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This presentation contains forward-looking statements within the meaning of The Private Securities Litigation Reform Act of 1995 that are based on management's current expectations and assumptions. These forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from the potential results discussed in the forward-looking statements. In particular, our predictions about future net sales and earnings could be affected by a variety of factors, including: competitive dynamics in the consumer foods industry and the markets for our products, including new product introductions, advertising activities, pricing actions and promotional activities of our competitors; actions of competitors other than as described above; economic conditions, including changes in inflation rates, interest rates or tax rates; product development and innovation; consumer acceptance of new products and product improvements; consumer reaction to pricing actions and changes in promotion levels; acquisitions or dispositions of businesses or assets; changes in capital structure; changes in laws and regulations, including changes in accounting standards and labeling and advertising regulations; changes in customer demand for our products; effectiveness of advertising, marketing and promotional programs; changes in consumer behavior, trends and preferences, including weight loss trends; consumer perception of health-related issues, including obesity; changes in purchasing and inventory levels of significant customers; fluctuations in the cost and availability of supply chain resources, including raw materials, packaging and energy; benefit plan expenses due to changes in plan asset values and/or discount rates used to determine plan liabilities; foreign economic conditions, including currency rate fluctuations; and political unrest in foreign markets and economic uncertainty due to terrorism or war. The company undertakes no obligations to publicly revise any forward-looking statements to reflect future events or circumstances.

GENERAL MILLS

# 2006 Review
# 2007 Outlook

**Steve Sanger**
*Chairman and*
*Chief Executive Officer*

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# NEW PHASE OF GROWTH
# LONG-TERM MODEL

| | CGR |
|---|---|
| Net Sales Growth Rate | Low Single Digit |
| Segment Operating Profit Growth Rate | Mid Single Digit |
| Diluted EPS Growth Rate | High Single Digit |

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# NEW CORPORATE INCENTIVE GRID TARGETS GROWTH & RETURN

Key Metrics

Net Sales

Operating Profit

Diluted Earnings Per Share

Improvement in Return on Capital

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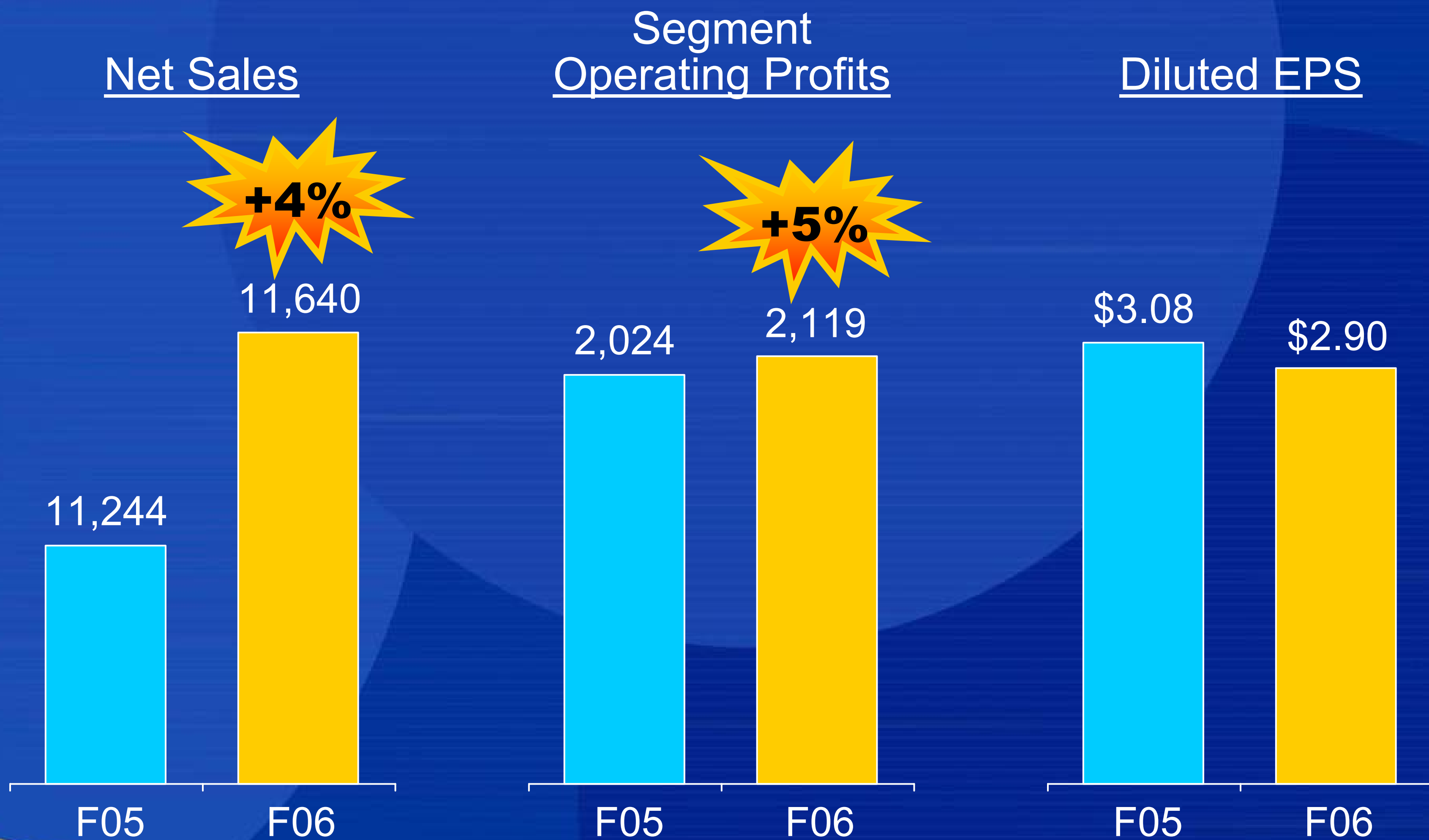
# GROWTH IN FISCAL 2006

