

# **FORM 10-Q**

## WENDYS INTERNATIONAL INC - WEN

## Filed: August 06, 2008 (period: June 29, 2008)

Quarterly report which provides a continuing view of a company's financial position

10-Q - QUARTERLY REPORT

<u>PART I</u>	
Item 1.	
<u>PART I:</u>	
<u>ITEM 1.</u>	FINANCIAL STATEMENTS
<u>PART I:</u>	
<u>ITEM 1.</u> <u>ITEM 2.</u> <u>ITEM 3.</u>	FINANCIAL STATEMENTS MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK
<u>item 4.</u> Part II:	CONTROLS AND PROCEDURES
<u>ITEM 1.</u>	LEGAL PROCEEDINGS
ITEM 1A.	
<u>ITEM 2.</u>	UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS
<u>ITEM 6.</u>	EXHIBITS
SIGNATURE	
<u>EX-10.(A) (S/</u>	AMPLE STOCK OPTION AWARD LETTER)
<u>EX-10.(B) (S/</u>	AMPLE FIRST AMENDMENT TO INDEMNIFICATION AGREEMENT)
<u>EX-31.(A) (SI</u>	ECTION 302 CEO CERTIFICATION)
	ECTION 302 CFO CERTIFICATION)
<u>EX-32.(A) (SI</u>	ECTION 906 CEO CERTIFICATION)
<u>EX-32.(B) (SI</u>	ECTION 906 CFO CERTIFICATION)
<u>EX-99 (SAFE</u> ACT OF 1995	E HARBOR UNDER THE PRIVATE SECURITIES LITIGATION REFORM

### **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

### **FORM 10-Q**

(Mark One)

#### X QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 29, 2008

OR

#### TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from\_\_\_\_\_ to\_\_\_\_

**Commission File Number 1-8116** 

# WENDY'S INTERNATIONAL, INC. (Exact name of Registrant as specified in its charter)

Ohio (State or other jurisdiction of incorporation or organization)

31-0785108 (I.R.S. Employer **Identification Number)** 

P.O. Box 256, 4288 West Dublin-Granville Road, Dublin, Ohio 43017-0256 (Address of principal executive offices) (Zip code)

(Registrant's telephone number, including area code) 614-764-3100

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. Yes  $\boxtimes$  No  $\square$ .

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definition of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act (Check one):

Large Accelerated filer 🖾 Accelerated filer 🗆 Non-accelerated filer 🗆 Smaller reporting company 🗆

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes 🗆 No 🖾.

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class

Common shares, \$.10 stated value Exhibit index on page 29

**Outstanding at August 4, 2008** 88.104.000 shares

Source: WENDYS INTERNATIONAL, 10-Q, August 06, 2008

## WENDY'S INTERNATIONAL, INC. AND SUBSIDIARIES INDEX

		Pages
PART I: Fin	ancial Information	
Item 1.	Financial Statements (Unaudited):	
Conso	lidated Condensed Statements of Income for the quarter and year-to-date periods ended June 29, 2008 and July 1, 2007	3 - 4
Conso	lidated Condensed Balance Sheets as of June 29, 2008 and December 30, 2007	5 - 6
Conso	lidated Condensed Statements of Cash Flows for the year-to-date periods ended June 29, 2008 and July 1, 2007	7
Notes	to the Consolidated Condensed Financial Statements	8 -15
Item 2.	Management's Discussion and Analysis of Financial Condition and Results of Operations	16 - 25
Item 3.	Quantitative and Qualitative Disclosures about Market Risk	25
Item 4.	Controls and Procedures	25
PART II: Ot	her Information	
Item 1.	Legal Proceedings	25 - 26
Item 1A.	Risk Factors	26 - 27
Item 2.	Unregistered Sales of Equity Securities and Use of Proceeds	27
Item 6.	Exhibits	27
Signat	ures	28
Index	to Exhibits	29

#### WENDY'S INTERNATIONAL, INC. AND SUBSIDIARIES PART I: FINANCIAL INFORMATION ITEM 1. FINANCIAL STATEMENTS CONSOLIDATED CONDENSED STATEMENTS OF INCOME (Unaudited)

	(In thousands, exce	pt per share data)
	Quarter Ended June 29, 2008	Quarter Ended July 1, 2007
Revenues		
Sales	\$ 556,085	\$ 558,312
Franchise revenues	75,838	74,600
	631,923	632,912
Costs and expenses		
Cost of sales	345,373	337,177
Company restaurant operating costs	156,205	152,405
Operating costs	8,076	4,852
Depreciation of property and equipment	29,886	28,749
General and administrative expenses Restructuring and Special Committee related charges	45,310 10,053	51,391 10,605
Other income, net	(2,005)	(8,011)
Total costs and expenses	592,898	577.168
Operating income	39.025	55,744
Interest expense	(8,998)	(10,898)
Interest income	1,837	2,551
Income from continuing operations before income taxes	31,864	47,397
Income tax expense	11,948	18,115
Income from continuing operations	19,916	29,282
Loss from discontinued operations	0	(49)
Net income	\$ 19,916	\$ 29,233
Basic earnings per common share from continuing operations	\$23	\$.34
Diluted earnings per common share from continuing operations	\$22	\$.33
Basic earnings (loss) per common share from discontinued operations	\$.00	<u>\$ (.00</u> )
Diluted earnings (loss) per common share from discontinued operations	<u>\$00</u>	<u>\$ (.00</u> )
Basic earnings per common share	<u>\$23</u>	<u>\$.34</u>
Diluted earnings per common share	<u>\$22</u>	\$.33
Dividends declared and paid per common share	\$ 0.125	\$ 0.125
Basic shares	87,766	87,216
Diluted shares	88,540	88,316

The accompanying Notes are an integral part of the Consolidated Condensed Financial Statements.

#### WENDY'S INTERNATIONAL, INC. AND SUBSIDIARIES PART I: FINANCIAL INFORMATION ITEM 1. FINANCIAL STATEMENTS CONSOLIDATED CONDENSED STATEMENTS OF INCOME (Unaudited)

	(In thousands, exc	ept per share data)
	Year-to-Date Ended	Year-to-Date Ended
Revenues	June 29, 2008	July 1, 2007
Sales	\$ 1,069,102	\$ 1,081,256
Franchise revenues	145,012	141,820
	1,214,114	1,223,076
Costs and expenses		
Cost of sales	665,203	661,238
Company restaurant operating costs	307,449	304,793
Operating costs	14,920	8,787
Depreciation of property and equipment	58,692	56,801
General and administrative expenses	98,546	102,213
Restructuring and Special Committee related charges	16,916	11,636
Other income, net	(551)	(6,693)
Total costs and expenses	1,161,175	1,138,775
Operating income	52,939	84,301
Interest expense Interest income	(18,105)	(23,105)
	3,991	7,967
Income from continuing operations before income taxes	38,825	69,163
Income tax expense	14,766	25,400
Income from continuing operations	24,059 0	43,763 157
Income from discontinued operations Net income		
	<u>\$ 24,059</u>	\$ 43,920
Basic earnings per common share from continuing operations	\$	\$
Diluted earnings per common share from continuing operations	\$	\$
Basic earnings per common share from discontinued operations	\$.00	\$.00
Diluted earnings per common share from discontinued operations	<u>\$00</u>	\$.00
Basic earnings per common share	<u>\$27</u>	\$
Diluted earnings per common share	<u>\$27</u>	\$
Dividends declared and paid per common share	\$ 0.25	\$ 0.21
Basic shares	87,586	90,910
Diluted shares	88,412	92,011

The accompanying Notes are an integral part of the Consolidated Condensed Financial Statements.

#### WENDY'S INTERNATIONAL, INC. AND SUBSIDIARIES CONSOLIDATED CONDENSED BALANCE SHEETS (Unaudited)

		(Dollars in thousands)		
	Ju	ne 29, 2008	Dece	mber 30, 2007
ASSETS				
Current assets				
Cash and cash equivalents	\$	221,916	\$	211,200
Accounts receivable, net		73,195		72,069
Deferred income taxes		9,876		7,304
Inventories and other		32,034		29,590
Advertising fund restricted assets		52,337		42,665
Assets held for disposition		4,566		3,338
Total current assets		393,924		366,166
Property and equipment		2,138,102		2,119,140
Accumulated depreciation		(903,458)		(872,255)
Property and equipment, net		1,234,644		1,246,885
Goodwill		83,923		84,001
Deferred income taxes		5,269		4,899
Intangible assets, net		2,982		2,704
Other assets		81,062		84,742
Total assets	\$	1,801,804	\$	1,789,397

The accompanying Notes are an integral part of the Consolidated Condensed Financial Statements.

#### WENDY'S INTERNATIONAL, INC. AND SUBSIDIARIES CONSOLIDATED CONDENSED BALANCE SHEETS (Unaudited)

		(Dollars in thousands)				
	Jı	ine 29, 2008	Dece	ember 30, 2007		
LIABILITIES AND SHAREHOLDERS' EQUITY						
Current liabilities						
Accounts payable	\$	77,058	\$	85,662		
Accrued expenses:						
Salaries and wages		26,881		39,157		
Taxes		33,849		31,033		
Insurance		62,722		57,190		
Other		55,126		45,612		
Advertising fund restricted liabilities		52,337		35,760		
Current portion of long-term obligations		922		26,591		
Total current liabilities		308,895		321,005		
Long-term obligations						
Term debt		521,426		521,343		
Capital leases		21,663		21,680		
Total long-term obligations		543,089		543,023		
Deferred income taxes		53,048		45,351		
Other long-term liabilities		77,538		75,887		
Commitments and contingencies						
Shareholders' equity						
Preferred stock, Authorized: 250,000 shares						
Common stock, \$.10 stated value per share, Authorized: 200,000,000 shares,						
Issued: 130,940,000 and 130,241,000 shares, respectively		13,094		13,024		
Capital in excess of stated value		1,125,038		1,110,363		
Retained earnings		1,290,042		1,287,963		
Accumulated other comprehensive income (loss):						
Cumulative translation adjustments		25,431		28,949		
Pension liability		(17,193)		(18,990)		
		2,436,412		2,421,309		
Treasury stock at cost: 42,844,000 shares		(1,617,178)		(1,617,178)		
Total shareholders' equity		819,234		804,131		
Total liabilities and shareholders' equity	\$	1,801,804	\$	1,789,397		

The accompanying Notes are an integral part of the Consolidated Condensed Financial Statements.

#### WENDY'S INTERNATIONAL, INC. AND SUBSIDIARIES CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS (Unaudited)

	(In thousands)				
	Year-to-Date Ended June 29, 2008				
Net cash provided by operating activities from continuing operations	\$ 96,463	\$	123,488		
Net cash provided by operating activities from discontinued operations	 0		39		
Net cash provided by operating activities	96,463		123,527		
Cash flows from investing activities					
Proceeds from property dispositions	4,209		10,137		
Proceeds from insurance settlements	2,995		6,266		
Capital expenditures	(58,964)		(44,969		
Acquisitions of franchisees	(2,553)		0		
Other investing activities	 143		(417		
Net cash used in investing activities from continuing operations	(54,170)		(28,983		
Net cash used in investing activities from discontinued operations	 0		(174		
Net cash used in investing activities	 (54,170)		(29,157		
Cash flows from financing activities					
Excess stock-based compensation tax benefits	3,758		4,786		
Proceeds from employee stock options exercised	6,380		5,897		
Repurchase of common stock	0		(298,032		
Principal payments on debt obligations	(19,203)		(30,736		
Dividends paid on common shares	 (21,880)		(19,042		
Net cash used in financing activities	 (30,945)		(337,127		
Effect of exchange rate changes on cash from continuing operations	(632)		1,519		
Net increase (decrease) in cash and cash equivalents	 10,716		(241,238		
Cash and cash equivalents at beginning of period	211,200		457,614		
Add: Cash and cash equivalents of discontinued operations at beginning of period	0		2,273		
Net increase (decrease) in cash and cash equivalents	10,716		(241,238		
Less: Cash and cash equivalents of discontinued operations at end of period	 0		(2,557		
Cash and cash equivalents at end of period	\$ 221,916	\$	216,092		
Supplemental disclosures:	 				
Interest paid from continuing operations	\$ 17,807	\$	19,602		
Income taxes paid (refunded), net	1,575		(8,690		
Capitalized lease obligations incurred from continuing operations	400		543		

The accompanying Notes are an integral part of the Consolidated Condensed Financial Statements.

#### WENDY'S INTERNATIONAL, INC. AND SUBSIDIARIES NOTES TO THE CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (Unaudited)

#### NOTE 1 MANAGEMENT'S STATEMENT

In the opinion of management, the accompanying Consolidated Condensed Financial Statements contain all adjustments (all of which are normal and recurring in nature) necessary for a fair statement of the consolidated condensed financial position of Wendy's International, Inc. and subsidiaries (the "*Company*") as of June 29, 2008 and December 30, 2007, and the consolidated condensed results of operations and comprehensive income (see Note 7) for the quarters and year-to-date periods ended June 29, 2008 and July 1, 2007 and consolidated condensed cash flows for the year-to-date periods ended June 29, 2008 and July 1, 2007 and consolidated Condensed Financial Statements should be read in conjunction with the Consolidated Financial Statements contained in the Company's 2007 Form 10-K. The December 30, 2007 Consolidated Condensed Balance Sheet was derived from the audited Consolidated Financial Statements contained in the Company's 2007 Form 10-K, but does not include all disclosures required by accounting principles generally accepted in the United States of America.

