists, we believe it is more likely than not that the deferred tax asset will be realized through loss carry backs and the effects of tax planning.

## **Derivatives and Hedging**

We use derivatives to manage a variety of risks, including risks related to interest rates and commodity prices. Accounting for derivatives as hedges requires that, at inception and over the term of the arrangement, the hedged item and related derivative meet the requirements for hedge accounting. The rules and interpretations related to derivatives accounting are complex. Failure to apply this complex guidance will result in all changes in the fair value of the derivative being reported in earnings, without regard to the offsetting in the fair value of the hedged item. The accompanying financial statements reflect consequences of loss hedge accounting for certain positions.

In evaluating whether a particular relationship qualifies for hedge accounting, we first determine whether the relationship meets the strict criteria to qualify for exemption from ongoing effectiveness testing. For a relationship that does not meet these criteria, we test effectiveness at inception and quarterly thereafter by determining whether changes in the fair value of the derivative offset, within a specified range, changes in the fair value of the hedged item. If the fair value changes fail this test, we discontinue applying hedge accounting to that relationship prospectively.

#### **Stock-Based Compensation Expense**

On January 1, 2006, we adopted SFAS 123-R, which requires the measurement and recognition of compensation expense for all share-based payment awards made to our employees and directors. Stock-based compensation expense recognized under SFAS 123-R for fiscal 2006 was \$1.3 million.

Upon adoption of SFAS 123-R, we began estimating the value of employee share based compensation on the date of grant using the Black-Scholes model. Prior to the adoption of SFAS 123-R, the value of each employee share based compensation unit was estimated on the date of grant using this same model for the purpose of the pro forma financial information provided in accordance with SFAS 123. The determination of fair value of share-based payment awards on the date of grant using an option-pricing model is affected by our stock price as well as assumptions regarding a number of highly complex and subjective variables. These variables include, but are not limited to, the expected stock price volatility over the term of the award, and actual and projected employee stock option exercise behaviors. The use of the Black-Scholes model requires extensive actual employee exercise behavior data and a number of complex assumptions including expected volatility, risk-free interest rate interest rate, and expected dividends. See note 15 for additional information.

## **New Accounting Standards**

In July 2006, the FASB issued FASB Interpretation No. 48, "Accounting for Uncertainty in Income Taxes an Interpretation of FASB Statement No. 109," (FIN No. 48). FIN No. 48 is effective for the first interim or annual reporting period for the first fiscal year beginning on or after December 15, 2006. FIN 48 clarified the accounting for income taxes by prescribing a minimum recognition threshold a tax position is required to meet before being recognized in the financial statements. FIN 48 also provides guidance on derecognition, measurement, classification, interest and penalties, accounting in interim periods, disclosure, and transition. FIN No. 48 applies to all tax positions for income taxes accounted for the first quarter of the calendar year ended December 31, 2007. We are currently evaluating the effect that the adoption of FIN 48 will have on our consolidated results of operations and financial condition and are not yet in a position to determine such effects.

In September 2006, the FASB issued SFAS No. 157, *Fair Value Measurements*. SFAS No. 157 defines fair value, establishes a framework for measuring fair value, and expands disclosure about fair value measurements. This statement clarifies how to measure fair value as permitted under other accounting pronouncements but does not require any new fair value measurements. However, for some companies, the application of this statement will change current practice. We will be required to adopt SFAS No. 157 as of January 1, 2008. We are currently

evaluating the impact of SFAS No. 157 will have on our consolidated results of operations and financial condition and are not yet in a position to determine such effects.

#### ITEM 7A. QUALITATIVE AND QUANTITATIVE DISCLOSURES ABOUT MARKET RISK

## Currency

We are exposed to market risks due to changes in currency values, although the majority of our revenues and expenses are denominated in the U.S. dollar. The currency market risks include devaluations and other major currency fluctuations relative to the U.S. dollar, euro, RMB or Mexican peso that could reduce the cost competitiveness of our products compared to foreign competition.

#### **Interest Rates**

We are exposed to market risk associated with changes in interest rates on our floating debt and have entered into Interest Rate Protection Agreements (Rate Agreements) with respect to \$200 million of debt as a means to manage our exposure to fluctuating interest rates. The Rate Agreements effectively convert a portion of our long-term borrowings from variable rate debt to fixed-rate debt, thus reducing the impact of interest rate changes on future income. We had \$188.0 million of debt subject to fluctuating interest rates at December 31, 2006. A change of one percentage point in such rates would result in a change in interest expense of approximately \$1.9 million on an annual basis. If the counterparties to these Rate Agreements were to fail to perform, we would no longer be protected from interest rate fluctuations by these Rate Agreements. However, we do not anticipate nonperformance by the counterparties.

#### **Natural Gas**

We are also exposed to market risks associated with changes in the price of natural gas. We use commodity futures contracts related to forecasted future natural gas requirements of our manufacturing operations. The objective of these futures contracts is to limit the fluctuations in prices paid and potential losses in earnings or cash flows from adverse price movements in the underlying natural gas commodity. We consider the forecasted natural gas requirements of our manufacturing operations in determining the quantity of natural gas to hedge. We combine the forecasts with historical observations to establish the percentage of forecast eligible to be hedged, typically ranging from 40 percent to 60 percent of our anticipated requirements, generally six or more months in the future. For our natural gas requirements that are not hedged, we are subject to changes in the price of natural gas, which affect our earnings. If the counter parties to these futures contracts were to fail to perform, we would no longer be protected from natural gas fluctuations by the futures contracts. However, we do not anticipate nonperformance by these counter parties.

#### **Retirement Plans**

We are exposed to market risks associated with changes in the various capital markets. Changes in long-term interest rates affect the discount rate that is used to measure our benefit obligations and related expense. Changes in the equity and debt securities markets affect the performance of our pension plans asset performance and related pension expense. Sensitivity to these key market risk factors is as follows:

- A change of 1 percent in the discount rate would change our total expense by approximately \$3.9 million.
- A change of 1 percent in the expected long-term rate of return on plan assets would change total pension expense by approximately \$2.4 million.

## ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

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#### **Report of Independent Registered Public Accounting Firm**

The Board of Directors and Shareholders of Libbey Inc.

We have audited the accompanying consolidated balance sheets of Libbey Inc. as of December 31, 2006 and 2005, and the related consolidated statements of operations, shareholders' equity and cash flows for each of the three years in the period ended December 31, 2006. Our audits also included the financial statement schedule for the three years in the period ended December 31, 2006, included in Item 15. These financial statements and schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements and schedule based on our audits. As of December 31, 2005 and for each of the two years in the period ended December 31, 2005, we did not audit the combined financial statements of Vitrocrisa Holding, S. de R.L. de C.V and subsidiaries and Crisa Libbey, S.A. de C.V (collectively the "Vitrocrisa Companies") (corporations in which Libbey owned a 49% interest). As of December 31, 2005 and for each of the two years in the period ended December 31, 2005, the Vitrocrisa Companies' financial statements were audited by other auditors whose reports were furnished to us; and, insofar as our opinion on the consolidated financial statements relates to amounts included for these companies, it was based solely on the report of other auditors. In the consolidated financial statements, the Company's equity investment in Vitrocrisa Companies is stated at \$3,895,500 at December 31, 2005, and Libbey Inc.'s equity in the net loss of Vitrocrisa Companies is stated at \$(5,056,680) and \$(1,449,000) for the years ended December 31, 2005 and 2004, respectively.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, based on our audits and the reports of other auditors, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Libbey Inc. at December 31, 2006 and 2005, and the consolidated statements of its operations and its cash flows for each of the three years in the period ended December 31, 2006, in conformity with U.S. generally accepted accounting principles. Also, in our opinion, the related financial statement schedule for the three years in the period ended December 31, 2006, when considered in relation to the basic financial statements taken as a whole, presents fairly, in all material respects, the information set forth therein.

As discussed in Note 2 to the consolidated financial statements, the Company changed its method of accounting for stock-based compensation and defined benefit pension plans and other postretirement plans, respectively, in 2006.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the effectiveness of Libbey Inc.'s internal control over financial reporting as of December 31, 2006, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated March 16, 2007 expressed an unqualified opinion thereon.

/s/ Ernst & Young LLP

Toledo, Ohio March 16, 2007

#### **Report of Independent Registered Public Accounting Firm**

The Board of Directors and Shareholders of Libbey Inc.

We have audited management's assessment, included in the accompanying "Report of Management," that Libbey Inc. maintained effective internal control over financial reporting as of December 31, 2006, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (the COSO criteria). Libbey Inc.'s management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting. Our responsibility is to express an opinion on management's assessment and an opinion on the effectiveness of the company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, evaluating management's assessment, testing and evaluating the design and operating effectiveness of internal control, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

As indicated in the accompanying Report of Management, management's assessment of and conclusion on the effectiveness of internal control over financial reporting did not include the internal controls of Vitrocrisa Holding, S. de R.L. de C.V and related companies, which is included in the consolidated financial statements of Libbey Inc. and constituted 33.6% and 4.7% of consolidated total and net assets, respectively, as of December 31, 2006, and 13.2% of consolidated net sales for the year then ended. Our audit of internal control over financial reporting of Libbey Inc. also did not include an evaluation of the internal control over financial reporting of Vitrocrisa Holding, S. de R.L. de C.V and related companies.

In our opinion, management's assessment that Libbey Inc. maintained effective internal control over financial reporting as of December 31, 2006, is fairly stated, in all material respects, based on the COSO criteria. Also, in our opinion, Libbey Inc. maintained, in all material respects, effective internal control over financial reporting as of December 31, 2006, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of Libbey Inc. as of December 31, 2006 and 2005, and the related consolidated statements of operations, shareholders' equity and cash flows for each of the three years in the period ended December 31, 2006 of Libbey Inc. and our report dated March 16, 2007 expressed an unqualified opinion thereon.

/s/ Ernst & Young LLP

Toledo, Ohio March 16, 2007

#### **Report of Independent Registered Public Accounting Firm**

To the stockholders of Vitrocrisa Holding, S. De R.L. de C.V. and Subsidiaries and Crisa Libbey, S.A. de C.V. Monterrey, N.L.

We have audited the combined balance sheets of Vitrocrisa Holding, S. de R.L. de C.V. and subsidiaries and Crisa Libbey, S.A. de C.V. (the "Companies") as of December 31, 2005 and 2004, and the related combined statements of operations, changes in stockholders' equity and cash flows for the years then ended (all expressed in thousands of U.S. dollars and not presented separately herein). These financial statements are the responsibility of the Companies' management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Companies' internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such combined financial statements (not presented separately herein) present fairly, in all material respects, the combined financial position of the Companies as of December 31, 2005 and 2004, and the combined results of their operations and their combined cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Subsequent to the issuance of the Companies' 2004 combined financial statements, the Companies' management determined that they had not appropriately recorded their deferred profit sharing or their severance indemnity obligation. As a result, the Companies' combined financial statements have been restated from the amounts previously reported to properly reflect such amounts as disclosed in Note 12 to the combined financial statements (not presented separately herein).

Galaz, Yamazaki, Ruiz Urquiza, S.C. Member of Deloitte Touche Tohmatsu

/s/ C.P.C. Ernesto Cruz VelÆzquez de LeÛn

Monterrey, N.L. Mexico February 28, 2006

#### **Consolidated Balance Sheets**

| December 31,   | Footnote Reference    | 2006          | 2005         |
|--|-----------------------|---------------|--------------|
|  | Dollars in Thousands, | Except Per-Sh | hare Amounts |
| ASSETS   |                       |               |              |
| Current assets:  |                       |               |              |
| Cash & equivalents   |                       | \$ 41,766     | \$ 3,242     |
| Accounts receivable — net  | (note 3)              | 99,203        | 79,042       |
| Inventories — net  | (note 3)              | 159,123       | 122,572      |
| Deferred taxes   | (note 11)             | 4,120         | 8,270        |
| Prepaid and other current assets   | (note 3)              | 16,632        | 10,787       |
| Total current assets   |                       | 320,844       | 223,913      |
| Other assets:  |                       | ) -           | - ,          |
| Repair parts   |                       | 9,279         | 6,322        |
| Intangible pension asset   | (note 12)             |               | 17,251       |
| Software — net   | (note 5)              | 4,704         | 4,561        |
| Deferred taxes   | (note 11)             | 6,974         | 952          |
| Investments  | (note 6)              | _             | 76,657       |
| Purchased intangible assets — net  | (note 4 & 7)          | 31,492        | 10,778       |
| Goodwill — net   | (note 7)              | 174,880       | 50,825       |
| Other assets   | (note 3)              | 17,717        | 4,397        |
| Total other assets   |                       | 245.046       | 171,743      |
| Property, plant, and equipment — net   | (note 8)              | 312,241       | 200,128      |
| Total assets   | . ,                   | \$ 878,131    | \$ 595,784   |
|  |                       |               |              |
| LIABILITIES AND SHAREHOLDERS   | FOUTV                 |               |              |
| Caracterized Characterized Cha | EQUIT                 |               |              |

#### Current Liabilities: (note 9) \$ 226 \$ 11,475 67,493 Accounts payable ..... 47,020 Salaries and wages..... 28,679 16,043 Accrued liabilities ..... (note 3) 46,135 36,901 Pension liability (current portion) ..... (note 12) 1.389 Nonpension postretirement benefits (current portion) ..... (note 13) 3,252 4,132 67 Special charge reserve ..... (note 10) 1,487 2,002 (note 11) 7,131 Long-term debt due within one year..... (note 9) 794 825 Total current liabilities ..... 153.587 121.464 (note 9) 490,212 249,379 Pension liability..... (note 12) 77,174 54,760 Nonpension postretirement benefits ..... (note 13) 38,495 45,081 Payable to Vitro 19,673 5,461 11,140 (note 3) Total liabilities ..... 790,281 476,145 Minority interest ..... $(note \ 2)$ 34 Total liabilities and minority interest ..... 790,281 476,179 Stockholders' equity: Common stock, par value \$.01 per share, 50,000,000 shares authorized, 18,689,710 shares issued (18,689,710 shares issued in 2005 ..... 187 187 Capital in excess of par value (includes warrants of \$1,034 and 303.381 301.025 485,309 shares in 2006.).... Treasury stock, at cost, 4,358,175 shares (4,681,721 in 2005) ..... (129, 427)(132, 520)Retained deficit ..... (40.282)(17.966)Accumulated other comprehensive loss ..... (note 17) (46,009)(31, 121)87,850 119,605 Total shareholders' equity ..... Total liabilities and shareholders' equity ..... \$ 878,131 \$ 595,784 See accompanying notes

# **Consolidated Statements of Operations**

| December 31,                                       | Footnote Reference | 2006               | 2005               | 2004      |
|--|--------------------|--------------------|--------------------|-----------|
|  | Dollars in T       | housands, Excep    | t Per-Share Amo    | ounts     |
| Net sales  | (note 2)           | \$689,480          | \$568,133          | \$544,767 |
| Freight billed to customers                        |                    | 2,921              | 1,932              | 2,030     |
| Total revenues                                     |                    | 692,401            | 570,065            | 546,797   |
| Cost of sales                                      | (note 2)           | 569,237            | 483,523            | 446,335   |
| Gross profit                                       |                    | 123,164            | 86,542             | 100,462   |
| Selling, general and administrative expenses       |                    | 87,566             | 71,535             | 68,574    |
| Impairment of goodwill and other intangible assets | (note 7 & 10)      |                    | 9,179              | _         |
| Special charges                                    | (note 10)          | 16,334             | 14,745             | 7,993     |
| Income (loss) from operations                      |                    | 19,264             | (8,917)            | 23,895    |
| Equity earnings (loss) — pretax                    | ( <i>note</i> 6)   | 1,986              | (4,100)            | (1,435)   |
| Other (expense) income                             |                    | (3,236)            | 2,567              | 2,369     |
| Earnings (loss) before interest, income taxes and  |                    |                    |                    |           |
| minority interest                                  |                    | 18,014             | (10,450)           | 24,829    |
| Interest expense                                   | (note 9)           | 46,594             | 15,255             | 13,049    |
| (Loss) income before income taxes and minority     |                    |                    |                    |           |
| interest   |                    | (28,580)           | (25,705)           | 11,780    |
| (Benefit) provision for income taxes               | (note 11)          | (7,747)            | (6,384)            | 3,528     |
| (Loss) income before minority interest             |                    | (20,833)           | (19,321)           | 8,252     |
| Minority interest                                  | (note 2)           | (66)               | (34)               |           |
| Net (loss) income                                  |                    | <u>\$ (20,899)</u> | <u>\$(19,355</u> ) | \$ 8,252  |
| Net (loss) income per share                        |                    |                    |                    |           |
| Basic  | (note 14)          | \$ (1.47)          | \$ (1.39)          | \$ 0.60   |
| Diluted  | (note 14)          | <u>\$ (1.47)</u>   | \$ (1.39)          | \$ 0.60   |
| Weighted average shares                            |                    |                    |                    |           |
| Outstanding  | (note 14)          | 14,182             | 13,906             | 13,712    |
| Diluted  | (note 14)          | 14,182             | 13,906             | 13,719    |

See accompanying notes

# Consolidated Statements of Shareholders' Equity

|   | Common<br>Stock<br>Amount(1) | Capital in<br>Excess of<br>Par Value | Treasury<br>Stock<br>Amount(1) | Retained<br>Earnings<br>(Deficit) | Accumulated<br>Other<br>Comprehensive<br>Income (Loss)<br>(note 17) | Total               |
|---|------------------------------|--------------------------------------|--------------------------------|-----------------------------------|---|---------------------|
|   |                              | Dollar                               | rs in thousands, o             | except per-sha                    | tre amounts   |                     |
| Balance December 31, 2003   | \$187                        | \$300,378                            | \$(139,449)                    | \$ 4,154                          | \$(25,413)  | \$139,857           |
| Comprehensive income:         Net loss         Effect of derivatives — net of tax         Net minimum pension liability (including equity |                              |                                      |                                | 8,252                             | 2,067   | 8,252<br>2,067      |
| investments) — net of tax   |                              |                                      |                                |                                   | (1,459)<br>(3,801)  | (1,459)<br>(3,801)  |
| Total comprehensive income (note 17)  |                              |                                      |                                |                                   |   | 5,059               |
| Stock options exercised   |                              | 472                                  |                                |                                   |   | 472                 |
| Income tax benefit on stock options (note 11)   |                              | 72                                   |                                |                                   |   | 72                  |
| Stock issued from treasury  |                              |                                      | 3,584                          |                                   |   | 3,584               |
| Dividends — \$0.40 per share  |                              |                                      |                                | (5,481)                           |   | (5,481)             |
| Balance December 31, 2004   | 187                          | 300,922                              | (135,865)                      | 6,925                             | (28,606)  | 143,563             |
| Net loss  |                              |                                      |                                | (19,355)                          |   | (19,355)            |
| Effect of derivatives — net of tax<br>Net minimum pension liability (including equity   |                              |                                      |                                |                                   | 5,040   | 5,040               |
| investments) — net of tax   |                              |                                      |                                |                                   | (7,176)<br>(379)  | (7,176)<br>(379)    |
| Total comprehensive loss (note 17)  |                              |                                      |                                |                                   |   | (21,870)            |
| Stock options exercised   |                              | 99                                   |                                |                                   |   | 99                  |
| Income tax benefit on stock options (note 11)   |                              | 4                                    |                                |                                   |   | 4                   |
| Stock issued from treasury  |                              |                                      | 3,345                          |                                   |   | 3,345               |
| Dividends — \$0.40 per share  |                              |                                      |                                | (5,536)                           |   | (5,536)             |
| Balance December 31, 2005   | 187                          | 301,025                              | (132,520)                      | (17,966)                          | (31,121)  | 119,605             |
| Comprehensive (loss):         Net loss         Effect of derivatives — net of tax         Net minimum pension liability (including equity |                              |                                      |                                | (20,899)                          | (6,829)   | (20,899)<br>(6,829) |
| Investments) — net of tax   |                              |                                      |                                |                                   | 10.650  | 10,650              |
| Adoption of FAS 158 — net of tax  |                              |                                      |                                |                                   | (21,779)  | (21,779)            |
| Effect of exchange rate fluctuation   |                              |                                      |                                |                                   | 3,070   | 3,070               |
| Total comprehensive loss (note 17)  |                              |                                      |                                |                                   | ,   | (35,787)            |
| Stock compensation expense  |                              | 1,322                                |                                |                                   |   | 1,322               |
| Issuance of warrants  |                              | 1,034                                |                                |                                   |   | 1,034               |
| Stock issued from treasury  |                              | ,                                    | 3,093                          |                                   |   | 3,093               |
| Dividends — \$0.10 per share  |                              |                                      |                                | (1,417)                           |   | (1,417)             |
| Balance December 31, 2006   | \$187                        | \$303,381                            | \$(129,427)                    | \$(40,282)                        | \$(46,009)  | \$ 87,850           |

(1) Share amounts are as follows:

|                            | Common<br>Stock<br>Shares | Treasury<br>Stock<br>Shares | Total      |
|----------------------------|---------------------------|-----------------------------|------------|
| Balance December 31, 2003  | 18,660,960                | 5,046,597                   | 13,614,363 |
| Stock options exercised    | 24,250                    |                             | 24,250     |
| Stock issued from treasury |                           | (167,287)                   | 167,287    |
| Balance December 31, 2004  | 18,685,210                | 4,879,310                   | 13,805,900 |
| Stock options exercised    | 4,500                     |                             | 4,500      |
| Stock issued from treasury |                           | (197,589)                   | 197,589    |
| Balance December 31, 2005  | 18,689,710                | 4,681,721                   | 14,007,989 |
| Stock issued from treasury |                           | (323,546)                   | 323,546    |
| Balance December 31, 2006  | 18,689,710                | 4,358,175                   | 14,331,535 |

See accompanying notes

# **Consolidated Statements of Cash Flows**

| December 31,   | Footnote reference | 2006                 | 2005       | 2004      |
|--|--------------------|----------------------|------------|-----------|
|  |                    | Dollars in thousands |            |           |
| Operating activities   |                    |                      |            |           |
| Net (loss) income  |                    | \$ (20,899)          | \$(19,355) | \$ 8,252  |
| Adjustments to reconcile net (loss) income to net cash               |                    | ¢ ( <b>10</b> ,077)  | φ(1),555)  | ф 0,202   |
| provided by operating activities:                                    |                    |                      |            |           |
| Depreciation and amortization  | (note 5,7,8)       | 35,720               | 32,481     | 29,505    |
| Equity (earnings) loss — net of tax                                  | (note 6)           | (1,493)              | 4,556      | 893       |
| Change in accounts receivable  |                    | 8,881                | (8,976)    | (10,280)  |
| Change in inventories  |                    | 7,131                | 8,322      | 87        |
| Change in accounts payable   |                    | (425)                | (6,915)    | 2,250     |
| Special charges  | (note 10)          | 20,023               | 16,542     | 14,229    |
| Pension and postretirement   |                    | 9,885                | 4,901      | (362)     |
| Other operating activities   |                    | (3,965)              | 6,557      | (1,824)   |
| Net cash provided by operating activities                            |                    | 54,858               | 38,113     | 42,750    |
| Investing activities   |                    | · )- · ·             | ) -        | ,         |
| Additions to property, plant and equipment                           |                    | (73,598)             | (44,270)   | (40,482)  |
| Acquisition and related costs, net of cash acquired                  | (note 4)           | (78,434)             | (28,948)   |           |
| Dividends received from equity investments                           |                    |                      | _          | 980       |
| Proceeds from asset sales and other                                  |                    |                      | 212        | 16,623    |
| Net cash used in investing activities                                |                    | (152,032)            | (73,006)   | (22,879)  |
| Financing activities   |                    | (102,002)            | (75,000)   | (22,077)  |
| Net revolving credit facility  |                    | (149,078)            | 37,735     | (18,000)  |
| Net ABL credit facility  |                    | 43,968               |            |           |
| Other net borrowings (repayments)                                    |                    | (81,030)             | 1,917      | 7,984     |
| Other borrowings   |                    | 31,393               |            | <i></i>   |
| Note payments  |                    | (100,000)            | _          | _         |
| Note proceeds  |                    | 407,260              | _          | _         |
| Debt financing fees  |                    | (15,798)             | (2,301)    | (1,351)   |
| Stock options exercised  | (note 15)          |                      | 99         | 472       |
| Dividends paid   |                    | (1,417)              | (5,536)    | (5,481)   |
| Other financing activities   |                    |                      | (23)       |           |
| Net cash provided by (used in) financing activities                  |                    | 135,298              | 31,891     | (16,376)  |
| Effect of exchange rate fluctuations on cash                         |                    | 400                  |            | (1)       |
| Increase (decrease) in cash  |                    | 38,524               | (3,002)    | 3,494     |
| Cash & equivalents at beginning of year                              |                    | 3,242                | 6,244      | 2,750     |
| Cash & equivalents at end of year                                    |                    | \$ 41,766            | \$ 3,242   | \$ 6,244  |
|  |                    | + .1,700             | + 0,212    |           |
| Supplemental disclosure of cash flows information:                   |                    | ¢ 20.200             | ¢ 12 01 C  | ¢ 12 261  |
| Cash paid during the year for interest                               |                    | \$ 28,268            | \$ 13,216  | \$ 13,361 |
| Cash paid (net of refunds received) during the year for income taxes |                    | \$ 12,839            | \$ 5,381   | \$ 349    |
|  |                    | Ψ 12007              | φ 5,501    | φ 577     |

See accompanying notes

#### LIBBEY INC.

## Notes to Consolidated Financial Statements (Dollars in thousands, except share data and per-share amounts)

#### 1. Description of the Business

Libbey is the leading producer of glass tableware products in the Western Hemisphere, in addition to supplying to key markets throughout the world. With Libbey's roots dating back to 1818, we have the largest manufacturing, distribution and service network among North American glass tableware manufacturers. We design and market an extensive line of high-quality glass tableware, ceramic dinnerware, metal flatware, hollowware and serveware, and plastic items to a broad group of customers in the foodservice, retail, business-to-business and industrial markets. We own and operate two glass tableware manufacturing plants in the United States as well as glass tableware manufacturing plants in the Netherlands, Portugal, China and Mexico. We also own and operate a ceramic dinnerware plant in New York and a plastics plant in Wisconsin. In addition, we import products from overseas in order to complement our line of manufactured items. The combination of manufacturing and procurement allows us to compete in the global tableware market by offering an extensive product line at competitive prices.

#### 2. Significant Accounting Policies

*Basis of Presentation* The Consolidated Financial Statements include Libbey Inc. and its majority-owned subsidiaries (collectively, Libbey or the Company). Our fiscal year end is December 31st. Prior to June 16, 2006, we recorded our 49 percent interest in Crisa using the equity method. On June 16, 2006, we acquired the remaining 51 percent of Crisa; as a result, effective that date Crisa's results are included in the Consolidated Financial Statements. Prior to October 13, 2006, we owned 95 percent of Crisal-Cristalaria Automatica S.A. (Crisal). The 5 percent equity interest of Crisal that we did not own prior to October 13, 2006 is shown as minority interest in the Consolidated Financial Statements. On October 13, 2006, we acquired the remaining 5 percent of Crisal. All material intercompany accounts and transactions have been eliminated. The preparation of financial statements and related disclosures in conformity with United States generally accepted accounting principles (U.S. GAAP) requires management to make estimates and assumptions that affect the amounts reported in the Consolidated Financial Statements and accompanying notes. Actual results could differ materially from management's estimates.

**Consolidated Statements of Operations** Net sales in our Consolidated Statements of Operations include revenue earned when products are shipped and title and risk of loss has passed to the customer. Revenue is recorded net of returns, discounts and incentives offered to customers. Cost of sales includes cost to manufacture and/or purchase products, warehouse, shipping and delivery costs, royalty expense and other costs.