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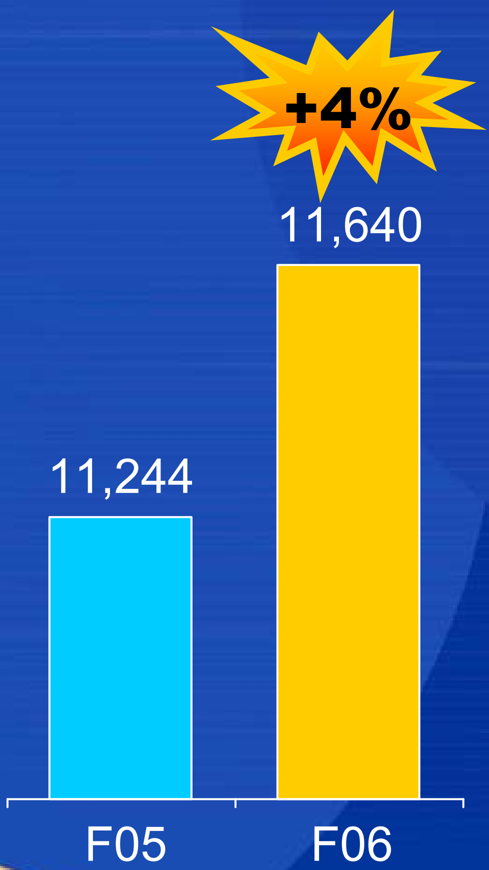
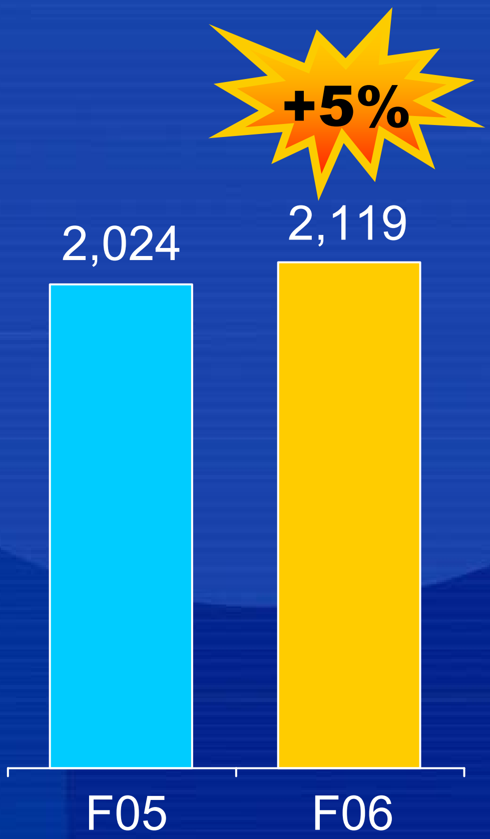
# GROWTH IN FISCAL 2006