On July 29, 2007, the Company completed the sale of Cafe Express and, accordingly, its results of operations are reflected as discontinued operations for the quarter and year-to-date periods ended July 1, 2007 (see Note 6). Cafe Express was previously reported in the Developing Brand segment.

#### NOTE 2 NET INCOME PER SHARE

Basic earnings per common share are computed by dividing net income available to common shareholders by the weighted average number of common shares outstanding. Diluted computations are based on the treasury stock method and include assumed conversions of stock options and restricted stock and restricted stock units, when outstanding and dilutive.

The computation of diluted earnings per common share excludes options to purchase 3.2 million shares for the second quarter of 2008 and 2.0 million shares for the year-to-date periods ended June 29, 2008, because the exercise price of these options was greater than the average market price of the common shares, and therefore, they were antidilutive. There were no options excluded from the computation of diluted earnings per common share for the quarter and year-to-date periods of 2007 as they were all dilutive.

The computations of basic and diluted earnings per common share are shown below:

thousands, except per share data)			Year-to-Date Ended June 29, 2008 July 1, 200					
Income from continuing operations for computation of basic and diluted earnings per common share	<u>s</u>	19,916	\$	29,282	\$	24,059	\$	43,763
Income (loss) from discontinued operations for computation of basic and diluted earnings per common share		0		(49)		0		157
Net income for computation of basic and diluted earnings per common share	\$	19,916	\$	29,233	\$	24,059	\$	43,920
Weighted average shares for computation of basic earnings per common share Effect of dilutive stock options & restricted shares		87,766 774		87,216 1,100		87,586 826		90,910 1,101
Weighted average shares for computation of diluted earnings per common share	_	88,540	_	88,316		88,412	_	92,011
Basic earnings per common share from continuing operations	\$	0.23	\$	0.34	\$	0.27	\$	0.48
Basic earnings (loss) per common share from discontinued operations	\$	0.00	\$	(0.00)	\$	0.00	\$	0.00
Total basic earnings per common share	\$	0.23	\$	0.34	\$	0.27	\$	0.48
Diluted earnings per common share from continuing operations	\$	0.22	\$	0.33	\$	0.27	\$	0.48
Diluted earnings (loss) per common share from discontinued operations	\$	0.00	\$	(0.00)	\$	0.00	<u>\$</u>	0.00
Total diluted earnings per common share	\$	0.22	\$	0.33	\$	0.27	\$	0.48

#### Table of Contents NOTE 3 STOCK-BASED COMPENSATION

The Company recorded the following stock compensation expense:

	Quarter Ended Year-to-Date End						ded	
(In thousands)	Jun	e 29, 2008	Jul	y 1, 2007	Jun	e 29, 2008	Ju	ly 1, 2007
Continuing operations:							_	
Before-tax	\$	3,585	\$	3,895	\$	7,061	\$	6,615
After-tax	\$	2,274	\$	2,574	\$	4,479	\$	4,340
Discontinued operations:								
Before-tax	\$	0	\$	151	\$	0	\$	191
After-tax	\$	0	\$	96	\$	0	\$	121
Total:								
Before-tax	\$	3,585	\$	4,046	\$	7,061	\$	6,806
After-tax	\$	2,274	\$	2,670	\$	4,479	\$	4,461

In May 2008, the Company granted 2.4 million stock options to key employees at a weighted average price of \$28.71. One-third of the options vest on each of the first three anniversaries of the grant date.

In calculating the fair value of options issued to employees that received grants in May 2008, the Company used the following assumptions.

Assumption	2008
Dividend yield	1.7%
Expected volatility	26%
Risk-free interest rate	2.6%
Expected lives	4.3 years
Per share weighted average fair value of options granted	\$ 6.05

#### NOTE 4 OTHER INCOME, NET

The following represents the components of Other income, net on the Consolidated Condensed Statements of Income for each of the periods presented:

		Quarter Ended		ded Y		Year-to-Date Ended		ed
(In thousands)	June	e 29, 2008	Jul	y 1, 2007	Jun	e 29, 2008	Ju	y 1, 2007
Store closure costs	\$	(143)	\$	494	\$	3,178	\$	4,315
Equity investment income		(3,038)		(2,747)		(5,202)		(5,055)
Net gain from the sale of property		(50)		(916)		(634)		(1,389)
Legal reserves		617		(697)		2,012		335
Investment distribution		(1,027)		0		(1,053)		0
Gain from insurance proceeds		0		(4,526)		0		(4,526)
Other, net		1,636		381		1,148		(373)
Other income, net	\$	(2,005)	\$	(8,011)	\$	(551)	\$	(6,693)

Store closure costs include asset impairments, asset write-offs and lease termination costs. Equity investment income primarily represents Wendy's share of a 50/50 Canadian restaurant real estate joint venture between Wendy's and Tim Hortons. The gain from insurance proceeds primarily represents reimbursements related to property damaged by Hurricane Katrina. The change in other, net for the comparative quarter and year-to-date periods primarily reflects higher store asset write-offs.

#### NOTE 5 INCOME TAXES

The effective income tax rate for the quarter and year-to-date periods ended June 29, 2008 was 37.5% and 38.0%, respectively, compared to 38.2% and 36.7% for the respective comparative periods ended July 1, 2007. The year-to-date period ended July 1, 2007 benefited from tax refund claim discrete events.

The Company has identified approximately \$19 million in fees to certain advisors to the Special Committee of the Board of Directors that are directly associated with the proposed transaction, which will be deemed as non-deductible, resulting in approximately \$7 million in additional tax expense for the period in which the transaction would occur.

#### Table of Contents NOTE 6 DISCONTINUED OPERATIONS

On July 29, 2007, the Company completed the sale of Cafe Express. Accordingly, the results of operations of Cafe Express are reflected as discontinued operations for the quarter and year-to-date periods ended July 1, 2007. According to the terms of the sale agreements, the disposition of Cafe Express was subject to certain working capital and other adjustments which have not been finalized. The impact of any such adjustments is not expected to have a material impact on the results of operations of the Company.

The following table presents the significant components of Cafe Express operating results included in income (loss) from discontinued operations for the quarter and year-to-date periods ended July 1, 2007.

(In thousands)	Quarter Ended _July 1, 2007_	Year-to-Date Ended July 1, 2007
Revenues	\$ 8,835	\$ 17,185
Income (loss) before income taxes	(78)	253
Income tax (benefit) expense	(29)	96
Income (loss) from discontinued operations, net of tax	<u>\$ (49)</u>	<u>\$ 157</u>

#### NOTE 7 CONSOLIDATED CONDENSED STATEMENTS OF COMPREHENSIVE INCOME

The components of other comprehensive income (loss) and total comprehensive income are shown below:

	Qua	rter Ended	Year-to-D	ate Ended
(In thousands)	June 29, 2008 July 1, 2007		June 29, 2008	July 1, 2007
Net income	<u>\$ 19,916</u>	<u>\$ 29,233</u>	\$ 24,059	\$ 43,920
Other comprehensive income (loss):				
Translation adjustments,	1,368	8 8,627	(3,518)	9,673
Pension liability (net of tax of \$827 and \$2,670 for the quarters ended June 29,				
2008 and July 1, 2007, respectively and \$1,092 and \$2,670 for the year-to-date				
periods ended June 29, 2008 and July 1, 2007, respectively).	1,362	3,625	1,797	4,395
Total other comprehensive income (loss)	2,730	) 12,252	(1,721)	14,068
Total comprehensive income	\$ 22,646	\$ 41,485	\$ 22,338	\$ 57,988

Other comprehensive income (loss) is comprised of translation adjustments related to fluctuations in the Canadian dollar and changes in the Company's pension liability. There was a strengthening in the Canadian dollar during the second quarter and a weakening during the year-to-date periods of 2008, as well as a strengthening in the Canadian dollar during the second quarter and year-to-date periods of 2007. At the end of the second quarter 2008, the Canadian exchange rate was \$1.01 versus \$1.02 at March 30, 2008 and \$0.98 at December 30, 2007. At the end of the second quarter 2007, the Canadian exchange rate was \$1.07 versus \$1.15 at April 1, 2007 and \$1.17 at December 31, 2006.

#### NOTE 8 DEBT

On February 29, 2008, the Company negotiated a renewal of its \$200 million revolving credit facility which expires on September 1, 2008. This amended revolving credit facility contains various covenants which, among other things: require the maintenance of certain ratios, including indebtedness to total capitalization and a fixed charge coverage ratio; limits the amounts of assets that can be sold, shares that can be repurchased, liens that can be placed on the Company's assets, indebtedness of subsidiaries to third parties (excluding indebtedness of the Wendy's National Advertising Program, Inc.) and contingent and off balance sheet liabilities that can exist; eliminate the Company's ability to perform asset securitizations and sale and leaseback transactions; and establish the maintenance of minimum on-hand balances of cash and cash equivalents of \$50.0 million. The Company was in compliance with these covenants as of June 29, 2008. The Company is charged interest on advances that varies based on the type of advance utilized by the Company, which is either an alternate base rate (greater of prime or Federal funds plus 0.5%) or a rate based on LIBOR plus a margin that varies based on the Company's debt rating. As of June 29, 2008, no amounts under this revolving credit facility. This fee varies from 0.15% to 0.40% based on the Company's debt rating. As of June 29, 2008, no amounts under this revolving credit facility were drawn. If the Company consummates the Merger Agreement (see Note 18) the revolving credit facility would not be available to the Company.

In the fourth quarter of 2006, the Company entered into an agreement to sell approximately 40% of the Company's U.S. royalty stream for a 14-month period to a third party in return for a cash payment in 2006 of \$94.0 million. The cash received in 2006 was classified as debt which was fully repaid in the second quarter of 2008.

#### NOTE 9 GOODWILL AND OTHER INTANGIBLE ASSETS

The table below presents amortizable intangible assets as of June 29, 2008 and December 30, 2007:

	June 29, 2008				December 30, 20				7			
(In thousands)	Gross Carrying Accumulated Amount Amortization		Net Gross Carrying Carrying Amount Amount		rrying	ing Accumulated						
Amortizable intangible assets:											_	
Patents and trademarks	\$	452	\$	(452)	\$	0	\$	452	\$	(452)	\$	0
Other		5,454		(2,472)	_	2,982		4,985	_	(2,281)	_	2,704
	\$	5,906	\$	(2,924)	\$	2,982	\$	5,437	\$	(2,733)	\$	2,704

Included in the net carrying amount in Other above is \$2.4 million and \$2.6 million as of June 29, 2008 and December 30, 2007, respectively, net of accumulated amortization of \$2.4 million and \$2.2 million, respectively, related to the use of the name and likeness of Dave Thomas, the late founder of Wendy's.

Total intangibles amortization expense was \$0.1 million and \$0.2 million for the quarter and year-to-date periods ended June 29, 2008, respectively, and \$0.2 million and \$0.6 million for the quarter and year-to-date periods ended July 1, 2007, respectively. The estimated annual intangibles amortization expense for the years 2009 through 2013 is approximately \$0.4 million.

The changes in the carrying amount of goodwill for the year-to-date period ended June 29, 2008 are as follows:

(In thousands)	Total
Balance at December 30, 2007	\$ 84,001
Goodwill recorded in connection with acquisitions	825
Goodwill related to dispositions and write-offs	(329)
Translations adjustments and other	(574)
Balance at June 29, 2008	\$ 83,923

#### NOTE 10 ACQUISITIONS

During the six months ended June 29, 2008, the Company acquired three restaurants from a franchisee for \$2.6 million, including \$0.8 million of goodwill. No acquisitions occurred during the six months ended July 1, 2007.

#### NOTE 11 FIXED ASSET DISPOSITIONS AND IMPAIRMENTS

In accordance with SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets", the Company has classified assets with a net book value of \$4.6 million and \$3.3 million as Assets held for disposition in the Consolidated Condensed Balance Sheets as of June 29, 2008 and December 30, 2007, respectively. Assets classified as held for disposition are no longer depreciated and are classified as held for disposition based on the Company's intention to sell these assets within 12 months.

The following is a progression of Assets held for disposition.

(In thousands, except number of sites)	Number of Sites	Net Book Value	Gain on Sal	le
Balance at December 30, 2007	7	\$ 3,338		
Sold	(2)	(1,194)	\$ 584	4
Transferred to property and equipment	(2)	(775)		
Transferred from property and equipment	6	3,345		
Impairments recorded		(148)		
Balance at June 29, 2008	9	\$ 4,566		

At June 29, 2008, the net book value of Assets held for disposition included \$2.9 million of land and \$1.7 million of buildings and leasehold improvements.