**Revenue Recognition** Revenue is recognized when products are shipped and title and risk of loss have passed to the customer. Revenue is recorded net of returns, discounts and incentives offered to customers. We estimate returns, discounts and incentives at the time of sale based on the terms of the agreements, historical experience and forecasted sales. We continually evaluate the adequacy of these methods used to estimate returns, discounts and incentives.

Account Receivable and Allowance for Doubtful Accounts We record trade receivables when revenue is recorded in accordance with our revenue recognition policy and relieve accounts receivable when payments are received from customers. The allowance for doubtful accounts is established through charges to the provision for bad debts. We regularly evaluate the adequacy of the allowance for doubtful accounts based on historical trends in collections and write-offs, our judgment as to the probability of collecting accounts and our evaluation of business risk. This evaluation is inherently subjective, as it requires estimates that are susceptible to revision as more information becomes available. Accounts are determined to be uncollectible when the debt is deemed to be worthless or only recoverable in part and are written off at that time through a charge against the allowance.

*Inventory Valuation* Inventories are valued at the lower of cost or market. The last-in, first-out (LIFO) method was used for 40.4 percent and 40.8 percent of our inventories in 2006 and 2005, respectively. The remaining inventories are valued using either the first-in, first-out (FIFO) or average cost method. For those inventories valued

### Notes to Consolidated Financial Statements — (Continued)

on the LIFO method, the excess of FIFO, or weighted average cost over LIFO, was \$15,927 and \$14,710 for 2006 and 2005, respectively.

*Purchased Intangible Assets and Goodwill* Statement of Financial Accounting Standards (SFAS) No. 142, "Goodwill and Other Intangible Assets" (SFAS No. 142) requires goodwill and purchased indefinite life intangible assets to be reviewed for impairment annually, or more frequently if impairment indicators arise. Intangible assets with lives restricted by contractual, legal or other means will continue to be amortized over their useful lives. As of October 1st of each year, we update our separate impairment evaluations for both goodwill and indefinite life intangibles. In 2006, our review did not indicate any impairment of goodwill or indefinite life intangibles. In 2005, our review indicated an impairment of both goodwill and indefinite life intangible assets at our Syracuse China facility. For further disclosure on goodwill and intangibles, see note 7.

*Software* We account for software in accordance with Statement of Position (SOP) 98-1, "Accounting for the Costs of Computer Software Developed or Obtained for Internal Use." Software represents the costs of internally developed and purchased software packages for internal use. Capitalized costs include software packages, installation and/or internal labor costs. These costs generally are amortized over a five-year period.

**Property, Plant and Equipment** Property, plant and equipment are stated at cost less accumulated depreciation. Depreciation is computed using the straight-line method over the estimated useful lives of the assets, generally 3 to 14 years for equipment and furnishings and 10 to 40 years for buildings and improvements. Maintenance and repairs are expensed as incurred.

Long-lived assets to be held and used are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of such assets may not be recoverable. Measurement of an impairment loss for long-lived assets that we expect to hold and use is based on the fair value of the asset. Long-lived assets to be disposed of are reported at the lower of carrying amount or fair value less costs to sell. See note 10 for description of write-down taken.

*Self-Insurance Reserves* Self-Insurance reserves reflect the estimated liability for group health and workers' compensation claims not covered by third-party insurance. We accrue estimated losses based on actuarial models and assumptions as well as our historical loss experience. Workers' compensation accruals are recorded at the estimated ultimate payout amounts received from our third party administrator based on individual case estimates. In addition, we record estimates of incurred-but-not-reported losses as developed by an independent third party actuary. Group health accruals are based on estimates of incurred-but-not-reported estimates received from our third party administrator of the plan.

**Pension and Nonpension Postretirement Benefits** Effective January 1, 2006, we adopted SFAS No. 158, Employers Accounting for Defined Benefit Pension and Other Postretirement Plans — an amendment of FASB Statements No. 87,88,106 and 132<sup>®</sup> (effective December 31, 2006). SFAS 158 requires recognition of the overfunded or under-funded status of pension and other postretirement benefit plans on the balance sheet. Under SFAS 158, gains and losses, prior service costs and credits and any remaining prior transaction amounts under SFAS 87 and SFAS 106 that have not yet been recognized through net periodic benefit cost are recognized in accumulated other comprehensive income, net of tax effect. In addition, our supplemental employee retirement plan covers those salaried U.S. based employees hired before January 1, 2006.

The U.S. pension plans including the supplemental employee retirement plan (SERP), cover our hourly employees and those salaried U.S. based employees hired before January 1, 2006. The non-U.S. pension plans cover the employees of our wholly-owned subsidiaries, Royal Leerdam, Leerdam Crystal, both located in the Netherlands, and Crisa, located in Mexico. For further discussion see note 12.

We also provide certain postretirement health care and life insurance benefits covering substantially all U.S. and Canadian salaried employees hired before January 1, 2004. Employees are generally eligible for benefits upon reaching a certain age and completion of a specified number of years of creditable service. Benefits for most hourly

### Notes to Consolidated Financial Statements — (Continued)

retirees are determined by collectible bargaining. Under a cross-indemnity agreement, Owens-Illinois, Inc. assumed liability for the nonpension postretirement benefit of our retirees who had retired as of June 24, 1993. Therefore, the benefits related to these retirees is not included in our liability.

*Income Taxes* Income taxes are accounted for under the asset and liability method. Deferred tax assets and liabilities are recognized for estimated future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases and tax attribute carry-forwards. Deferred tax assets and liabilities are measured using enacted tax rates in effect for the year in which those temporary differences are expected to be recovered or settled. FAS No. 109, "Accounting for Income Taxes," requires that a valuation allowance be recorded when it is more likely than not that some portion or all of the deferred tax assets will not be realized.

Deferred tax assets and liabilities are determined separately for each tax jurisdiction in which the Company conducts its operations or otherwise incurs taxable income or losses. In the United States, the Company has recorded a net deferred tax asset. Losses before income taxes have been incurred in recent years and, though the risk of not realizing the net deferred tax asset exists, we believe it is more likely than not that the net deferred tax asset will be realized through loss carry backs and the effects of tax planning.

**Derivatives** We account for derivatives in accordance with SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities," as amended by SFAS Nos. 137 and 138. We hold derivative financial instruments to hedge certain of our interest rate risks associated with long-term debt, commodity price risks associated with forecasted future natural gas requirements and foreign exchange rate risks associated with occasional transactions denominated in a currency other than the U.S. dollar. These derivatives (except for all natural gas contracts entered into by Crisa before the June 16, 2006 acquisition of the remaining 51 percent of Crisa) qualify for hedge accounting since the hedges are highly effective, and we have designated and documented contemporaneously the hedging relationships involving these derivative instruments. While we intend to continue to meet the conditions for hedge accounting, if hedges do not qualify as highly effective or if we do not believe that forecasted transactions would occur, the changes in the fair value of the derivatives used as hedges would be reflected in earnings. Derivatives are more fully discussed in note 16.

*Foreign Currency Translation* Assets and liabilities of non-U.S. subsidiaries that operate in a local currency environment, where that local currency is the functional currency, are translated to U.S. dollars at exchange rates in effect at the balance sheet date, with the resulting translation adjustments directly recorded to a separate component of accumulated other comprehensive income. Income and expense accounts are translated at average exchange rates during the year. Translation adjustments are recorded in other (expense) income, where the U.S. dollar is the functional currency.

*Stock-Based Compensation Expense* In December 2004, the FASB issued SFAS No. 123 (revised 2004), "Share-Based Payment" (SFAS No. 123-R), which amends and replaces SFAS No. 123, "Accounting for Stock-Based Compensation" (SFAS No. 123), supersedes APB No. 25 and requires share-based compensation transactions to be accounted for using a fair-value-based method and the resulting cost recognized in our financial statements. On January 1, 2006, we adopted SFAS No. 123-R. Share-based compensation cost is measured based on the fair value of the equity instruments issued. SFAS No. 123-R applies to all of our outstanding unvested share-based payment awards as of January 1, 2006, and all prospective awards using the modified prospective transition method without restatement of prior periods. The impact of applying the provisions of SFAS No. 123-R was a pretax charge of \$1.3 million for 2006. See note 15.

*Research and Development* Research and development costs are charged to the Consolidated Statements of Operations when incurred. Expenses for 2006, 2005 and 2004, respectively, were \$2.3 million, \$2.4 million and \$2.2 million.

*Advertising Costs* We expense all advertising costs as incurred, and the amounts were immaterial for all periods presented.

### Notes to Consolidated Financial Statements — (Continued)

**Computation of Income Per Share of Common Stock** Basic net income per share of common stock is computed using the weighted average number of shares of common stock outstanding during the period. Diluted net income per share of common stock is computed using the weighted average number of shares of common stock outstanding and dilutive potential common share equivalents during the period.

*Treasury Stock* Treasury stock purchases are recorded at cost. During 2006, 2005 and 2004, we did not purchase any treasury stock. During 2006, 2005, and 2004, we issued 323,546, 197,589 and 167,287 shares from treasury stock at an average cost of \$9.56, \$16.93, and \$21.42 respectively.

**Reclassifications** Certain amounts in prior years' financial statements have been reclassified to conform to the presentation used in the year ended December 31, 2006.

*New Accounting Standards* In July 2006, the FASB issued FASB Interpretation No. 48, "Accounting for Uncertainty in Income Taxes an Interpretation of FASB Statement No. 109," ("FIN No. 48"). FIN No. 48 is effective for the first interim or annual reporting period for the first fiscal year beginning on or after December 15, 2006. FIN 48 clarified the accounting for income taxes by prescribing a minimum recognition threshold a tax position is required to meet before being recognized in the financial statements. FIN 48 also provides guidance on derecognition, measurement, classification, interest and penalties, accounting in interim periods, disclosure, and transition. FIN No. 48 applies to all tax positions for income taxes accounted for in accordance with SFAS No. 109, "Accounting for Income Taxes." We plan to adopt FIN No. 48 effective for the first quarter of the calendar year ended December 31, 2007. We are currently evaluating the effect that the adoption of FIN 48 will have on our consolidated results of operations and financial condition and are not yet in a position to determine such effects.

In September 2006, the FASB issued SFAS No. 157, *Fair Value Measurements*. SFAS No. 157 defines fair value, establishes a framework for measuring fair value, and expands disclosure about fair value measurements. This statement clarifies how to measure fair value as permitted under other accounting pronouncements but does not require any new fair value measurements. However, for some companies, the application of this statement will change current practice. We will be required to adopt SFAS No. 157 as of January 1, 2008. We are currently evaluating the impact of SFAS No. 157 will have on our consolidated results of operations and financial condition and are not yet in a position to determine such effects.

# 3. Balance Sheet Details

The following tables provide detail of selected balance sheet items:

| December 31,  | 2006      | 2005      |
|---|-----------|-----------|
| Accounts receivable:  |           |           |
| Trade receivables   | \$ 94,490 | \$ 75,470 |
| Other receivables   | 4,713     | 3,572     |
| Total accounts receivable, less allowances of \$11,507 and \$13,396 | \$ 99,203 | \$ 79,042 |
| Inventories:  |           |           |
| Finished goods  | \$147,423 | \$112,058 |
| Work in process   | 3,881     | 4,456     |
| Raw materials   | 4,922     | 5,442     |
| Operating supplies  | 2,897     | 616       |
| Total inventories   | \$159,123 | \$122,572 |

#### Notes to Consolidated Financial Statements — (Continued)

| December 31,                           | 2006             | 2005            |
|--|------------------|-----------------|
| Prepaid and other current assets:      |                  |                 |
| Prepaid expenses                       | \$ 8,115         | \$ 3,142        |
| Prepaid income taxes                   | 8,517            | _               |
| Derivative assets                      |                  | 7,645           |
| Total prepaid and other current assets | \$ 16,632        | \$ 10,787       |
| Other assets:                          |                  |                 |
| Deposits                               | \$ 1,069         | \$ 1,386        |
| Finance fees — net of amortization     | 14,275           | 2,003           |
| Other                                  | 2,373            | 1,008           |
| Total other assets                     | \$ 17,717        | \$ 4,397        |
| Accrued liabilities:                   |                  |                 |
| Accrued incentives                     | \$ 15,341        | \$ 14,306       |
| Workers compensation                   | 10,008           | 9,134           |
| Medical liabilities                    | 2,539            | 3,019           |
| Interest                               | 5,519            | 1,843           |
| Commissions payable                    | 1,539            | 858             |
| Accrued liabilities                    | 11,189           | 7,741           |
| Total accrued liabilities              | \$ 46,135        | \$ 36,901       |
| Other long-term liabilities:           |                  |                 |
| Deferred liability                     | \$ 754           | <b>\$ 877</b>   |
| Guarantee of Crisa debt                |                  | 421             |
| Other                                  | 10,386           | 4,163           |
| Total other long-term liabilities      | <u>\$ 11,140</u> | <u>\$ 5,461</u> |

#### 4. Acquisitions

### Crisa

On June 16, 2006, we purchased from Viitro, S.A. de C.V. the remaining 51 percent of the shares of Vitrocrisa Holding, S. de R.L. de C.V. and related companies (Crisa), located in Monterrey, Mexico, that we did not previously own. The purchase price was \$80.0 million in addition to \$4.9 million of acquisition costs. In addition, we refinanced approximately \$71.9 million of Crisa's existing indebtedness, \$23.0 million of which we guaranteed prior to our purchase of the remaining 51 percent of the shares of Crisa. In connection with the acquisition, Crisa transferred to Vitro the pension liability for Crisa employees who had retired as of the closing date. Vitro also agreed to forgive \$0.4 million of net intercompany payables owed to it and to defer receipt of approximately \$9.4 million of net intercompany payables owed to it receive profit sharing payments of approximately \$1.3 million from Libbey under the now-terminated distribution agreement. Crisa transferred to Vitro real estate (land and buildings) on which one of Crisa's two manufacturing facilities is located, but Crisa retained the right to occupy the facility transferred to Vitro for up to three years. Concurrently, Vitro transferred to Crisa ownership of the land on which a leased, state-of-the-art distribution center is located, along with racks and conveyors that Crisa leased from an affiliate of Vitro. Also, Vitro agreed not to compete with Crisa anywhere in the world (with limited exceptions) for five years.

#### Notes to Consolidated Financial Statements — (Continued)

Crisa is one of the largest glass tableware manufacturer in Latin America and has a significant percentage of the glass tableware market in Mexico. This acquisition is consistent with our strategy to expand our manufacturing platform into low-cost countries in order to become a more cost-competitive source of high-quality glass tableware.

In establishing the opening balance sheet under step acquisition accounting, we recorded 49 percent of the historical book value of the assets acquired and liabilities assumed of Crisa due to our existing 49 percent ownership of Crisa, and 51 percent of the fair values of the assets acquired and liabilities assumed as of the date of acquisition. The following is a summary of 51 percent of the assigned fair values of the assets acquired and liabilities assumed as of the date of acquisition.

| Current assets and other assets                  | \$ 40,639 |
|--|-----------|
| Property, plant and equipment                    | 36,660    |
| Intangible assets                                | 21,675    |
| Goodwill   | 55,480    |
| Total assets acquired                            | 154,454   |
| Less liabilities assumed:                        |           |
| Current liabilities                              | 41,044    |
| Long-term liabilities                            | 28,547    |
| Total liabilities assumed                        | 69,591    |
| Cash purchase price, including acquisition costs | 84,863    |
| Less: Cash acquired                              | 6,429     |
| Cash purchase price, net of cash acquired        | \$ 78,434 |

The purchase price allocation for the Crisa acquisition has been updated in the fourth quarter of 2006 to reflect the results of an independent appraisal of property, plant and equipment and intangible assets that was completed in the fourth quarter of 2006 and changes in initial restructuring cost estimates. Property, plant and equipment decreased by \$10.0 million and identifiable intangible assets increased by \$2.1 million.

The following table is a summary of the goodwill associated with the excess of the purchase price over the fair value of assets acquired and liabilities assumed as a result of the purchase price allocation. This table provides the details for 100 percent of the goodwill created by the purchase of the remaining 51 percent interest in Crisa, which is included in the North American Glass reporting segment:

| Inferred Enterprise purchase price (\$80.0 million divided by 51%)  | \$ 156,863 |
|---|------------|
| Less: assets received/liabilities forgiven                          | (4,457)    |
| Add: acquisition costs  | 4,863      |
| Add: adjustment to reflect 49% of inferred purchase price to actual | 2,342      |
| Aggregate enterprise purchase price                                 | 159,611    |
| Add: fair value liabilities assumed                                 | 154,690    |
| Less: fair value assets acquired                                    | (189,474)  |
| Total enterprise goodwill   | \$ 124,827 |

Intangible assets acquired of approximately \$21.7 million consist of trademarks and trade names, patented technologies, customer lists and non-compete covenants. The patented technologies, customer lists and non-compete covenants are being amortized over an average life of 7.7 years. Amortization of these intangible assets was \$0.6 million for 2006. Trademarks and trade names are valued at approximately \$8.9 million and are not subject to amortization.

### Notes to Consolidated Financial Statements — (Continued)

Crisa's results of operations are included in our Consolidated Financial Statements starting June 16, 2006. Prior to June 16, 2006, 49 percent of Crisa's earnings were accounted for under the equity method.

The pro forma unaudited results of operations, assuming we consummated the acquisition of Crisa as of January 1, 2006, along with comparative results for 2005 and 2004, are as follows:

|                                    | 2006             | 2005             | 2004      |
|------------------------------------|------------------|------------------|-----------|
| Net sales                          | \$763,553        | \$728,747        | \$705,042 |
| Earnings before interest and taxes | \$ 29,791        | \$ 4,774         | \$ 46,185 |
| Net (loss) income                  | \$(15,258)       | \$(14,212)       | \$ 13,094 |
| Net (loss) income per share:       |                  |                  |           |
| Basic                              | \$ (1.08)        | \$ (1.02)        | \$ 0.95   |
| Diluted                            | <u>\$ (1.08)</u> | <u>\$ (1.02)</u> | \$ 0.95   |
| Depreciation and amortization      | \$ 41,806        | \$ 44,558        | \$ 38,572 |

See note 10 for a discussion on special charges included in the above table.

In June 2006, we announced plans to consolidate Crisa's two principal manufacturing facilities into a single facility in order to reduce fixed costs. In connection with this consolidation, we recognized special charges of approximately \$18.9 million in 2006 (additional charges could be recognized as we finalize the step acquisition accounting). These special charges are described in note 6. In addition, a \$3.2 million reserve related to statutory severance for approximately 650 hourly employees of Crisa was established and was included in the liabilities assumed as of the date of acquisition.

# Crisal

On January 10, 2005, we purchased from Vista Alegre Atlantis SGPS, SA (VAA) 95 percent of the shares of Crisal located in Marinha Grande, Portugal. The cash transaction was valued at  $\notin$ 22.1 million, including acquisition costs. Our agreement with VAA contemplated that we would acquire the remaining 5 percent of Crisal for either 1 Euro or  $\notin$ 2 million, depending on Crisal's operating performance over a period of up to three years after the closing of the acquisition. In addition, the agreement contemplated that, if Crisal met other specified EBITDA and net sales targets, we would pay the seller an earn-out payment in the amount of  $\notin$ 5.5 million no earlier than three years after the closing date of January 10, 2005. The agreement contemplated that if any contingent payments were made according to the agreement, the payments would be reflected as additional purchase price.

On October 13, 2006, we settled certain acquisition price disputes with VAA by entering into an agreement pursuant to which VAA transferred to Libbey Europe B.V., for 1 euro, the remaining 5 percent of Crisal that we did not acquire in January 2005. VAA also agreed to waive any earn-out payment that otherwise might be payable in connection with the acquisition. To account for this settlement, we adjusted goodwill by \$.02 million.

Crisal manufactures and markets glass tableware, mainly tumblers, stemware and glassware accessories, and the majority of its sales are in Portugal and Spain. This acquisition of another European glassware manufacturer is complementary to our 2002 acquisition of Royal Leerdam, a maker of fine European glass stemware. Royal Leerdam's primary markets are located in countries in northern Europe. These acquisitions are consistent with our growth strategy to be a supplier of high-quality, machine-made glass tableware products to key markets worldwide. Crisal is included in the International reporting segment.

### Notes to Consolidated Financial Statements — (Continued)

Following is a summary of the adjusted fair values of the assets acquired and liabilities assumed as of the date of acquisition:

| Current assets                                | \$13,216 |
|---|----------|
| Property, plant and equipment                 | 32,364   |
| Intangible assets                             | 4,455    |
| Goodwill                                      | 3,332    |
| Total assets acquired                         | 53,367   |
| Less liabilities assumed: Current liabilities | 18,992   |
| Long-term liabilities                         | 5,427    |
| Total liabilities assumed                     | 24,419   |
| Cash purchase price                           | \$28,948 |

Intangible assets acquired of \$4.5 million consist of trade names and customer lists and are being amortized over an average life of 9.6 years. Crisal's results of operations are included in our Consolidated Financial Statements starting January 11, 2005. Pro forma results for both the prior-year period and the period from January 1 through January 10, 2005, are not included, as they are considered immaterial.

# 5. Software

Software consists of internally developed and purchased software packages for internal use. Capitalized costs include software packages, installation, and/or certain internal labor costs. These costs are generally amortized over a five-year period. Software is reported net of accumulated amortization.

| December 31,             | 2006     | 2005     |
|--------------------------|----------|----------|
| Software                 | \$20,127 | \$19,042 |
| Accumulated amortization | 15,423   | 14,481   |
| Software — net           | \$ 4,704 | \$ 4,561 |

Amortization expense was \$0.9 million, \$0.8 million and \$0.9 million for years 2006, 2005 and 2004, respectively.

# 6. Investments in Unconsolidated Affiliates

Prior to June 16, 2006, we were a 49 percent equity owner in Crisa. On June 16, 2006, we purchased the remaining 51 percent of Crisa. See note 4 for additional information. We recorded our 49 percent interest in Crisa using the equity method for the periods prior to June 15, 2006.

# Notes to Consolidated Financial Statements — (Continued)

Condensed balance sheet information for Crisa (including adjustments for U.S. GAAP equity method accounting) is as follows:

| December 31,        | 2006(1)     | 2005      |
|---------------------|-------------|-----------|
| Current assets      | <b>\$</b> — | \$ 80,102 |
| Non-current assets  | _           | 99,940    |
| Total assets        |             | 180,042   |
| Current liabilities | _           | 72,550    |
| Other liabilities   |             | 94,865    |
| Total liabilities   | _           | 167,415   |
| Net assets          | <u>\$</u>   | \$ 12,627 |

Condensed statements of operations for Crisa (including adjustments for U.S. GAAP equity method accounting) are as follows:

| Year ended December 31,                                | 2006(2)        | 2005                  | 2004           |
|--|----------------|-----------------------|----------------|
| Total revenues   | \$87,520       | \$191,801             | \$189,761      |
| Cost of sales  | 71,204         | 165,815               | 162,046        |
| Gross profit   | 16,316         | 25,986                | 27,715         |
| Selling, general and administrative expenses           | 10,993         | 23,154                | 22,250         |
| Income from operations                                 | 5,323          | 2,832                 | 5,465          |
| Remeasurement gain (loss)                              | 2,934          | (1,284)               | (1,341)        |
| Year ended December 31,                                | 2006(2)        | 2005                  | 2004           |
|  | (100)          | (1.500)               | (463)          |
| Other expense  | (103)          | (1,533)               | (405)          |
| Other expense       Earnings before interest and taxes | (103)<br>8,154 | <u>(1,533</u> )<br>15 | 3,661          |
|  |                |                       |                |
| Earnings before interest and taxes                     | 8,154          | 15                    | 3,661          |
| Earnings before interest and taxes                     | 8,154<br>4,099 | 15<br>8,382           | 3,661<br>6,589 |

(1) Included in the Consolidated Balance sheet at December 31, 2006.

(2) For the period ended June 15, 2006.

The above 2005 results have been adjusted to reflect the impact of the deferred profit sharing and severance indemnity obligation items referred to in Crisa's Report of Independent Registered Public Accounting Firm.

## Notes to Consolidated Financial Statements — (Continued)

For periods prior to June 16, 2006, we recorded 49 percent of Crisa's income before income taxes in the line "equity (loss) earnings-pretax" in our Consolidated Statements of Operations. We recorded 49 percent of Crisa's income taxes in the line "provision for income taxes" in our Consolidated Statements of Operations. These items are shown below:

| Year ended December 31,             | 2006    | 2005      | 2004             |
|-------------------------------------|---------|-----------|------------------|
| Equity earnings (loss) — pretax     | \$1,986 | \$(4,100) | \$(1,435)        |
| Provision (credit) for income taxes | 493     | 456       | (542)            |
| Net equity earnings (loss)          | \$1,493 | \$(4,556) | <u>\$ (893</u> ) |

On our Consolidated Statements of Cash Flows, we recorded the net equity earnings (loss) amount as part of operating activities.

We tested for impairment of our investment in accordance with APB 18, "The Equity Method of Accounting for Investments in Common Stock." For all periods presented, no impairment exists.

Interpretation No. 46 "Consolidation of Variable Interest Entities" (FIN 46R), requires a company that holds a variable interest in an entity to consolidate the entity if the company's interest in the variable interest entity (VIE) is such that the company will absorb a majority of the VIE's expected losses and/or receive a majority of the VIE's expected residual returns, and therefore is the primary beneficiary. Our 49 percent equity ownership in Crisa began in 1997. We determined that, prior to our acquisition of the remaining 51 percent of Crisa on June 16, 2006, Crisa was a VIE. Our analysis was based upon our agreements with the former joint venture, specifically, our 49 percent participation in equity earnings (loss), dividends, certain contractual technical assistance arrangements, and a distribution agreement giving us exclusive distribution rights to sell Crisa's glass tableware products in the U.S. and Canada, and giving Crisa the exclusive distribution rights for our glass tableware products in Latin America. In addition, we guaranteed a portion of Crisa's bank debt. We evaluated this investment and related arrangements, and we determined that we were not the primary beneficiary and should not consolidate Crisa into our Consolidated Financial Statements for any period prior to June 16, 2006.

# 7. Purchased Intangible Assets and Goodwill

# **Purchased Intangibles**

Changes in purchased intangibles balances are as follows:

|   | 2006     | 2005     |
|---|----------|----------|
| Beginning balance   | \$10,778 | \$12,314 |
| Acquired (note 4)   | 21,675   | 4,455    |
| Impairment (see below)  |          | (3,738)  |
| Amortization  | (1,842)  | (1,326)  |
| Foreign currency impact   | 881      | (927)    |
| Ending balance  | \$31,492 | \$10,778 |
| Purchased intangible assets are composed of the following:                  |          |          |
| December 31,  | 2006     | 2005     |
| Indefinite life intangible assets   | \$15,753 | \$ 6,879 |
| Definite life intangible assets, net of accumulated amortization of \$8,797 |          |          |
| and \$6,955   | 15,739   | 3,899    |
| Total   | \$31,492 | \$10,778 |
|   |          |          |

2006

2005

#### Notes to Consolidated Financial Statements — (Continued)

Amortization expense for definite life intangible assets was \$1.8 million, \$1.3 million and \$0.8 million for years 2006, 2005 and 2004, respectively.

Indefinite life intangible assets are composed of trade names and trademarks that have an indefinite life and are therefore individually tested for impairment on an annual basis, or more frequently in certain circumstances where impairment indicators arise, in accordance with SFAS No. 142. Our measurement date for impairment testing is October 1st of each year. When performing our test for impairment of individual indefinite life intangible assets, we use a relief from royalty method to determine the fair market value that is compared to the carrying value of the indefinite life intangible asset. In 2005, we concluded that intangibles of \$3.7 million, associated with Syracuse China, were impaired. This impairment charge is recorded in the North American Other reporting segment.