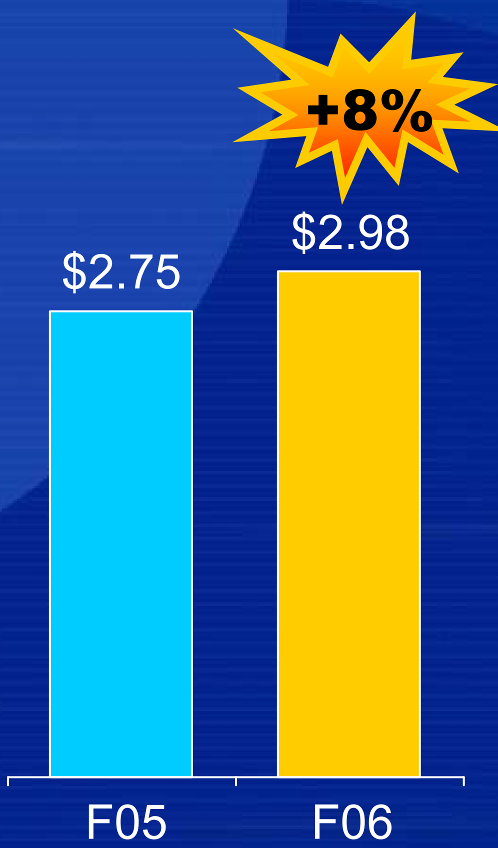
Net Sales




Segment Operating Profits




Diluted EPS (Non GAAP)*




• Excludes CoCo Accounting Impact, 2005 SVE/Lloyd's gain and bond buyback

See slide 95 for reconciliation

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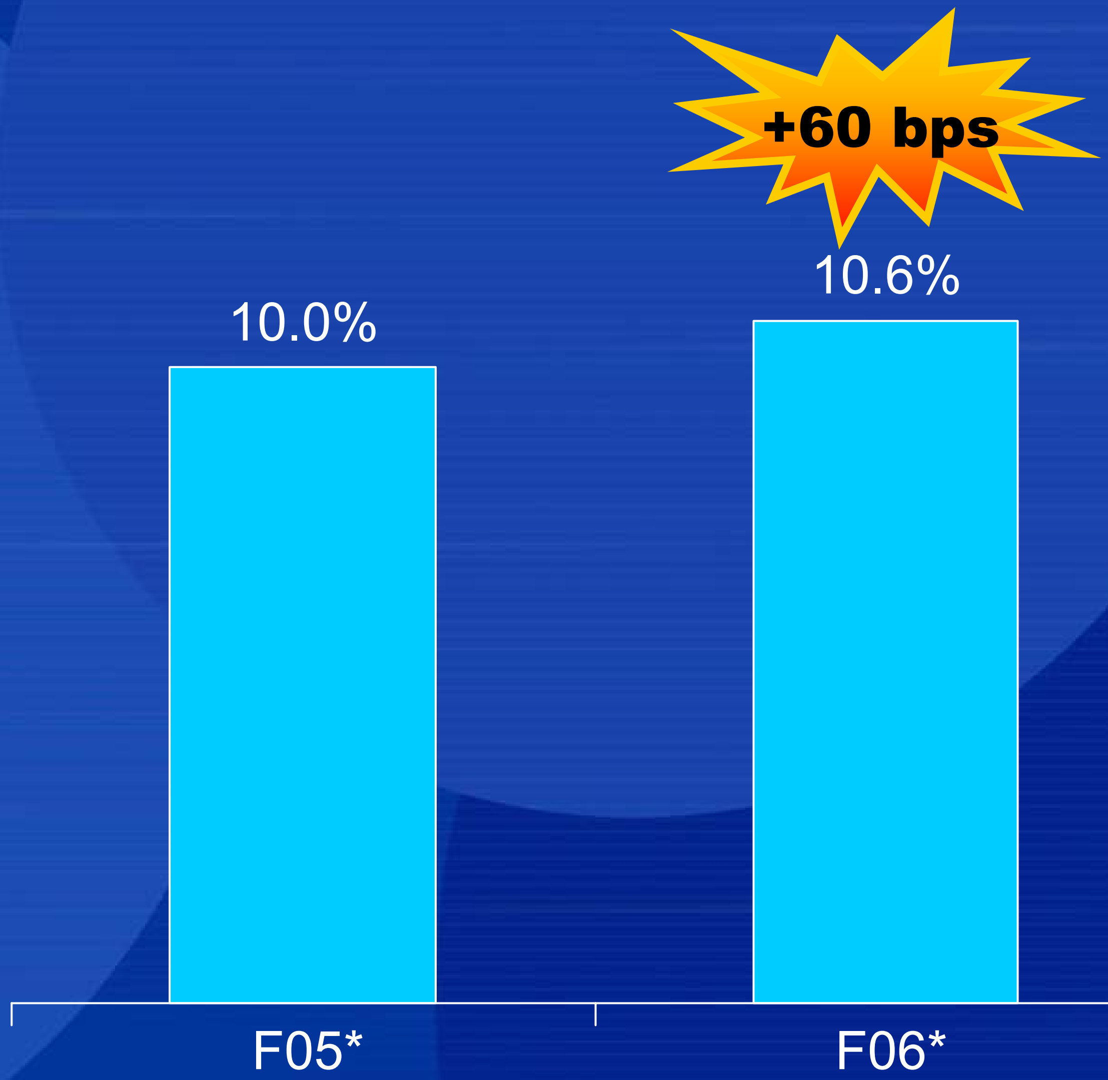
# RETURN ON AVERAGE TOTAL CAPITAL