The 2008 net gain of \$0.6 million is classified as Other income, net on the Consolidated Condensed Statements of Income. During the six months ended July 1, 2007, the Company sold 12 sites classified as held for disposition at December 31, 2006, with a net book value of \$4.5 million, for a net gain of \$1.6 million, of which \$1.3 million is classified as Other income, net and \$0.3 million is classified in Franchise revenues on the Consolidated Condensed Statements of Income.

As shown above, in 2008, two sites which were previously classified as held for disposition were reclassified to Property and equipment, net because these sites are no longer being actively marketed for sale. The effect on the Consolidated Statements of Income related to the reclassification of these sites from Assets held for disposition was limited to depreciation expense and was not material.

During the six months ended June 29, 2008, the Company sold 13 sites not classified as held for disposition with a net book value of \$2.0 million for a net gain of \$0.2 million, which is classified as Franchise revenues on the Consolidated Condensed Statements of Income. During the six months ended July 1, 2007, the Company sold 12 sites not classified as held for disposition with a net book value of \$2.4 million. The Company recognized a gain of \$1.4 million from these sales, of which \$.01 million is classified as Other income, net and \$1.3 million is classified as Franchise revenues on the Consolidated Condensed Statements of Income.

During the second quarter and year-to-date periods ended June 29, 2008 the Company recorded \$0.1 million of income and \$3.2 million of expense, respectively, related to store closings, compared to store closing charges of \$0.5 million and \$4.3 million for the second quarter and year-to-date periods ended July 1, 2007, respectively. Store closing costs are included in Other income, net on the Consolidated Condensed Statements of Income. Total store closing costs included asset impairments and write-offs and lease termination costs.

#### NOTE 12 RESTRUCTURING RESERVES

The table below presents a reconciliation of the beginning and ending restructuring liabilities (included in Accrued expenses—Other) at December 30, 2007 and June 29, 2008, respectively, related to the Company's cost reduction plan initiated in 2006.

(In thousands)	Reduction in Force				_Total_
Balance at December 30, 2007	\$	701	\$	10	Total \$ 711
Expensed during the period		212		0	212
Paid during the period		(917)		0	(917)
Adjustments		4		(10)	<u>(6)</u>
Balance at June 29, 2008	\$	0	\$	0	<u>\$0</u>

In the second quarter and the year-to-date periods ended June 29, 2008 and July 1, 2007, respectively, the Company recognized severance and related benefit costs. As of December 30, 2007, all amounts associated with the cost reduction plan are classified as current liabilities. The Company has paid all remaining restructuring liabilities as of June 29, 2008.

In addition to the restructuring liabilities, in the second quarter and year-to-date periods ended June 29, 2008 and July 1, 2007, the Company recognized pretax pension settlement charges of \$1.5 million and \$5.4 million, respectively, related to the cost reduction plan (see also Note 14). All of these restructuring costs and pretax pension settlement charges are included in the Restructuring and Special Committee related charges line on the Consolidated Condensed Statements of Income.

In the second quarter and year-to-date 2008, the Company recognized \$8.6 million and \$15.2 million, respectively, of Special Committee related charges, compared to \$4.7 million for the quarter and year-to-date periods in 2007, respectively. These costs are primarily financial, legal advisory and due diligence fees related to the activities of the Special Committee formed by the Company's Board of Directors.

Included on the Consolidated Condensed Balance Sheets as of June 29, 2008 and December 30, 2007 in the Accrued expenses-Other line are expenses related to Special Committee activities of \$21.1 million and \$15.6 million, respectively. The Special Committee was formed in April 2007 to investigate strategic options including, among other things, revisions to the Company's strategic plan, changes to its capital structure, or a possible sale, merger or other business combination (see Note 18).

#### NOTE 13 GUARANTEES AND INDEMNIFICATIONS

The Company has guaranteed certain lease and debt payments, primarily related to franchisees, amounting to \$159.6 million. In the event of default by a franchise owner, the Company generally retains the right to acquire possession of the related restaurants. The Company is contingently liable for certain leases amounting to \$18.1 million. These leases have been assigned to unrelated third

parties, who have agreed to indemnify the Company against future liabilities arising under the leases. These leases expire on various dates through 2022. The Company is also the guarantor on \$2.6 million in letters of credit with various parties; however, management does not expect any material loss to result from these instruments because it does not believe performance will be required. The length of the lease, loan and other arrangements guaranteed by the Company or for which the Company is contingently liable varies, but generally does not exceed 20 years.

In addition to the guarantees described above, the Company is party to many agreements executed in the ordinary course of business that provide for indemnification of third parties under specified circumstances, such as lessors of real property leased by the Company, distributors, service providers for various types of services (including commercial banking, investment banking, tax, actuarial and other services), software licensors, marketing and advertising firms, securities underwriters and others. Generally, these agreements obligate the Company to indemnify the third parties only if certain events occur or claims are made, as these contingent events or claims are defined in each of these agreements. The Company believes that the resolution of any claims that might arise in the future, either individually or in the aggregate, would not materially affect the earnings or financial condition of the Company.

#### NOTE 14 RETIREMENT PLANS

The Company has two domestic defined benefit plans, the account balance defined benefit pension plan (the "*ABP Plan*") and the Crew defined benefit plan (the "*Crew Plan*"), together referred to as the "*Plans*", covering all eligible employees of the Company.

The Crew Plan discontinued employee participation and accruing additional employee benefits in 2001. In February 2006, the Company announced that it would freeze the ABP Plan as of December 31, 2006. Beginning January 1, 2007, no new participants entered the ABP Plan, although participant account balances continue to receive interest credits of approximately 6% on existing account balances. Beginning January 1, 2007, Company benefits credited to ABP Plan participant accounts which were historically made based on a percentage of participant salary and years of service are no longer made. In the fourth quarter of 2006, the Company decided to terminate the Plans. The Company has received approval of the termination by the Pension Benefit Guaranty Corporation, requested termination letters on the Plans from the IRS and, during July, 2008, received the requested IRS determination letter on the Crew Plan. Once approved by the IRS, the Company intends to distribute lump sum payments or purchase annuities to settle all Plan benefits. The Company expects to recognize future pretax settlement charges up to \$40 million, including up to \$20 million in cash contributions to fund the Plans' obligations when the Plans are terminated. In the second quarter of 2008, the Company recognized \$1.5 million of pretax non-cash pension settlement charges, which reflected approximately \$5 million in pretax non-cash pension settlement charges, of which \$4.0 million consisted of a non-cash adjustment identified in the second quarter of 2007 that relates to the first quarter 2007. This adjustment was not material.

Net periodic pension cost for the Plans for the quarter and year-to-date periods ended June 29, 2008 and July 1, 2007 consisted of the following:

	Quarter Ended				Year-to-Date Ended			1
(In thousands)	June	29, 2008	July	y 1, 2007	Jun	e 29, 2008	Ju	ly 1, 2007
Interest cost	\$	960	\$	1,367	\$	1,926	\$	2,667
Expected return on plan assets		(897)		(1,244)		(1,810)		(2,488)
Amortization of net loss		604		713		1,202		1,427
Net periodic pension cost	\$	667	\$	836	\$	1,318	\$	1,606

#### Table of Contents NOTE 15 REVENUES

Revenues consisted of the following:

	Quarter Ended			Year-to-Date Ended			ded	
(In thousands)	June 29, 2008		July 1, 2007		7 June 29, 2008		J	uly 1, 2007
Retail sales:								
Sales from company operated restaurants	\$	529,905	\$	532,497	\$	1,020,354	\$	1,032,836
Product sales to franchises		26,180		25,815		48,748		48,420
		556,085		558,312		1,069,102		1,081,256
Franchise revenues:								
Rents and royalties		75,287		72,629		143,829		139,163
Franchise fees		464		666		962		1,035
Net gains on sales of properties to franchisees		87		1,305		221		1,622
	_	75,838	_	74,600	_	145,012		141,820
Total revenues	\$	631,923	\$	632,912	\$	1,214,114	\$	1,223,076

#### NOTE 16 FAIR VALUE

At June 29, 2008 and December 30, 2007, cash and cash equivalents included \$158.8 million and \$156.5 million, respectively, of institutional money market fund investments. These investments are measured at fair value using quoted market prices for identical assets (the highest Level 1 fair value measure identified by Statement of Financial Accounting Standards ("*SFAS*") No. 157, "Fair Value Measurements").

#### NOTE 17 RECENTLY ISSUED ACCOUNTING STANDARDS

In September 2006, the Financial Accounting Standards Board ("*FASB*") issued SFAS No. 157. This statement defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles and expands disclosures about fair value measurements. SFAS No. 157 creates consistency and comparability in fair value measurements among the many accounting pronouncements that require fair value measurements, but does not require any new fair value measurements. The Company adopted SFAS No. 157 in 2008 for financial assets and liabilities and the adoption did not have a material impact on the Company. The effective date of this statement for nonfinancial assets and nonfinancial liabilities was deferred by FASB Statef Position FAS 157, "Effective date of FASB Statement No. 157", and is now effective for fiscal years beginning after November 15, 2008. The adoption of SFAS No. 157 for nonfinancial assets and liabilities is not expected to have a material impact on the Company's financial statements.

In December 2007, the FASB issued SFAS No. 141(R), "Business Combinations". This Statement requires an acquirer to recognize the assets acquired, the liabilities assumed and any noncontrolling interest in the acquire at the acquisition date measured at fair values as of that date. This Statement changes the accounting for acquisition-related costs and restructuring costs, now requiring those costs to be recognized separately from the acquisition. This Statement also makes various other amendments to the authoritative literature intended to provide additional guidance or to conform the guidance in that literature to that provided in this Statement. SFAS No. 141(R) shall be applied prospectively to business combinations for which the acquisition date is on or after the beginning of the first annual reporting period beginning on or after December 15, 2008 and early adoption is prohibited. The Company is currently evaluating the impact of the adoption of SFAS No. 141(R) but does not expect it to have a material impact on the Company's financial statements.

In December 2007, the FASB issued SFAS No. 160, "Noncontrolling Interests in Consolidated Financial Statements, an amendment of ARB No. 51". This Statement establishes accounting and reporting standards for the noncontrolling interest in a subsidiary (previously referred to as minority interest) and for the deconsolidation of a subsidiary. This Statement will be applied prospectively as of the beginning of the fiscal year in which this Statement is initially applied, except for the presentation and disclosure requirements, which will be applied retrospectively for all periods presented. This Statement is effective for fiscal years, and interim periods within those fiscal years, beginning on or after December 15, 2008, with early adoption prohibited. The Company is currently evaluating the impact of the adoption of SFAS No. 160.

In March 2008, the FASB issued SFAS No. 161, "Disclosures about Derivative Instruments and Hedging Activities – an amendment of FASB Statement No. 133". This Statement requires enhanced disclosures about an entity's derivative and hedging activities in order to provide adequate information about how those activities affect the entity's financial position, financial performance and cash flows. This Statement is effective for fiscal years and interim periods beginning after November 15, 2008, with early application encouraged. The Company is currently evaluating the impact of the adoption of SFAS No. 161 but does not expect it to have a material impact on the Company's financial statements.

#### Table of Contents NOTE 18 MERGER

In April 2007, the Company announced that its Board of Directors, acting unanimously, had formed a Special Committee of independent directors to investigate strategic options for the Company. These options, among other things, included revisions to the Company's strategic plan, changes to its capital structure, or a possible sale, merger or other business combination. On April 23, 2008, the Company entered into an Agreement and Plan of Merger (the "*Merger Agreement*") with Triarc Companies, Inc., a Delaware corporation ("*Triarc*"), and Green Merger Sub, Inc., an Ohio corporation and a wholly-owned subsidiary of Triarc ("*Merger Sub*"). The Merger Agreement provides that, upon the terms and subject to the conditions set forth in the Merger Agreement, Merger Sub will merge with and into the Company with the Company continuing as the surviving corporation and as a wholly-owned subsidiary of Triarc (the "*Merger*"). The Merger has been approved by the board of directors of both the Company and Triarc.

Pursuant to the terms of the Merger Agreement, each common share of the Company will be converted into the right to receive 4.25 (the "*Exchange Ratio*") shares of Class A Common Stock, par value \$0.10 per share, of Triarc (the "*Triarc Class A Common Stock*"). The Company's employee stock options and other equity awards will generally convert upon consummation of the Merger and without any action on the part of the holder into stock options and equity awards with respect to the Triarc Class A Common Stock, after giving effect to the Exchange Ratio. Cash will be paid to the Company's shareholders in lieu of fractional shares of Triarc's Class A Common Stock.

Each party's obligation to consummate the Merger is subject to customary conditions, including shareholder approval of both companies. On May 28, 2008, The United States Federal Trade Commission granted the Company's and Triarc's request for early termination of the Hart-Scott-Rodino Act waiting period.