The definite life intangible assets primarily consist of technical assistance agreements, noncompete agreements, customer relationships, and patents. The definite life assets are generally amortized over a period ranging from three to twenty years. The weighted average remaining life on the definite life intangible assets is 9.6 years at December 31, 2006.

Future estimated amortization expense of definite life intangible assets is as follows:

| 2007    | 2008    | 2009    | 2010    | 2011    |
|---------|---------|---------|---------|---------|
| \$1,658 | \$1,327 | \$1,327 | \$1,327 | \$1,200 |

# Goodwill

Changes in goodwill balances, net of accumulated amortization, are as follows:

|                         | 2006      | 2005     |
|-------------------------|-----------|----------|
| Beginning balance       | \$ 50,825 | \$53,689 |
| 49% investment in Crisa | 69,347    | _        |
| 51% investment in Crisa | 55,480    |          |
| Acquired (note 4)       | 124,827   | 3,924    |
| Other                   | (1,948)   |          |
| Impairment (see below)  | _         | (5,441)  |
| Foreign currency impact | 1,176     | (1,347)  |
| Ending balance          | \$174,880 | \$50,825 |

The \$69.3 million represents the goodwill attributable to the original 49 percent ownership in Crisa, which was included in investments on the Consolidated Balance Sheet prior to the acquisition of the remaining 51 percent on June 16, 2006. The \$55.6 million relates to the goodwill acquired with the purchase of the remaining 51 percent of Crisa. Other relates to adjustments to the fair value of assets acquired and liabilities assumed related to the Royal Leerdam and Crisal acquisitions.

Goodwill impairment tests are completed for each reporting unit on an annual basis, or more frequently in certain circumstances where impairment indicators arise. When performing our test for impairment, we use the discounted cash flow method, which incorporates the weighted average cost of capital of a hypothetical third party buyer to compute the fair value of each reporting unit. The fair value is then compared to the carrying value. To the extent that fair value exceeds the carrying value, no impairment exists. This was done as of October 1st for each year presented. Our review indicated an impairment of goodwill of \$5.4 million at our Syracuse China facility during 2005. This impairment was recorded in the North American Other reporting segment.

#### Notes to Consolidated Financial Statements — (Continued)

# 8. Property, Plant and Equipment

Property, plant and equipment consists of the following:

| December 31,                        | 2006      | 2005      |
|-------------------------------------|-----------|-----------|
| Land                                | \$ 22,570 | \$ 15,649 |
| Buildings                           | 64,825    | 50,935    |
| Machinery and equipment             | 343,132   | 253,757   |
| Furniture and fixtures              | 13,943    | 12,962    |
| Construction in progress            | 57,850    | 24,638    |
| Gross property, plant and equipment | 502,320   | 357,941   |
| Less accumulated depreciation       | 190,079   | 157,813   |
| Net property, plant and equipment   | \$312,241 | \$200,128 |

Property, plant and equipment are stated at cost less accumulated depreciation. Depreciation is computed using the straight-line method over the estimated useful lives of the assets, generally 3 to 14 years for equipment and furnishings and 10 to 40 years for buildings and improvements. Depreciation expense was \$32.9 million, \$30.4 million and \$27.8 million for the years 2006, 2005, and 2004, respectively.

Under SFAS No. 144, long-lived assets are tested for recoverability if certain events or changes in circumstances indicate that the carrying value may not be recoverable. During 2005, we recorded \$6.3 million of reductions in the carrying value of our long-lived assets at Syracuse China in accordance with SFAS No. 144. This impairment charge is recorded in the North American Other reporting segment.

### 9. Borrowings

Our borrowings, prior to the refinancing consummated on June 16, 2006, consisted of a revolving credit and swing line facility permitting borrowings up to an aggregate total of \$195.0 million, \$100.0 million of privately placed senior notes, a \$2.7 million promissory note in connection with the purchase of our Laredo, Texas warehouse, a euro-based working capital line for a maximum of  $\notin$ 10.0 million, and other borrowings including the RMB Loan Contract described below and other debt related to Crisal.

On June 16, 2006, Libbey Glass Inc. issued, pursuant to private offerings, \$306.0 million aggregate principal amount of floating rate senior secured notes (Senior Notes) and \$102.0 million aggregate principal amount of senior subordinated secured pay-in-kind notes (PIK Notes) both due 2011. Concurrently, Libbey Glass Inc. entered into a new \$150.0 million Asset Based Loan facility (ABL Facility), expiring in 2010. Fair value of all debt approximates carrying value.

Proceeds from these transactions were immediately used to repay existing bank and private placement indebtedness. In addition, proceeds were used for the acquisition, for \$80.0 million, of the remaining 51 percent equity interest in Crisa, bringing our ownership of Crisa to 100 percent; for repayment of existing Crisa indebtedness of approximately \$71.9 million; and for related fees, expenses and debt redemption premiums of Libbey and Crisa. Unamortized finance fees in the amount of \$4.9 million related to the refinanced debt of Libbey and Crisa were also written off in the second quarter of 2006 and classified as interest expense in the Consolidated Statements of Operations.

# Notes to Consolidated Financial Statements — (Continued)

Borrowings as of December 31, 2006 consist of the following:

|  | Interest Rate  | Maturity Date                  | Amounts   |
|--|--|--------------------------------|-----------|
| Borrowings under ABL facility                  | floating<br>floating (see<br>Interest rate<br>protection<br>agreements | December 16, 2010              | \$ 46,210 |
| Senior notes                                   | below)   | June 1, 2011                   | 306,000   |
| PIK notes                                      | 16.00%   | December 1, 2011               | 109,480   |
| Promissory note                                | 6.00%  | January 2007 to September 2016 | 1,985     |
| Notes payable                                  | floating   | January 2007                   | 226       |
| RMB loan contract                              | floating   | July 2012 to December 2012     | 32,050    |
| Obligations under capital leases               | floating   | January 2007 to May 2009       | 1,548     |
| Other debt                                     | floating   | September 2009                 | 1,954     |
| Total borrowings                               |  |                                | 499,453   |
| warrants                                       |  |                                | 8,221     |
| Total borrowings — net                         |  |                                | 491,232   |
| Less — current portion of borrowings           |  |                                | 1,020     |
| Total long-term portion of borrowings —<br>net |  |                                | \$490,212 |
| 5Borrowings as of December 31, 2005 consist    | of the following:  |                                |           |
| -  | Interest Rate  | Maturity Date                  | Amount    |
| Borrowings under revolving credit facility     | floating   | June 24, 2009                  | \$143,814 |
| Senior notes                                   | •  | March 31, 2008                 | 25,000    |
| Senior notes                                   | 6.08%  | March 31, 2013                 | 55,000    |
| Senior notes                                   | floating   | March 31, 2010                 | 20,000    |
| Promissory note                                | 6.00%  | January 2007 to September 2016 | 2,131     |
| Notes payable                                  | floating   | January 2007                   | 11,475    |
| Obligations under capital leases               | floating   | January 2007 to May 2009       | 2,203     |
| Other debt                                     | floating   | September 2009                 | 2,056     |
| Total borrowings                               |  |                                | 261,679   |
| Less — current portion of borrowings           |  |                                | 12,300    |
| Total long-term portion of borrowings — net    |  |                                | \$249,379 |
| Annual maturities for all of our borrowing     | ys for the next five   | ve years are as follows:       |           |

Annual maturities for all of our borrowings for the next five years are as follows:

| 2007    | 2008  | 2009    | 2010     | 2011 & Thereafter |
|---------|-------|---------|----------|-------------------|
| \$1,020 | \$793 | \$2,410 | \$46,395 | \$440,614         |

# ABL Facility

The ABL Facility is with a group of banks and provides for a revolving credit and swing line facility permitting borrowings for Libbey Glass and Libbey Europe up to an aggregate of \$150.0 million, with Libbey Europe's

#### Notes to Consolidated Financial Statements — (Continued)

borrowings being limited to \$75.0 million. Borrowings under the ABL Facility mature December 16, 2010. Swing line borrowings are limited to \$15.0 million, with swing line borrowings for Libbey Europe B.V. being limited to €7.5 million. Swing line U.S. dollar borrowings bear interest calculated at the prime rate plus the Applicable Rate for ABR (Alternate Base Rate) Loans, and euro-denominated swing line borrowings (Eurocurrency Loans) bear interest calculated at the Netherlands swing line rate, as defined in the ABL Facility. The Applicable Rates for ABR Loans and Eurocurrency Loans vary depending on our aggregate remaining availability. The Applicable Rates for ABR Loans and Eurocurrency Loans were 0 percent and 1.75 percent, respectively, at December 31, 2006. There were no Libbey Glass borrowings under the facility at December 31, 2006, while Libbey Europe B.V. had outstanding borrowings of \$46.2 million at December 31, 2006.

All borrowings under the ABL Facility are secured by a first priority security interest in (i) substantially all assets of (a) Libbey Glass and (b) substantially all of Libbey Glass's present and future direct and indirect domestic subsidiaries, (ii) (a) 100 percent of the stock of Libbey Glass, (b) 100 percent of the stock of substantially all of Libbey Glass's present and future direct and indirect domestic subsidiaries, (c) 100 percent of the non-voting stock of substantially all of Libbey Glass's first-tier present and future foreign subsidiaries and (d) 65 percent of the voting stock of substantially all of Libbey Glass's first-tier present and future foreign subsidiaries, and (iii) substantially all proceeds and products of the property and assets described in clauses (i) and (ii) of this sentence. Additionally, borrowings by Libbey Europe under the ABL Facility are secured by a first priority security interest in (i) substantially all of the assets of Libbey Europe, the parent of Libbey Europe and certain of its subsidiaries, (ii) 100 percent of the stock of Libbey Europe and certain subsidiaries of Libbey Europe, and (iii) substantially all proceeds and products of the property and assets described in clauses (i) and (ii) of this sentence.

We pay a Commitment Fee, as defined by the ABL Facility, on the total credit provided under the Facility. The Commitment Fee varies depending on our aggregate availability. The Commitment Fee was 0.25 percent at December 31, 2006. No compensating balances are required by the Agreement. The Agreement does not require compliance with restrictive financial covenants, unless aggregate unused availability falls below \$25.0 million.

The borrowing base under the ABL Facility is determined by a monthly analysis of the eligible accounts receivable, inventory and fixed assets. The borrowing base is the sum of (a) 85 percent of eligible accounts receivable, (b) the lesser of (i) 85 percent of the net orderly liquidation value (NOLV) of eligible inventory, (ii) 65 percent of eligible inventory, or (iii) \$75.0 million and (c) the lesser of \$25.0 million and the aggregate of (i) 75 percent of the NOLV of eligible equipment and (ii) 50 percent of the fair market value of eligible real property.

The available total borrowing base is offset by real estate and ERISA reserves totaling \$15.0 million and mark-to-market reserves for natural gas and interest rate swaps of \$3.0 million. The ABL Facility also provides for the issuance of \$30.0 million of letters of credit, which are applied against the \$150.0 million limit. At December 31, 2006, we had \$8.4 million in letters of credit outstanding under the Facility. Remaining unused availability on the ABL Facility was \$44.7 million at December 31, 2006.

# Senior Notes

Libbey Glass and Libbey Inc. entered into a purchase agreement pursuant to which Libbey Glass agreed to sell \$306.0 million aggregate principal amount of floating rate senior secured notes due 2011 (Senior Notes) to the initial purchasers named in a private placement. The net proceeds, after deducting a discount and the estimated expenses and fees, were approximately \$289.8 million. The Senior Notes bear interest at a rate equal to six-month LIBOR plus 7.0 percent and were offered at a discount of 2 percent of face value. Interest with respect to the Senior Notes is payable semiannually on June 1 and December 1. The interest rate was 12.37 percent at December 31, 2006.

We have Interest Rate Protection Agreements (Rate Agreements) with respect to \$200.0 million of debt as a means to manage our exposure to fluctuating interest rates. The Rate Agreements effectively convert this portion of our long-term borrowings from variable rate debt to fixed-rate debt, thus reducing the impact of interest rate

#### Notes to Consolidated Financial Statements — (Continued)

changes on future income. The fixed interest rate for our borrowings related to the Rate Agreements at December 31, 2006, excluding applicable fees, is 5.24 percent per year and the total interest rate, including applicable fees, is 12.24 percent per year. The average maturity of these Rate Agreements is 2.9 years at December 31, 2006. Total remaining Senior Notes not covered by the Rate Agreements have fluctuating interest rates with a weighted average rate of 12.37 percent per year at December 31, 2006. If the counterparties to these Rate Agreements were to fail to perform, these Rate Agreements would no longer protect us from interest rate fluctuations. However, we do not anticipate nonperformance by the counterparties.

The fair market value for the Rate Agreements at December 31, 2006, was a \$1.2 million asset. The fair value of the Rate Agreements is based on the market standard methodology of netting the discounted expected future variable cash receipts and the discounted future fixed cash payments. The variable cash receipts are based on an expectation of future interest rates derived from observed market interest rate forward curves. We do not expect to cancel these agreements and expect them to expire as originally contracted.

The Senior Notes are guaranteed by Libbey Inc. and all of Libbey Glass's existing and future domestic subsidiaries that guarantee any of Libbey Glass's debt or debt of any subsidiary guarantor (see note 22). The Senior Notes and related guarantees will have the benefit of a second-priority lien, subject to permitted liens, on collateral consisting of substantially all the tangible and intangible assets of Libbey Glass's new ABL Facility. The Collateral will not include the assets of non-guarantor subsidiaries that will secure the ABL Facility.

# **PIK Notes**

Concurrently with the execution of the purchase agreement with respect to the Senior Notes, Libbey Glass and Libbey Inc. entered into a purchase agreement (Unit Purchase Agreement) pursuant to which Libbey Glass agreed to sell, to a purchaser named in the private placement, units consisting of \$102.0 million aggregate principal amount 16 percent senior subordinated secured pay-in-kind notes due 2011 (PIK Notes) and detachable warrants to purchase 485,309 shares of Libbey Inc. common stock (Warrants) excisable on or after June 16, 2006 and expiring on December 1, 2011. The warrant holders do not have voting rights. The net proceeds, after deducting a discount and estimated expenses and fees, were approximately \$97.0 million. The proceeds were allocated between the Warrants and the underlying debt based on their respective fair values at the time of issuance. The amount allocated to the Warrant is exercisable at \$11.25. The PIK Notes bear interest at a rate of 16 percent and were offered at a discount of 2 percent of face value. Interest is payable semiannually on June 1 and December 1, but during the first three years interest is payable by issuance of additional PIK Notes. At December 31, 2006, an additional PIK Notes to \$109.5 million.

The obligations of Libbey Glass under the PIK Notes are guaranteed by Libbey Inc. and all of Libbey Glass's existing and future domestic subsidiaries that guarantee any of Libbey Glass's debt or debt of any subsidiary guarantor (see footnote 22). The PIK Notes and related guarantees are senior subordinated obligations of Libbey Glass and the guarantors of the PIK Notes and are entitled to the benefit of a third-priority lien, subject to permitted liens, on the collateral that secures the Senior Notes.

### **Promissory** Note

In September 2001, we issued a \$2.7 million promissory note in connection with the purchase of our Laredo, Texas warehouse facility. At December 31, 2006, and December 31, 2005, we had \$2.0 million and \$2.1 million, respectively, outstanding on the promissory note. Interest with respect to the promissory note is paid monthly.

### Notes to Consolidated Financial Statements — (Continued)

### Notes Payable

We have an overdraft line of credit for a maximum of  $\notin 1.8$  million. The \$.2 million outstanding at December 31, 2006, was the U.S. dollar equivalent under the euro-based overdraft line and the interest rate was 3.14 percent. Interest with respect to the note payable is paid monthly.

#### **RMB** Loan Contract

On January 23, 2006, Libbey Glassware (China) Co., Ltd. (Libbey China), an indirect wholly owned subsidiary of Libbey Inc., entered into an RMB Loan Contract (RMB Loan Contract) with China Construction Bank Corporation Langfang Economic Development Area Sub-Branch (CCB). Pursuant to the RMB Loan Contract, CCB agreed to lend to Libbey China RMB 250.0 million, or the equivalent of approximately \$32.0 million, for the construction of our production facility in China and the purchase of related equipment, materials and services. The loan has a term of eight years and bears interest at a variable rate as announced by the People's Bank of China. As of the date of the initial advance under the Loan Contract, the annual interest rate was 5.51 percent, and as of December 31, 2006, the annual interest rate was 5.74 percent. As of December 31, 2006, the outstanding balance was RMB 250.0 million (approximately \$32.0 million). Interest is payable quarterly. Payments of principal in the amount of RMB 30.0 million (approximately \$3.8 million) and RMB 40.0 million (approximately \$5.1 million) must be made on July 20, 2012, and December 20, 2012, respectively, and three payments of principal in the amount of RMB 60.0 million (approximately \$7.7 million) each must be made on July 20, 2013, December 20, 2013, and January 20, 2014, respectively. The obligations of Libbey China are secured by a guarantee executed by Libbey Inc. for the benefit of CCB. Interest with respect to the RMB loan contract is paid monthly.

## **Obligations Under Capital Leases**

We lease certain machinery and equipment under agreements that are classified as capital leases. These leases were assumed in the Crisal acquisition. The cost of the equipment under capital leases is included in the Consolidated Balance Sheet as property, plant and equipment and the related depreciation expense is included in the Consolidated Statements of Operations.

The future minimum lease payments required under the capital leases as of December 31, 2006, are as follows:

| <b>Payments Due by Period</b> |           |           |
|-------------------------------|-----------|-----------|
| 2007                          | 2008-2009 | 2010-2011 |
| \$637                         | \$911     | \$—       |

### **Other Debt**

The other debt of \$2.0 million primarily consists of government-subsidized loans for equipment purchases at Crisal.

## 10. Special Charges

## **Capacity Realignment**

In August 2004, we announced that we were realigning our production capacity in order to improve our cost structure and recorded \$14.5 million of pretax charges. In mid-February 2005, we ceased operations at our manufacturing facility in City of Industry, California, and began realignment of production among our other domestic glass manufacturing facilities.

During 2005, we recorded a pretax charge of \$1.1 million related to the closure of the City of Industry facility and realignment of our production capacity. The \$1.1 million was recorded in the line item "special charges." These charges were for employee termination costs, the write-down of fixed assets, and to recognize the land sale gain.

#### Notes to Consolidated Financial Statements — (Continued)

Employee termination costs primarily include severance, medical benefits and outplacement services for the 140-hourly and salary employees that were terminated. The write-down of fixed assets of \$1.8 million is to writedown certain machinery and equipment to reflect changes in estimated fair value. In December 2004, we sold approximately 27 acres of property in City of Industry, California, for net proceeds of \$16.6 million (recorded as deposit liability). Pursuant to the purchase agreement, the buyer leased the property back to us in order to enable us to cease operations, to relocate certain equipment to our other glassware manufacturing facilities, to demolish the buildings on the property and perform related site work, as required by the contract. All demolition and required remediation was completed by December 31, 2005, and as such we recorded a net gain on the sale of \$4.5 million in 2005. The 2006 activity reflects changes in accounting estimate of the reserves on the employee termination costs and the site clean up costs. These charges were recorded in the North American Glass reporting segment.

The following table summarizes the capacity realignment charge incurred in 2006, 2005 and 2004:

|  | Twelve Months<br>Ended<br>December 31,<br>2006 | Twelve Months<br>Ended<br>December 31,<br>2005 | Twelve Months<br>Ended<br>December 31,<br>2004 |
|--|--|--|--|
| Pension & retiree welfare                | \$ —   | \$ —   | \$ 4,621                                       |
| Inventory write-down                     |  |  | 1,905  |
| Included in cost of sales                | _  | —  | 6,526  |
| Fixed asset write-down                   | —  | 1,827  | 4,678  |
| Net gain on land sale                    | (359)  | (4,508)  | —  |
| Employee termination cost & other        | 61   | 3,754  | 3,315  |
| Included in capacity realignment charge  | (298)  | 1,073  | 7,993  |
| Total pretax capacity realignment charge | <u>\$(298)</u>                                 | \$ 1,073                                       | \$14,519                                       |

The following reflects the balance sheet activity related to the capacity realignment for the years ended December 31, 2006 and December 31, 2005:

|   | Reserve<br>Balances at<br>January 1,<br>2006 | Total Charge<br>(Credit) to<br>Earnings | Cash<br>Payments | Inventory<br>and Fixed<br>Asset Dispositions | Non-cash<br>Utilization | Reserve<br>Balance at<br>December 31,<br>2006 |
|---|--|---|------------------|--|-------------------------|---|
| Inventory write-down  | \$ —   | \$ —                                    | \$ —             | \$—  | \$—                     | \$ —  |
| Land sale gain  | 1,055  | (359)                                   | (696)            |  |                         |   |
| Fixed asset write-down and<br>equipment relocation<br>costs |  | _                                       |                  | _  | _                       | _   |
| Employee termination  |  |   |                  |  |                         |   |
| costs & other   | 70   | 61                                      | (26)             |  |                         | 105   |
| Total   | \$1,125                                      | <u>\$(298</u> )                         | <u>\$(722</u> )  | <u>\$ 0</u>                                  | <u>\$ 0</u>             | \$105   |

|   | Reserve<br>Balances at<br>January 1,<br>2005 | Total Charge<br>(Credit) to<br>Earnings | Cash<br>Payments  | Inventory<br>and Fixed<br>Asset Dispositions | Non-cash<br>Utilization | Reserve<br>Balance at<br>December 31,<br>2005 |
|---|--|---|-------------------|--|-------------------------|---|
| Inventory write-down                            | \$ 1,517                                     | \$                                      | \$ —              | \$ (1,517)                                   | \$ —                    | \$ —  |
| Land sale gain                                  | 16,623                                       | (4,508)                                 | (2,616)           | (8,444)                                      | _                       | 1,055   |
| Fixed asset write-down and equipment relocation |  |   |                   |  |                         |   |
| costs   | —  | 1,827                                   | (650)             | (1,177)                                      |                         | —   |
| Employee termination                            |  |   |                   |  |                         |   |
| costs   | 3,025  | 3,754                                   | (6,045)           |  | (664)                   | 70  |
| Total   | \$21,165                                     | \$ 1,073                                | <u>\$(9,311</u> ) | <u>\$(11,138)</u>                            | <u>\$(664</u> )         | \$1,125                                       |

### Notes to Consolidated Financial Statements — (Continued)

Inventory and fixed asset dispositions include the net book value in equipment, land, buildings, costs for improvement and site demolition related to the closure of the facility as discussed above. The 2006 activity reflects changes in accounting estimate of the reserves on the employee termination costs and the site clean up costs. The \$0.7 million non-cash utilization in 2005 for employee termination costs is the result of reclassifications to other accruals on our balance sheet.

The ending balance of \$0.1 million for 2006 and \$1.1 million for 2005 is included in the special charges reserve on the Consolidated Balance Sheets.

### Salaried Workforce Reduction Program

In the second quarter of 2005, we announced a ten percent reduction of our North American salaried workforce, or approximately 70 employees, in order to reduce our overall costs.

The following table summarizes the salaried workforce reduction charge incurred:

|  | Twelve Months Ended<br>December 31,<br>2006 | Twelve Months Ended<br>December 31,<br>2005 |
|--|---|---|
| Pension & retiree welfare                                | <u>\$ —</u>                                 | <u>\$ 867</u>                               |
| Included in cost of sales                                | _   | 867   |
| Pension & retiree welfare                                |   | 1,347                                       |
| Included in selling, general and administrative expenses |   | 1,347                                       |
| Employee termination costs                               | <u>(70</u> )                                | 2,494                                       |
| Included in special charges                              | <u>(70</u> )                                | 2,494                                       |
| Total pretax salaried workforce reduction charge         | <u>\$(70</u> )                              | \$4,708                                     |

The 2006 activity represents a change in accounting estimate of our employee termination reserve as of December 31, 2006.

The pension and retiree welfare expenses are further explained in notes 12 and 13. Employee termination costs primarily include severance, medical benefits and outplacement services for the 70 salary employees that were terminated.

#### Notes to Consolidated Financial Statements — (Continued)

The following reflects the balance sheet activity related to the salaried workforce reduction program for the year ended December 31, 2006 and December 31, 2005:

|   | Balance at<br>January 1,<br>2006 | Total Credit<br>to Earnings | Cash<br>Payments | Non-cash<br>Utilization | Balance at<br>December 31,<br>2006 |
|---|----------------------------------|-----------------------------|------------------|-------------------------|------------------------------------|
| Pension & retiree welfare                               | \$ —                             | \$ —                        | \$ —             | \$—                     | \$ —                               |
| Employee termination costs                              | 877                              | (70)                        | (588)            |                         | 219                                |
| Total   | <u>\$877</u>                     | <u>\$(70</u> )              | <u>\$(588</u> )  | <u>\$</u>               | <u>\$219</u>                       |
|   |                                  |                             |                  |                         |                                    |
|   | Balance at<br>January 1,<br>2005 | Total Charge<br>to Earnings | Cash<br>Payments | Non-cash<br>Utilization | Balance at<br>December 31,<br>2005 |
| Pension & retiree welfare                               | January 1,                       |                             |                  |                         | December 31,                       |
| Pension & retiree welfare<br>Employee termination costs | January 1,                       | to Earnings                 |                  | Utilization             | December 31, 2005                  |

The 2006 activity reflects changes in accounting estimate of the reserves on the employee termination costs. The pension and retiree welfare non-cash utilization of \$2.2 million for 2005 relates to curtailment charges discussed notes 12 and 13. The \$0.2 million for 2005 non-cash utilization for employee termination costs is the result of reclassifications to other accruals on our balance sheet.

The employee termination costs of \$0.2 million for 2006 and \$0.9 million for 2005 are included in the special charges reserve on the Consolidated Balance Sheets. These charges were recorded in the North American Glass and North American Other reporting segments.

# Syracuse China Asset Impairment and Other Charges

In 2005 we recognized impairment and other charges of \$16.5 million associated with Syracuse China. As discussed further below, these charges related to a write down of inventories to fair value, impairment of goodwill and other intangibles and an impairment of long-lived assets.

An analysis was done to determine the appropriate carrying value of inventory located at Syracuse China. A lower of cost or market adjustment was recorded during the fourth quarter of 2005 in the amount of \$1.1 million (non-cash) to properly state our ending inventory values. This charge was included in "cost of sales" on the Consolidated Statements of Operations.

Goodwill and intangible assets were tested for impairment in accordance with SFAS No. 142 and an impairment charge was incurred in the amount of \$9.2 million for both goodwill and intangibles associated with Syracuse China. For further discussion of goodwill and intangibles impairment see note 7.

During 2005, we recorded \$6.3 million of reductions in the carrying value of our long-lived assets in accordance with SFAS No. 144. Under SFAS No. 144, long-lived assets are tested for recoverability if certain events or changes in circumstances indicate that the carrying value may not be recoverable. We noted indicators during the fourth quarter of 2005 that the carrying value of our long-lived assets may not be recoverable and performed an impairment review based upon an analysis of the undiscounted future cash flows associated with those fixed assets. We then recorded impairment charges, for property, plant and equipment, based on the amounts by which the carrying amounts of these assets exceeded their fair value. Fair value was determined by independent outside appraisals. These charges are included in "special charges" on the Consolidated Statements of Operations and are included within the North American Other reporting segment.

### Notes to Consolidated Financial Statements — (Continued)

## **Pension Settlement Accounting**

As part of our capacity realignment and salaried workforce reduction efforts mentioned above, we incurred pension settlement charges. The pension settlement charges were triggered by excess lump sum distributions taken by employees during 2005 relating to the reduction in employment levels for our capacity realignment and our salaried workforce reduction program discussed above which required us to record unrecognized gains and losses in our pension plan accounts. The total pension settlement accounting charges were \$4.9 million (non-cash), which is included in the line item "special charges" on the Consolidated Statements of Operations. See note 12 for further discussion. These charges are included in the North American Glass and North American Other reporting segments.

