

McCormick & Company, Inc. Historical Financial Summary

The financial information contained in this summary should be read in conjunction with the Company's audited financial statements contained in its annual reports.

<i>(millions except per share and ratio data)</i>	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999	1998
For the Year											
Net sales	\$ 3,176.6	\$ 2,916.2	\$ 2,716.4	\$ 2,592.0	\$ 2,526.2	\$ 2,269.6	\$ 2,044.9	\$ 1,939.1	\$ 1,863.5	—	—
Net sales prior to EITF 01-09	—	—	—	—	—	—	—	2,092.9	1,945.1	\$ 1,837.2	\$ 1,722.3
Percent increase	8.9%	7.4%	4.8%	2.6%	11.3%	11.0%	5.5%	4.1%	5.9%	6.7%	6.2%
Operating income	376.5	354.2	269.6	343.5	332.7	295.5	262.4	219.6	200.5	149.2	163.9
Income from unconsolidated operations	18.6	21.4	19.9	20.6	14.6	16.4	22.4	21.5	18.6	13.4	6.2
Net income from continuing operations	255.8	230.1	202.2	214.9	214.5	199.2	173.8	137.1	124.5	88.1	95.3
Net income	255.8	230.1	202.2	214.9	214.5	210.8	179.8	146.6	137.5	103.3	103.8
Per Common Share											
Earnings per share - diluted											
Continuing operations	\$ 1.94	\$ 1.73	\$ 1.50	\$ 1.56	\$ 1.52	\$ 1.40	\$ 1.22	\$ 0.98	\$ 0.89	\$ 0.61	\$ 0.65
Discontinued operations	—	—	—	—	—	0.09	0.04	0.07	0.09	0.07	0.06
Accounting change	—	—	—	—	—	(0.01)	—	—	—	0.04	—
Net income	1.94	1.73	1.50	1.56	1.52	1.48	1.26	1.05	0.99	0.72	0.71
Earnings per share - basic	1.98	1.78	1.53	1.60	1.57	1.51	1.29	1.06	1.00	0.72	0.70
Common dividends declared	0.90	0.82	0.74	0.66	0.58	0.49	0.425	0.405	0.385	0.35	0.325
Market Non-Voting closing price - end of year	29.77	38.21	38.72	31.22	36.45	28.69	23.79	21.50	18.63	16.03	16.69
Book value per share	8.11	8.51	7.17	6.03	6.57	5.50	4.23	3.36	2.63	2.72	2.68
At Year-End											
Total assets	\$ 3,220.3	\$ 2,787.5	\$ 2,568.0	\$ 2,272.7	\$ 2,369.6	\$ 2,145.5	\$ 1,930.8	\$ 1,772.0	\$ 1,659.9	\$ 1,188.8	\$ 1,259.1
Current debt	354.0	149.6	81.4	106.1	173.2	171.0	137.3	210.8	551.9	100.6	163.6
Long-term debt	885.2	573.5	569.6	463.9	465.0	448.6	450.9	451.1	157.2	238.4	247.4
Shareholders' equity	1,055.3	1,085.1	933.3	799.9	889.7	755.2	592.3	463.1	359.3	382.4	388.1
Total capital	2,294.5	1,808.2	1,584.3	1,369.9	1,527.9	1,374.8	1,180.5	1,125.0	1,068.5	720.7	798.4
Other Financial Measures											
Percentage of net sales											
Gross profit	40.6%	40.9%	41.0%	40.0%	39.9%	39.6%	39.1%	38.0%	35.2%	—	—
Gross profit prior to EITF 01-09	—	—	—	—	—	—	—	43.5%	38.5%	36.2%	35.0%
Operating income	11.9%	12.1%	9.9%	13.3%	13.2%	13.0%	12.8%	11.3%	10.8%	—	—
Operating income prior to EITF 01-09	—	—	—	—	—	—	—	10.5%	10.3%	8.1%	9.5%
Capital expenditures	\$ 85.8	\$ 78.5	\$ 84.8	\$ 66.8	\$ 62.7	\$ 83.0	\$ 92.4	\$ 96.8	\$ 42.0	\$ 41.0	\$ 37.8
Depreciation and amortization	85.6	82.6	84.3	74.6	72.0	65.3	53.4	60.7	49.7	46.1	43.7
Common share repurchases	11.0	157.0	155.9	185.6	173.8	120.6	6.8	11.9	72.3	81.0	63.0
Debt-to-total-capital	54.0%	40.0%	41.1%	41.6%	41.8%	45.1%	49.8%	58.8%	66.4%	46.9%	51.4%
Average shares outstanding											
Basic	129.0	129.3	131.8	134.5	137.0	139.2	139.5	137.8	137.6	142.8	146.6
Diluted	131.8	132.7	135.0	138.1	141.3	142.6	142.3	140.2	139.2	144.0	147.6

McCormick & Company, Inc.
Notes to Historical Financial Summary

The historical financial summary includes the impact of certain items that affect the comparability of financial results year to year. From 2005 to 2008, restructuring charges were recorded and are included in the table below. In 2008 the restructuring charges totaled \$16.6 million. Also, in 2008 an impairment charge of \$29.0 million was recorded to reduce the value of the Silvo brand. Related to the acquisition of Lawry's in 2008, the Company recorded a gain. In 2004, the net gain from a special credit was recorded. The net impact of these items is selected in the following table:

<i>(millions except per share data)</i>	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999	1998
Operating income	\$ (45.6)	\$ (34.0)	\$ (84.1)	\$ (11.2)	\$ 2.5	\$ (5.5)	\$ (7.5)	\$ (11.2)	\$ (1.1)	\$ (26.7)	\$ (2.3)
Net income	(26.2)	(24.2)	(30.3)	(7.5)	1.2	(3.6)	(5.5)	(7.4)	(0.7)	(23.2)	(1.5)
Earnings per share - diluted	(0.20)	(0.18)	(0.22)	(0.05)	0.01	(0.03)	(0.04)	(0.05)	(0.01)	(0.16)	(0.01)

In 2006, McCormick began to record stock-based compensation expense as explained in note 11 of the financial statements to the 2008 annual report. Prior year results have not been adjusted. Stock-based compensation reduced operating income by \$17.9 million, net income by \$12.4 million and earnings per share by \$0.10 in 2008. Stock-based compensation reduced operating income by \$21.2 million, net income by \$14.7 million and earnings per share by \$0.11 in 2007. Stock-based compensation reduced operating income by \$22.0 million, net income by \$15.1 million and earnings per share by \$0.11 in 2006.

Also in 2006 McCormick reclassified the net book value of in-store displays from property, plant and equipment to other assets. Capital expenditures through 2002 have been adjusted to reflect this reclassification.

In 2003, McCormick sold its packaging segment and Jenks Sales Brokers in the U.K. and 2001 and 2002 were restated for these discontinued operations. Also in 2003, McCormick consolidated the lessor of a leased distribution center which was recorded as an accounting change.

In 2002, all share data was adjusted for a 2-for-1 stock split. In addition, McCormick adopted SFAS No. 142, "Goodwill and Other Intangible Assets." Prior year results have not been adjusted. Also in 2002, McCormick implemented EITF 01-09. Results were reclassified for 2001 and 2000.

In 1999 McCormick changed its actuarial method for computing pension expense.

Common dividends declared includes fourth quarter dividends which, in some years, were declared in December following the close of the fiscal year.

Total capital includes debt and shareholders' equity.