In connection with the Merger Agreement, the Company amended its Amended and Restated Rights Agreement (as amended, the "*Rights Agreement*"). The amendment makes the Rights Agreement inapplicable to the Merger, the Merger Agreement and the associated voting agreements and provides for the expiration of the Rights (as defined in the Rights Agreement) immediately prior to the effective time of the Merger if the Rights have not otherwise expired. Also, the Merger Agreement provides that the Company will deliver or cause to be delivered, such officers certificates, opinions of counsel and supplemental indentures, if any, required by the indentures governing the Company's 6.25% Senior Notes due 2011, 6.20% Senior Notes due 2014 and 7.00% Debentures due 2025, necessary to effect the Merger without any default or event of default arising as a result of the Merger.

Since the announcement of the execution of the Merger Agreement on April 24, 2008, several purported class action lawsuits have been filed by shareholders of the Company in Ohio and New York state courts. The plaintiffs assert claims of breach of fiduciary duty against the Company and against certain of its officers and directors in connection with the Merger and failure to disclose material information related to the Merger in the S-4 that Triarc filed with the SEC. The complaints seek, among other things, injunctive relief against consummation of the Merger, declaratory judgments for breach of fiduciary duties, attorney's fees and damages in an unspecified amount. The Company believes the claims are without merit and intends to vigorously defend against them. The Company is unable to reliably estimate the range of possible dollar claims that may result from these lawsuits. However, it is the opinion of the Company that the ultimate resolution of these matters will not materially affect the earnings or financial condition of the Company.

#### WENDY'S INTERNATIONAL, INC. AND SUBSIDIARIES ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS EXECUTIVE OVERVIEW

Wendy's International, Inc. and subsidiaries (the "*Company*") completed the sale of Cafe Express on July 29, 2007. Accordingly, the after-tax operating results of Cafe Express now appear in the income (loss) from discontinued operations line on the Consolidated Condensed Statements of Income for all periods presented.

The Company's reported net income was \$19.9 million for second quarter 2008 compared to \$29.2 million for second quarter 2007. Year-to-date, the Company's net income was \$24.1 million compared to \$43.9 million in 2007. Income from continuing operations decreased 32.0% in the second quarter 2008, from \$29.3 million in 2007 to \$19.9 million in 2008 and decreased 45.0% from \$43.8 million in 2007 to \$24.1 million in 2008. The year over year decline was driven by lower operating income, which decreased 30.0% in the second quarter 2008 and 37.2% year-to-date compared to 2007. Both 2008 and 2007 second quarter results were impacted by restructuring charges and also impacted by costs associated with the Board of Director's Special Committee, which was formed to investigate strategic options for the Company (see "Management's Outlook" section below). Without the Restructuring and Special Committee related charges as shown on the Consolidated Condensed Statements of Income, second quarter 2008 adjusted operating income was lower than 2007 by \$17.3 million, or 26.0%, and \$26.1 million, or 27.2%, for the year-to-date. The Company uses adjusted operating performance of the business.

The operating income results from continuing operations for the second quarter 2008 were due to lower company operated restaurant margins (see below), higher franchisee breakfast advertising support of \$2.6 million and higher legal reserves of \$1.3 million, partially offset by lower general and administrative expenses of \$6.1 million. Company operated restaurant margins in the second quarter 2008 decreased by 250 basis points over 2007, primarily reflecting higher commodity costs, transaction declines and higher breakfast losses, partially offset by menu price increases and labor efficiencies. Second quarter 2008 U.S. company operated restaurant margins decreased by 270 basis points from 2007 due primarily to the factors described above. Rising commodity costs negatively impacted U.S. company operated margins by 220 basis points in the second quarter compared to 2007. The decrease in general and administration expenses resulted primarily from lower product testing costs of \$3.1 million, lower legal and professional fees of \$1.8 million and lower bonus expense of \$1.5 million for the quarter.

The lower operating income results from continuing operations year-to-date 2008 were due primarily to the same factors described above for the second quarter. Year-to-date 2008 company operated restaurant margins were lower than 2007 by 180 basis points due primarily to higher commodity costs, transaction declines, higher breakfast losses and unfavorable product mix, partially offset by menu price increases and labor efficiencies. Year-to-date 2008 also included higher franchisee breakfast advertising support of \$3.4 million, higher franchisee remodel incentives of \$1.6 million and higher legal reserves of \$1.7 million. General and administrative expenses were \$3.7 million below 2007, resulting primarily from lower bonus expense of \$5.3 million and lower product testing costs of \$3.3 million, partially offset by higher salaries and benefits.

The second quarter and year-to-date periods in 2008 were also impacted by the absence of gains from insurance proceeds in 2007 of \$4.5 million related to damages incurred due to Hurricane Katrina.

Average same-store sales results for U.S. company and franchised restaurants as a percentage change for the second quarter and year-to-date 2008 versus prior year are listed in the table below. One of the key indicators in the restaurant industry that management monitors to assess the health of the Company is average same-store sales. Franchisee operations are not included in the Company's financial statements; however, franchisee sales result in royalties and rental income, which are included in the Company's franchise revenues.

	Quart	er Ended	Year-to-	Date Ended
	June 29, 2008	June 29, 2008 July 1, 2007		July 1, 2007
U.S. company	0.1%	0.7%	(0.8)%	2.3%
U.S. franchise	1.1%	0.4%	0.5%	2.0%

A summary of systemwide restaurants is included on page 24.

#### **Company Operated Restaurant Margins**

The Company's restaurant margins are computed as sales from company operated restaurants less cost of sales from company operated restaurants and company restaurant operating costs, divided by sales from company operated restaurants. Depreciation is not included in the calculation of company operated restaurant margins. Company operated restaurant margins declined to 9.3% in the second quarter and 8.5% year-to-date, compared to 11.8% in the second quarter and 10.3% year-to-date periods in 2007, primarily reflecting higher commodity costs, lower transactions and higher breakfast losses, partially offset by menu price increases and labor efficiencies.

#### Table of Contents Sales

The Company's sales are comprised of sales from company operated restaurants, sales of kids' meal toys to franchisees and sales of sandwich buns from the Company's bun baking facilities to franchisees. Franchisee sales are not included in reported sales. Of total sales, sales from U.S. company operated restaurants comprised approximately 85% in each period presented, while the remainder primarily represented sales from Canadian company operated restaurants.

The \$2.2 million decrease in sales in the second quarter of 2008 versus 2007 is attributable to a decline in the number of company operated restaurants, partially offset by an increase in U.S. average same-store sales of 0.1% in the second quarter of 2008 versus a 0.7% increase in the second quarter of 2007, higher sales in Canada and a stronger Canadian dollar. The \$12.2 million decrease in sales year-to-date is due to a decrease of 0.8% in U.S. average same-store sales in 2008 versus a 2.3% increase in 2007 and a decline in the number of company operated restaurants, partially offset by higher sales in Canada and a stronger Canadian dollar. The \$12.2 million decrease in sales year-to-date is due to a decrease of 0.8% in U.S. average same-store sales in 2008 versus a 2.3% increase in 2007 and a decline in the number of company operated restaurants, partially offset by higher sales in Canada and a stronger Canadian dollar. Total company operated restaurants open at June 29, 2008 declined 3% to 1,402 versus 1,444 at July 1, 2007. The decline in company operated stores is due primarily to the sale of stores to franchisees.

The following table presents information for U.S. company operated restaurants for the quarter and year-to-date periods ended June 29, 2008 and July 1, 2007, and includes additional sales derived from the Company's new breakfast program.

	Quarter E	nded	Year-to-Date	Ended
	June 29, 2008	July 1, 2007	June 29, 2008	July 1, 2007
U.S. average same-store sales increase (decrease)	0.1%	0.7%	(0.8)%	2.3%
U.S. company operated restaurants open	1,263	1,297	1,263	1,297

#### **Franchise Revenues**

The Company's franchise revenues include royalty income from franchisees, rental income from properties leased to franchisees, gains from the sales of properties to franchisees and franchise fees. Franchise fees cover various costs and expenses related to establishing a franchisee's business.

The \$1.2 million increase in franchise revenues in the second quarter versus 2007 was primarily driven by higher royalties of \$2.0 million, reflecting higher franchise same-store sales in both the U.S. and Canada, an 8% stronger Canadian dollar and a greater number of franchise stores open. Franchise rents were \$0.6 million higher in the second quarter, driven primarily by an increase in franchise leased properties. These increases were partially offset by lower gains on sales of properties to franchisees of \$1.2 million.

The \$3.2 million increase in year-to-date franchise revenues versus 2007 primarily reflects higher royalties of \$3.1 million due to higher U.S. and Canadian franchise average same-store, an 11% stronger Canadian dollar and a greater number of franchise stores open. Franchise rents were \$1.5 million higher year-to-date, driven primarily by an increase in franchise leased properties. These increases were partially offset by lower gains on sales of properties to franchisees of \$1.4 million. Total franchise restaurants open at June 29, 2008 were 5,223 versus 5,217 at July 1, 2007.

The following table presents information for U.S. franchised restaurants for the quarters and year-to-date periods ended June 29, 2008 and July 1, 2007, respectively:

	Quarter E	nded	Year-to-Date	e Ended
	June 29, 2008	July 1, 2007	June 29, 2008	July 1, 2007
U.S. average same-store sales increase	1.1%	0.4%	0.5%	2.0%
U.S. company operated restaurants open	4,655	4,661	4,655	4,661

#### **Cost of Sales**

Cost of sales includes food, paper and labor costs for company operated restaurants, and the cost of goods sold to franchisees related to kids' meal toys and from the Company's bun baking facilities. Of the total cost of sales, U.S. company operated restaurant cost of sales comprised approximately 88% in each period presented, while the remainder primarily represented Canadian company operated restaurants. Overall, cost of sales as a percent of sales increased 170 basis points in the second quarter and 100 basis points year-to-date 2008, from 60.4% in 2007 to 62.1% in 2008 for the quarter and 61.2% in 2007 to 62.2% in 2008 year-to date, respectively.

U.S. 2008 company operated restaurant cost of sales as a percent of U.S. company operated restaurant sales were 60.9% in the quarter and 60.9% year to date, compared to 59.0% in second quarter 2007 and 59.6% year-to-date 2007. U.S. food and paper costs in 2008 were 33.5% of U.S. company operated restaurant sales for the quarter and 33.1% year-to-date, compared with 32.3% in second quarter 2007 and 32.3% year-to-date. The increase in 2008 versus 2007 primarily reflects increased commodity costs, partially offset by menu price increases. Rising commodity prices negatively impacted U.S. company operated store margins 220 basis points in the second quarter 2008 compared to the second quarter 2007 and 210 basis points for the year-to-date.

U.S. 2008 labor costs were 27.4% of U.S. company operated restaurant sales for the quarter and 27.8% year-to-date, compared with 26.7% in 2007 for the quarter and 27.3% for the year-to-date in 2007. The increase in 2008 versus 2007 primarily reflects an average wage increase of approximately 2.7%, less labor sales leverage and incremental breakfast labor, substantially offset by menu price increases and labor cost-saving initiatives.

#### **Company Restaurant Operating Costs**

Company restaurant operating costs include costs necessary to manage and operate company restaurants, except cost of sales and depreciation. Of the total company restaurant operating costs, U.S. company stores comprised approximately 90% in each period presented, while the remainder primarily represented Canadian company stores. As a percent of sales, company restaurant operating costs increased to 28.1% and 28.8% in the second quarter and year-to-date periods in 2008, respectively, from 27.3% and 28.2% for the quarter and year-to-date 2007, respectively. The 2008 increase for the quarter primarily reflects higher store bonus accruals, higher costs related to the Company's new breakfast program and other cost increases, partially offset by lower costs due to fewer company-operated stores. Year-to-date, the 2008 increase primarily reflects higher breakfast costs and general cost increases, partially offset by lower costs due to fewer company-operated stores.

#### **Operating Costs**

Operating costs include rent expense and other costs related to properties subleased to franchisees, other franchisee related costs and costs related to operating and maintaining the Company's bun baking facilities.

The \$3.2 million increase in operating costs in the second quarter 2008 compared to 2007 primarily reflects higher breakfast advertising costs to support franchisees of \$2.3 million and higher franchisee incentives of \$0.8 million. The \$6.1 million increase in year-to-date operating costs reflects higher breakfast advertising costs to support franchisees of \$3.3 million and higher franchisee incentives of \$2.2 million. Spending to support franchisee breakfast advertising began in the second half of 2007.

#### **General and Administrative Expenses**

General and administrative expenses decreased \$6.1 million, or 11.8%, to \$45.3 million in the second quarter 2008 and \$3.7 million, or 3.6%, to \$98.5 million for the year-to-date. As a percent of revenues, general and administrative expenses for the second quarter 2008 were 90 basis points lower compared to prior year at 7.2% versus 8.1% for the second quarter 2007 and 30 basis points lower for the year-to-date at 8.1% versus 8.4% in 2007. The \$6.1 million decrease for the quarter includes lower product testing costs of \$3.1 million, lower legal and professional fees of \$1.8 million and lower bonus expense of \$1.5 million. The \$3.7 million decrease year-to-date primarily includes lower bonuses of \$5.3 million and lower product testing costs of \$3.3 million, partially offset by higher salaries and benefits due to higher headcounts.