### Crisa Restructuring

In June 2006, we announced plans to consolidate Crisa's two principal manufacturing facilities into one facility and to discontinue certain product lines in order to reduce fixed costs. As part of the consolidation plan, a \$3.2 million severance reserve was established related to statutory severance obligations for approximately 650 employees.

The following table summarizes the Crisa restructuring charge incurred:

|                                  | Twelve Months<br>Ended December 31,<br>2006 |
|----------------------------------|---|
| Fixed asset write-down           | \$16,702                                    |
| Inventory write-down             | 2,158                                       |
| Included in special charges      | 18,860                                      |
| Total Crisa restructuring charge | \$18,860                                    |

The following reflects the balance sheet activity related to the Crisa restructuring for the year ended December 31, 2006:

|                                    | Balance at<br>January 1,<br>2006 | Total (Credit)<br>Charge<br>to Earnings | Cash<br>Payments | Non-cash<br>Utilization | Balance at<br>December 31,<br>2006 |
|------------------------------------|----------------------------------|---|------------------|-------------------------|------------------------------------|
| Fixed asset write-down             | \$—                              | \$16,702                                | \$ —             | \$(16,702)              | \$ —                               |
| Inventory write-down               | —                                | 2,158                                   | _                | (2,158)                 | _                                  |
| Employee termination costs & other |                                  |   | (2,065)          | 3,228                   | 1,163                              |
| 01101                              |                                  |   | (2,005)          | 3,220                   | 1,105                              |
| Total                              | <u>\$</u>                        | \$18,860                                | \$(2,065)        | \$(15,632)              | \$1,163                            |

The employee termination costs and other in other non-cash utilization of \$3.2 million relates to severance reserves established in step acquisition accounting for Crisa explained in note 4.

The employee termination costs and other of \$1.2 million are included in the special charges reserve on the December 31, 2006 Consolidated Balance Sheet and are recorded within the North American Glass reporting segment.

### Write-off of Finance Fees

In June 2006, we wrote off unamortized finance fees of \$4.9 million related to debt of Libbey and Crisa that we refinanced. These charges were recorded as interest expense on the Consolidated Statement of Operations and are reflected in the North American Glass reporting segment.

# Notes to Consolidated Financial Statements — (Continued)

# Summary of Total Special Charges

The following table summarizes the special charges mentioned above and their classifications in the Consolidated Statements of Operations:

|  | Twelve Months Ended<br>December 31,<br>2006 | Twelve Months Ended<br>December 31,<br>2005 | Twelve Months Ended<br>December 31,<br>2004 |
|--|---|---|---|
| Cost of sales                                      | \$ 2,158                                    | \$ 1,965                                    | \$ 6,526                                    |
| Selling, general and administrative expenses       | _   | 1,347                                       | _   |
| Impairment of goodwill and other intangible assets | _   | 9,179                                       | _   |
| Special charges                                    | 16,334                                      | 14,745                                      | 7,993                                       |
| Interest expense                                   | 4,906                                       |   |   |
| Total special charges                              | \$23,398                                    | \$27,236                                    | \$14,519                                    |

The following table summarizes the special charges mentioned above and their classifications in the Consolidated Statements of Cash Flows:

|  | Twelve Months Ended<br>December 31,<br>2006 | Twelve Months Ended<br>December 31,<br>2005 | Twelve Months Ended<br>December 31,<br>2004 |
|--|---|---|---|
| Total special charges expense                            | \$23,398                                    | \$27,236                                    | \$14,519                                    |
| Capacity realignment cash payments                       | (722)                                       | (9,311)                                     | (290)                                       |
| Salaried workforce reduction cash payments               | (588)                                       | (1,383)                                     | _   |
| Crisa restructuring cash payments                        | (2,065)                                     |   |   |
| Total special charges expense in excess of cash payments | \$20,023                                    | \$16,542                                    | <u>\$14,229</u>                             |

# 11. Income Taxes

The provisions (benefits) for income taxes were calculated based on the following components of (loss) earnings before income taxes:

| Year ended December 31,          | 2006               | 2005       | 2004     |
|----------------------------------|--------------------|------------|----------|
| United States                    | \$(13,295)         | \$(18,537) | \$10,180 |
| Non-U.S                          | (15,285)           | (7,168)    | 1,600    |
| Total (loss) earnings before tax | <u>\$(28,580</u> ) | \$(25,705) | \$11,780 |

# Notes to Consolidated Financial Statements — (Continued)

| The current and deferred | (benefits)  | provisions for | r income | taxes were:  |
|--------------------------|-------------|----------------|----------|--------------|
|                          | (001101100) | providiono roi |          | tentes neret |

| Current:   | Year ended December 31,   | 2006              | 2005                                  | 2004     |
|--|---|-------------------|---------------------------------------|----------|
| U.S. federal. $\$(7,502)$ $\$$ $5,614$ $\$$ $5,798$ Non-U.S. $3,059$ $2,743$ $1,156$ U.S. state and local       (85) $460$ $648$ Total current tax (benefit) provision       ( $4,528$ ) $8,817$ $7,602$ Deferred:       (U.S. federal. $1,409$ $(14,374)$ $(2,483)$ Non-U.S.       ( $4,199$ ) $(3,010)$ $(1,256)$ U.S. state and local       ( $429$ ) $2,183$ ( $335$ )         Total deferred tax (benefit).       ( $3,219$ )       ( $15,201$ )       ( $4,074$ )         Total:       U.S. federal       ( $6,095$ ) $(8,760)$ $3,315$ Non-U.S.       ( $1,140$ )       ( $267$ )       ( $100$ )         U.S. state and local       ( $512$ ) $2,643$ $313$ Total tax (benefit) provision $\$(7,747)$ $\$(6,384)$ $\$3,528$ The significant components of our deferred tax assets and liabilities are as follows: $2006$ $2005$ Deferred tax assets: $2006$ $2005$ $2065$ Deferred tax assets: $7,227$ $9,396$ $8,2,24,238$ $8,14,034$   |   |                   |                                       |          |
| Non-U.S. $3,059$ $2,743$ $1,156$ U.S. state and local $(85)$ $460$ $648$ Total current tax (benefit) provision $(4,528)$ $8,817$ $7,602$ Deferred:       1,409 $(14,374)$ $(2,483)$ Non-U.S. $(4,199)$ $(3,010)$ $(1,256)$ U.S. federal $(429)$ $2,183$ $(335)$ Total deferred tax (benefit) $(3,219)$ $(15,201)$ $(4,074)$ Total: $(3,219)$ $(15,201)$ $(4,074)$ Total: $(3,219)$ $(15,201)$ $(4,074)$ Total: $(3,219)$ $(15,201)$ $(4,074)$ Total: $(512)$ $2,643$ $313$ Total tax (benefit) provision $(512)$ $2,643$ $313$ Total tax (benefit) provision $(5(7,747)$ $$ (6,384)$ $$ 3,528$ The significant components of our deferred tax assets and liabilities are as follows:       December 31. $2006$ $2005$ Deferred tax assets: $17,227$ $9,396$ $8,24,238$ $$14,034$ Nonpension postretirement benefits $17,227$ <td< td=""><td></td><td>\$(7,502)</td><td>\$ 5.614</td><td>\$ 5.798</td></td<>  |   | \$(7,502)         | \$ 5.614                              | \$ 5.798 |
| U.S. state and local       (85)       460       648         Total current tax (benefit) provision       (4,528)       8,817       7,602         Deferred:       1,409       (14,374)       (2,483)         Non-U.S.       (4,199)       (3,010)       (1,256)         U.S. state and local       (429)       2,183       (335)         Total deferred tax (benefit)       (3,219)       (15,201)       (4,074)         Total:       (3,219)       (15,201)       (4,074)         Total:       (1,140)       (267)       (100)         U.S. state and local       (512)       2,643       313         Total tax (benefit) provision $\frac{$(7,747)}{$(6,384)}$ \$3,528       \$14,034         Non-U.S.       (1,140)       (267)       (100)         U.S. state and local       (512)       2,643       313         Total tax (benefit) provision $\frac{$(7,747)}{$(6,384)}$ \$3,528         The significant components of our deferred tax assets and liabilities are as follows:       2006       2005         Deferred tax assets:       2006       2005       205         Deferred tax assets:       15,385       16,614         Other accrued liabilities       17,227       9,396 |   |                   | . ,                                   |          |
| Total current tax (benefit) provision $(4,528)$ $8,817$ $7,602$ Deferred: $U.S.$ federal $1,409$ $(14,374)$ $(2,483)$ Non-U.S. $(4,199)$ $(3,010)$ $(1,256)$ U.S. state and local $(429)$ $2,183$ $(335)$ Total deferred tax (benefit) $(3,219)$ $(15,201)$ $(4,074)$ Total: $U.S.$ federal $(6,095)$ $(8,760)$ $3,315$ Non-U.S. $(1,140)$ $(267)$ $(100)$ U.S. state and local $(512)$ $2,643$ $313$ Total tax (benefit) provision $\frac{§(7,747)}{$(6,384)}$ $\frac{§ 3,528}{3,528}$ The significant components of our deferred tax assets and liabilities are as follows:       December 31. $2006$ $2005$ Deferred tax assets:       Pension $5,385$ $16,614$ Other accrued liabilities $17,227$ $9,396$ Receivables $2,241$ $3,2124$ Net operating loss carry forwards $9,749$ $5,376$ Tax credits $4,441$ $3,815$ Total deferred tax assets $73,281$ $52,459$ Deferred tax liabilities: $73,281$ <  |   | ,                 | ,                                     |          |
| Deferred:       1,409       (14,374)       (2,483)         Non-U.S.       (4,199)       (3,010)       (1,256)         U.S. state and local       (429)       2,183       (335)         Total deferred tax (benefit)       (3,219)       (15,201)       (4,074)         Total:       (3,219)       (15,201)       (4,074)         Total:       (5,095)       (8,760)       3,315         Non-U.S.       (1,140)       (267)       (100)         U.S. state and local       (512)       2,643       313         Total tax (benefit) provision $$(7,747)$ $$(6,384)$ $$3,528$ The significant components of our deferred tax assets and liabilities are as follows:       2006       2005         Deferred tax assets:       2006       2005         Deferred tax assets:       2006       2005         Pension       \$24,238       \$14,034         Nonpension postretirement benefits       15,385       16,614         Other accrued liabilities       2,241       3,224         Net operating loss carry forwards       9,749       5,376         Tax credits       73,281       52,459         Deferred tax liabilities:       73,281       52,459                                    | Total current tax (benefit) provision                                   |                   | 8.817                                 | 7.602    |
| U.S. federal.       1,409 $(14,374)$ $(2,483)$ Non-U.S. $(4,199)$ $(3,010)$ $(1,256)$ U.S. state and local $(429)$ $2,183$ $(335)$ Total deferred tax (benefit) $(3,219)$ $(15,201)$ $(4,074)$ Total: $(3,219)$ $(15,201)$ $(4,074)$ Total: $(1,140)$ $(267)$ $(100)$ U.S. state and local $(512)$ $2,643$ $313$ Total tax (benefit) provision $(57,747)$ $§(6,384)$ $§ 3,528$ The significant components of our deferred tax assets and liabilities are as follows: $2006$ $2005$ Deferred tax assets: $2006$ $2005$ $206$ Deferred tax assets: $15,385$ $16,614$ $0$ ther accrued liabilities $17,227$ $9,396$ Receivables $2,241$ $3,224$ $3,224$ $3,214$ $3,215$ Net operating loss carry forwards $9,749$ $5,376$ $3,376$ Tax credits $4,441$ $3,815$ $5,2,459$ Deferred tax liabilities: $73,281$ $52,459$   |   | (1,020)           |                                       | .,       |
| Non-U.S.       (4,199)       (3,010)       (1,256)         U.S. state and local       (429)       2,183       (335)         Total deferred tax (benefit)       (3,219)       (15,201)       (4,074)         Total:       (3,219)       (15,201)       (4,074)         Total:       (6,095)       (8,760)       3,315         Non-U.S.       (1,140)       (267)       (100)         U.S. state and local       (512)       2,643       313         Total tax (benefit) provision $\frac{$(7,747)}{$(6,384)}$ $\frac{$3,528}{$3,528}$ The significant components of our deferred tax assets and liabilities are as follows:       2006       2005         Deferred tax assets:       2006       2005         Deferred tax assets:       15,385       16,614         Other accrued liabilities       17,227       9,396         Receivables       2,241       3,224         Net operating loss carry forwards       9,749       5,376         Tax credits       4,441       3,815         Total deferred tax assets       73,281       52,459         Deferred tax liabilities:       24,545       5,459   |   | 1 409             | (14 374)                              | (2.483)  |
| U.S. state and local   |   | ,                 |                                       | ,        |
| Total deferred tax (benefit).       (3,219)       (15,201)       (4,074)         Total:       (6,095)       (8,760)       3,315         Non-U.S.       (1,140)       (267)       (100)         U.S. state and local       (512)       2,643       313         Total tax (benefit) provision $§(7,747)$ $§(6,384)$ $§ 3,528$ The significant components of our deferred tax assets and liabilities are as follows:       2006       2005         Deferred tax assets:       2006       2005         Deferred tax assets:       15,385       16,614         Other accrued liabilities       17,227       9,396         Receivables       2,241       3,224         Net operating loss carry forwards       9,749       5,376         Tax credits       4,441       3,815         Total deferred tax assets       73,281       52,459         Deferred tax liabilities:       73,281       52,459   |   |                   | ,                                     |          |
| Total:       (6,095)       (8,760)       3,315         Non-U.S.       (1,140)       (267)       (100)         U.S. state and local       (512)       2,643       313         Total tax (benefit) provision $\underline{\$(7,747)}$ $\underline{\$(6,384)}$ $\underline{\$ 3,528}$ The significant components of our deferred tax assets and liabilities are as follows:        2006       2005         Deferred tax assets:       2006       2005       2005       205       206       2005         Deferred tax assets:       Pension       \$24,238       \$14,034       \$16,614       0ther accrued liabilities       17,227       9,396         Receivables       2,241       3,224       3,224       3,214       3,224         Net operating loss carry forwards       9,749       5,376       53,245         Total deferred tax assets       73,281       52,459         Deferred tax liabilities:       23,241       3,224   | Total deferred tax (benefit)  |                   |                                       |          |
| U.S. federal       (6,095)       (8,760)       3,315         Non-U.S.       (1,140)       (267)       (100)         U.S. state and local       (512)       2,643       313         Total tax (benefit) provision $\underline{\$(7,747)}$ $\underline{\$(6,384)}$ $\underline{\$3,528}$ The significant components of our deferred tax assets and liabilities are as follows: $\underline{2006}$ 2005         Deferred tax assets: $\underline{2006}$ 2005         Deferred tax assets: $\underline{17,227}$ 9,396         Receivables $\underline{2,241}$ 3,224         Net operating loss carry forwards $9,749$ 5,376         Tax credits $\underline{4,441}$ 3,815         Total deferred tax assets $\overline{73,281}$ $52,459$ Deferred tax liabilities: $\overline{73,281}$ $52,459$  |   | (3,21)            | (13,201)                              | (1,071)  |
| Non-U.S. $(1,140)$ $(267)$ $(100)$ U.S. state and local $(512)$ $2,643$ $313$ Total tax (benefit) provision $$(7,747)$ $$(6,384)$ $$3,528$ The significant components of our deferred tax assets and liabilities are as follows:December 31, $2006$ $2005$ Deferred tax assets: $2006$ $2005$ Deferred tax assets: $15,385$ $16,614$ Other accrued liabilities $17,227$ $9,396$ Receivables $2,241$ $3,224$ Net operating loss carry forwards $9,749$ $5,376$ Tax credits $4,441$ $3,815$ Total deferred tax assets $73,281$ $52,459$ Deferred tax liabilities:  |   | (6 095)           | (8 760)                               | 3 315    |
| U.S. state and local $(512)$ $2,643$ $313$ Total tax (benefit) provision $$(7,747)$ $$(6,384)$ $$3,528$ The significant components of our deferred tax assets and liabilities are as follows:December 31, $2006$ $2005$ Deferred tax assets: $$24,238$ \$14,034Nonpension postretirement benefits $15,385$ $16,614$ Other accrued liabilities $2,241$ $3,224$ Net operating loss carry forwards $9,749$ $5,376$ Tax credits $4,441$ $3,815$ Total deferred tax assets $73,281$ $52,459$ Deferred tax liabilities: $2,245$ $32,459$   |   |                   |                                       |          |
| Total tax (benefit) provision $$ (6,384)$ $$ 3,528$ The significant components of our deferred tax assets and liabilities are as follows:December 31,20062005Deferred tax assets:Pension\$24,238\$14,034Nonpension postretirement benefitsOther accrued liabilities15,38516,614Other accrued liabilities2,2413,224Net operating loss carry forwards9,7495,376Tax credits4,4413,815Total deferred tax assets73,28152,459Deferred tax liabilities:   |   |                   |                                       | . ,      |
| The significant components of our deferred tax assets and liabilities are as follows:December 31.20062005Deferred tax assets:Pension\$24,238\$14,034Nonpension postretirement benefits15,38516,614Other accrued liabilities17,2279,396Receivables2,2413,224Net operating loss carry forwards9,7495,376Tax credits4,4413,815Total deferred tax assets73,28152,459Deferred tax liabilities:1414  |   | ·                 |                                       |          |
| December 31,         2006         2005           Deferred tax assets:         Pension         \$24,238         \$14,034           Nonpension postretirement benefits         15,385         16,614           Other accrued liabilities         17,227         9,396           Receivables         2,241         3,224           Net operating loss carry forwards         9,749         5,376           Tax credits         4,441         3,815           Total deferred tax assets         73,281         52,459           Deferred tax liabilities:         2,245         2,459  |   | <u>\$(7,747</u> ) | \$ (0,304)                            | \$ 5,526 |
| Deferred tax assets:         Pension       \$24,238       \$14,034         Nonpension postretirement benefits       15,385       16,614         Other accrued liabilities       17,227       9,396         Receivables       2,241       3,224         Net operating loss carry forwards       9,749       5,376         Tax credits       4,441       3,815         Total deferred tax assets       73,281       52,459         Deferred tax liabilities:       2,245       3,224   | The significant components of our deferred tax assets and liabilities a | are as follow     | ws:                                   |          |
| Pension       \$24,238       \$14,034         Nonpension postretirement benefits       15,385       16,614         Other accrued liabilities       17,227       9,396         Receivables       2,241       3,224         Net operating loss carry forwards       9,749       5,376         Tax credits       4,441       3,815         Total deferred tax assets       73,281       52,459         Deferred tax liabilities:       2       3  | December 31,  |                   | 2006                                  | 2005     |
| Nonpension postretirement benefits       15,385       16,614         Other accrued liabilities       17,227       9,396         Receivables       2,241       3,224         Net operating loss carry forwards       9,749       5,376         Tax credits       4,441       3,815         Total deferred tax assets       73,281       52,459         Deferred tax liabilities:       2       3  | Deferred tax assets:  |                   |                                       |          |
| Other accrued liabilities       17,227       9,396         Receivables       2,241       3,224         Net operating loss carry forwards       9,749       5,376         Tax credits       4,441       3,815         Total deferred tax assets       73,281       52,459         Deferred tax liabilities:       2,245       3,224   | Pension   |                   | \$24,238                              | \$14,034 |
| Receivables       2,241       3,224         Net operating loss carry forwards       9,749       5,376         Tax credits       4,441       3,815         Total deferred tax assets       73,281       52,459         Deferred tax liabilities:       52,459   | Nonpension postretirement benefits                                      |                   | 15,385                                | 16,614   |
| Net operating loss carry forwards       9,749       5,376         Tax credits       4,441       3,815         Total deferred tax assets       73,281       52,459         Deferred tax liabilities:       52,459   |   |                   | · · · · · · · · · · · · · · · · · · · |          |
| Tax credits4,4413,815Total deferred tax assets73,28152,459Deferred tax liabilities:  |   |                   | · · · · · · · · · · · · · · · · · · · |          |
| Total deferred tax assets73,28152,459Deferred tax liabilities:   |   |                   | <i>,</i>                              |          |
| Deferred tax liabilities:  |   |                   | 4,441                                 | 3,815    |
|  | Total deferred tax assets   |                   | 73,281                                | 52,459   |
| Property, plant and equipment  | Deferred tax liabilities:   |                   |                                       |          |
|  |   |                   | ·                                     | /        |
| Inventories 11,085 3,219   |   |                   | <i>,</i>                              | <i>,</i> |
| Intangibles and other assets   | Intangibles and other assets  |                   | 13,601                                | 6,378    |
| Total deferred tax liabilities         55,612         40,204   | Total deferred tax liabilities  |                   | 55,612                                | 40,204   |
| Net deferred tax asset before valuation allowance  |   |                   |                                       |          |
| Valuation allowance         (6,575)         (3,033)  | Net deferred tax asset before valuation allowance                       |                   | 17,669                                | 12,255   |
| Net deferred tax asset         \$11,094         \$ 9,222   |   |                   | · · · · · · · · · · · · · · · · · · · |          |

### Notes to Consolidated Financial Statements — (Continued)

The net deferred tax assets at December 31 of the respective year-ends were included in the Consolidated Balance Sheet as follows:

| December 31,                  | 2006     | 2005    |
|-------------------------------|----------|---------|
| Current deferred tax asset    | \$ 4,120 | \$8,270 |
| Noncurrent deferred tax asset | 6,974    | 952     |
| Net deferred tax asset        | \$11,094 | \$9,222 |

The 2006 deferred asset for net operating loss carry forwards of \$9.8 million relates to pre-tax losses incurred in the Netherlands of \$16.7 million, in Mexico of \$8.3 million, in Portugal of \$11.0 million, and in U.S. state jurisdictions of \$19.1 million. The current year federal net operating loss will be carried back to offset taxable income reported in previous years; therefore, no deferred tax asset has been established on the loss.

We have foreign net operating loss carry forwards of \$36.0 million, of which approximately \$24.7 million will expire by 2016, and the remainder may be carried forward indefinitely to offset future foreign taxable income. The state net operating loss carry forwards of \$19.1 million will expire by 2021.

The 2006 deferred tax credits of \$4.4 million consist of \$2.0 million U.S. federal tax credits and \$2.4 million of U.S. state tax credits. The U.S. federal tax credits are foreign tax credits associated with undistributed earnings of our Canadian operations, which are not permanently reinvested. The U.S. state tax credits are primarily related to investment tax credits and will expire between 2007 and 2019.

The 2006 valuation allowance of \$6.6 million is for U.S. state tax credits of \$2.5 million and foreign net operating losses of \$4.1 million; however, \$0.6 million of the valuation allowance was recorded as an adjustment to goodwill as part of our acquisition of Crisa. Any subsequent release of this valuation allowance to recognize the deferred tax assets of Crisa will reduce goodwill. The valuation allowance increase is primarily due to the valuation allowances placed against the non-U.S. net operating losses in the Netherlands and Mexico.

Reconciliation from the statutory U.S. federal tax rate of 35% to the consolidated effective tax rate was as follows:

| Year ended December 31,   | 2006            | 2005         | 2004  |
|---|-----------------|--------------|-------|
| Statutory U.S. federal tax rate   | 35.0%           | 35.0%        | 35.0% |
| Increase (decrease) in rate due to:   |                 |              |       |
| Non-U.S. tax differential   | 3.9             | (8.7)        | (4.5) |
| U.S. state and local income taxes, net of related U.S. federal taxes              | 1.7             | (6.7)        | 1.7   |
| Year ended December 31,   | 2006            | 2005         | 2004  |
| U.S. federal credits  | 0.5             | 0.4          | (3.3) |
| Valuation allowance   | (10.8)          | —            | _     |
| Other   | (3.2)           | 4.8          | 1.1   |
| Consolidated effective tax rate   | 27.1%           | 24.8%        | 30.0% |
| Significant components of our current income tax (asset) liability are as follows | :               |              |       |
| December 31,  | 200             | 6            | 2005  |
| U.S. federal  | . \$(5,7        | (05) \$      | 7,399 |
| Non-U.S   | . (1,9          | <b>83</b> )  | 157   |
| U.S. state and local  | . (8            | <u>829</u> ) | (425) |
| Total current income tax (asset) liability  | . <u>\$(8,5</u> | <u>517)</u>  | 7,131 |

#### Notes to Consolidated Financial Statements — (Continued)

U.S. income taxes and non-U.S. withholding taxes were not provided for on a cumulative total of approximately \$20.0 million of undistributed earnings for certain non-U.S. subsidiaries. We intend to reinvest these earnings indefinitely in the non-U.S. operations. Determination of the net amount of unrecognized U.S. income tax with respect to these earnings is not practicable.

In July 2006, the FASB issued Financial Interpretation No. 48, "Accounting for Uncertainty in Income Taxesan interpretation of FASB Statement No. 109" ("FIN 48"), which is a change in accounting for income taxes. FIN 48 specifies how tax benefits for uncertain tax positions are to be recognized, measured, and derecognized in financial statements; requires certain disclosures of uncertain tax, matters; specifies how reserve for uncertain tax positions should be classified on the balance sheet; and provides transition and interim period guidance, among other provisions. FIN 48 is effective for fiscal years beginning after December 15, 2006 and as a result is effective for in the first quarter of fiscal 2007. We are currently evaluating the impact of FIN 48 on its Consolidated Financial Statements.

### 12. Pension

We have pension plans covering the majority of our employees. Benefits generally are based on compensation for salaried employees and length of service for hourly employees. Our policy is to fund pension plans such that sufficient assets will be available to meet future benefit requirements. In addition, we have a supplemental employee retirement plan (SERP) covering certain U.S. employees. The U.S. pension plans, which is an unfunded liability, cover the hourly and those salaried U.S.-based employees of Libbey hired before January 1, 2006. The SERP, which is an unfunded plan, covers those salaried U.S.-based employees of Libbey hired before January 1, 2006. The non-U.S. pension plans cover the employees of our wholly owned subsidiaries, Royal Leerdam, Leerdam Crystal and Crisa.

As disclosed in Note 1 of the Notes to Consolidate Financial Statements, we adopted SFAS No. 158, effective December 31, 2006. The following table summarizes the impact of the adoption of SFAS No. 158 on the Consolidated Balance Sheet at December 31, 2006:

|  | Prior to SFAS<br>No. 158 Adoption | Impact of SFAS No.<br>158 Adoption —<br>Increase/(Decrease) | After SFAS No. 158<br>Adoption |  |  |
|--|-----------------------------------|---|--------------------------------|--|--|
| Intangible pension asset                           | \$ 15,070                         | \$(15,070)  | \$                             |  |  |
| Pension liability                                  | \$(12,561)                        | \$(66,002)  | \$(78,563)                     |  |  |
| Additional minimum liability                       | \$(47,761)                        | \$ 47,761   | \$ —                           |  |  |
| Accumulated other comprehensive income-<br>pre-tax | \$ 32,691                         | \$ 33,311   | \$ 66,002                      |  |  |

#### Effect on Operations

The components of our net pension expense (credit), including the SERP, are as follows:

|  | U.S. 1   | Plans    | Non-U.S. Plans |          |         | Total   |          |          |          |
|--|----------|----------|----------------|----------|---------|---------|----------|----------|----------|
| Year ended December 31,                          | 2006     | 2005     | 2004           | 2006     | 2005    | 2004    | 2006     | 2005     | 2004     |
| Service cost (benefits earned during the period) | \$ 5,998 | \$ 6,265 | \$ 5,755       | \$ 1,479 | \$ 943  | \$ 615  | \$ 7,477 | \$ 7,208 | \$ 6,370 |
| Interest cost on projected benefit obligation    | 13,824   | 14,132   | 13,932         | 2,727    | 1,620   | 1,568   | 16,551   | 15,752   | 15,500   |
| Expected return on plan assets                   | (15,732) | (17,049) | (18,309)       | (2,287)  | (2,180) | (1,864) | (18,019) | (19,229) | (20,173) |
| Amortization of unrecognized:                    |          |          |                |          |         |         |          |          |          |
| Prior service cost                               | 2,083    | 1,914    | 1,416          | (177)    | (395)   | (366)   | 1,906    | 1,519    | 1,050    |
| (Gain) loss                                      | 2,552    | 2,548    | 794            | 151      | _       | _       | 2,703    | 2,548    | 794      |

|                          | U.S. 1   | Plans    | Non-U.S. Plans |         |        | Total  |          |          |         |
|--------------------------|----------|----------|----------------|---------|--------|--------|----------|----------|---------|
| Year ended December 31,  | 2006     | 2005     | 2004           | 2006    | 2005   | 2004   | 2006     | 2005     | 2004    |
| Transition obligations   | _        |          | _              | 185     | _      | _      | 185      | _        | _       |
| Curtailment charge       | _        | 1,635    | 3,963          | —       | _      | _      | _        | 1,635    | 3,963   |
| Settlement charge        | 2,045    | 4,921    |                |         |        |        | 2,045    | 4,921    |         |
| Pension expense (credit) | \$10,770 | \$14,366 | \$7,551        | \$2,078 | \$(12) | \$(47) | \$12,848 | \$14,354 | \$7,504 |

### Notes to Consolidated Financial Statements — (Continued)

We incurred pension settlement charges of \$2.0 million and \$4.9 million during December 31, 2006 and December 31, 2005. The pension settlement charges were triggered by excess lump sum distributions taken by employees, which required us to record unrecognized gains and losses in our pension plan accounts.