• Excludes 2005 SVE/Lloyd's gain and bond buyback
See slide 97 for reconciliation

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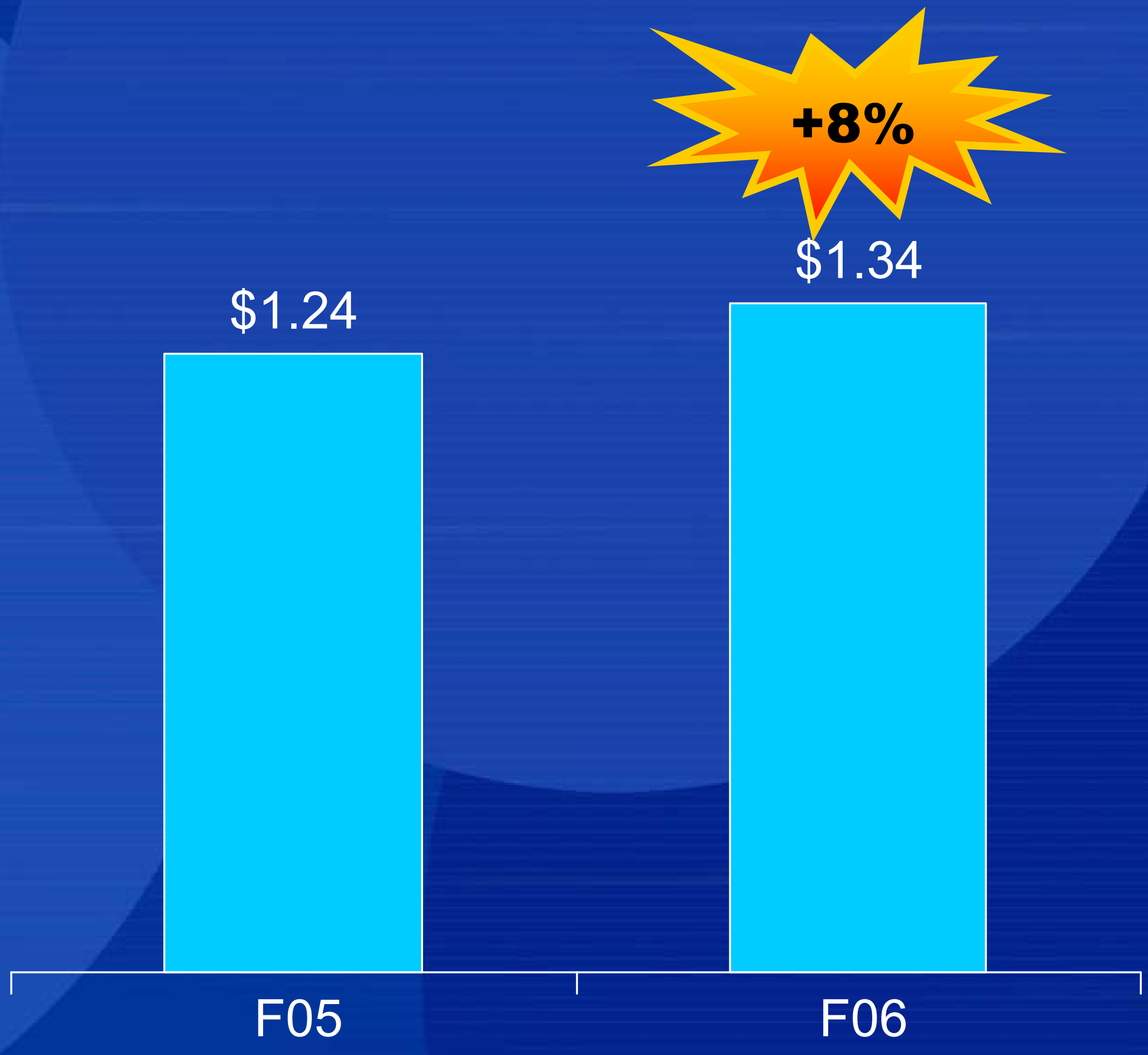
# DIVIDEND GROWTH