#### **Restructuring and Special Committee Related Charges**

In second quarter and year-to-date 2008, the Company recognized \$1.5 million and \$1.7 million, respectively, of restructuring costs, compared to \$5.9 million and \$6.9 million for the quarter and year-to-date periods in 2007, respectively. These restructuring costs primarily included non-cash pension settlement costs as well as other costs related to the Company's 2006 voluntary enhanced retirement plan and reduction in force as part of a cost reduction plan. As part of the 2006 plan, the Company decided to terminate its defined benefit plans. In the second quarter of 2007, the Company recognized \$5.5 million in pretax non-cash pension settlement charges, of which \$4.0 million consisted of a non-cash adjustment identified in the second quarter of 2007 that relates to the first quarter 2007. This adjustment was not material.

In the second quarter and year-to-date 2008, the Company recognized \$8.6 million and \$15.2 million, respectively, of Special Committee related charges, compared to \$4.7 million for the quarter and year-to-date periods in 2007, respectively. These costs are primarily financial, legal advisory and due diligence fees related to the activities of the Special Committee formed by the Company's Board of Directors (see "Management's Outlook" section for a further description.)

#### Table of Contents Other income, net

Other income, net, includes amounts that are not directly related to the Company's primary business. These include expenses related to store closures, sales of properties to non-franchisees, joint venture income and reserves for legal issues.

The following is a summary of Other income, net for the periods indicated:

	Quar	ter Ended	Year-to	-Date Ended
(In thousands)	June 29, 2008	June 29, 2008 July 1, 2007		July 1, 2007
Store closure costs	\$ (143)	\$ 494	\$ 3,178	\$ 4,315
Equity investment income	(3,038)	(2,747)	(5,202)	(5,055)
Net gain from the sale of property	(50)	(916)	(634)	(1,389)
Legal reserves	617	(697)	2,012	335
Investment distribution	(1,027)	0	(1,053)	0
Gain from insurance proceeds	0	(4,526)	0	(4,526)
Other, net	1,636	381	1,148	(373)
Other income, net	\$ (2,005)	\$ (8,011)	<u>\$ (551)</u>	\$ (6,693)

#### Store closure costs

Store closure charges for both quarter and year-to-date include asset impairments and write-offs and lease termination costs.

#### Equity investment income

Equity investment income primarily includes income from the Company's 50/50 Canadian restaurant real estate joint venture with Tim Hortons Inc.

#### Investment distribution

The investment distribution was received from the Company's cost investment in Catterton Partners.

#### Interest Expense

The decrease in interest expense of \$1.9 million for the second quarter and \$5.0 million year-to-date 2008 versus 2007 reflects the pay down of the debt associated with the sale of proximately 40% of the Company's 2007 royalty stream. This debt was fully repaid in the second quarter of 2008. (For further information on this transaction, see the "Liquidity and Capital Resources" section below).

#### **Interest Income**

The decrease in interest income of \$0.7 million for the second quarter and \$4.0 million year-to-date 2008 versus 2007, primarily reflects a decrease in interest rates as well as a reduction in cash and cash equivalent balances.

#### **Income Taxes**

The effective income tax rate for the second quarter and year-to-date periods ended June 29, 2008 was 37.5% and 38.0%, respectively, compared to 38.2% and 36.7% for the comparable periods ended July 1, 2007. The year-to-date period ended July 1, 2007 benefited from tax refund claim discrete events.

The Company has identified approximately \$19 million in fees to certain advisors to the Special Committee of the Board of Directors that are directly associated with the proposed transaction, which will be deemed as non-deductible, resulting in approximately \$7 million in additional tax expense for the period in which the transaction would occur.

#### Income (Loss) from Discontinued Operations

The Company completed its sale of Cafe Express on July 29, 2007. Accordingly, the after-tax operating results of Cafe Express now appear as Income (loss) from discontinued operations on the Consolidated Condensed Statements of Income. Income from discontinued operations, net of tax, was zero for year-to-date 2008 and \$0.2 million for year-to-date 2007.

#### **COMPREHENSIVE INCOME**

Comprehensive income was higher than net income by \$2.7 million for the second quarter 2008 and lower than net income by \$1.7 million for year-to-date 2008, and higher than net income by \$1.3 million and \$14.1 million for the second quarter and year-to-date 2007, respectively. The changes in comprehensive income in the second quarter and year-to-date 2008 were comprehensive income included recognition of \$1.4 million and \$1.4 million, respectively, in Canadian foreign translation adjustments. Both the 2008 second quarter and year-to-date 2007 increases in comprehensive income included recognition of \$1.4 million and \$1.8 million, respectively, related to the Company's pension liability. The second quarter and year-to-date 2007 increases in comprehensive income included \$8.6 million and \$9.7 million, respectively, in favorable Canadian foreign translation adjustments, and \$3.6 million and \$4.4 million, respectively, related to the Company's pension liability. At the end of the second quarter 2008, the Canadian exchange rate was \$1.01 versus \$1.02 at March 30, 2008 and \$.98 December 30, 2007. At the end of the second quarter 2007, the Canadian exchange rate was \$1.07 versus \$1.15 at April 1, 2007 and \$1.17 at December 31, 2006.

#### FINANCIAL POSITION

#### Overview

The Company generates considerable cash flow each year from operating income excluding depreciation and amortization. The sale of properties has also provided significant cash to continuing operations over the last three years. The main recurring requirement for cash is capital expenditures. The Company generally generates cash from continuing operating activities in excess of capital expenditure spending.

Share repurchases have been a part of the financial strategy utilized by the Company, and normally these repurchases come from cash on hand, including the cash provided by option exercises. Due to the execution of the Merger Agreement (see "Special Committee and the Announced Definitive Merger Agreement" section below), share repurchases in 2008 are not expected. In the short term, the Company expects cash provided by stock option exercises to decrease because the Company did not grant stock options for the two years prior to 2007 and approximately 4 million options were outstanding as of June 29, 2008.

The Company currently has a \$500 million shelf registration and \$200 million revolving credit facility, both of which were unused as of June 29, 2008. As of June 29, 2008, the Company was in compliance with the covenants under its revolving credit facility and the limits of its Senior Notes and Debentures. The Company currently anticipates that it will allow its revolving credit facility to expire on September 1, 2008.

The Company maintains a strong balance sheet. Standard & Poor's and Moody's rate the Company's senior unsecured debt BB- and Ba3, respectively. Standard & Poor's has stated that the Company's debt ratings remain on credit watch with negative implications. Moody's has stated that it has placed the Company's debt ratings on review for possible downgrade (see discussion under "Liquidity and Capital Resources" below).

#### **Comparative Cash Flows**

Cash flows from operations provided by continuing operations were \$96.5 million compared to \$123.5 million for the prior year. The 2008 decrease was primarily due to lower income from continuing operations in 2008 versus 2007 and \$1.6 million net tax payments in 2008 versus net tax refunds of \$8.7 million in 2007, partially offset by changes in working capital related to the timing of cash receipts and disbursements.

Net cash used in investing activities from continuing operations totaled \$54.2 million in 2008 compared to \$29.0 million in 2007. The \$25.2 million increase in net cash used in 2008 primarily reflects an increase in capital expenditures of \$14.0 million, higher acquisitions of franchisees of \$2.6 million, lower proceeds from property dispositions of \$5.9 million and lower proceeds from insurance of \$3.3 million.

Financing activities from continuing operations used cash of \$30.9 million in 2008 compared to \$337.1 million in 2007. The \$306.2 million decrease in 2008 net financing outflows primarily reflects the absence of \$298.0 million of share repurchases in 2008 and lower 2008 principal payments on debt obligations of \$11.5 million, partially offset by higher 2008 dividend payments of \$2.8 million.

#### Liquidity and Capital Resources

Cash flow from operations, cash and investments on hand, possible asset sales, cash available through existing revolving credit agreements and the possible issuance of securities should provide for the Company's projected short-term and long-term cash requirements, including cash for capital expenditures, authorized share repurchases, dividends, repayment of debt, future acquisitions of restaurants from franchisees and other corporate purposes. The anticipated expiration of its revolving credit agreement on September 1, 2008 is not expected to impact the Company's ability to meet its cash requirements prior to the consummation of the Merger Agreement (see "Special Committee and the Announced Definitive Merger Agreement" section below). As of June 29, 2008, the Company had \$221.9 million of cash and cash equivalents on its balance sheet.

On February 29, 2008, the Company negotiated a renewal of its \$200 million revolving credit facility which expires on September 1, 2008. This amended revolving credit facility contains various covenants which, among other things: require the maintenance of certain ratios, including indebtedness to total capitalization and a fixed charge coverage ratio; limit the amounts of assets that can be sold, shares that can be repurchased, liens that can be placed on the Company's assets, indebtedness of subsidiaries to third parties (excluding indebtedness of The Wendy's National Advertising Program, Inc.) and contingent and off balance sheet liabilities that can exist; eliminate the Company's ability to perform asset securitizations and sale and leaseback transactions; and establish the maintenance of minimum on-hand balances of cash and cash equivalents of \$50.0 million. The Company was in compliance with these covenants as of June 29, 2008. The Company is charged interest on advances, that varies based on the type of advance utilized by the Company, which is either an alternate base rate (greater of prime or Federal funds plus 0.5%) or a rate based on LIBOR plus a margin that varies based on the Company's debt rating at the time of the advance. The Company is also charged a facility fee based on the total credit facility. This fee varies from 0.15% to 0.40% based on the Company's debt rating. As of June 29, 2008, no amounts under this revolving credit facility were drawn. If the Company consummates the Merger Agreement with Triarc (see "Special Committee and the Announced Definitive Merger Agreement" section below), the revolving credit facility would not be available to the Company does not intend to renew its revolving credit facility.

In the fourth quarter of 2006, the Company entered into an agreement to sell approximately 40% of the Company's U.S. royalty stream for a 14-month period to a third party in return for a cash payment in 2006 of \$94.0 million. Royalties subject to the agreement relate to royalties payable to a subsidiary of the Company for both company operated and franchised stores. The cash received in 2006 was classified as debt which was fully repaid in the second quarter of 2008.

The Company's 2007 Stock Incentive Plan (the "2007 Plan") provides for equity compensation awards in the form of stock options, restricted stock, restricted stock units, stock appreciation rights, dividend equivalent rights, performance shares, performance units and share awards (collectively, "*Awards*") to eligible employees and directors of the Company or its subsidiaries. The 2007 Plan authorizes up to 6 million common shares for grants of Awards. The common shares offered under the 2007 Plan may be authorized but unissued shares, treasury shares or any combination thereof. Equity awards granted in 2008 were comprised primarily of stock options.

In 2003, the Company filed a shelf registration statement on Form S-3 with the Securities and Exchange Commission ("*SEC*") to issue up to \$500 million of securities. As of June 29, 2008, all of the \$500 million of securities available under this Form S-3 remained unused.

Standard & Poor's and Moody's rate the Company's senior unsecured debt as BB- and Ba3, respectively. Standard & Poor's has stated that the Company's debt ratings remain on credit watch with negative implications. Moody's has stated that it has placed the Company's debt ratings on review for possible downgrade. On April 24, 2008, both Standard & Poor's and Moody's reaffirmed these ratings following the Company's announcement of its Merger Agreement with Triarc (see "Special Committee and the Announced Definitive Merger Agreement" section below). As a result of the lower debt ratings, the Company could incur an increase in borrowing costs if it were to enter into new borrowing arrangements and can no longer access the capital markets through its commercial paper program. If the ratings should continue to decline, it is possible that the Company would not be able to borrow on acceptable terms. Factors that could be significant to the determination of the Company's credit ratings include, among other things, sales and cost trends, the Company's cash position, cash flow, capital expenditures, stability of earnings, decisions reached by the Special Committee and the Announced Definitive Merger Agreement'' section below). The Company does not have significant debt maturities until 2011.

The Company expects it is reasonably possible that approximately \$10.1 million of its unrecognized tax benefits will be settled or refund claims will be received in the next 12 months.

#### MANAGEMENT'S OUTLOOK

#### Comprehensive Plan to Focus on the Wendy's Brand

In October 2006, the Company announced a new plan to drive restaurant-level economic performance focused on product innovation, targeted marketing and operations excellence. Although some portions of the plan and the below specific initiatives could change under new management, which is currently anticipated if the announced definitive merger agreement is approved (see below), the components of the plan include:

- Revitalize Wendy's Core Brand—The Company will focus on its brand essence, "Quality Made Fresh," centered on Wendy's core strength, its hamburger business.
- Streamline and improve operations—Includes a new restaurant services group to improve system-wide restaurant operations performance, while driving improved store profits and operating margins.
- Reclaim Innovation Leadership—Development of new products that reinforce Wendy's "Quality Made Fresh" brand essence and drive new consumers to its restaurants. The Company believes its new product pipeline is now robust.
- Investing—approximately \$60 million per year over the next five years into the upgrade and renovation of its company operated restaurants.