In the second quarter of 2005, we incurred a pension curtailment charge of \$1.6 million as a result of a planned reduction in our North American salaried workforce of approximately 70 employees. Due to the reduction of the salaried workforce, the U.S. pension plans were revalued as of June 30, 2005. At this time, the discount rate was reduced from 5.75 percent to 5.00 percent. This revaluation resulted in additional net periodic benefit cost of \$0.3 million in 2005. This amount is included in the above table. The normal measurement date of the U.S. and non-U.S. plans is December 31st. The salaried workforce reduction plan is explained in further detail in note 10.

During 2004, we incurred \$4.0 million for a pension curtailment charge as a result of the planned capacity realignment whereby our manufacturing facility in City of Industry, California, ceased operations in mid-February 2005. As a result of the plant closure, approximately 140 employees were terminated. In addition, due to the announcement of the closure of the City of Industry plant, the U.S. pension and postretirement plans were revalued as of August 16, 2004. This revaluation resulted in additional net periodic benefit cost of \$0.8 million in 2004. This amount is included in the above table. The normal measurement date for the U.S. and non-U.S. plans is December 31st. The capacity realignment is explained in further detail in note 10.

#### **Actuarial Assumptions**

Following are the assumptions used to determine the financial statement impact for our pension plan benefits for 2006, 2005 and 2004:

|  | U.             | S. Plans    |       | Non-U.S. Plans |             |             |  |
|--|----------------|-------------|-------|----------------|-------------|-------------|--|
| Year ended December 31,                          | 2006           | 2005        | 2004  | 2006           | 2005        | 2004        |  |
| Discount rate                                    | 5.82% to 5.91% | 5.60%       | 5.75% | 4.50% to 8.75% | 4.25%       | 4.70%       |  |
| Expected long-term rate of return on plan assets | 8.75%          | 8.75%       | 8.75% | 6.50%          | 6.50%       | 6.50        |  |
| Rate of compensation increase                    | 3.0 to 6.0%    | 3.0 to 6.0% | 4.00% | 2.0 to 3.5%    | 2.0 to 2.5% | 2.0 to 2.5% |  |

We account for our defined benefit pension plans on an expense basis that reflects actuarial funding methods. Two critical assumptions, discount rate and expected long-term rate of return on plan assets, are important elements of plan expense and asset/liability measurement. We evaluate these critical assumptions on our annual measurement date of December 31st. Other assumptions involving demographic factors such as retirement age, mortality and turnover are evaluated periodically and are updated to reflect our experience. Actual results in any given year often will differ from actuarial assumptions because of demographic, economic and other factors.

The discount rate enables us to estimate the present value of expected future cash flows on the measurement date. The rate used reflects a rate of return on high-quality fixed income investments that match the duration of expected benefit payments at our December 31 measurement date. The discount rate at December 31 is used to measure the year-end benefit obligations and the earnings effects for the subsequent year. A higher discount rate decreases the present value of benefit obligations and decreases pension expense.

#### Notes to Consolidated Financial Statements — (Continued)

To determine the expected long-term rate of return on plan assets for our funded plans, we consider the current and expected asset allocations, as well as historical and expected returns on various categories of plan assets. The expected long-term rate of return on plan assets at December 31<sup>st</sup> is used to measure the earnings effects for the subsequent year. The assumed long-term rate of return on assets is applied to a calculated value of plan assets that recognizes gains and losses in the fair value of plan assets compared to expected returns over the next five years. This produces the expected return on plan assets that is included in pension expense. The difference between the expected return and the actual return on plan assets is deferred and amortized over five years. The net deferral of past asset gains (losses) affects the calculated value of plan assets and, ultimately, future pension expense (income).

Sensitivity to changes in key assumptions is as follows:

- A change of 1 percent in the discount rate would change our total pension expense by approximately \$3.7 million.
- A change of 1 percent in the expected long-term rate of return on plan assets would change total pension expense by approximately \$2.2 million based on year-end data.

## Projected Benefit Obligation (PBO) and Fair Value of Assets

The changes in the projected benefit obligations and fair value of plan assets are as follows:

|  | U.S. Plans |           | Non-U.S   | . Plans  | Total     |           |  |
|--|------------|-----------|-----------|----------|-----------|-----------|--|
| December 31,                                       | 2006       | 2005      | 2006      | 2005     | 2006      | 2005      |  |
| Change in projected benefit obligation:            |            |           |           |          |           |           |  |
| Projected benefit obligation,<br>beginning of year | \$253,719  | \$251,002 | \$ 34,453 | \$41,222 | \$288,172 | \$292,224 |  |
| Acquisitions                                       | —          | —         | 16,499    |          | 16,499    | —         |  |
| Service cost                                       | 5,998      | 6,265     | 1,479     | 943      | 7,477     | 7,208     |  |
| Interest cost                                      | 13,824     | 14,132    | 2,727     | 1,620    | 16,551    | 15,752    |  |
| Plan amendments                                    | _          | _         | 2,463     |          | 2,463     | _         |  |
| Exchange rate fluctuations                         | _          | _         | 4,547     | (5,026)  | 4,547     | (5,026)   |  |
| Actuarial (gains) loss                             | (5,404)    | 2,793     | 7,084     | (3,519)  | 1,680     | (726)     |  |
| Curtailment  |            | 1,593     | _         |          |           | 1,593     |  |
| Settlement   | 2,914      | 5,538     | _         |          | 2,914     | 5,538     |  |
| Benefits paid                                      | (17,750)   | (27,604)  | (3,509)   | (787)    | (21,259)  | (28,391)  |  |
| Projected benefit obligation, end of year          | \$253,301  | \$253,719 | \$ 65,743 | \$34,453 | \$319,044 | \$288,172 |  |

# Notes to Consolidated Financial Statements — (Continued)

|  | U.S. P            | lans              | Non-U.S. Plans    |                 | Total             |                   |
|--|-------------------|-------------------|-------------------|-----------------|-------------------|-------------------|
| December 31,   | 2006              | 2005              | 2006              | 2005            | 2006              | 2005              |
| Change in fair value of plan assets:                 |                   |                   |                   |                 |                   |                   |
| Fair value of plan assets, beginning of year         | \$193,186         | \$206,586         | \$ 34,385         | \$32,772        | \$227,571         | \$239,358         |
| Actual return on plan assets                         | 23,180            | 14,180            | 1,162             | 4,774           | 24,342            | 18,954            |
| Exchange rate fluctuations                           |                   |                   | 4,280             | (4,937)         | 4,280             | (4,937)           |
| SERP payments  |                   | 24                | _                 |                 | _                 | 24                |
| Employer contributions                               | 407               |                   | 1,462             | 1,589           | 1,869             | 1,589             |
| Plan participants' contributions                     | _                 | _                 | 896               | 974             | 896               | 974               |
| Benefits paid  | (17,750)          | (27,604)          | (727)             | (787)           | (18,477)          | (28,391)          |
| Fair value of plan assets, end of year               | \$199,023         | \$193,186         | <u>\$ 41,458</u>  | \$34,385        | \$240,481         | \$227,571         |
| Funded ratio   | 78.6%             | 76.1%             | 63.1%             | 99.8%           | 75.3%             | 79.0%             |
| Reconciliation of prepaid (accrued) cost:            |                   |                   |                   |                 |                   |                   |
| Funded Status of the plans                           | \$(54,278)        | \$(60,533)        | \$(24,285)        | \$ (68)         | \$(78,563)        | \$(60,601)        |
| Unrecognized net loss                                | _                 | 52,002            | _                 | 3,843           | _                 | 55,845            |
| Unrecognized prior year service cost                 | _                 | 16,907            | _                 | (1,551)         | _                 | 15,356            |
| Adjustment to recognize additional minimum liability |                   | (65,360)          |                   |                 |                   | (65,360)          |
| Net prepaid (accrued) pension<br>benefit cost        | <u>\$(54,278)</u> | <u>\$(56,984)</u> | <u>\$(24,285)</u> | <u>\$ 2,224</u> | <u>\$(78,563)</u> | <u>\$(54,760)</u> |

In connection with the Crisa acquisition (note 4), we assumed the existing unfunded pension plan liability for all active employees as of June 16, 2006 in the amount of \$16.5 million

The 2006 net accrued pension benefit cost of \$78.6 million is represented by a current portion in the amount of \$1.4 million and a long-term portion in the amount of \$77.2 million on the Consolidated Balance Sheet. The current portion reflects the amount of expected benefit payments that are greater than the plan assets on a plan-by-plan basis.

The pre-tax amounts recognized in accumulated other comprehensive loss as of December 31, 2006, are as follows:

|                    | U.S. Plans | Non-U.S. Plans | Total    |
|--------------------|------------|----------------|----------|
| Net loss           | \$37,469   | \$12,483       | \$49,952 |
| Prior service cost | 14,824     | 1,226          | 16,050   |
| Total cost         | \$52,293   | \$13,709       | \$66,002 |

### Notes to Consolidated Financial Statements — (Continued)

The pre-tax amounts in accumulated other comprehensive loss as of December 31, 2006, that are expected to be recognized as components of net periodic benefit cost during 2007 are as follows:

|                             | U.S. Plans | Non-U.S. Plans  | Total   |
|-----------------------------|------------|-----------------|---------|
| Net loss                    | \$2,219    | \$ 119          | \$2,338 |
| Prior service cost (credit) | 2,086      | (218)           | 1,868   |
| Total cost                  | \$4,305    | <u>\$ (99</u> ) | \$4,206 |

We contributed \$0.4 million of contributions to the U.S. pension plans in 2006, compared to \$0 in 2005. We contributed \$1.5 million in 2006 to the non-U.S. pension plan compared to \$1.6 million in 2005. It is difficult to estimate future cash contributions, as such amounts are a function of actual investment returns, withdrawals from the plans, changes in interest rates and other factors uncertain at this time. However, at this time, we anticipate making cash contributions of approximately \$14.9 million into the U.S. pension plans and \$1.7 million into the non-U.S. pension plans in 2007.

Pension benefit payment amounts are anticipated to be paid from the plans as follows:

| Year      | U.S. Plans | Non-U.S. Plans | Total     |
|-----------|------------|----------------|-----------|
| 2007      | \$16,615   | \$ 3,111       | \$ 19,726 |
| 2008      | \$16,872   | \$ 2,306       | \$ 19,178 |
| 2009      | \$17,015   | \$ 2,478       | \$ 19,493 |
| 2010      | \$17,129   | \$ 2,913       | \$ 20,042 |
| 2011      | \$17,339   | \$ 3,254       | \$ 20,593 |
| 2012-2016 | \$93,219   | \$23,092       | \$116,311 |

# Accumulated Benefit Obligation in Excess of Plan Assets

The projected benefit obligation, accumulated benefit obligation and fair value of plan assets for pension plans with an accumulated benefit obligation in excess of plan asset at December 31, 2006 and 2005 were as follows:

| December 31, 2006                              | U.S. Plans | Non-U.S. Plans                                | Total                     |
|--|------------|---|---------------------------|
| Projected benefit obligation                   | \$253,301  | \$21,840                                      | \$275,143                 |
| Accumulated benefit obligation                 | \$248,466  | \$10,412                                      | \$258,878                 |
| Fair value of plan assets                      | \$199,023  | <u>\$                                    </u> | \$199,023                 |
|  |            |   |                           |
| December 31, 2005                              | U.S. Plans | Non-U.S. Plans                                | Total                     |
| December 31, 2005 Projected benefit obligation |            | <u>Non-U.S. Plans</u><br>\$—                  | <b>Total</b><br>\$253,719 |
|  | \$253,719  |   |                           |

### Notes to Consolidated Financial Statements — (Continued)

# **Plan Asset Allocation**

The asset allocation for our U.S. pension plans at the end of 2006 and 2005 and the target allocation for 2007, by asset category, are as follows.

| U.S. Plans        | Target Allocation | Percenta<br>Plan As<br>Year | sets at |
|-------------------|-------------------|-----------------------------|---------|
| Asset Category    | 2007              | 2006                        | 2005    |
| Equity securities | 60%               | 61%                         | 63%     |
| Debt securities   | 25%               | 33%                         | 30%     |
| Real estate       | 5%                | 4%                          | 5%      |
| Other             | 10%               | <u>2</u> %                  | 2%      |
| Total             | <u>100</u> %      | 100%                        | 100%    |

The asset allocation for our non-U.S. pension plans (Royal Leerdam and Leerdam Crystal) at the end of 2006 and 2005 and the target allocation for 2007, by asset category, are as follows.

| Non-U.S. Plans    | Target Allocation | Percenta<br>Plan As<br>Year | sets at |
|-------------------|-------------------|-----------------------------|---------|
| Asset Category    | 2007              | 2006                        | 2005    |
| Equity securities | 30%               | 31%                         | 33%     |
| Debt securities   | 55%               | 53%                         | 57%     |
| Real estate       | 10%               | 11%                         | 10%     |
| Other             | <u>    5</u> %    | <u>    5</u> %              |         |
| Total             | <u>100</u> %      | 100%                        | 100%    |

Our investment strategy is to control and manage investment risk through diversification across asset classes and investment styles. Assets will be diversified among traditional investments in equity and fixed income instruments, as well as alternative investments including real estate and hedge funds. It would be anticipated that a modest allocation to cash would exist within the plans, since each investment manager is likely to hold some cash in its portfolio.

# 13. Nonpension Postretirement Benefits

We provide certain retiree health care and life insurance benefits covering a majority of our salaried and nonunion hourly (hired before January 1, 2004) and union hourly employees. Employees are generally eligible for benefits upon retirement and completion of a specified number of years of creditable service. Benefits for most hourly retirees are determined by collective bargaining. Under a cross-indemnity agreement, Owens-Illinois, Inc. assumed liability for the nonpension postretirement benefits of Libbey retirees who had retired as of June 24, 1993. Accordingly, obligations for these employees are excluded from the Company's financial statements. The U.S. nonpension postretirement plans cover the hourly and salaried U.S.-based employees of Libbey. The non-U.S. nonpension postretirement plans cover the retirees and active employees of Libbey who are located in Canada.

### Notes to Consolidated Financial Statements — (Continued)

As disclosed in Note 1 of the Notes to Consolidate Financial Statements, we adopted SFAS No. 158, effective December 31, 2006. The following table summarizes the impact of the adoption of SFAS No. 158 on the Consolidated Balance Sheet at December 31, 2006:

|                                      | Prior to SFAS No. 158<br>Adoption | Impact of SFAS No. 158<br>Adoption<br>Increase/(Decrease) | After SFAS No. 158<br>Adoption |
|--------------------------------------|-----------------------------------|---|--------------------------------|
| Nonpension liability                 | \$(42,997)                        | \$ 1,250  | \$(41,747)                     |
| Accumulated other comprehensive loss | \$                                | <u>\$(1,250)</u>  | <u>\$ (1,250)</u>              |

# Effect on Operations

The provision for our nonpension postretirement benefit expense consists of the following:

|  |                | U.S. Plans |               | Nor          | n- U.S. Pl   | ans   |                | Total   |          |
|--|----------------|------------|---------------|--------------|--------------|-------|----------------|---------|----------|
| Year ended December 31,                          | 2006           | 2005       | 2004          | 2006         | 2005         | 2004  | 2006           | 2005    | 2004     |
| Service cost (benefits earned during the period) | \$ 743         | \$ 792     | \$ 802        | \$ 2         | \$ —         | \$ —  | \$ 745         | \$ 792  | \$ 802   |
| Interest cost on projected benefit obligation    | 2,050          | 1,929      | 2,186         | 95           | 148          | 147   | 2,145          | 2,077   | 2,333    |
| Amortization of unrecognized:                    |                |            |               |              |              |       |                |         |          |
| Prior service cost                               | (884)          | (884)      | (1,843)       | _            |              | —     | (884)          | (884)   | (1,843)  |
| (Gain) loss                                      | 45             | (124)      | (93)          | (64)         | (7)          | (11)  | (19)           | (131)   | (104)    |
| Curtailment charge                               |                | 254        | (152)         |              |              |       |                | 254     | (152)    |
| Nonpension postretirement benefit expense        | <u>\$1,954</u> | \$1,967    | <u>\$ 900</u> | <u>\$ 33</u> | <u>\$141</u> | \$136 | <u>\$1,987</u> | \$2,108 | \$ 1,036 |

The postretirement benefit curtailment charges in 2005 and 2004 were the result of the salaried workforce reduction program and capacity realignment program as discussed in notes 10 and 12.

# **Actuarial Assumptions**

The following are the actuarial assumptions used to determine the benefit obligations and pretax income effect for our nonpension postretirement benefits:

|                                    | U.S. Plans |       |       | Non-U.S. Plans |       |       |
|------------------------------------|------------|-------|-------|----------------|-------|-------|
| Year ended December 31,            | 2006       | 2005  | 2004  | 2006           | 2005  | 2004  |
| Discount rate                      | 5.77%      | 5.60% | 5.75% | 4.87%          | 5.00% | 5.75% |
| Initial health care trend          | 8.50%      | 8.50% | 9.00% | 8.50%          | 8.00% | 9.00% |
| Ultimate health care trend         | 5.00%      | 5.00% | 5.00% | 5.00%          | 5.00% | 5.00% |
| Years to reach ultimate trend rate | 7          | 4     | 4     | 7              | 3     | 4     |

We use various actuarial assumptions, including the discount rate and the expected trend in health care costs, to estimate the costs and benefit obligations for our retiree health plan. The discount rate is determined based on highquality fixed income investments that match the duration of expected retiree medical benefits at our December 31 measurement date to establish the discount rate. The discount rate at December 31 is used to measure the year-end benefit obligations and the earnings effects for the subsequent year.

The health care cost trend rate represents our expected annual rates of change in the cost of health care benefits. The trend rate noted above represents a forward projection of health care costs as of the measurement date.

## Notes to Consolidated Financial Statements — (Continued)

Sensitivity to changes in key assumptions is as follows:

- A 1 percent change in the health care trend rate would not have a material impact upon the nonpension postretirement expense.
- A 1 percent change in the discount rate would change the nonpension postretirement expense by \$0.2 million.

# Accumulated Postretirement Benefit Obligation

The components of our nonpension postretirement benefit obligation are as follows:

|   | U.S. 1             | Plans      | Non-U.S. Plans    |                   | Total             |                    |
|---|--------------------|------------|-------------------|-------------------|-------------------|--------------------|
| December 31,  | 2006               | 2005       | 2006              | 2005              | 2006              | 2005               |
| Change in accumulated nonpension postretirement benefit obligation: |                    |            |                   |                   |                   |                    |
| Benefit obligation, beginning of year                               | \$ 35,504          | \$ 37,931  | \$ 2,827          | \$ 2,700          | \$ 38,331         | \$ 40,631          |
| Service cost  | 743                | 792        | 2                 | _                 | 745               | 792                |
| Interest cost   | 2,050              | 1,929      | 95                | 148               | 2,145             | 2,077              |
| Plan participants' contributions                                    | 924                | 883        | _                 | _                 | 924               | 883                |
| Actuarial (gain) loss   | 5,396              | (2,826)    | (645)             | 147               | 4,751             | (2,679)            |
| Exchange rate fluctuations  |                    | _          | (25)              | 79                | (25)              | 79                 |
| Curtailment   |                    | 261        | _                 |                   | _                 | 261                |
| Benefits paid   | (4,815)            | (3,466)    | (309)             | (254)             | (5,124)           | (3,720)            |
| Benefit obligation, end of year                                     | \$ 39,802          | \$ 35,504  | <u>\$ 1,945</u>   | \$ 2,820          | \$ 41,747         | \$ 38,324          |
| Reconciliation of funded status of plans:                           |                    |            |                   |                   |                   |                    |
| Funded Status   | \$(39,802)         | \$(35,504) | \$(1,945)         | \$(2,820)         | \$(41,747)        | \$(38,324)         |
| Unrecognized actuarial loss (gain)                                  |                    | (2,550)    | _                 | (191)             | _                 | (2,741)            |
| Unrecognized prior year service cost                                |                    | (4,016)    |                   |                   |                   | (4,016)            |
| Accrued benefit cost  | <u>\$(39,802</u> ) | \$(42,070) | <u>\$(1,945</u> ) | <u>\$(3,011</u> ) | <u>\$(41,747)</u> | <u>\$(45,081</u> ) |

The 2006 net accrued postretirement benefit cost of \$41.7 million is represented by a current portion in the amount of \$3.3 million and a long-term portion in the amount of \$38.4 million on the Consolidated Balance Sheet.

The pre-tax amounts recognized in accumulated other comprehensive loss as of December 31, 2006, are as follows:

|                      | U.S. Plans       | Non-U.S. Plans  | Total             |
|----------------------|------------------|-----------------|-------------------|
| Net loss (gain)      | \$ 2,801         | \$(918)         | \$ 1,883          |
| Prior service credit | (3,133)          |                 | (3,133)           |
| Total credit         | <u>\$ (332</u> ) | <u>\$(918</u> ) | <u>\$(1,250</u> ) |

The pre-tax amounts in accumulated other comprehensive loss of December 31, 2006, that are expected to be recognized as credits to net periodic benefit cost during 2007 are as follows:

|                      | U.S. Plans      | Non-U.S. Plans | Total           |
|----------------------|-----------------|----------------|-----------------|
| Net loss (gain)      | \$ 74           | \$(54)         | \$ 20           |
| Prior service credit | (884)           |                | (884)           |
| Total credit         | <u>\$(810</u> ) | <u>\$(54</u> ) | <u>\$(864</u> ) |

### Notes to Consolidated Financial Statements — (Continued)

Nonpension postretirement benefit payments net of estimated future Medicare Part D subsidy payments and future retiree contributions are anticipated to be paid as follows:

| Fiscal Year | U.S. Plan | Non-U.S. Plans | Total    |
|-------------|-----------|----------------|----------|
| 2007        | \$ 3,108  | \$144          | \$ 3,252 |
| 2008        | \$ 3,338  | \$145          | \$ 3,483 |
| 2009        | \$ 3,379  | \$149          | \$ 3,528 |
| 2010        | \$ 3,393  | \$146          | \$ 3,539 |
| 2011        | \$ 3,356  | \$142          | \$ 3,498 |
| 2012-2016   | \$16,453  | \$655          | \$17,108 |

We also provide retiree health care benefits to certain union hourly employees through participation in a multiemployer retiree health care benefit plan. This is an insured, premium-based arrangement. Related to these plans, approximately \$0.7 million, \$0.6 million and \$0.6 million were charged to expense for the years ended December 31, 2006, 2005 and 2004, respectively.

# 14. Net Income per Share of Common Stock

The following table sets forth the computation of basic and diluted earnings per share:

| Year ended December 31,   | 2006               | 2005               | 2004       |  |
|---|--------------------|--------------------|------------|--|
| Numerator for earnings per share — net (loss) income that is available to common shareholders         | <u>\$ (20,899)</u> | <u>\$ (19,355)</u> | \$ 8,252   |  |
| Denominator for basic earnings per share — weighted-<br>average shares outstanding                    | 14,182,314         | 13,906,057         | 13,711,667 |  |
| Effect of dilutive securities(1)  |                    |                    | 7,658      |  |
| Denominator for diluted earnings per share — adjusted weighted-average shares and assumed conversions | 14,182,314         | 13,906,057         | 13,719,325 |  |
| Basic (loss) earnings per share   | <u>\$ (1.47)</u>   | <u>\$ (1.39)</u>   | \$ 0.60    |  |
| Diluted (loss) earnings per share   | <u>\$ (1.47)</u>   | <u>\$ (1.39</u> )  | \$ 0.60    |  |

(1) The effect of employee stock options, warrants and the employee stock purchase plan (ESPP), 11,584 and 5,091shares for the year ended December 31, 2006 and December 31, 2005, were anti-dilutive and thus not included in the earnings per share calculation. These amounts would have been dilutive if not for the net loss.

Diluted shares outstanding include the dilutive impact of in-the-money options, which are calculated based on the average share price for each fiscal period using the treasury stock method. Under the treasury stock method, the tax-effected proceeds that hypothetically would be received from the exercise of all in-the-money options are assumed to be used to repurchase shares.

# 15. Employee Stock Benefit Plans

We have three stock-based employee compensation plans. We also have an Employee Stock Purchase Plan (ESPP) under which eligible employees may purchase a limited number of shares of Libbey Inc. common stock at a discount.

Prior to January 1, 2006, the Company accounted for stock-based awards under the intrinsic value method of Accounting Principles Board (APB) No. 25, "Accounting for Stock Issued to Employees" (APB No. 25). This method under APB No. 25 resulted in no expense being recorded for stock option grants for which the exercise price

#### Notes to Consolidated Financial Statements — (Continued)

was equal to the fair value of the underlying stock on the date of grant, which had been the situation for all years prior to 2006. On January 1, 2006, the Company adopted Financial Accounting Standards Board (FASB) SFAS No. 123-R. SFAS No. 123-R requires that compensation cost relating to share-based payment transactions be recognized in the financial statements. Share-based compensation cost is measured based on the fair value of the equity or liability instruments issued. SFAS No. 123-R applies to all of our outstanding unvested share-based payment awards as of January 1, 2006, and all prospective awards using the modified prospective transition method without restatement of prior periods.

On December 6, 2005, the Company's Board of Directors, acting as the Compensation Committee of the whole, accelerated the vesting of all outstanding and unvested nonqualified stock options granted through 2004 under the Company's 1999 Equity Participation Plan and Amended and Restated 1999 Equity Participation Plan. As a result, options to purchase 258,731 shares of the Company's common stock became exercisable on December 6, 2005. Of that amount, options that were granted through 2004 to the Company's named executive officers became immediately exercisable. In the case of each of the stock options in question, the exercise price greatly exceeded the fair market value of the Company's common stock on December 6, 2005. The decision to accelerate vesting of these options was made primarily to avoid recognition of compensation expense related to these underwater stock options in financial statements relating to future fiscal periods. By accelerating these underwater stock options, the Company estimates it reduced the stock option expense it otherwise would have been required to record by approximately \$0.4 million in 2006, \$0.1 million in 2007 and \$0.04 million in 2008 on a pre-tax basis.