- Strengthen Franchisee Commitment—Providing up to \$25 million per year of incentives to franchisees for reinvestments in their restaurants over the next four years, and require franchisees to meet store remodel standards. The Company anticipates spending significantly less than \$25 million in 2008.
- Franchising of Restaurants—The Company also intends to sell up to approximately 300 400 of its company operated restaurants to franchisees beginning in 2008, but focusing on improving store level profitability first.
- Capture New Opportunities—Seeking to drive growth beyond its existing business. The Company's breakfast program is following a disciplined
  process for product development and operations, as well as analyzing consumer feedback. With the quick-service restaurant breakfast market
  estimated at \$30 billion, breakfast is a priority for the Company that could generate significant long-term sales and profits. Also, the Company
  believes it has considerable opportunity to expand in the U.S. over the long-term and is making infrastructure investments to grow its international
  business. The Company will continue to moderate its short-term North American development until restaurant revenues and operating cash flows
  improve.
- *Embrace a Performance-Driven Culture*—The Company is executing a redesigned incentive compensation plan to drive future performance to better reward individual employee performance and to better align compensation with business performance in the short and longer term.
- The Company is also prioritizing its strong culture based on the values established by Wendy's founder Dave Thomas.

As part of its comprehensive plan, in the fourth quarter of 2007 the Company renewed its commitment to quality and innovation in all that it does and announced specific initiatives which focus on driving growth, creating efficiencies and improving returns. These initiatives include:

- *Core Hamburger*—Continuing to improve the Company's premium hamburger market share by increasing consumer appeal and building transactions. The Company intends to build on its core strength with distinctive national advertising, by leveraging the success of the Baconator and indulgent sandwiches and by emphasizing the brand's unique competitive advantage of "fresh, never frozen" beef.
- Value Menu proposition—Introducing an updated and effective value strategy to capture a growing share of the critical 18-34 year-old customer.
- Beverage Plan—Establishing beverages as a "destination," as well as a meal accompaniment. There are plans to expand several beverage programs.
- Late Night / Snacking—Re-energizing the Company's Late Night business and capturing afternoon and evening snack opportunities. Introducing innovative products that will appeal to frequent users of "snack" items.
- Breakfast—Continuing to leverage the Company's brand and optimize its facilities by offering a new daypart to consumers who exhibit a demand for a better, high quality breakfast. This component meets consumer needs in the fast-growing breakfast market and is focused on improving store margins.
- Customer Service—Introducing a "total customer feedback system" for improved customer service.
- *Reinvestment*—Re-imaging restaurants by using a systematic capital reinvestment process and a disciplined approach. Reinvesting is critical to meeting consumer needs and driving long-term sales improvement.
- People Quality—Elevating the customer experience by improving the hiring and retention of the Company's employees while reducing turnover, improving training and generating savings at the store level.
- *Re-franchising*—Improving the overall health of the Company's system by re-franchising, as well as acquiring and re-imaging franchise restaurants with potential for future re-franchising.
- Store Margins—Focusing on food, labor, paper, general and administrative and indirect costs to achieve store margin objectives.

#### Authorization of up to 35.4 million shares for repurchase

At June 29, 2008, approximately 4.0 million shares remained under the October 9, 2006 share repurchase authorization.

#### Special Committee and the Announced Definitive Merger Agreement

In April 2007, the Company announced that its Board of Directors, acting unanimously, had formed a Special Committee of independent directors to investigate strategic options for the Company. On April 23, 2008, the Company entered into an Agreement and Plan of Merger (the "*Merger Agreement*") with Triarc Companies, Inc., a Delaware corporation ("*Triarc*"), and Green Merger Sub, Inc., an Ohio corporation and a wholly-owned subsidiary of Triarc ("*Merger Sub*"). The Merger Agreement provides that, upon the terms and subject to the conditions set forth in the Merger Agreement, Merger Sub will merge with and into the Company with the Company continuing as the surviving corporation and as a wholly-owned subsidiary of Triarc (the "*Merger*"). The Merger has been approved by the board of directors of both the Company and Triarc.

Pursuant to the terms of the Merger Agreement, each common share of the Company will be converted into the right to receive 4.25 (the "*Exchange Ratio*") shares of Class A Common Stock, par value \$0.10 per share, of Triarc (the "*Triarc Class A Common Stock*"). The Company's employee stock options and other equity awards will generally convert upon consummation of the Merger

#### Source: WENDYS INTERNATIONAL, 10-Q, August 06, 2008

and without any action on the part of the holder into stock options and equity awards with respect to the Triarc Class A Common Stock, after giving effect to the Exchange Ratio. Cash will be paid to the Company's shareholders in lieu of fractional shares of Triarc's Class A Common Stock.

In connection with the Merger Agreement, the Company amended its Amended and Restated Rights Agreement (as amended, the "*Rights Agreement*"). The amendment makes the Rights Agreement inapplicable to the Merger, the Merger Agreement and the associated voting agreements and provides for the expiration of the Rights (as defined in the Rights Agreement) immediately prior to the effective time of the Merger if the Rights have not otherwise expired. Also, the Merger Agreement provides that the Company will deliver or cause to be delivered, such officers certificates, opinions of counsel and supplemental indentures, if any, required by the indentures governing the Company's 6.25% Senior Notes due 2011, 6.20% Senior Notes due 2014 and 7.00% Debentures due 2025, necessary to effect the Merger without any default or event of default arising as a result of the Merger.

Each party's obligation to consummate the Merger is subject to customary conditions, including shareholder approval of both companies and the expiration or termination of the waiting period under the Hart-Scott-Rodino Antitrust Improvements Act of 1976. On May 28, 2008, the United States Federal Trade Commission granted the Company's and Triarc's request for early termination of the Hart-Scott-Rodino Act waiting period.

In connection with the proposed merger, Triarc filed a Registration Statement on Form S-4 on June 2, 2008 with the SEC (Registration No. 333-151336) that includes a preliminary joint proxy statement of Triarc and Wendy's and that also constitutes a preliminary prospectus of Triarc. Triarc filed Amendment No. 1 and Amendment No. 2 to the Form S-4 with the SEC on July 11, 2008 and August 4, 2008, respectively.

#### **Change in Control**

The consummation of the Merger Agreement will constitute a change in control for the purposes of the Company's equity and other benefit plans. As a result, all outstanding, unvested equity awards will vest and become vested equity of Triarc, (except for certain stock options awarded in April and July 2008, which will remain unvested equity of Triarc) and the Company will recognize compensation expense under SFAS No. 123R for that portion of award value not previously expensed.

Under the terms of certain of the Company's annual incentive plans, the minimum amount payable to each participant for the year in which the change in control occurs will be the greatest of (i) the amount paid to the participant for the prior year, (ii) the amount payable assuming the target level of the performance objectives is achieved, and (iii) the amount that would be payable based on the Company's actual performance through the date of the change in control.

In addition, under the annual incentive plans, following a change in control and prior to the payment of amounts for the fiscal year in which the change in control occurs, if a participant's employment is terminated by the Company without "cause" or by the participant for "good reason" (as such terms are defined in the plans), the participant will be entitled to the amount otherwise payable for the fiscal year had the participant remained employed with the Company through the incentive payment date for such year. Further, if a participant's employment is terminated without cause prior to a change in control, but the participant can reasonably demonstrate that the termination arose in connection with, or in anticipation of, a change in control, then the termination will be treated as if it occurred after a change in control, if a change in control actually occurs.

Under the terms of the Company's non-qualified supplemental executive retirement plans and its non-qualified deferred compensation plan, prior to a change in control the Company will be obligated to fund amounts payable under those plans into a rabbi trust.

The Company had previously entered into employment agreements with each of its Executive Officers as well as certain other Officers. The Company had also previously entered into a revised form of agreement with its Executive Vice President and Chief Financial Officer. Prior to a change in control the Company will be obligated to fund amounts payable under these agreements into the rabbi trust.

The Company presently estimates that the aggregate amount that will be funded into the rabbi trust for the non-qualified supplemental executive retirement plans, the non-qualified deferred compensation plan and the employment agreements prior to the consummation of the Merger Agreement will be between \$34 million to \$39 million.

In addition to the above costs, other additional costs will be incurred related to employee retention as a result of the change in control.

The Merger Agreement requires the Company, prior to consummation of the Merger, to take such actions as are necessary (including making cash contributions into a trust related to the ABPP Plan and the Crew Plan) to reduce the aggregate amount of underfunding of those Plans, as measured on the applicable plan termination basis, to \$10 million or less. The Company has not yet determined the amount of the cash contribution, if any, that will be needed to comply with this provision of the Merger Agreement.

#### **Off-Balance Sheet Arrangements**

The Company has no "off-balance sheet" arrangements as of June 29, 2008 and December 30, 2007 as that term is described by the SEC, other than those described in Note 13 to the Consolidated Condensed Financial Statements.

#### MARKET RISK

The Company's exposure to various market risks remains substantially the same as reported as of December 30, 2007. The Company's disclosures about market risk are incorporated herein by reference from pages 39 through 41 of the Company's 2007 Annual Report on Form 10-K filed with the SEC on February 27, 2008.

#### WENDY'S INTERNATIONAL, INC. AND SUBSIDIARIES SYSTEMWIDE RESTAURANTS

			Increase/ (Decrease)		Increase/ (Decrease)
	As of June 29, 2008	As of March 30, 2008	From Prior Quarter	As of July 1, 2007	From Prior Year
Wendy's					
Ú.S					
Company	1,263	1,267	(4)	1,297	(34)
Franchise	4,655	4,650	5	4,661	(6)
	5,918	5,917	1	5,958	(40)
Canada					
Company	139	140	(1)	145	(6)
Franchise	236	237	(1)	231	5
	375	377	(2)	376	(1)
Other					
International					
Company	0	0	0	2	(2)
Franchise	332	328	4	325	7
	332	328	4	327	5
Total Wendy's					
Company	1,402	1,407	(5)	1,444	(42)
Franchise	5,223	5,215	8	5,217	6
	6,625	6,622	3	6,661	(36)

#### RECENTLY ISSUED ACCOUNTING STANDARDS

In September 2006, the Financial Accounting Standards Board ("*FASB*") issued Statement of Financial Accounting Standards ("*SFAS*") No. 157, "Fair Value Measurements". This statement defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles and expands disclosures about fair value measurements. SFAS No. 157 creates consistency and comparability in fair value measurements among the many accounting pronouncements that require fair value measurements, but does not require any new fair value measurements. The Company adopted SFAS No. 157 in 2008 for financial assets and liabilities and the adoption did not have a material impact on the Company. The effective date of this statement for nonfinancial assets and nonfinancial liabilities was deferred by FASB Staff Position FAS 157-2, "Effective Date of FASB Statement No. 157", and is now effective for fiscal years beginning after November 15, 2008. The adoption of SFAS No. 157 for nonfinancial assets and liabilities is not expected to have a material impact on the Company's financial statements.

In December 2007, the FASB issued SFAS No. 141(R), "Business Combinations". This Statement requires an acquirer to recognize the assets acquired, the liabilities assumed and any noncontrolling interest in the acquire at the acquisition date measured at their fair values as of that date. This Statement changes the accounting for acquisition-related costs and restructuring costs, now requiring those costs to be recognized separately from the acquisition. This Statement also makes various other amendments to the authoritative literature intended to provide additional guidance or to conform the guidance in that literature to that provided in this Statement. SFAS No. 141(R) shall be applied prospectively to business combinations for which the acquisition date is on or after the beginning of the first annual reporting period beginning on or after December 15, 2008 and early adoption is prohibited. The Company is currently evaluating the impact of the adoption of SFAS No. 141(R) but does not expect it to have a material impact on the Company's financial statements.

In December 2007, the FASB issued SFAS No. 160, "Noncontrolling Interests in Consolidated Financial Statements, an amendment of ARB No. 51". This Statement establishes accounting and reporting standards for the noncontrolling interest in a subsidiary (previously referred to as minority interest) and for the deconsolidation of a subsidiary. This Statement will be applied prospectively as of the beginning of the fiscal year in which this Statement is initially applied, except for the presentation and disclosure requirements, which will be applied retrospectively for all periods presented. This Statement is effective for fiscal years, and interim periods within those fiscal years, beginning on or after December 15, 2008, with early adoption prohibited. The Company is currently evaluating the impact of the adoption of SFAS No. 160.

In March 2008, the FASB issued SFAS No. 161, "Disclosures about Derivative Instruments and Hedging Activities – an amendment of FASB Statement No. 133". This Statement requires enhanced disclosures about an entity's derivative and hedging activities in order to provide adequate information about how those activities affect the entity's financial position, financial performance and cash flows.

This Statement is effective for fiscal years and interim periods beginning after November 15, 2008 with early application encouraged. The Company is currently evaluating the impact of the adoption of SFAS No. 161 but does not expect it to have a material impact on the Company's financial statements.