### Employee Stock Purchase Plan (ESPP)

We have an ESPP under which 750,000 shares of common stock have been reserved for issuance. Eligible employees may purchase a limited number of shares of common stock at a discount of up to 15 percent of the market value at certain plan-defined dates. The ESPP terminates on May 31, 2012. In 2006 and 2005, the shares issued under the ESPP were 95,279 and 66,326, respectively. At December 31, 2006, 474,782 shares were available for issuance under the ESPP. At December 31, 2005, 470,062 shares were available for issuance under the ESPP. Repurchased common stock is being used to fund the ESPP.

A participant may elect to have payroll deductions made during the offering period in an amount not less than 2 percent and not more than 20 percent of the participant's compensation during the option period. The option period starts on the offering date (June 1st) and ends on the exercise date (May 31st). In no event may the option price per share be less than the par value per share (\$.01) of common stock. All options and rights to participate in the ESPP are nontransferable and subject to forfeiture in accordance with the ESPP guidelines. In the event of certain corporate transactions, each option outstanding under the ESPP will be assumed or the successor corporation or a parent or subsidiary of such successor corporation will substitute an equivalent option. Compensation expense for 2006 related to the ESPP is \$0.4 million.

#### Equity Participation Plan Program Description

We have three equity participation plans: (1) the Libbey Inc. Amended and Restated Stock Option Plan for Key Employees, (2) the Amended and Restated 1999 Equity Participation Plan of Libbey Inc. and (3) the Libbey Inc. 2006 Omnibus Incentive Plan. Although options previously granted under the Libbey Inc. Amended and Restated Stock Option Plan for Key Employees and the Amended and Restated 1999 Equity Participation Plan of Libbey Inc. remain outstanding, no further grants of equity-based compensation may be made under those plans. However, up to a total of 1,500,000 shares of Libbey Inc. common stock are available for issuance as equity-based compensation under the Libbey Inc. 2006 Omnibus Incentive Plan. Under the Libbey Inc. 2006 Omnibus Incentive Plan, grants of equity-based compensation rights, performance shares or units, restricted stock or restricted stock units or other stock-based awards. Employees and directors are eligible for awards under this plan. During 2006, there were grants of 10,000 stock options, 71,139 performance shares and 25,515 of restricted stock units. The restricted stock units were granted to Directors and were immediately vested

### Notes to Consolidated Financial Statements — (Continued)

resulting in compensation expense of \$0.3 million. All option grants have an exercise price equal to the fair market value of the underlying stock on the grant date. The vesting period of options outstanding as of December 31, 2006, is generally four (4) years. Stock options are amortized over the vesting period using the FASB Interpretation No. 28, "Accounting for Stock Appreciation Rights and Other Variable Stock Option or Award Plans, an interpretation of APB Opinions No. 15 and 25" (FIN 28) expense attribution methodology. The impact of applying the provisions of SFAS No. 123-R is a pre-tax compensation expense of \$1.3 million for 2006.

# Prior Year Pro forma Information

With the adoption of SFAS No. 123-R on January 1, 2006, compensation expense for stock options is recorded based on the estimated fair value of the stock options using an option-pricing model. Compensation expense continues to be recorded for restricted stock grants over their vesting periods based on fair value, which is equal to the market price of our common stock on the date of grant.

The following table illustrates the effect on net income and earnings per share if we had applied the fair value recognition provision of SFAS No. 123, "Accounting for Stock-Based Compensation" (SFAS No. 123), to stock-based employee compensation:

| Year ended December 31,   | 2005               | 2004     |
|---|--------------------|----------|
| Reported net income:  | \$(19,355)         | \$ 8,252 |
| Less: Stock-based employee compensation expense determined under fair value-based method for all awards, net of related tax effects | _                  | (1,253)  |
| Add: Stock-based employee compensation expense included in reported net income, net of related tax effects                          |                    | 96       |
| Pro forma net income  | <u>\$(19,355</u> ) | \$ 7,095 |
| Basic income per share:   |                    |          |
| Reported basic income per share   | \$ (1.39)          | \$.60    |
| Pro forma basic income per share  | <u>\$ (1.39</u> )  | \$ .52   |
| Diluted income per share:   |                    |          |
| Reported diluted income per share   | \$ (1.39)          | \$.60    |
| Pro forma diluted income per share  | \$ (1.39)          | \$.52    |

Disclosures for the year ended December 31, 2006 are not presented because the amounts are recognized in the Consolidated Financial Statements.

#### **General Stock Option Information**

Stock option compensation expense of \$0.3 million is included in selling, general and administrative expenses in the Consolidated Statements of Operations for 2006.

### Notes to Consolidated Financial Statements — (Continued)

The Black-Scholes option-pricing model was developed for use in estimating the value of traded options that have no vesting restrictions and are fully transferable. There were 10,000 stock option grants made during 2006. Under the Black-Scholes option-pricing model, the weighted-average grant-date fair value of options granted during 2006 is \$3.32. The fair value of each option is estimated on the date of grant with the following weighted-average assumptions:

| Year ended December 31,       | 2006      | 2005      | 2004      |
|-------------------------------|-----------|-----------|-----------|
| Stock option grants:          |           |           |           |
| Risk-free interest            | 4.57%     | 4.29%     | 3.9%      |
| Expected term                 | 6.5 years | 6.1 years | 9 years   |
| Expected volatility           | 37.9%     | 34.6%     | 31.0%     |
| Dividend yield                | 3.19%     | 2.3%      | 2.0%      |
| Employee Stock Purchase Plan: |           |           |           |
| Risk-free interest            | 4.99%     | 3.23%     | 1.72%     |
| Expected term                 | 12 months | 12 months | 12 months |
| Expected volatility           | 58.3%     | 36.00%    | 27.94%    |
| Dividend yield                | 2.20%     | 2.10%     | 1.86%     |

- The risk-free interest rate is based on the U.S. Treasury yield curve at the time of grant and has a term equal to the expected life.
- The expected term represents the period of time the options are expected to be outstanding. Additionally, we use historical data to estimate option exercises and employee forfeitures. The Company uses the Simplified Method defined by the SEC Staff Accounting Bulletin No. 107, "Share-Based Payment" (SAB 107), to estimate the expected term of the option, representing the period of time that options granted are expected to be outstanding.
- The expected volatility was developed based on historic stock prices commensurate with the expected term of the option. The range of expected volatilities used is 33.34 percent to 38.56 percent, and the average expected volatility is 34.55 percent. We use projected data for expected volatility of our stock options based on the average of daily, weekly and monthly historical volatilities of our stock price over the expected term of the option and other economic data trended into future years.
- The dividend yield is calculated as the ratio based on our most recent historical dividend payments per share of common stock at the grant date to the stock price on the date of grant.

### Notes to Consolidated Financial Statements — (Continued)

| Options                                  | Shares    | Weighted-Average<br>exercise price per<br>share | Weighted-Average<br>Remaining<br>Contractual life<br>(in years) | Aggregate Intrinsic<br>Value |
|--|-----------|---|---|------------------------------|
| Outstanding balance at January 1,        |           |   |   |                              |
| 2004                                     | 1,410,176 | \$29.60   |   |                              |
| Granted                                  | 156,210   | 20.39   |   |                              |
| Exercised                                | (24,250)  | 19.45   |   |                              |
| Canceled                                 | (24,500)  | 26.45   |   |                              |
| Outstanding balance at                   |           |   |   |                              |
| December 31, 2004                        | 1,517,636 | 28.87   | 5.74  | \$289.8                      |
| Granted                                  | 145,760   | 11.83   |   |                              |
| Exercised                                | (4,500)   | 22.06   |   |                              |
| Canceled                                 | (103,340) | 24.23   |   |                              |
| Outstanding balance at                   |           |   |   |                              |
| December 31, 2005                        | 1,555,556 | 28.04   | 5.76  | \$ —                         |
| Granted                                  | 10,000    | 10.20   |   |                              |
| Exercised                                |           | _   |   |                              |
| <b>Canceled</b>                          | (153,930) | 28.03   |   |                              |
| Outstanding balance at December 31, 2006 | 1,411,626 | 27.43   | 4.85  | \$100.3                      |
| Exercisable at December 31,              |           |   |   |                              |
| 2006                                     | 1,315,790 | \$28.58   |   | \$ 31.7                      |

Information with respect to our stock option activity for 2006, 2005, and 2004 is as follows:

Intrinsic value for share-based instruments is defined as the difference between the current market value and the exercise price. SFAS No. 123-R requires the benefits of tax deductions in excess of the compensation cost recognized for those stock options (excess tax benefit) to be classified as financing cash flows. There were no stock options exercised during 2006.

The aggregate intrinsic value in the preceding table represents the total pretax intrinsic value, based on Libbey Inc. closing stock price of \$12.34 as of December 31, 2006, which would have been received by the option holders had all option holders exercised their options as of that date. As of December 31, 2006, 1,315,790 outstanding options were exercisable, and the weighted average exercise price was \$28.58. As of December 31, 2005, 1,236,356 outstanding options were exercisable, and the weighted average exercise price was \$30.00. As of December 31, 2004, 1,139,810 outstanding options were exercisable, and the weighted average exercise price was \$30.39.

As of December 31, 2006, \$0.2 million of total unrecognized compensation expense related to nonvested stock options is expected to be recognized within the next three years on a weighted-average basis. The total fair value of shares vested during 2006 is \$.02 million. Shares issued for exercised options are issued from treasury stock. There were no stock options exercised in 2006.

### Notes to Consolidated Financial Statements — (Continued)

The following table summarizes our nonvested stock option activity for 2006:

|                                | Shares   | Weighted-Average fair<br>value (per share) |
|--------------------------------|----------|--|
| Nonvested at January 1, 2006   | 145,260  | \$3.82                                     |
| Granted                        | 10,000   | 3.32                                       |
| Vested                         | (57,644) | 3.82                                       |
| Canceled                       | (1,780)  | 3.82                                       |
| Nonvested at December 31, 2006 | 95,836   | \$3.82                                     |

# **Performance Share Information**

Performance share compensation expense of \$0.3 million is included in our Statement of Operations.

Under the Libbey Inc. 2006 Omnibus Incentive Plan, we grant selected executives and key employees performance shares. The number of performance shares granted to an executive is determined by dividing the value to be transferred to the executive, expressed in U.S. dollars and determined as a percentage of the executive's long-term incentive target (which in turn is a percentage of the executive's base salary on January 1 of the year in which the performance shares are granted), by the average closing price of Libbey Inc. common stock over a period of 60 consecutive trading days ending on the date of the grant.

The performance shares are settled by issuance to the executive of one share of Libbey Inc. common stock for each performance share earned. Performance shares are earned only if and to the extent we achieve certain company-wide performance goals over performance cycles of between 1 and 3 years.

A summary of the activity for performance shares under the Libbey Inc. 2006 Omnibus Incentive Plan as of December 31, 2006 and changes during the year then ended is presented below:

| Performance Shares                       | Shares |
|--|--------|
| Outstanding balance at January 1, 2006   |        |
| Granted                                  | 71,139 |
| Awarded                                  | _      |
| Cancelled                                |        |
| Outstanding balance at December 31, 2006 | 71,139 |

Of this amount, 29,184 performance shares were earned as of December 31, 2006, and, as a result 29,184 shares of Libbey Inc. common stock were issued in February 2007 to the executives in settlement of these performance shares.

The weighted-average grant-date fair value of the performance shares granted during 2006 was \$9.88 as of December 31, 2006, there was \$0.4 million of total unrecognized compensation cost related to nonvested performance shares granted. That cost is expected to be recognized over a period of 2 years. Shares issued for performance share awards are issued from treasury stock.

#### Employee 401(k) Plan Retirement Fund and Non-Qualified Executive Savings Plan

We sponsor the Libbey Inc. 401(k) Plan (the Plan) to provide retirement benefits for our employees. As allowed under Section 401(k) of the Internal Revenue Code, the Plan provides tax-deferred salary contributions for eligible employees.

Employees can contribute from 1 percent to 50 percent of their annual salary on a pre-tax basis, up to the annual IRS limits. During 2006, we matched an amount equal to 50 percent of employee contributions up to the first

#### Notes to Consolidated Financial Statements — (Continued)

6 percent of eligible earnings that are contributed by employees. Therefore, the maximum matching contribution that we may allocate to each participant's account did not exceed \$6,600 for the 2006 calendar year due to the \$220,000 annual limit on eligible earnings imposed by the Internal Revenue Code. Starting in 2003, we have used treasury stock for the company match contributions to the Plan; however, we have discontinued that practice beginning January 1, 2007, as to salaried positions. All matching contributions vest immediately.

Effective January 1, 2005, employees who meet the age requirements and reach the Plan contribution limits can make a catch-up contribution not to exceed the lesser of 50 percent of their eligible compensation or the limit of \$5,000 set forth in the Internal Revenue Code for the 2006 calendar year. The catch-up contributions are not eligible for matching contributions.

We have a non-qualified Executive Savings Plan (ESP) for those employees whose salaries exceed the IRS limit. Libbey matched employee contributions under the ESP. The amount of Libbey's matching contribution during 2006, equals 50 percent of the first 6 percent of eligible earnings that are contributed by the employees.

Our matching contributions to both Plans totaled \$2.2 million, \$2.2 million, and \$2.4 million in 2006, 2005, and 2004, respectively.

#### 16. Derivatives

We hold derivative financial instruments to hedge certain of our interest rate risks associated with long-term debt, commodity price risks associated with forecasted future natural gas requirements and foreign exchange rate risks associated with occasional transactions denominated in a currency other than the U.S. dollar. Most of these derivatives qualify for hedge accounting since the hedges are highly effective, and we have designated and documented contemporaneously the hedging relationships involving these derivative instruments. While we intend to continue to meet the conditions for hedge accounting, if hedges do not qualify as highly effective or if we do not believe that forecasted transactions would occur, the changes in the fair value of the derivatives used as hedges would be reflected in our earnings.

We use Interest Rate Protection Agreements (Rate Agreements) to manage our exposure to fluctuating interest rates. These Rate Agreements effectively convert a portion of our borrowings from variable rate debt to fixed-rate debt, thus reducing the impact of interest rate changes on future income. These instruments are valued using the market standard methodology of netting the discounted expected future variable cash receipts and the discounted future fixed cash payments. The variable cash receipts are based on an expectation of future interest rates derived from observed market interest rate forward curves. At December 31, 2006, we had Rate Agreements for \$200.0 million of variable rate debt with a fair market value of \$1.2 million. At December 31, 2005, we had Rate Agreements for \$25.0 million of variable rate debt with a fair market value of \$(.7) million.

We also use commodity futures contracts related to forecasted future U.S. natural gas requirements. The objective of these futures contracts and other derivatives is to limit the fluctuations in prices paid and potential losses in earnings or cash flows from adverse price movements in the underlying commodity. We consider our forecasted natural gas requirements in determining the quantity of natural gas to hedge. We combine the forecasts with historical observations to establish the percentage of forecast eligible to be hedged, typically ranging from 40% to 60% of our anticipated requirements, generally six or more months in the future. The fair values of these instruments are determined from market quotes. At December 31, 2006, we had commodity futures contracts for 3,450,000 million British Thermal Units (BTU's) of natural gas with a fair market value of \$(5.3) million. We have hedged forecasted transaction through March 2008. At December 31, 2005, we had commodity futures contracts for 2,800,000 million BTU's of natural gas with a fair market value of \$7.6 million. The fair values of these commodity contracts are included in our Consolidated Balance Sheets in derivative liability for 2006 and in prepaid and other current assets for 2005.

Our foreign currency exposure arises from occasional transactions denominated in a currency other than the U.S. dollar, primarily associated with anticipated purchases of new equipment or net investment in a foreign

#### Notes to Consolidated Financial Statements — (Continued)

operation. The fair values of these instruments are determined from market quotes. We have not changed our methods of calculating these values or developing underlying assumptions. The values of these derivatives will change over time as cash receipts and payments are made and as market conditions change. At December 31, 2006 and 2005, we did not have any foreign currency derivatives.

We do not believe we are exposed to more than a nominal amount of credit risk in our hedges, as the counterparties are established financial institutions.

Most of our derivatives qualify and are designated as cash flow hedges (except certain natural gas contracts at Crisa executed prior to our June 16, 2006 acquisition of the remaining 51% ownership interest) at December 31, 2006. Hedge accounting is applied only when the derivative is deemed to be highly effective at offsetting changes in fair values or anticipated cash flows of the hedged item or transaction. For hedged forecasted transactions, hedge accounting is discontinued if the forecasted transaction is no longer probable to occur, and any previously deferred gains or losses would be recorded to earnings immediately. The ineffective portion of the change in the fair value of a derivative designated as a cash flow hedge is recognized in current earnings. We recognized a loss of \$2.6 million and a gain of \$0.9 million for December 31, 2006 and 2005, respectively, representing the total ineffectiveness of all cash flow hedges.

The effective portion of changes in the fair value of a derivative that is designated as and meets the required criteria for a cash flow hedge is recorded in other comprehensive income (loss) and reclassified into earnings in the same period or periods during which the underlying hedged item affects earnings. Amounts reclassified into earnings related to rate agreements are included in interest expense and natural gas futures contracts in natural gas expense included in cost of sales.

#### 17. Comprehensive (Loss) Income

Total comprehensive (loss) income (net of tax) includes:

| Balance at December 31,   | 2006       | 2005               | 2004     |
|---|------------|--------------------|----------|
| Net (loss) income   | \$(20,899) | \$(19,355)         | \$ 8,252 |
| Effect of derivatives   | (6,829)    | 5,040              | 2,067    |
| Minimum pension liability and intangible pension asset (including equity investments) | 10,650     | (7,176)            | (1,459)  |
| Effect of SFAS 158  | (21,779)   | _                  | _        |
| Effect of exchange rate fluctuation   | 3,070      | (379)              | (3,801)  |
| Total comprehensive (loss) income   | \$(35,787) | <u>\$(21,870</u> ) | \$ 5,059 |
|   |            |                    |          |

Accumulated other comprehensive loss (net of tax) includes:

| December 31,   | 2006               | 2005               | 2004       |
|--|--------------------|--------------------|------------|
| Minimum pension liability and intangible pension asset<br>(including equity investments) | \$                 | \$(30,715)         | \$(23,539) |
| Adoption of SFAS 158   | (41,844)           | _                  | _          |
| Derivatives  | (3,086)            | 3,743              | (1,297)    |
| Exchange rate fluctuation  | (1,079)            | (4,149)            | (3,770)    |
| Total  | <u>\$(46,009</u> ) | <u>\$(31,121</u> ) | \$(28,606) |

#### Notes to Consolidated Financial Statements — (Continued)

The change in other comprehensive (loss) income related to cash flow hedges is as follows:

| Year ended December 31,                                  | 2006             | 2005     | 2004     |
|--|------------------|----------|----------|
| Change in fair value of derivative instruments           | \$(8,092)        | \$ 8,085 | \$ 3,313 |
| Less: Income tax benefit (expense)                       | 1,263            | (3,045)  | (1,246)  |
| Other comprehensive (loss) income related to derivatives | <u>\$(6,829)</u> | \$ 5,040 | \$ 2,067 |

The following table identifies the detail of cash flow hedges in accumulated other comprehensive (loss) income:

| Year ended December 31,                               | 2006      | 2005      | 2004      |
|---|-----------|-----------|-----------|
| Balance at beginning of year                          | \$ 3,743  | \$(1,297) | \$(3,364) |
| Current year impact of changes in value (net of tax): |           |           |           |
| Rate agreements                                       | 1,015     | 817       | 2,329     |
| Natural gas   | (7,844)   | 4,223     | (262)     |
| Foreign currency                                      |           | _         |           |
| Subtotal  | (6,829)   | 5,040     | 2,067     |
| Balance at end of year                                | \$(3,086) | \$ 3,743  | \$(1,297) |

#### **18.** Operating Leases

Rental expense for all non-cancelable operating leases, primarily for warehouses, was \$10.1 million, \$6.9 million and \$6.3 million for the years ended December 31, 2006, 2005 and 2004, respectively.

Future minimum rentals under operating leases are as follows:

| 2007     | 2008    | 2009    | 2010    | 2011    | 2012 and thereafter |
|----------|---------|---------|---------|---------|---------------------|
| \$11,333 | \$9,874 | \$8,610 | \$6,276 | \$5,847 | \$35,409            |

#### 19. Guarantees

The paragraphs below describe our guarantees, in accordance with Interpretation No. 45, "Guarantors' Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others."

The debt of Libbey Glass and Libbey Europe B.V, pursuant to the ABL Facility, the Senior Notes and the PIK Notes, is guaranteed by Libbey Inc. and by certain subsidiaries of Libbey Glass. All are related parties that are included in the Consolidated Financial Statements. See Note 9 for further disclosure as to debt of Libbey. Pursuant to the indenture agreements that govern the Senior Notes and the PIK Notes, Libbey Glass is required to provide certain financial information to holders and to the indenture trustee within fifteen days after the date that Libbey Glass would be required to file quarterly and annual reports if Libbey Glass were subject to the periodic reporting requirements of the Exchange Act. Libbey Inc. may fulfill this obligation by filing with the Securities and Exchange Commission consolidating financial statements for (i) Libbey Inc., (ii) Libbey Glass, (iii) the subsidiaries of Libbey Inc. that do not guarantee the Senior Notes and the PIK Notes. Libbey Inc. has provided such consolidating financial statements within the filing of this annual report in compliance with the requirements of the indentures. (See Note 22).

In addition, Libbey Inc. guarantees the payment by Crisa of its obligation to purchase electricity pursuant to a Power Purchase Agreement to which Crisa is a party. Prior to June 16, 2006, the guarantee was limited to the lesser of 49 percent of any such obligation of Crisa and \$5.0 million. The guarantee was entered into in October 2000 and continues for 15 years from the initial date of electricity generation, which commenced on April 12, 2003. In

#### Notes to Consolidated Financial Statements — (Continued)

connection with the June 16, 2006 acquisition of the remaining 51 percent ownership interest in Crisa, (a) we have agreed to execute and deliver a guarantee pursuant to which we would agree to guarantee to the electricity provider the payment and performance of 100 percent of Crisa's obligations under the Power Purchase Agreement, in exchange for which the electricity provider would release Vitro from its guarantee of Crisa's obligation under the Power Purchase Agreement; and (b) pending the electricity provider's release of Vitro from its guarantee of Crisa's obligations, we will indemnify Vitro for any liability it may incur if Crisa defaults under the Power Purchase Agreement and the electricity provider seeks recourse against Vitro under its guarantee of Crisa's obligations.

In October 1995, we guaranteed the obligations of Syracuse China Company and Libbey Canada Inc. under the Asset Purchase Agreement for the acquisition of Syracuse China. The guarantee is limited to \$5.0 million and expires October 10, 2010. The guarantee is in favor of The Pfaltzgraff Co., The Pfaltzgraff Outlet Co. and Syracuse China Company of Canada Ltd.

In connection with our acquisition of Crisal-Cristalaria Automática, S.A. (Crisal), we agreed to guarantee the payment, if and when such payment becomes due and payable, by Libbey Europe B.V. of the Earn-Out Payment, as defined in the Stock Promissory Sale and Purchase Agreement dated January 10, 2005, between Libbey Europe B.V., as purchaser, and VAA-Vista Alegre Atlantis SGPS, SA, as seller. In connection with the settlement of certain disputes with VAA, in October 2006, VAA waived the obligation of Libbey Europe B.V., and ultimately Libbey Inc., to pay the Earn-Out Payment (VAA). (See Note 4).

On March 30, 2005, we entered into a Guarantee pursuant to which we guaranteed to BP Energy Company the obligation of Libbey Glass to pay for natural gas supplied by BP Energy Company to Libbey Glass. Libbey Glass currently purchases natural gas from BP Energy Company under an agreement that expires on October 31, 2008. Our guarantee with respect to purchases by Libbey Glass under that agreement is limited to \$3.0 million, including costs of collection, if any.

On July 29, 2005, we entered into a guarantee for the benefit of FR Caddo Parish, LLC pursuant to which we guarantee the payment and performance by Libbey Glass of its obligation under an Industrial Building Sublease Agreement with respect to one-step center in Shreveport, Louisiana. The underlying lease is for a term of 20 years.

On January 23, 2006, we entered into a guarantee for the benefit of China Construction Bank Corporation Langfang Economic Development Area Sub-Branch (CCB) pursuant to which we guarantee the payment by Libbey China of its obligation under an RMB Loan Contract entered into in connection with the construction of our production facility in China.

In connection with the June 16, 2006 acquisition of the remaining 51 percent ownership interest in Crisa and the concurrent assignment by Vitro to Crisa of a lease with respect to real estate located in Monterrey, Mexico, we executed a guarantee, in favor of Fondo Stiva, S.A. de C.V. ("Fondo Stiva," as Lessor), pursuant to which we guarantee the payment and performance by Crisa Libbey Commercial, S. de R.L. de C.V., formerly Vitrocrisa Commercial, S. de R.L. de C.V. ("Crisa Commercial", as Lessee), pursuant to the lease agreement dated February 17, 2004 between Fondo Stiva and Crisa Commercial (the "Warehouse Lease"), and of Crisa Libbey, S. de R.L. de C.V., formerly Vitrocrisa, S. de R.L. de C.V. ("Crisa Libbey"), pursuant to a deed under which Crisa Libbey granted to Fondo Stiva surface use rights with respect to the real estate and a mortgage lien to secure Crisa Commercial's obligations under the Warehouse Lease.

In addition, on June 16, 2006, we entered into a guarantee pursuant to which we agreed to guarantee to Vitro the payment and performance by Crisa Commercial of its obligations under the Warehouse Lease in the event that Fondo Stiva demands payment from Vitro pursuant to Vitro's guarantee, executed in favor of Fondo Stiva, of Crisa Commercial's obligations under the Warehouse Lease.

#### Notes to Consolidated Financial Statements — (Continued)

#### 20. Barter Transactions

We entered into a barter transaction during the first quarter of 2005, exchanging inventory with a net book value of \$1.1 million for barter credits to be utilized on future purchased goods and services. During the second quarter of 2005, we wrote-off the credits from \$1.1 million to \$0.4 million, reflecting our revised estimate of fair value. During the third quarter of 2006, we wrote-off the remaining \$0.4 million, reflecting our revised estimate of fair value.

#### 21. Segments

With the acquisition of Crisa and our growing focus on the global market, effective for the quarter ended September 30, 2006, we formed three reportable segments from which we derive revenue from external customers. We have reclassified prior period amounts to conform to the current presentation. Some operating segments were aggregated to arrive at the disclosed reportable segments. The segments are distinguished as follows:

- North American Glass includes sales of glass tableware from subsidiaries throughout the United States, Canada and Mexico.
- North American Other includes sales of ceramic dinnerware; metal tableware, hollowware and serveware; and plastic items from subsidiaries in the United States.
- International includes worldwide sales of glass tableware from subsidiaries outside the United States, Canada and Mexico.

The accounting policies of the segments are the same as those described in Note 1 of the Notes to Consolidated Financial Statements. We do not have any customers who represent 10 percent or more of total sales. We evaluate the performance of our segments based upon sales and Earnings Before Interest and Taxes and Minority Interest (EBIT). Intersegment sales are consummated at arm's length and are reflected in eliminations in the table below.

| December 31,  | 2006       | 2005        | 2004       |
|---|------------|-------------|------------|
| Sales   |            |             |            |
| North American Glass                                    | \$ 476,696 | \$ 365,037  | \$ 379,654 |
| North American Other                                    | 114,581    | 109,945     | 103,555    |
| International   | 106,798    | 95,399      | 66,946     |
| Eliminations  | (8,595)    | (2,248)     | (5,388)    |
| Consolidated  | \$ 689,480 | \$ 568,133  | \$ 544,767 |
| EBIT  |            |             |            |
| North American Glass                                    | \$ 5,471   | \$ 7,062    | \$ 11,061  |
| North American Other                                    | 9,382      | (14,411)    | 11,462     |
| International   | 3,161      | (3,101)     | 2,306      |
| Consolidated  | \$ 18,014  | \$ (10,450) | \$ 24,829  |
| Special Charges (excluding write-off of financing fees) |            |             |            |
| North American Glass                                    | \$ 18,534  | \$ 10,136   | \$ 14,519  |
| North American Other                                    | (42)       | 17,100      | —          |
| International   |            |             |            |

### Notes to Consolidated Financial Statements — (Continued)

| December 31,                                |             | 2006            |    | 2005     |      | 2004     |
|---|-------------|-----------------|----|----------|------|----------|
| Consolidated                                | \$          | 18,492          | \$ | 27,236   | \$   | 14,519   |
| Equity Earnings (loss)                      |             |                 |    |          |      |          |
| North American Glass                        | \$          | _               | \$ |          | \$   | _        |
| North American Other                        |             | _               |    |          |      | _        |
| International                               |             | 1,986           |    | (4,100)  |      | (1,435)  |
| Consolidated                                | \$          | 1,986           | \$ | (4,100)  | \$   | (1,435)  |
| Depreciation & Amortization                 |             |                 |    |          |      |          |
| North American Glass                        | \$          | 22,102          | \$ | 17,306   | \$   | 17,413   |
| North American Other                        |             | 3,450           |    | 4,519    |      | 5,016    |
| International                               |             | 10,168          |    | 10,656   |      | 7,076    |
| Consolidated                                | \$          | 35,720          | \$ | 32,481   | \$   | 29,505   |
| Capital Expenditures                        |             |                 |    |          |      |          |
| North American Glass                        | \$          | 30,286          | \$ | 30,204   | \$   | 29,720   |
| North American Other                        |             | 1,173           |    | 2,328    |      | 2,649    |
| International                               |             | 42,139          |    | 11,738   |      | 8,113    |
| Consolidated                                | \$          | 73,598          | \$ | 44,270   | \$   | 40,482   |
| Total Assets                                |             |                 |    |          |      |          |
| North American Glass                        | <b>\$ 8</b> | 49,751          | \$ | 409,101  | \$ - | 426,438  |
| North American Other                        | 3           | 69,091          |    | 151,376  |      | 170,191  |
| International                               | 4           | 21,315          |    | 198,336  |      | 125,403  |
| Eliminations                                | (7          | 62,026)         | (  | 163,029) | (    | 143,828) |
| Consolidated                                | <b>\$ 8</b> | 78,131          | \$ | 595,784  | \$ : | 578,204  |
| <b>Reconciliation of EBIT to Net Income</b> |             |                 |    |          |      |          |
| Segment EBIT                                | \$          | 18,014          | \$ | (10,450) | \$   | 24,829   |
| Interest Expense                            | (           | 46,594)         |    | (15,255) |      | (13,049) |
| Income Taxes                                |             | 7,747           |    | 6,384    |      | (3,528)  |
| Minority Interest                           |             | (66)            |    | (34)     |      |          |
| Net Income                                  | \$ (        | <b>20,899</b> ) | \$ | (19,355) | \$   | 8,252    |

Our operations by geographic areas for 2006, 2005 and 2004 are presented below. Intercompany sales to affiliates represent products that are transferred between geographic areas on a basis intended to reflect as nearly as possible the market value of the products. The long-lived assets include net fixed assets, goodwill and equity investments.

|                   | United States | Non-U.S.  | Eliminations      | Consolidated |
|-------------------|---------------|-----------|-------------------|--------------|
| 2006              |               |           |                   |              |
| Net sales:        |               |           |                   |              |
| Customers         | \$437,159     | \$252,321 |                   | \$689,480    |
| Intercompany      | 22,817        | 5,108     | <u>\$(27,925)</u> |              |
| Total net sales   | \$459,976     | \$257,429 | <u>\$(27,925)</u> | \$689,480    |
| Long-lived assets | \$162,452     | \$324,669 |                   | \$487,121    |
| 2005              |               |           |                   |              |
| Net sales:        |               |           |                   |              |
| Customers         | \$409,646     | \$158,487 |                   | \$568,133    |
| Intercompany      | 1,413         |           | \$ (1,413)        | —            |
|                   | United States | Non-U.S.  | Eliminations      | Consolidated |
| Total net sales   | \$411,059     | \$158,487 | \$(1,413)         | \$568,133    |
| Long-lived assets | \$172,805     | \$154,805 |                   | \$327,610    |
| 2004              |               |           |                   |              |
| Net sales:        |               |           |                   |              |
| Customers         | \$419,368     | \$125,399 |                   | \$544,767    |
| Intercompany      | 3,839         |           | \$(3,839)         | —            |
| Total net sales   | \$423,207     | \$125,399 | \$(3,839)         | \$544,767    |
| Long-lived assets | \$183,501     | \$134,691 |                   | \$318,192    |

#### Notes to Consolidated Financial Statements — (Continued)

#### 22. Condensed Consolidated Guarantor Financial Statements

Libbey Glass is a direct, wholly owned subsidiary of Libbey Inc. and the issuer of the Senior Notes and the PIK Notes. The obligations of Libbey Glass under the Senior Notes and the PIK Notes are fully and unconditionally and jointly and severally guaranteed by Libbey Inc. and by certain indirect, wholly owned domestic subsidiaries of Libbey Inc, as described below. All are related parties that are included in the Condensed Consolidated Financial Statements for the year ended December 31, 2006.

At December 31, 2006 and December 31, 2005, Libbey Inc.'s indirect, wholly owned domestic subsidiaries were Syracuse China Company, World Tableware Inc., LGA4 Corp., LGA3 Corp., The Drummond Glass Company, LGC Corp., Traex Company, Libbey.com LLC, LGFS Inc. and LGAC LLC (together with Crisa Industrial LLC, which became an indirect, wholly owned subsidiary of Libbey Inc. on June 16, 2006, the "Subsidiary Guarantors"). The following tables contain condensed consolidating financial statements of (a) the parent, Libbey Inc., (b) the issuer, Libbey Glass, (c) the Subsidiary Guarantors, (d) the indirect subsidiaries of Libbey Inc. that are not Subsidiary Guarantors (collectively, "Non-Guarantor Subsidiaries"), (e) the consolidating elimination entries, and (f) the consolidated totals.

# Condensed Consolidating Statement of Operations (dollars in thousands)

| December 31, 2006                                       | Libbey<br>Inc.<br>(Parent)                   | Libbey<br>Glass<br>(Issuer) | Subsidiary<br>Guarantors | Non-<br>Guarantor<br>Subsidiaries | Eliminations      | Consolidated        |
|---|--|-----------------------------|--------------------------|-----------------------------------|-------------------|---------------------|
| Net sales   | <u>s                                    </u> | \$386,924                   | \$114,581                | \$211,041                         | \$(23,066)        | \$689,480           |
| Freight billed to customers                             | Ψ  | ¢300,921<br>765             | 1,382                    | ¢211,011<br>774                   | φ(25,000)         | 2,921               |
| Total revenues  |  | 387,689                     | 115,963                  | 211,815                           | (23,066)          | 692,401             |
| Cost of sales.  | _  | 314,342                     | 96,715                   | 181,246                           | (23,000) (23,066) | 569,237             |
|   |  | ·                           |                          |                                   | (25,000)          | . <u> </u>          |
| Gross profit  |  | 73,347                      | 19,248                   | 30,569                            | —                 | 123,164             |
| Selling, general, and administrative expenses           | _  | 59,172                      | 7,614                    | 20,780                            |                   | 87,566              |
| Special charges   |  |                             |                          | 16,334                            |                   | 16,334              |
| Income (loss) from operations                           | _  | 14,175                      | 11,634                   | (6,545)                           | _                 | 19,264              |
| Equity earnings (loss) —                                |  |                             | (12)                     | 1 07 4                            |                   | 1.000               |
| pretax  |  |                             | 612                      | 1,374                             |                   | 1,986               |
| Other (expense) income                                  |  | (803)                       | 26                       | (2,459)                           |                   | (3,236)             |
| Earnings (loss) before<br>interest and income taxes     |  | 12 272                      | 10.070                   |                                   |                   | 10.014              |
| and minority interest                                   |  | 13,372                      | 12,272                   | (7,630)                           |                   | 18,014              |
| Interest expense  |  | 36,577                      | 2                        | 10,015                            |                   | 46,594              |
| Earnings (loss) before<br>income taxes and minority     |  |                             |                          |                                   |                   |                     |
| interest  |  | (23,205)                    | 12,270                   | (17,645)                          |                   | (28,580)            |
| Income taxes  |  | (12,821)                    | 5,298                    | (224)                             |                   | (7,747)             |
| Net income (loss) before<br>minority interest           | _  | (10,384)                    | 6,972                    | (17,421)                          |                   | (20,833)            |
| Minority interest and equity in<br>net (loss) income of |  | (10.515)                    |                          |                                   | 21.41.4           |                     |
| subsidiaries  | (20,899)                                     | (10,515)                    |                          | (66)                              | 31,414            | (66)                |
| Net (loss) income                                       | <u>\$(20,899)</u>                            | <u>\$(20,899)</u>           | \$ 6,972                 | <u>\$(17,487)</u>                 | \$ 31,414         | <u>\$ (20,899</u> ) |

The following represents the total special charges included in the above Statement of Operations (see note 10):

| Special charges included in: |        |             |            |           |        |           |
|------------------------------|--------|-------------|------------|-----------|--------|-----------|
| Cost of sales                | \$<br> | \$<br>      | \$<br>—    | \$ 2,158  | \$<br> | \$ 2,158  |
| Special charges              |        | (3,26)      | (42)       | 16,702    |        | 16,334    |
| Interest expense             | <br>   | <br>3,490   | <br>_      | 1,416     | <br>   | 4,906     |
| Total pretax special charges | \$<br> | \$<br>3,164 | \$<br>(42) | \$ 20,276 | \$<br> | \$ 23,398 |
| Special charges net of tax   | \$<br> | \$<br>2,307 | \$<br>(31) | \$ 14,779 | \$<br> | \$ 17,055 |

# Condensed Consolidating Statement of Operations (dollars in thousands)

| December 31, 2005                                    | Libbey<br>Inc.<br>(Parent) | Libbey<br>Glass<br>(Issuer) | Subsidiary<br>Guarantors | Non-<br>Guarantor<br>Subsidiaries | Eliminations   | Consolidated      |
|--|----------------------------|-----------------------------|--------------------------|-----------------------------------|----------------|-------------------|
| Net sales  | \$                         | \$365.037                   | \$109,945                | \$95,399                          | \$(2,248)      | \$568,133         |
| Freight billed to customers                          | Ψ                          | 588                         | 1,302                    | 42                                | ф (2,210)<br>— | 1,932             |
| Total revenues                                       |                            | 365,625                     | 111.247                  | 95,441                            | (2,248)        | 570,065           |
| Cost of sales.                                       |                            | 302,721                     | 99,671                   | 83,379                            | (2,248)        | 483,523           |
| Gross profit   |                            | 62,904                      | 11,576                   | 12,062                            |                | 86,542            |
| Selling, general, and                                |                            | ,                           | ,                        | ,                                 |                | ,                 |
| administrative expenses                              |                            | 50,894                      | 9,876                    | 10,765                            |                | 71,535            |
| Special charges                                      |                            | 8,210                       | 15,714                   |                                   |                | 23,924            |
| Income (loss) from                                   |                            |                             |                          |                                   |                |                   |
| operations   | —                          | 3,800                       | (14,014)                 | 1,297                             |                | (8,917)           |
| Equity earnings (loss) —                             |                            |                             | 250                      | (4.250)                           |                | (4, 100)          |
| pretax   | _                          | 2 2 4 2                     | 259                      | (4,359)<br>261                    |                | (4,100)           |
|  |                            | 2,343                       | (37)                     | 201                               |                | 2,567             |
| Earnings (loss) before<br>interest and income taxes  |                            |                             |                          |                                   |                |                   |
| and minority interest                                | _                          | 6,143                       | (13,792)                 | (2,801)                           | _              | (10,450)          |
| Interest expense                                     |                            | 11,018                      | 1                        | 4,236                             |                | 15,255            |
| Earnings (loss) before                               |                            |                             |                          |                                   |                |                   |
| income taxes and minority                            |                            |                             |                          |                                   |                |                   |
| interest   |                            | (4,875)                     | (13,793)                 | (7,037)                           |                | (25,705)          |
| Income taxes   |                            | (1,609)                     | (4,551)                  | (224)                             |                | (6,384)           |
| Net income (loss) before<br>minority interest        | _                          | (3,266)                     | (9,242)                  | (6,813)                           | _              | (19,321)          |
| Minority interest and equity in net (loss) income of |                            |                             |                          |                                   |                |                   |
| subsidiaries   | (19,355)                   | (16,089)                    |                          | (34)                              | 35,444         | (34)              |
| Net (loss) income                                    | <u>\$(19,355</u> )         | <u>\$(19,355)</u>           | <u>\$ (9,242)</u>        | <u>\$(6,847)</u>                  | \$35,444       | <u>\$(19,355)</u> |

The following represents the total special charges included in the above Statement of Operations (see note 10):

| Special charges included in: |        |           |           |   |   |           |
|------------------------------|--------|-----------|-----------|---|---|-----------|
| Cost of sales                | \$<br> | \$ 661    | \$ 1,304  | \$ —  | \$ —  | \$ 1,965  |
| Selling, general and         |        | 1.265     | 0.2       |   |   | 1.0.47    |
| administrative               |        | 1,265     | 82        |   | —   | 1,347     |
| Special charges              | <br>   | 8,210     | 15,714    |   |   | 23,924    |
| Total pretax special charges | \$<br> | \$ 10,136 | \$ 17,100 | <u>\$                                    </u> | <u>\$                                    </u> | \$ 27,236 |
| Special charges net of tax   | \$<br> | \$ 6,791  | \$ 11,457 | <u>\$                                    </u> | <u>\$                                    </u> | \$ 18,248 |

| Condensed Consolidating Statement of Op | erations |
|---|----------|
| (dollars in thousands)                  |          |

| December 31, 2004   | Libbey<br>Inc.<br>(Parent) | Libbey<br>Glass<br>(Issuer) | Subsidiary<br>Guarantors | Non-<br>Guarantor<br>Subsidiaries | Eliminations     | Consolidated     |
|---|----------------------------|-----------------------------|--------------------------|-----------------------------------|------------------|------------------|
| Net sales   | \$                         | \$379,654                   | \$103,555                | \$66,946                          | \$ (5,388)       | \$544,767        |
| Freight billed to customers   | ·                          | 603                         | 1,427                    |                                   | + (c,c c c)<br>— | 2,030            |
| Total revenues  |                            | 380,257                     | 104,982                  | 66,946                            | (5,388)          | 546,797          |
| Cost of sales   |                            | 311,645                     | 84,977                   | 55,101                            | (5,388)          | 446,335          |
| Gross profit  | _                          | 68,612                      | 20,005                   | 11,845                            |                  | 100,462          |
| Selling, general, and administrative expenses                           | _                          | 51,499                      | 10,967                   | 6,108                             |                  | 68,574           |
| Special charges   |                            | 7,993                       |                          |                                   |                  | 7,993            |
| Income (loss) from operations   | _                          | 9,120                       | 9,038                    | 5,737                             | _                | 23,895           |
| Equity earnings (loss) — pretax   | _                          | _                           | 108                      | (1,543)                           |                  | (1,435)          |
| Other (expense) income  |                            | 2,634                       | 74                       | (339)                             |                  | 2,369            |
| Earnings (loss) before interest<br>and income taxes and                 |                            | 11 754                      | 0.220                    | 2.955                             |                  | 24,820           |
| minority interest   | _                          | 11,754<br>11,160            | 9,220                    | 3,855<br>1,889                    | _                | 24,829<br>13,049 |
|   |                            | 11,100                      |                          | 1,009                             |                  | 15,049           |
| Earnings (loss) before income taxes and minority                        |                            |                             |                          |                                   |                  |                  |
| interest  | —                          | 594                         | 9,220                    | 1,966                             | —                | 11,780           |
| Income taxes  |                            | 212                         | 3,282                    | 34                                |                  | 3,528            |
| Net income (loss) before<br>minority interest                           | _                          | 382                         | 5,938                    | 1,932                             | _                | 8,252            |
| Minority interest and equity in<br>net (loss) income of<br>subsidiaries | 8,252                      | 7,870                       | _                        | _                                 | (16,122)         | _                |
| Net (loss) income   | \$8,252                    | \$ 8,252                    | \$ 5,938                 | \$ 1,932                          | \$(16,122)       | \$ 8,252         |

The following represents the total special charges included in the above Statement of Operations (see note 10):

| Special charges included in: |         |              |        |         |         |              |
|------------------------------|---------|--------------|--------|---------|---------|--------------|
| Cost of sales                | \$<br>— | \$<br>6,526  | \$<br> | \$<br>— | \$<br>— | \$<br>6,526  |
| Special charges              | <br>    | <br>7,993    | <br>_  | <br>    | <br>    | <br>7,993    |
| Total pretax special charges | \$<br>_ | \$<br>14,519 | \$<br> | \$<br>  | \$<br>  | \$<br>14,519 |
| Special charges net of tax   | \$<br>  | \$<br>10,171 | \$<br> | \$<br>  | \$<br>  | \$<br>10,171 |

# **Condensed Consolidating Balance Sheet**

| December 31, 2006                                    | Libbey<br>Inc.<br>(Parent) | Libbey<br>Glass<br>(Issuer) | Subsidiary<br><u>Guarantors</u><br>(Dollars | Non-<br>Guarantor<br>Subsidiaries<br>in thousands) | Eliminations        | Consolidated |
|--|----------------------------|-----------------------------|---|--|---------------------|--------------|
| Cash   | \$ —                       | \$ 22,849                   | \$ 509                                      | \$ 18,408  | \$ —                | \$ 41,766    |
| Accounts receivable — net                            | _                          | 47,772                      | 10,063                                      | 41,368   |                     | 99,203       |
| Inventories — net                                    | _                          | 55,620                      | 32,521                                      | 70,982   | _                   | 159,123      |
| Other current assets                                 |                            | 14,221                      | 347   | 6,184  |                     | 20,752       |
| Total current assets                                 |                            | 140,462                     | 43,440                                      | 136,942  | —                   | 320,844      |
| Other non-current assets                             | _                          | 30,247                      | 1,296                                       | 7,131  |                     | 38,674       |
| Investments in and advances to subsidiaries          | 87,850                     | 326,705                     | 284,384                                     | 153,011  | (851,950)           | _            |
| Goodwill and purchased intangible assets — net       |                            | 26,834                      | 16,140                                      | 163,398  |                     | 206,372      |
| Total other assets                                   | 87,850                     | 383,786                     | 301,820                                     | 323,540  | (851,950)           | 245,046      |
| Property, plant and equipment — net                  |                            | 100,804                     | 21,039                                      | 190,398  |                     | 312,241      |
| Total assets   | \$87,850                   | \$625,052                   | \$366,299                                   | \$650,880  | <u>\$(851,950</u> ) | \$878,131    |
| Accounts payable                                     | \$ —                       | \$ 21,513                   | \$ 4,577                                    | \$ 41,403  | _                   | \$ 67,493    |
| Accrued liabilities                                  | _                          | 53,263                      | 8,561                                       | 23,250   |                     | 85,074       |
| Notes payable and long-term debt due within one year | _                          | 155                         | _   | 865  | _                   | 1,020        |
| Total current liabilities                            |                            | 74,931                      | 13,138                                      | 65,518   |                     | 153,587      |
| Long-term debt                                       |                            | 409,089                     | 13,130                                      | 81,123   |                     | 490,212      |
| Other long-term liabilities and                      |                            | 109,009                     |   | 01,125   |                     | 190,212      |
| minority interest                                    |                            | 86,354                      | 7,924                                       | 52,204   |                     | 146,482      |
| Total liabilities                                    |                            | 570,374                     | 21,062                                      | 198,845  |                     | 790,281      |
| Total shareholders' equity                           | 87,850                     | 54,678                      | 345,237                                     | 452,035  | (851,950)           | 87,850       |
| Total liabilities and shareholders' equity           | \$87,850                   | \$625,052                   | \$366,299                                   | \$650,880  | <u>\$(851,950</u> ) | \$878,131    |

# **Condensed Consolidating Balance Sheet**

| December 31, 2005                                    | Libbey<br>Inc.<br>(Parent) | Libbey<br>Glass<br>(Issuer) | Subsidiary<br><u>Guarantors</u><br>(Dollars | Non-<br>Guarantor<br><u>Subsidiaries</u><br>in thousands) | Eliminations        | Consolidated |
|--|----------------------------|-----------------------------|---|---|---------------------|--------------|
| Cash   | \$                         | \$ 2,817                    | \$ 300                                      | \$ 125  | \$ —                | \$ 3,242     |
| Accounts receivable — net                            | _                          | 50,358                      | 10,145                                      | 18,539  |                     | 79,042       |
| Inventories — net                                    |                            | 57,420                      | 39,715                                      | 25,437  |                     | 122,572      |
| Other current assets                                 |                            | 13,806                      | 3,767                                       | 1,484   |                     | 19,057       |
| Total current assets                                 |                            | 124,401                     | 53,927                                      | 45,585  | _                   | 223,913      |
| Other non-current assets                             |                            | 33,772                      | 203   | (492)   |                     | 33,483       |
| Investments in and advances to subsidiaries          | 119,605                    | 119,644                     | 50,989                                      | 39,219  | (252,800)           | 76,657       |
| Goodwill and purchased intangible assets — net       |                            | 27,540                      | 16,195                                      | 17,868  |                     | 61,603       |
| Total other assets                                   | 119,605                    | 180,956                     | 67,387                                      | 56,595  | (252,800)           | 171,743      |
| Property, plant and equipment — net                  |                            | 108,711                     | 22,963                                      | 68,454  |                     | 200,128      |
| Total assets   | \$119,605                  | \$414,068                   | \$144,277                                   | \$170,634   | <u>\$(252,800</u> ) | \$595,784    |
| Accounts payable                                     | \$ —                       | \$ 26,329                   | \$ 4,442                                    | \$ 16,249   | \$                  | \$ 47,020    |
| Accrued liabilities                                  | _                          | 44,327                      | 9,452                                       | 8,365   |                     | 62,144       |
| Notes payable and long-term debt due within one year | _                          | 115                         | _   | 12,185  | _                   | 12,300       |
| Total current liabilities                            |                            | 70,771                      | 13,894                                      | 36,799  |                     | 121,464      |
| Long-term debt                                       |                            | 159,550                     |   | 89,829  |                     | 249,379      |
| Other long-term liabilities and                      |                            | 10,000                      |   | 0,0_  |                     | ,,,,,,,      |
| minority interest                                    |                            | 97,781                      | 6,470                                       | 1,085   |                     | 105,336      |
| Total liabilities                                    |                            | 328,102                     | 20,364                                      | 127,713   |                     | 476,179      |
| Total shareholders' equity                           | 119,605                    | 85,966                      | 123,913                                     | 42,921  | (252,800)           | 119,605      |
| Total liabilities and shareholders' equity           | \$119,605                  | \$414,068                   | \$144,277                                   | \$170,634   | <u>\$(252,800</u> ) | \$595,784    |

# **Condensed Consolidating Statement of Cash Flows**

| December 31, 2006                                   | Libbey<br>Inc.<br>(Parent)                    | Libbey<br>Glass<br>(Issuer) | Guarantor<br>Subsidiaries | Non-<br>Guarantor<br>Subsidiaries | Eliminations                                  | Consolidated |
|---|---|-----------------------------|---------------------------|-----------------------------------|---|--------------|
|   |   |                             | (Dollars i                | in thousands)                     |   |              |
| Net Income (loss)                                   | \$(20,767)                                    | \$ (20,767)                 | \$ 6,972                  | \$ (17,355)                       | \$ 31,018                                     | \$ (20,899)  |
| Depreciation and amortization                       |   | 16,841                      | 3,364                     | 15,515                            | _   | 35,720       |
| Other operating activities                          | 20,767  | 26,165                      | (7,657)                   | 31,780                            | (31,018)                                      | 40,037       |
| Net cash provided by (used in) operating activities | _   | 22,239                      | 2,679                     | 29,940                            | _   | 54,858       |
| Additions to property, plant & equipment            | _   | (8,537)                     | (1,173)                   | (63,888)                          | _   | (73,598)     |
| Other investing activities                          |   | (229,009)                   | (1,297)                   | 151,872                           |   | (78,434)     |
| Net cash provided by (used in) investing activities | _   | (237,546)                   | (2,470)                   | 87,984                            | _   | (152,032)    |
| Net borrowings                                      |   | 248,554                     |                           | (96,041)                          |   | 152,513      |
| Other financing activities                          |   | (13,215)                    |                           | (4,000)                           |   | (17,215)     |
| Net cash provided by (used in) financing activities | _   | 235,339                     | _                         | (100,041)                         |   | 135,298      |
| Exchange effect on cash                             |   |                             |                           | 400                               |   | 400          |
| Increase (decrease) in cash                         | _   | 20,032                      | 209                       | 18,283                            | _   | 38,524       |
| Cash at beginning of period                         |   | 2,817                       | 300                       | 125                               |   | 3,242        |
| Cash at end of period                               | <u>\$                                    </u> | \$ 22,849                   | <u>\$ 509</u>             | <u>\$ 18,408</u>                  | <u>\$                                    </u> | \$ 41,766    |

# **Condensed Consolidating Statement of Cash Flows**

| December 31, 2005                                   | Libbey<br>Inc.<br>(Parent)                    | Libbey<br>Glass<br>(Issuer) | Guarantor<br>Subsidiaries | Non-<br>Guarantor<br>Subsidiaries | Eliminations                                  | Consolidated |
|---|---|-----------------------------|---------------------------|-----------------------------------|---|--------------|
|   |   |                             | (Dollars                  | in thousands)                     |   |              |
| Net Income (loss)                                   | \$(19,355)                                    | \$(19,355)                  | \$(9,242)                 | \$ (6,847)                        | \$ 35,444                                     | \$(19,355)   |
| Depreciation and amortization                       | _   | 17,306                      | 4,519                     | 10,656                            | _   | 32,481       |
| Other operating activities                          | 10 255  |                             |                           |                                   | (25, 444)                                     |              |
| Other operating activities                          | 19,333  | 41,522                      | 6,893                     | (7,339)                           | (35,444)                                      | 24,987       |
| Net cash provided by (used in) operating activities | _   | 39,473                      | 2,170                     | (3,530)                           | _   | 38,113       |
| Additions to property, plant & equipment            | _   | (30,204)                    | (2,328)                   | (11,738)                          |   | (44,270)     |
| Other investing activities                          |   | 212                         |                           | (28,948)                          |   | (28,736)     |
| Net cash provided by (used in) investing activities |   | (29,992)                    | (2,328)                   | (40,686)                          |   | (73,006)     |
| Net borrowings                                      | _   | (4,637)                     | (_,===)                   | 44,289                            | _   | 39,652       |
| Other financing activities                          |   | (7,761)                     |                           |                                   |   | (7,761)      |
| Net cash provided by (used in) financing activities |   | (12,398)                    |                           | 44,289                            |   | 31,891       |
| •   |   | (12,570)                    |                           | ,207                              | _   | 51,671       |
| Exchange effect on cash                             |   |                             |                           |                                   |   |              |
| Increase (decrease) in cash                         |   | (2,917)                     | (158)                     | 73                                |   | (3,002)      |
| Cash at beginning of period                         |   | 5,734                       | 458                       | 52                                |   | 6,244        |
| Cash at end of period                               | <u>\$                                    </u> | \$ 2,817                    | <u>\$ 300</u>             | <u>\$ 125</u>                     | <u>\$                                    </u> | \$ 3,242     |