#### SAFE HARBOR STATEMENT

Certain information contained in this Form 10-Q, particularly information regarding future economic performance and finances, plans and objectives of management, is forward looking. In some cases, information regarding certain important factors that could cause actual results to differ materially from any such forward-looking statement appears together with such statement. In addition, the following factors, in addition to other possible factors not listed, could affect the Company's actual results and cause such results to differ materially from those expressed in forward-looking statements. These factors include: competition within the quick-service restaurant industry, which remains extremely intense, both domestically and internationally, with many competitors pursuing heavy price discounting; changes in economic conditions; changes in consumer perceptions of food safety; harsh weather, particularly in the first and fourth quarters; changes in consumer tastes; increases in inflation and food, labor and benefit costs; legal claims; risk inherent to international development (including currency fluctuations); the continued ability of the Company and its franchise legislation; changes in applicable accounting rules; the ability of the Company to successfully complete transactions designed to improve its return on investment; risks related to the execution of the Merger Agreement with Triarc or other factors set forth in Exhibit 99 attached hereto.

#### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

This information is incorporated by reference from the section titled "Market Risk" on page 23 of this Form 10-Q.

#### ITEM 4. CONTROLS AND PROCEDURES

- (a) The Company, under the supervision, and with the participation, of its management, including its Chief Executive Officer and Chief Financial Officer, performed an evaluation of the Company's disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934, as amended (the "*Exchange Act*")), as contemplated by Exchange Act Rule 13a-15(b). Based on that evaluation, the Company's Chief Executive Officer and Chief Financial Officer concluded, as of the end of the period covered by this report, that such disclosure controls and procedures were effective.
- (b) No change was made in the Company's internal control over financial reporting during the Company's last fiscal quarter that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

#### PART II: OTHER INFORMATION

#### ITEM 1. LEGAL PROCEEDINGS

The Company and its subsidiaries are parties to various legal proceedings arising in the ordinary course of business. Many of these are covered by the Company's self-insurance or other insurance programs. Reserves related to the resolution of legal proceedings are included in Accrued expenses—Other. It is the opinion of the Company that the ultimate resolution of such matters will not materially affect the Company's financial condition or earnings.

On April 25, 2008, a putative class action complaint was filed by Ethel Guiseppone, on behalf of herself and others similarly situated, against the Company, its directors, and Triarc and Trian Partners, in the Franklin County, Ohio Court of Common Pleas. A motion for leave to file an amended complaint was filed on June 19, 2008. The proposed amended complaint alleged breach of fiduciary duties arising out of the board of directors' search for a merger partner and out of its approval of the Merger Agreement on April 23, 2008, and failure to disclose material information related to the Merger in the Form S-4 that Triarc filed with the SEC. The proposed amended complaint sought certification of the proceeding as a class action; preliminary and permanent injunctions against disenfranchising the purported class and consummating the Merger; a declaration that the defendants breached their fiduciary duties; costs and attorneys fees; and any other relief the court deems proper and just.

Also on April 25, 2008, a putative class action and derivative complaint was filed by Cindy Henzel, on behalf of herself and others similarly situated, and derivatively on behalf of the Company, against the Company and its directors in the Franklin County, Ohio Court of Common Pleas. A motion for leave to file an amended complaint was filed on June 16, 2008. The proposed amended complaint alleges breach of fiduciary duties arising out of the board of directors' search for a merger partner and out of its approval of

the Merger Agreement on April 23, 2008, and failure to disclose material information related to the Merger in the Form S-4 that Triarc filed with the SEC. The proposed amended complaint seeks certification of the proceeding as a derivative and class action; an injunction against consummating the Merger and requiring the defendants to promptly hold an annual meeting and to seek another merger partner; rescission of any part of the Merger Agreement already implemented; a declaration that the defendants breached their fiduciary duties; costs and attorneys fees; and any other relief the court deems proper and just.

On May 22, 2008, a putative class action complaint was filed by Ronald Donald Smith, on behalf of himself and others similarly situated, against the Company and its directors in the Franklin County, Ohio Court of Common Pleas. A motion for leave to file an amended complaint was filed on June 30, 2008. The proposed amended complaint alleged breach of fiduciary duties arising out of the board of directors' search for a merger partner and out of its approval of the Merger Agreement on April 23, 2008, and failure to disclose material information related to the Merger in the Form S-4 that Triarc filed with the SEC. The proposed amended complaint sought certification of the proceeding as a derivative and class action; an injunction against consummating the Merger and requiring the defendants to promptly hold an annual meeting and to seek another merger partner; rescission of any part of the Merger Agreement already implemented; a declaration that the defendants breached their fiduciary duties; costs and attorneys fees; and any other relief the court deems proper and just.

On June 13, 2008, a putative class action complaint was filed by Peter D. Ravanis and Dorothea Ravanis, on behalf of themselves and others similarly situated, against the Company, its directors, and Triarc in the Supreme Court of the State of New York, New York County. An amended complaint was filed on June 20, 2008. The amended complaint alleges breach of fiduciary duties arising out of the board of directors' search for a merger partner and out of its approval of the Merger Agreement on April 23, 2008, and failure to disclose material information related to the Merger in the Form S-4 that Triarc filed with the SEC. The amended complaint seeks certification of the proceeding as a class action; preliminary and permanent injunctions against consummating the Merger; other equitable relief; attorneys fees; and any other relief the court deems proper and just. All parties to the *Ravanis* case have jointly requested that the court stay the action pending resolution of the Ohio cases.

On July 9, 2008, the parties to the three Ohio actions described above filed a stipulation and proposed order that would consolidate the cases, provide for the proposed amended complaint in the *Henzel* case to be the operative complaint in each of the cases, designate one law firm as lead plaintiffs' counsel, and establish an answer date for the defendants in the consolidated case. The court entered the order as proposed in all three cases on July 9, 2008.

The Company believes that the above proceedings are without merit and intends to vigorously defend them. While the Company does not believe that any such claims, lawsuits or regulations will have a material adverse effect on its financial condition or results of operations, unfavorable rulings could occur. Were an unfavorable ruling to occur, there exists the possibility of a material adverse impact on net income for the period in which the ruling occurs or for future periods or a delay in the consummation of the Merger Agreement.

#### ITEM 1A. RISK FACTORS

In addition to the other information set forth in this report, including information under the heading "Special Committee and the Announced Definitive Merger Agreement" in Part I, Item 2 above, the reader should carefully consider the factors discussed in the Company's Annual Report on Form 10-K, which could materially affect the Company's business, financial condition or future results. The risks described in the Company's Annual Report on Form 10-K are not the only risks facing the Company. Additional risks and uncertainties not currently known to the Company or that it currently deems to be immaterial also may materially adversely affect its business, financial condition and/or operating results.

In addition, the execution of the Merger Agreement may give rise to other risk factors, including:

#### Failure to complete the Merger for any reason could adversely affect the Company's stock price and the Company's future business and financial results.

Completion of the Merger is conditioned upon, among other things, the receipt of certain regulatory and antitrust approvals, including under the Hart-Scott-Rodino Antitrust Improvements Act of 1976, as amended, and approval of the Company's and Triarc's shareholders. On May 28, 2008, the United States Federal Trade Commission granted the Company's and Triarc's request for early termination of the Hart-Scott-Rodino Act waiting period. There is no assurance that the Company will receive the necessary approvals or satisfy the other conditions necessary for completion of the Merger. Failure to complete the Merger would prevent the Company from realizing its anticipated benefits. The Company will also incur transaction costs, whether or not the Merger is completed (including the incurrence of additional compensation expense to retain employees) and, under certain circumstances, may be required to pay an amount equal to \$10 million to Triarc if the Merger Agreement is terminated. In addition, the current market price of the Company's common shares may reflect a market assumption that the Merger will occur, and a failure to complete the Merger could result in the decline in the market price of the Company's common shares.

#### The Company's business could be adversely impacted by uncertainty related to the proposed Merger, whether or not the Merger is completed.

Whether or not the Merger is completed, the announcement and pendency of the Merger could impact or cause disruptions in the Company's business, which could have an adverse effect on the Company's results of operations, financial condition and success of the merger, including:

- the Company's employees may experience uncertainty about their future roles with the current and/or combined company, which might adversely affect the Company's ability to retain and hire managers and other employees;
- the attention of the Company's management may be directed toward the completion of the Merger and transaction-related considerations and may be diverted from the day-to-day business operations of the Company's business;
- the Company's franchisees may experience uncertainty about their relationship with the Company or the combined company following the Merger and these uncertainties may harm the Company's relationships with its franchisees and may impair the Company's ability to retain or attract franchisees; and
- existing and potential litigation in connection with the Merger.

#### The anticipated benefits of the Merger may not be realized fully or at all or may take longer to realize than expected.

The Merger involves the integration of two companies that have previously operated independently. Prior to announcement, the Company did not conduct any integration planning for the two companies. The two companies are devoting and will continue to devote significant management attention and resources to integrating the two companies. Delays in this process could adversely affect the combined company's business, financial results, financial condition and stock price. Even if the business operations are integrated successfully, there can be no assurance that this integration will result in the realization of the full benefits of synergies, cost savings, innovation and operational efficiencies that we currently expect from this integration or that these benefits will be achieved within the anticipated time frame.

#### Additional Information About the Merger and Where to Find It

In connection with the proposed merger, Triarc filed a Registration Statement on Form S-4 on June 2, 2008 with the SEC (Registration No. 333-151336) that includes a preliminary joint proxy statement of Triarc and Wendy's and that also constitutes a preliminary prospectus of Triarc. Triarc filed Amendment No. 1 and Amendment No. 2 to the Form S-4 with the SEC on July 11, 2008 and August 4, 2008, respectively. Before making any voting decision, Triarc and the Company urge shareholders to read the definitive joint proxy statement/final prospectus regarding the proposed Merger when it becomes available because it will contain important information. Triarc and the Company each will mail the definitive proxy statement/final prospectus to its shareholders. Shareholders and others may also obtain these documents, free of charge, from Triarc's website (www.triarc.com) under the heading "Investor Relations" and then under the item "SEC Filings and Annual Reports." Shareholders may also obtain these documents, free of charge, from the Company's website (www.wendys.com) under the tab "Investors" and then under the heading "SEC Filings."

#### **Proxy Solicitation**

Triarc, the Company and their respective directors, executive officers and certain other members of management and employees may be soliciting proxies from Triarc and the Company's shareholders in favor of the shareholder approvals required in connection with the Merger. Information regarding the persons who may, under the rules of the SEC, be considered participants in the solicitation of the Triarc and the Company's shareholders in connection with the shareholder approvals required in connection with the proposed Merger is set forth in the proxy statement/prospectus contained in the above-referenced Registration Statement on Form S-4, as amended. Shareholders and others can find information about Triarc's executive officers and directors in its Amendment No. 2 to its Form 10-K filed with the SEC on April 25, 2008. Shareholders and others can find information about Triarc's executive officers and directors in its Amendment No. 1 to its Form 10-K filed with the SEC on April 28, 2008. Additional information about Triarc's executive officers and directors and the Company's executive officers and directors can be found in the above-referenced Registration Statement on Form S-4, as amended. Shareholders and others can print copies of these documents from www.wendys-invest.com and www.triarc.com.

#### ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

There were no repurchases of common stock for the second quarter and year-to-date periods ended June 29, 2008.

#### ITEM 6. EXHIBITS

(a) Index to Exhibits on Page 29.

#### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

WENDY'S INTERNATIONAL, INC. (Registrant)

Date: August 6, 2008

Date: August 6, 2008

/s/ Kerrii B. Anderson

Kerrii B. Anderson Chief Executive Officer and President

/s/ Joseph J. Fitzsimmons

Joseph J. Fitzsimmons Executive Vice President, Chief Financial Officer and Treasurer

## WENDY'S INTERNATIONAL, INC. AND SUBSIDIARIES INDEX TO EXHIBITS

Exhibit <u>Number</u> 10(a)	Description Sample Stock Option Award Letter	Page No. 30
10(b)	Sample First Amendment to Indemnification Agreement between the Company and its directors and certain officers and employees	31 - 32
31(a)	Rule 13a-14(a)/15d-14(a) Certification of Chief Executive Officer	33
31(b)	Rule 13a-14(a)/15d-14(a) Certification of Chief Financial Officer	34
32(a)	Section 1350 Certification of Chief Executive Officer	35
32(b)	Section 1350 Certification of Chief Financial Officer	36
99	Safe Harbor Under the Private Securities Litigation Reform Act of 1995	37 - 38

The Company and its subsidiaries are parties to instruments with respect to long-term debt for which securities authorized under each such instruments do not exceed ten percent of the total assets of the Company and its subsidiaries on a consolidated basis. Copies of these instruments will be furnished to the Commission upon request.

(Current Date)

(Employee Name):

At the direction of the Compensation Committee (the "Committee") of the Board of Directors of the Company, you are hereby notified that the Committee has granted you a non-qualified stock option (the "Option") pursuant to the 2007 Stock Incentive Plan as adopted by the Company and as in effect on the date of the grant (the "Plan").