# **Condensed Consolidating Statement of Cash Flows**

| December 31, 2004                                      | Libbey<br>Inc.<br>(Parent)                    | Libbey<br>Glass<br>(Issuer) | Guarantor<br>Subsidiaries | Non-<br>Guarantor<br>Subsidiaries | Eliminations                                  | Consolidated |
|--|---|-----------------------------|---------------------------|-----------------------------------|---|--------------|
|  |   |                             |                           | in thousands)                     |   |              |
| Net Income (loss)                                      | \$ 8,252                                      | \$ 8,252                    | \$ 5,938                  | \$ 1,932                          | \$(16,122)                                    | \$ 8,252     |
| Depreciation and amortization                          |   | 17,413                      | 5,016                     | 7,076                             |   | 29,505       |
| Other operating activities                             | (8,252)                                       | 15,159                      | (8,048)                   | (9,988)                           | 16,122  | 4,993        |
| Net cash provided by (used in)<br>operating activities | _   | 40,824                      | 2,906                     | (980)                             | _   | 42,750       |
| Additions to property, plant & equipment               |   | (29,720)                    | (2,649)                   | (8,113)                           |   | (40,482)     |
| Other investing activities                             |   | 16,623                      |                           | 980                               |   | 17,603       |
| Net cash provided by (used in) investing activities    |   | (13,097)                    | (2,649)                   | (7,133)                           |   | (22,879)     |
| Net borrowings   |   | (18,129)                    | _                         | 8,113                             | _   | (10,016)     |
| Other financing activities                             |   | (6,360)                     |                           |                                   |   | (6,360)      |
| Net cash provided by (used in) financing activities    |   | (24,489)                    |                           | 8,113                             |   | (16,376)     |
| Exchange effect on cash                                |   | (24,407)                    |                           |                                   |   |              |
|  |   |                             |                           | (1)                               |   | (1)          |
| Increase (decrease) in cash                            |   | 3,238                       | 257                       | (1)                               |   | 3,494        |
| Cash at beginning of period                            |   | 2,496                       | 201                       | 53                                |   | 2,750        |
| Cash at end of period                                  | <u>\$                                    </u> | \$ 5,734                    | <u>\$ 458</u>             | <u>\$ 52</u>                      | <u>\$                                    </u> | \$ 6,244     |

## Selected Quarterly Financial Data (unaudited)

The following tables present selected quarterly financial data for the years ended December 31, 2006 and 2005:

|  | First Q                 | uarter                   | Second (                 | Quarter                | Third Qu          | arter                  | Fourth Quarter        |                       |  |
|--|-------------------------|--------------------------|--------------------------|------------------------|-------------------|------------------------|-----------------------|-----------------------|--|
|  | 2006                    | 2005                     | 2006                     | 2005                   | 2006              | 2005                   | 2006                  | 2005                  |  |
| Net sales  | \$134,866               | \$129,784                | \$157,998                | \$144,538              | \$183,256         | \$135,573              | \$213,360             | \$158,238             |  |
| Gross profit   | \$ 22,146               | \$ 21,039                | \$ 28,172                | \$ 27,056              | \$ 31,568         | \$ 27,267              | \$ 41,278             | \$ 11,180             |  |
| gross profit<br>margin   | 16.4%                   | 16.2%                    | 17.8%                    | 18.7%                  | 17.2%             | 20.1%                  | 19.3%                 | 7.1%                  |  |
| Selling, general & administrative  |                         |                          |                          |                        |                   |                        |                       |                       |  |
| expenses   | \$ 19,086               | \$ 17,954                | \$ 19,696                | \$ 20,368              | \$ 20,729         | \$ 16,788              | \$ 28,055             | \$ 16,426             |  |
| Income (loss) from operations (IFO)  | \$ 3,060                | \$ 88                    | \$ (4,111)               | \$ 2,493               | \$ 10,839         | \$ 9,991               | \$ 9,476              | \$ (21,488)           |  |
| IFO margin   | 2.3%                    | 0.1%                     | (2.6)%                   | 1.7%                   | 5.9%              | 7.4%                   | 4.4%                  | (13.6)%               |  |
| Equity earnings (loss)   | \$ 1,065                | \$ 554                   | \$ 921                   | \$ (752)               | \$ 0              | \$ (1,183)             | \$0                   | \$ (2,721)            |  |
| Earnings (loss) before<br>interest and income                                  | ф <b>4 501</b>          | ¢ 042                    | ¢ (4.007)                | ф. 0.171               | ¢ 0.107           | ¢ 0.722                | ф. 0.404              | ¢ (22.20()            |  |
| taxes (EBIT)   | \$ 4,521                | \$ 943                   | \$ (4,097)               | \$ 2,171               | . ,               | \$ 9,732               | \$ 8,484              | \$ (23,296)           |  |
| EBIT margin  | 3.4%                    | 0.7%                     | -2.6%                    | 1.5%                   | 5.0%              | 7.2%                   | 4.0%                  | (14.7)%               |  |
| Earnings (loss) before<br>interest, taxes,<br>depreciation and<br>amortization |                         |                          |                          |                        |                   |                        |                       |                       |  |
| (EBITDA)   | \$ 12,856               | \$ 9,327                 | \$ 4,109                 | \$ 10,237              | \$ 19,777         | \$ 18,892              | \$ 16,992             | \$(16,425)            |  |
| EBITDA margin  | 9.5%                    | 7.2%                     | 2.6%                     | 7.1%                   | 10.8%             | 13.9%                  | 8.0%                  | (10.4)%               |  |
| Net income (loss)  | \$ 515                  | \$ (1,648)               | \$ (9,569)               | \$ (870)               | \$ (3,307)        | \$ 4,167               | \$ (8,538)            | \$(21,004)            |  |
| net income<br>margin   | 0.4%                    | (1.3)%                   | 6. <u>1</u> %            | b <u>(0.6</u> )%       | 6 <u>(1.8</u> )%  | <u> </u>               | (4.0)%                | <u>(13.3</u> )%       |  |
| Diluted earnings per   |                         |                          |                          |                        |                   |                        |                       |                       |  |
| share  | \$ 0.04                 | \$ (0.12)                | <b>\$ (0.68)</b>         | \$ (0.06)              | <b>\$</b> (0.23)  | \$ 0.30                | <u>\$ (0.60)</u>      | \$ (1.51)             |  |
| Accounts receivable  | \$ 72,244               | \$ 73,919                | \$112,195                | \$ 72,637              | \$104,708         | \$ 75,122              | \$ 99,203             | \$ 79,042             |  |
| <i>DSO</i>   | 46.0                    | 48.9                     | 47.6                     | 47.3                   | 50.9              | 48.6                   | 48.3                  | 50.8                  |  |
| Inventories  | \$121,388               | \$141,022                | \$161,827                | \$139,861              | \$167,859         | \$147,849              | \$159,123             | \$122,573             |  |
| <i>DIO</i>   | 77.3                    | 93.3                     | 74.6                     | 91.1                   | 81.7              | 95.7                   | 77.4                  | 78.7                  |  |
| Accounts payable   | \$ 40,070               | \$ 43,887                | \$ 59,447                | \$ 42,220              | \$ 73,559         | \$ 53,552              | \$ 67,493             | \$ 47,021             |  |
| <i>DPO</i>   | 25.5                    | 29.0                     | 22.6                     | 27.5                   | 35.8              | 34.7                   | 32.8                  | 30.2                  |  |
| Working capital  | \$153,562               | \$171,054                | \$214,575                | \$170,278              | \$199,008         | \$169,419              | \$190,833             | \$154,594             |  |
| DWC  | 97.8                    | 113.2                    | 99.6                     | 110.9                  | 96.8              | 109.6                  | 92.9                  | <i>99.3</i>           |  |
| Percent of net sales   | 27.0%                   | 31.0%                    | 27.3%                    | 29.7%                  | 26.5%             | 30.0%                  | 25.0%                 | 27.2%                 |  |
| Net cash provided by<br>(used in) operating                                    | ¢ 1700                  | ¢(11.151)                | ¢ 15 577                 | ¢ 22 642               | ¢ 11 1 <i>4</i> 0 | ¢ 1055                 | \$ 72 224             | ¢ 05.247              |  |
| activities   | \$ 4,798<br>\$ (16 641) | \$(11,151)<br>\$(50,504) | \$ 15,577<br>\$ (74,811) | \$ 22,642<br>\$ 13,891 | -                 | \$ 1,255<br>\$ (5,911) | \$ 23,334<br>\$ 3,854 | \$ 25,367<br>\$ 7,631 |  |
|  | <u>\$(16,641)</u>       | <u>\$(50,504)</u>        | <u>\$(74,811)</u>        | <u>\$ 13,891</u>       |                   | <u>\$ (5,911)</u>      | <u> </u>              | <u>\$ 7,631</u>       |  |
| Total borrowings   | \$284,335               | \$276,002                | \$465,145                | \$259,678              | \$485,282         | \$265,434              | \$491,232             | \$261,679             |  |

The following table represents special charges (see note 10) included in the above quarterly data for the years ended December 31, 2006 and 2005:

|   | First Quarter |                | Second (       | Quarter | Third Quarter |        | Fourth Quarter |          |
|---|---------------|----------------|----------------|---------|---------------|--------|----------------|----------|
|   | 2006          | 2005           | 2006           | 2005    | 2006          | 2005   | 2006           | 2005     |
| Special charges included in:                  |               |                |                |         |               |        |                |          |
| Cost of sales                                 | <b>\$</b> —   | \$ —           | \$ 2,543       | \$ 867  | <b>\$</b> —   | \$ —   | \$ (385)       | \$ 1,098 |
| Selling, general, and administrative expenses |               | _              |                | 1,347   | _             | _      | _              | _        |
| Impairment of goodwill and other intangibles  | _             | _              | _              | _       | _             | _      | _              | 9,179    |
| Special charges                               |               | 2,997          | 12,587         | 4,197   | —             | 487    | 3,747          | 7,064    |
| Interest expense                              |               |                | 4,906          |         |               |        |                |          |
| Total pre-tax special charges                 |               | 2,997          | 20,036         | 6,411   | _             | 487    | 3,362          | 17,341   |
| Special charges — net of tax                  |               | 2,008          | 13,424         | 4,295   | —             | 326    | 3,281          | 13,825   |
| Diluted earnings per share:                   |               |                |                |         |               |        |                |          |
| Capacity realignment charges — net of tax     | <u>\$</u>     | <u>\$ 0.15</u> | <u>\$ 0.95</u> | \$ 0.31 | <u>\$</u>     | \$0.02 | <u>\$ 0.23</u> | \$ 0.99  |

#### **Stock Market Information**

Libbey Inc. common stock is listed for trading on the New York Stock Exchange under the symbol **LBY**. The price range and dividends declared for our common stock was as follows:

|                |         | 2006    |                  | 2005                 |         |        |  |
|----------------|---------|---------|------------------|----------------------|---------|--------|--|
|                | Price   | Range   | Cash<br>dividend |                      |         |        |  |
|                |         | High    | Low              | dividend<br>declared |         |        |  |
| First Quarter  | \$12.10 | \$ 6.85 | \$0.025          | \$25.03              | \$20.44 | \$0.10 |  |
| Second Quarter | \$15.58 | \$ 5.91 | \$0.025          | \$21.14              | \$15.23 | \$0.10 |  |
| Third Quarter  | \$11.75 | \$ 5.90 | \$0.025          | \$18.74              | \$14.99 | \$0.10 |  |
| Fourth Quarter | \$12.53 | \$10.33 | \$0.025          | \$15.25              | \$10.12 | \$0.10 |  |

#### ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None.

#### ITEM 9A. CONTROLS AND PROCEDURES

The Company maintains disclosure controls and procedures that are designed to ensure that information required to be disclosed in the Company's Securities Exchange Act of 1934 (the "Exchange Act") reports are recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms and that such information is accumulated and communicated to the Company's management, including its Chief Executive Officer and Chief Financial Officer, as appropriate, to allow for timely decisions regarding required disclosure. In designing and evaluating the disclosure controls and procedures, management recognizes that any controls and procedures, no matter how well-designed and operated, can provide only reasonable assurance of achieving the desired control objectives, and management is required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Also, we have investments in certain unconsolidated entities. As we do not control or manage these entities, our disclosure controls and procedures with respect to such entities are necessarily substantially more limited than those we maintain with respect to our consolidated subsidiaries.

As required by SEC Rule 13a-15(b), the Company carried out an evaluation, under the supervision and with the participation of the Company's management, including the Company's Chief Executive Officer and the Company's Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures as of the end of the quarter covered by this report. Based on the foregoing, the Company's Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective at the reasonable assurance level.

#### **Report of Management**

The management of the Company is responsible for establishing and maintaining adequate internal control over financial reporting. Internal control over financial reporting refers to the process designed by, or under the supervision of, our Chief Executive Officer and Chief Financial Officer, and effected by our board of directors, management and other personnel, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles, and includes those policies and procedures that:

(1) Pertain to the maintenance of records that in reasonable detail accurately and fairly reflect the transactions and dispositions of the assets of the Company;

(2) Provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorizations of management and directors of the Company; and

(3) Provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the Company's assets that could have a material effect on the financial statements.

Internal control over financial reporting cannot provide absolute assurance of achieving financial reporting objectives because of its inherent limitations. Internal control over financial reporting is a process that involves human diligence and compliance and is subject to lapses in judgment and breakdowns resulting from human failures. Internal control over financial reporting also can be circumvented by collusion or improper management override. Because of such limitations, there is a risk that material misstatements may not be prevented or detected on a timely basis by internal control over financial reporting. However, these inherent limitations are known features of the financial reporting process. Therefore, it is possible to design into the process safeguards to reduce, though not eliminate, this risk. Management is responsible for establishing and maintaining adequate internal control over financial reporting.

Management has used the framework set forth in the report entitled "Internal Control — Integrated Framework" published by the Committee of Sponsoring Organizations (COSO) of the Treadway Commission to evaluate the effectiveness of the Company's internal control over financial reporting. Management has concluded that the Company's internal control over financial reporting was effective as of the end of the most recent fiscal year. Management's assessment of the effectiveness of the Company's internal control over financial reporting as of December 31, 2006 excluded Crisa. On June 16, 2006, the Company purchased the remaining 51 percent of the shares of Crisa. Crisa represented 13.2 percent of the Company's consolidated net sales for the period from the acquisition date to December 31, 2006 and constituted 33.6 percent and 4.6 percent of consolidated total and net assets, respectively, as of December 31, 2006. SEC guidelines permit companies to exclude acquisitions from their assessment of internal control over financial reporting during the first year of an acquisition. Ernst & Young LLP has issued an attestation report on management's assessment of the Company's internal control over financial reporting.

#### **Changes in Internal Control**

There has been no change in the Company's internal controls over financial reporting during the Company's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the Company's internal controls over financial reporting.

#### ITEM 9B. OTHER INFORMATION

#### PART III

#### ITEM 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE

Information with respect to executive officers of Libbey is incorporated herein by reference to Item 4 of this report under the caption "Executive Officers of the Registrant." Information with respect to directors of Libbey is incorporated herein by reference to the information set forth under the caption "Libbey Corporate Governance-Who are the current members of Libbey's Board of Directors?" in the Proxy Statement. Certain information regarding compliance with Section 16(a) of the Exchange Act is incorporated herein by reference to the information set forth under the caption "Stock Ownership — Section 16(a) Beneficial Ownership Reporting Compliance" in the Proxy Statement. Information with respect to the Audit Committee members, the Audit Committee financial experts, and material changes in the procedures by which shareholders can recommend nominees to the Board of Directors is incorporated herein by reference to the information set forth under the captions "Libbey Scorporate Governance-Who are the current members of Libbey's Board of Directors?, "— What is the role of the Board's Committees? and "— How does the Board select nominees for the Board?" in the Proxy Statement.

Libbey's Code of Business Ethics and Conduct applicable to its Directors, Officers (including Libbey's principal executive officer and principal financial & accounting officer) and employees, along with the Audit Committee Charter, Nominating and Governance Committee Charter, Compensation Committee Charter and Corporate Governance Guidelines is posted on Libbey's website at <u>www.libbey.com</u>. It also available to any shareholder who submits a request in writing addressed to Susan A. Kovach, Vice President, General Counsel and Secretary, Libbey Inc., 300 Madison Avenue, P.O. Box 10060, Toledo, Ohio 43699-0060. In the event that Libbey amends or waives any of the provisions of the Code of Business Ethics and Conduct applicable to the principal executive officer or principal financial & accounting officer, Libbey intends to disclose the subsequent information on Libbey's website.

#### ITEM 11. EXECUTIVE COMPENSATION

Information regarding executive compensation is incorporated herein by reference to the information set forth under the captions, "Compensation Discussion and Analysis," "Comparison of Cumulative Total Returns," "Total Shareholder Return" and "Indexed Returns" in the Proxy Statement.

#### ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

Information regarding security ownership of certain beneficial owners and management is incorporated herein by reference to the information set forth under the caption "Stock Ownership — Who are the largest owners of Libbey stock? and How much stock do Libbey's directors and officers own?," in the Proxy Statement. Information regarding equity compensation plans is incorporated herein by reference to Item 5 of this report under the caption "Equity Compensation Plan Information."

# ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE

Information regarding certain relationships and related transactions is incorporated herein by reference to the information set forth under the caption "Libbey Corporate Governance-Certain Relationships and Related Transactions — What related party transactions involved directors?," and "How does the Board determine which directors are considered independent?" in the Proxy Statement.

#### ITEM 14. PRINCIPAL ACCOUNTING FEES AND SERVICES

Information regarding principal accounting fees and services is incorporated herein by reference to the information set forth under the caption "Audit-Related Matters — Who are Libbey's auditors? and what fees has Libbey paid to its auditors for fiscal year 2006 and 2005?" in the Proxy Statement.

#### PART IV

#### ITEM 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULE

a) Index of Financial Statements and Financial Statement Schedule Covered by Report of Independent Auditors.

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All other schedules have been omitted since the required information is not present or not present in amounts sufficient to require submission of the schedule or because the information required is included in the Consolidated Financial Statements or the accompanying notes.

b) The accompanying Exhibit Index is hereby incorporated herein by this reference. The exhibits listed in the accompanying Exhibit Index are filed or incorporated by reference as part of this report.

#### SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

LIBBEY INC.

By: /s/ Scott M. Sellick

Scott M. Sellick Vice President and Chief Financial Officer

Date: March 16, 2007

### SIGNATURES

| following persons on behalf of the registrant and in the capacities and on the dates indicated. |  |  |  |  |
|---|--|--|--|--|
| Signature   | Title  |  |  |  |
|   | Director   |  |  |  |
| William A. Foley  |  |  |  |  |
|   | Director   |  |  |  |
| Peter C. McC. Howell  |  |  |  |  |
|   | Director   |  |  |  |
| Carol B. Moerdyk  |  |  |  |  |
|   | Director   |  |  |  |
| Gary L. Moreau  |  |  |  |  |
|   | Director   |  |  |  |
| Terence P. Stewart  |  |  |  |  |
|   | Director   |  |  |  |
| Carlos V. Duno  |  |  |  |  |
|   | Director   |  |  |  |
| Deborah G. Miller   |  |  |  |  |
|   | Director, Executive Vice President, Chief Operating Officer      |  |  |  |
| Richard I. Reynolds   |  |  |  |  |
|   | Chairman of the Board of Directors, Chief Executive Officer      |  |  |  |
| John F. Meier   |  |  |  |  |
|   | By: /s/ Scott M. Sellick<br>Scott M. Sellick<br>Attorney-In-Fact |  |  |  |
|   | Date: March 16, 2007   |  |  |  |
|   |  |  |  |  |

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

/s/ Scott M. Sellick Scott M. Sellick Vice President and Chief Financial Officer (Principal Accounting Officer)

Date: March 16, 2007

## INDEX TO FINANCIAL STATEMENT SCHEDULE

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## SCHEDULE II — VALUATION AND QUALIFYING ACCOUNTS (Consolidated) Years ended December 31, 2006, 2005 and 2004

|                                      | Allowance for<br>doubtful accounts | Allowance for<br>slow moving and<br>obsolete inventory<br>(Dollars in thousands) | Valuation allowance<br>for deferred tax<br>asset |
|--------------------------------------|------------------------------------|--|--|
| Balance at December 31, 2003         | \$ 7,160                           | \$ 1,073   | \$ 195   |
| Charged to expense or other accounts | 2,158                              | 3,357  | 760  |
| Deductions                           | (1,657)                            | (1,591)  |  |
| Balance at December 31, 2004         | 7,661                              | 2,839  | 955  |
| Charged to expense or other accounts | 5,886                              | 8,377  | 2,078  |
| Deductions                           | (151)                              | (3,266)  |  |
| Balance at December 31, 2005         | 13,396                             | 7,950  | 3,033  |
| Charged to expense or other accounts | 3,602                              | 6,215  | 3,542  |
| Deductions                           | (5,491)                            | (8,026)  |  |
| Balance at December 31, 2006         | \$11,507                           | <u>\$ 6,139</u>  | \$6,575  |

#### Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

I, John F. Meier, certify that:

1. I have reviewed this annual report on Form 10-K of Libbey Inc.;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designated under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonable likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

By /s/ John F. Meier

John F. Meier, Chief Executive Officer

Date March 16, 2007

#### Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

I, Scott M. Sellick, certify that:

1. I have reviewed this annual report on Form 10-K of Libbey Inc.;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designated under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonable likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

By /s/ Scott M. Sellick

Scott M. Sellick, Chief Financial Officer

Date March 16, 2007

#### **Certification of Chief Executive Officer**

Pursuant to 18 U.S.C. § 1350, as created by Section 906 of the Sarbanes-Oxley Act of 2002, the undersigned officer of Libbey Inc. (the "Company") hereby certifies, to such officer's knowledge, that:

(i) the accompanying Annual Report on Form 10-K of Libbey for the year ended December 31, 2006 (the "Report") fully complies with the requirements of Section 13(a) or Section 15(d), as applicable, of the Securities Exchange Act of 1934, as amended; and

(ii) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of Libbey.

/s/ John F. Meier

John F. Meier Chief Executive Officer

Dated: March 16, 2007

#### **Certification of Chief Financial Officer**

Pursuant to 18 U.S.C. § 1350, as created by Section 906 of the Sarbanes-Oxley Act of 2002, the undersigned officer of Libbey Inc. (the "Company") hereby certifies, to such officer's knowledge, that:

(i) the accompanying Annual Report on Form 10-K of Libbey for the year ended December 31, 2006 (the "Report") fully complies with the requirements of Section 13(a) or Section 15(d), as applicable, of the Securities Exchange Act of 1934, as amended; and

(ii) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of Libbey.

/s/ Scott M. Sellick

Scott M. Sellick Chief Financial Officer

Dated: March 16, 2007

# Libbey Inc. General Information

#### **Corporate Address**

Libbey Inc. 300 Madison Avenue P.O. Box 10060 Toledo, Ohio 43699-0060 419-325-2100

#### Transfer Agent and Registrar

The Bank of New York (telephone 1-800-524-4458) acts as both Transfer Agent and Registrar for the Company. Address shareholder inquiries to:

#### The Bank of New York

Shareholder Relations Department P.O. Box 11258 Church Street Station New York, New York 10286-1258, U.S.A.

#### Send certificates for transfer and address changes to: The Bank of New York

Receive and Deliver Department P.O. Box 11002 Church Street Station New York, New York 10286-1002, U.S.A. e-mail Address: shareowners@bankofny.com

#### Auditors

Ernst & Young LLP are the independent auditors for the Company.

#### Form 10-K

Copies of the Company's annual report on Form 10-K are available at no charge through the Company's website: www.libbey.com. In addition, the Company will provide without charge to any person who is a beneficial owner of its shares a copy of Libbey's 2006 Annual Report on Form 10-K, as filed with the Securities and Exchange Commission. Requests should be addressed to:

#### Libbey Inc.

Investor Relations 300 Madison Avenue P.O. Box 10060 Toledo, Ohio 43699-0060

#### **Annual Meeting**

The annual shareholders meeting of Libbey Inc. will be 2:00 p.m. on May 3, 2007, and will be held in Toledo, Ohio, at: Toledo Edison Plaza Building 300 Madison Avenue 8th floor Conference Area Toledo, OH 43604

#### Stock Exchange

Libbey Inc. stock is listed for trading on the New York Stock Exchange under the symbol "LBY."

#### Market for Common Stock

The price range for the Company's common stock on the New York Stock Exchange as reported by the New York Stock Exchange was as follows:

|                | 2006    |         | 20      | 2005    |  |
|----------------|---------|---------|---------|---------|--|
|                | High    | Low     | High    | Low     |  |
| First Quarter  | \$12.19 | \$6.85  | \$25.03 | \$20.44 |  |
| Second Quarter | \$15.58 | \$5.91  | \$21.14 | \$15.23 |  |
| Third Quarter  | \$11.75 | \$5.90  | \$18.74 | \$14.99 |  |
| Fourth Quarter | \$12.53 | \$10.33 | \$15.25 | \$10.12 |  |
|                |         |         |         |         |  |

As of March 1, 2007, there were 858 registered common shareholders of record. The Company pays a regular quarterly cash dividend of \$0.025 per share, or \$0.10 per year. The declaration of future dividends is within the discretion of the Board of Directors of the Company and will depend upon, among other things, business conditions, earnings and the financial condition of the Company.

#### Stock Purchase and Sale Plan

The Bank of New York, the Transfer Agent for Libbey Inc., has made available a Direct Stock Purchase and Sale Plan, BuyDIRECT<sup>SM</sup>. The Plan provides registered shareholders and interested first-time investors the opportunity to purchase and sell shares of the Company's common stock, reinvest dividends and deposit their certificates into the Plan for safekeeping. Existing shareholders can request enrollment material by calling The Bank of New York at 1-800-524-4458. Shareholder questions and requests for forms are also available by visiting The Bank of New York's Website at http://stockbny.com. Interested investors who would like enrollment material should call The Bank of New York at 1-800-727-7033.

<sup>SM</sup> BuyDIRECT is a service mark of The Bank of New York.

Additional Information For additional information, contact: Kenneth A. Boerger, Vice President and Treasurer Libbey Inc. 300 Madison Avenue P.O. Box 10060 Toledo, Ohio 43699-0060 419-325-2279 e-mail: stock@libbey.com Or visit our website at www.libbey.com

#### **CEO and CFO Certifications**

On May 8, 2006, the Company's chief executive officer submitted to the New York Stock Exchange the annual CEO certification regarding the Company's compliance with the New York Stock Exchange's corporate governance listing standards. In addition, the Company filed with the Securities and Exchange Commission the certifications of its chief executive officer and chief financial officer required by Section 302 of the Sarbanes-Oxley Act of 2002 as Exhibits 31.1 and 31.2 to the Company's Form 10-K for the year-ended December 31, 2006.















300 Madison Avenue P.O. Box 10060 Toledo, Ohio 43699-0060 419-325-2100 www.libbey.com

## U.S. Glassware Manufacturing

*Toledo* 940 Ash Street Toledo, Ohio 43611

Shreveport 4302 Jewella Road Shreveport, Louisiana 71109

nisa

A Libbey Company

Doblado 1627 B Norte Col. Terminal Monterrey N. L. Mexico CP 64680



Royal Leerdam Lingedijk 8 4142 LD Leerdam Netherlands



Cristalaria Automatica S.A. Zona Industrial do Casal da Lebre 2431-903 Marinha Grande Portugal Syracuse

A Libbey FOODSERVICE Company

Syracuse China Company 2801 Court Street Syracuse, New York 13208



Traex Company 101 Traex Plaza Dane, Wisconsin 53529

A libbey FOODSERVICE Company

World Tableware Inc. 300 Madison Avenue P. O. Box 10060 Toledo, Ohio 43699-0060

Libbey Glassware (China) Co. Limited #2211 Ai Min Road East Langfang Economic & Technology Development Zone Hebie Province, Post Code: 065001 People's Republic of China