Except as described below, the Option is subject to the terms, conditions and restrictions of the Plan as in effect on the date of the grant. Copies of the Plan and current prospectus are enclosed. At the time or times you wish to exercise this Option in whole or in part, please refer to this letter and the provisions of the Plan dealing with methods and formalities of exercising your option.

Notwithstanding Section 6.6 of the Plan, the Options shall not become immediately and fully exercisable solely due to the consummation of the transaction contemplated in the Agreement and Plan of Merger, dated April 23, 2008, by and among the Company, Triarc Companies, Inc. and Green Merger Sub, Inc. If for any reason, you do not wish to receive the award and elect instead to have it irrevocably cancelled, contact Angie Walker to request a rejection form, which you may complete and fax back no later than\_\_\_\_\_\_, 20\_\_\_\_\_. If you choose to submit a rejection form, the rejection is irrevocable. If you have any questions regarding this stock option grant, please feel free to contact me.

Sincerely,

WENDY'S INTERNATIONAL, INC.

Karen F. Ickes Senior Vice President - Human Resources Services

#### First Amendment to Indemnification Agreement

This First Amendment to the Indemnification Agreement is made as of this \_\_\_\_\_\_ day of \_\_\_\_\_\_, 2008 by and between Wendy's International, Inc., an Ohio corporation (the "Company") and \_\_\_\_\_\_, an individual ("Indemnitee").

WHEREAS, the Company and Indemnitee entered into an Indemnification Agreement as of\_\_\_\_\_\_; and

WHEREAS, to avoid the negative consequences of a violation of Code section 409A, the Company and Indemnitee have agreed to amend the Indemnification Agreement, as set forth herein.

NOW, THEREFORE, the parties hereto agree to the addition of a new section 11.17 to read as follows:

11.17 **Special Rules for Reimbursements Subject to Code Section 409A.** Notwithstanding any other provision of this Agreement and solely to the extent that any payment or reimbursement of Indemnitee's expenses under this Agreement (including Expenses, judgments, fines and settlement amounts) would not be exempt from the requirements of Section 409A of the Internal Revenue Code ("Section 409A"), all of the following conditions shall apply:

(a) Indemnitee shall only be entitled to the payment or reimbursement of expenses incurred during the duration of this Agreement.

(b) The amount of expenses paid or reimbursed during one taxable year of Indemnitee shall not affect the amount of expenses eligible for payment or reimbursement in any other taxable year.

(c) Any reimbursement or required advancement of an expense shall be made on or before the last day of Indemnitee's taxable year following the taxable year in which the expense was incurred. Notwithstanding the foregoing, in the event of a bona fide dispute regarding Indemnitee's entitlement to reimbursement or advancement, reimbursement or advancement of an expense may be delayed to a later date if provided for under the preceding provisions of this Agreement, including Section 7, and permitted by the Treasury Regulations under Section 409A, including Treasury Regulation section 1.409A-3(g) (or any successor provision).

(d) The right to payment or reimbursement of expenses shall not be subject to liquidation or exchange for another benefit.

(e) The Company's obligation to provide any such payment or reimbursement of expenses shall be subject to Section 11.17(c) and further conditioned on the presentation by Indemnitee to the Company, no later than 75 days before the last day of Indemnitee's taxable year following the taxable year in which the expense was incurred, of appropriate documentation of the expenses for which reimbursement is being sought and any other documentation and

information as is reasonably available to Indemnitee and is reasonably necessary to determine whether and to what extent Indemnitee is entitled to indemnification.

Subject to Section 11.17(c), the Company shall advance all Expenses incurred by or on behalf of Indemnitee in connection with any Proceeding or any proceeding initiated by Indemnitee pursuant to Section 7 of this Agreement prior to the final disposition of such Proceeding upon presentation by Indemnitee, no later than 10 days before the last day of Indemnitee's taxable year following the taxable year in which the expense was incurred, of (x) appropriate documentation of the expenses for which reimbursement is being sought and (y) an undertaking by or on behalf of Indemnitee to repay such amount if it ultimately shall be determined that Indemnitee is not entitled to be indemnified by the Company. Any advance or undertaking pursuant to this provision shall not be secured, shall not bear interest and shall provide that, if Indemnitee has commenced or thereafter commences legal proceedings in a court of competent jurisdiction to secure a determination that Indemnitee should be indemnified under applicable law with respect to such proceeding, Indemnitee shall not be required to reimburse the Company for any advancement of expenses in respect of such proceeding until a final judicial determination is made with respect thereto (as to which all rights of appeal therefrom have been exhausted or lapsed).

Except to the extent specifically modified in this Section 11.17 for those reimbursement covered by this Section, the procedures for determining Indemnitee's entitlement to indemnification outlined in the preceding provisions of this Agreement, including Sections 5 and 7, shall apply.

IN WITNESS WHEREOF, the parties hereto have executed this First Amendment to the Indemnification Agreement effective as of the date first hereinabove written.

WENDY'S INTERNATIONAL, INC.

By:

GRANTEE

#### I, Kerrii B. Anderson, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Wendy's International, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 6, 2008

/s/ Kerrii B. Anderson

Name: Kerrii B. Anderson Title: Chief Executive Officer

#### I, Joseph J. Fitzsimmons, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Wendy's International, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 6, 2008

/s/ Joseph J. Fitzsimmons Name: Joseph J. Fitzsimmons

Title: Chief Financial Officer

#### Certification of CEO Pursuant to 18 U.S.C. Section 1350, As Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

This certification is provided pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, and accompanies the quarterly report on Form 10-Q (the "Form 10-Q") for the quarter ended June 29, 2008 of Wendy's International, Inc. (the "Issuer").

I, Kerrii B. Anderson, the Chief Executive Officer of Issuer certify that, to the best of my knowledge:

- (i) the Form 10-Q fully complies with the requirements of section 13(a) or section 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m(a) or 78o(d)); and
- (ii) the information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of the Issuer.

Dated: August 6, 2008

/s/ Kerrii B. Anderson

Name: Kerrii B. Anderson

A signed original of this written statement required by Section 906 has been provided to Wendy's International, Inc. and will be retained by Wendy's International, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

#### Certification of CFO Pursuant to 18 U.S.C. Section 1350, As Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

This certification is provided pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, and accompanies the quarterly report on Form 10-Q (the "Form 10-Q") for the quarter ended June 29, 2008 of Wendy's International, Inc. (the "Issuer").

I, Joseph J. Fitzsimmons, the Chief Financial Officer of Issuer certify that, to the best of my knowledge:

- (i) the Form 10-Q fully complies with the requirements of section 13(a) or section 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m(a) or 78o(d)); and
- (ii) the information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of the Issuer.

Dated: August 6, 2008

/s/ Joseph J. Fitzsimmons

Name: Joseph J. Fitzsimmons

A signed original of this written statement required by Section 906 has been provided to Wendy's International, Inc. and will be retained by Wendy's International, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

#### Safe Harbor Under the Private Securities Litigation Reform Act of 1995

The Private Securities Litigation Reform Act of 1995 (the "Act") provides a "safe harbor" for forward-looking statements to encourage companies to provide prospective information, so long as those statements are identified as forward-looking and are accompanied by meaningful cautionary statements identifying important factors that could cause actual results to differ materially from those discussed in the statement. Wendy's International, Inc. (the "Company") desires to take advantage of the "safe harbor" provisions of the Act.

Certain information in this Form 10-Q, particularly information regarding future economic performance and finances, and plans, expectations and objectives of management, is forward looking. The following factors, in addition to other possible factors not listed, could affect the Company's actual results and cause such results to differ materially from those expressed in forward-looking statements:

*Competition.* The quick-service restaurant industry is intensely competitive with respect to price, service, location, personnel and type and quality of food. The Company and its franchisees compete with international, regional and local organizations primarily through the quality, variety and value perception of food products offered. The number and location of units, quality and speed of service, attractiveness of facilities, effectiveness of advertising and marketing programs, and new product development by the Company and its competitors are also important factors. The Company anticipates that intense competition will continue to focus on pricing. Certain of the Company's competitors have substantially larger marketing budgets.

*Economic, Market and Other Conditions.* The quick-service restaurant industry is affected by changes in international, national, regional, and local economic conditions, consumer preferences and spending patterns, demographic trends, consumer perceptions of food safety, weather, traffic patterns, the type, number and location of competing restaurants, and the effects of war or terrorist activities and any governmental responses thereto. Factors such as inflation, food costs, labor and benefit costs, legal claims, and the availability of management and hourly employees also affect restaurant operations and administrative expenses. The ability of the Company and its franchisees to finance new restaurant development, improvements and additions to existing restaurants, and the acquisition of restaurants from, and sale of restaurants to franchisees is affected by economic conditions, including interest rates and other government policies impacting land and construction costs and the cost and availability of borrowed funds.

*Importance of Locations.* The success of Company and franchised restaurants is dependent in substantial part on location. There can be no assurance that current locations will continue to be attractive, as demographic patterns change. It is possible the neighborhood or economic conditions where restaurants are located could decline in the future, thus resulting in potentially reduced sales in those locations.

*Government Regulation.* The Company and its franchisees are subject to various federal, state, and local laws affecting their business. The development and operation of restaurants depend to a significant extent on the selection and acquisition of suitable sites, which are subject to zoning, land use, environmental, traffic, and other regulations. Restaurant operations are also subject to licensing and regulation by state and local departments relating to health, sanitation and safety standards, federal and state labor laws (including applicable minimum wage requirements, overtime, working and safety conditions, and citizenship requirements), federal and state laws which prohibit discrimination and other laws regulating the design and operation of facilities, such as the Americans with Disabilities Act of 1990. Changes in these laws and regulations, particularly increases in applicable minimum wages, may adversely affect financial results. The operation of the Company's franchisee system is also subject to regulation enacted by a number of states and rules promulgated by the Federal Trade Commission. The Company cannot predict the effect on its operations, particularly on its relationship with franchisees, of the future enactment of additional legislation regulating the franchise relationship. The Company's financial results could also be affected by changes in applicable accounting rules.

*Growth Plans*. The Company plans to increase the number of systemwide restaurants open or under construction. There can be no assurance that the Company or its franchisees will be able to achieve growth objectives or that new restaurants opened or acquired will be profitable.

The opening and success of restaurants depends on various factors, including the identification and availability of suitable and economically viable locations, sales levels at existing restaurants, the negotiation of acceptable lease or purchase terms for new locations, permitting and regulatory compliance, the ability to meet construction schedules, the financial and other development capabilities of franchisees, the ability of the Company to hire and train qualified management personnel, and general economic and business conditions.

International Operations. The Company's business outside of the United States is subject to a number of additional factors, including international economic and political conditions, differing cultures and consumer preferences, currency regulations and fluctuations, diverse government regulations and tax systems, uncertain or differing interpretations of rights and obligations in connection with international franchise agreements and the collection of royalties from international franchisees, the availability and cost of land and

construction costs, and the availability of experienced management, appropriate franchisees, and joint venture partners. Although the Company believes it has developed the support structure required for international growth, there is no assurance that such growth will occur or that international operations will be profitable.

*Disposition of Restaurants.* The disposition of company operated restaurants to new or existing franchisees is part of the Company's strategy to develop the overall health of the system by acquiring restaurants from, and disposing of restaurants to, franchisees where prudent. The realization of gains from future dispositions of restaurants depends in part on the ability of the Company to complete disposition transactions on acceptable terms.

Transactions to Improve Return on Investment. The sale of real estate previously leased to franchisees is generally part of the program to improve the Company's return on invested capital. There are various reasons why the program might be unsuccessful, including changes in economic, credit market, real estate market or other conditions, and the ability of the Company to complete sale transactions on acceptable terms and at or near the prices estimated as attainable by the Company.

*Execution of the Merger Agreement with Triarc Companies, Inc.* The execution of the Merger Agreement with Triarc may give rise to other risk factors, including the satisfaction of the conditions to consummation of the merger, including the approval of the merger agreement by shareholders of both companies and all required regulatory approvals; the occurrence of any event, change or other circumstance that could give rise to the termination of the Merger Agreement, including a termination under circumstances that could require the Company to pay a \$10 million expense reimbursement to Triarc; the amount of the costs, fees, expenses and charges related to the merger, including the incurrence of additional compensation expense to retain employees; the effect of the announcement of the merger may not be completed in a timely manner or at all, which may adversely affect the Company's business and the price of its common shares; the potential adverse effect on the Company's business, properties and operations because of certain covenants in the merger agreement, the risk that the Company may be subject to litigation in connection with the merger; and risks related to diverting management's attention from the Company's ongoing business operations.

Readers are cautioned not to place undue reliance on forward-looking statements, which speak only as of the date thereof. The Company undertakes no obligation to publicly release any revisions to the forward-looking statements contained in this Form 10-Q, or to update them to reflect events or circumstances occurring after the date this Form 10-Q was first furnished to shareholders, or to reflect the occurrence of unanticipated events.

38

Created by 10KWizard www.10KWizard.com