# CASH RETURNED TO SHAREHOLDERS FISCAL 2006

| | |
|---|---|
| Dividends | $485 Million |
| Share Repurchases | $885 Million |
| 19MM Shares | |
| $47 Average Price | |
| Total Cash | $1,370 Million |

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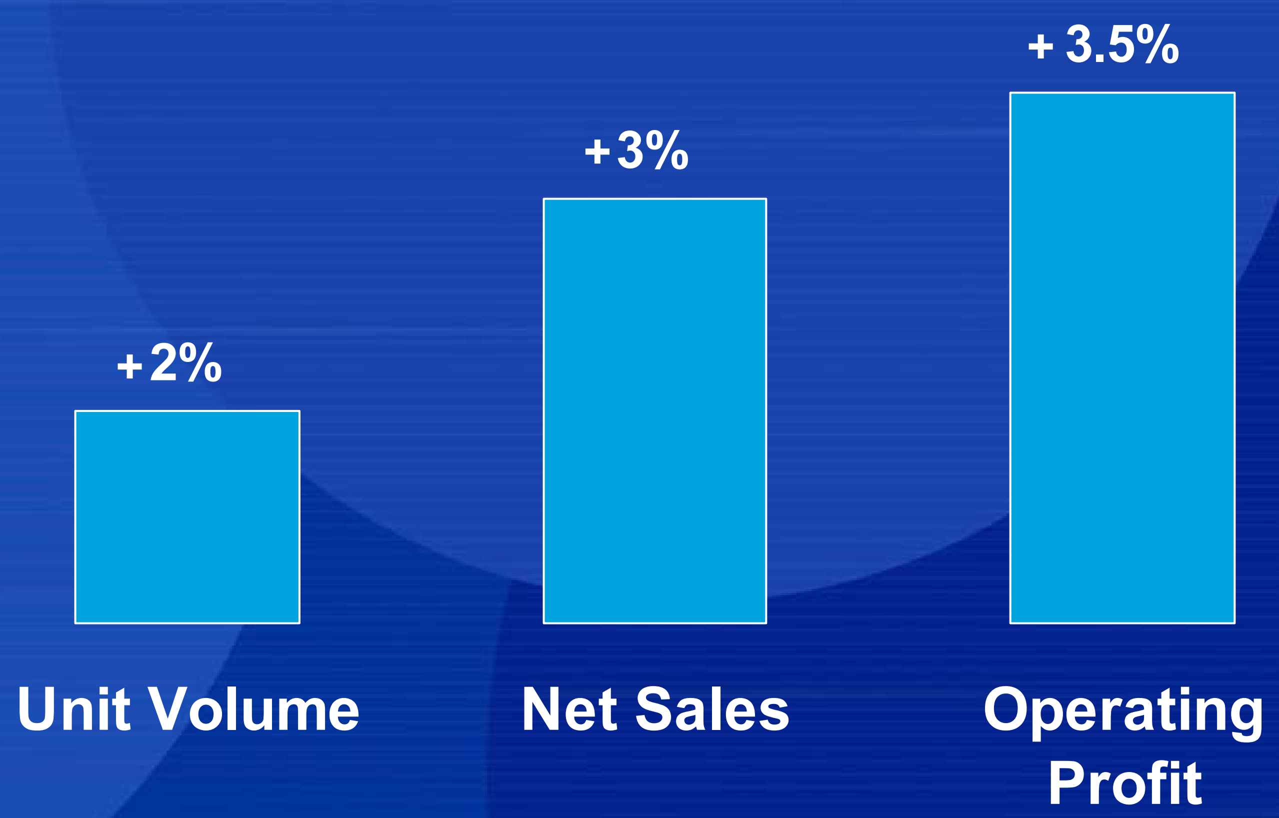
# U.S. RETAIL SEGMENT
# 2006 OPERATING PERFORMANCE

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# SHARE GAINS IN KEY RETAIL CATEGORIES

| | $ Share | 2006 Share Change |
|---|---|---|
| Dessert Mixes | 40% | +2.3 pts. |
| Ready-to-serve Soup | 30% | +2.2 pts. |
| Refrigerated Yogurt | 38% | +1.5 pts. |
| Dinner Mixes | 72% | +1.2 pts. |
| Refrigerated Dough | 69% | -0.6 pts. |
| Cereal | 29% | -1.1 pts. |

Source: ACNielsen Plus Wal★Mart

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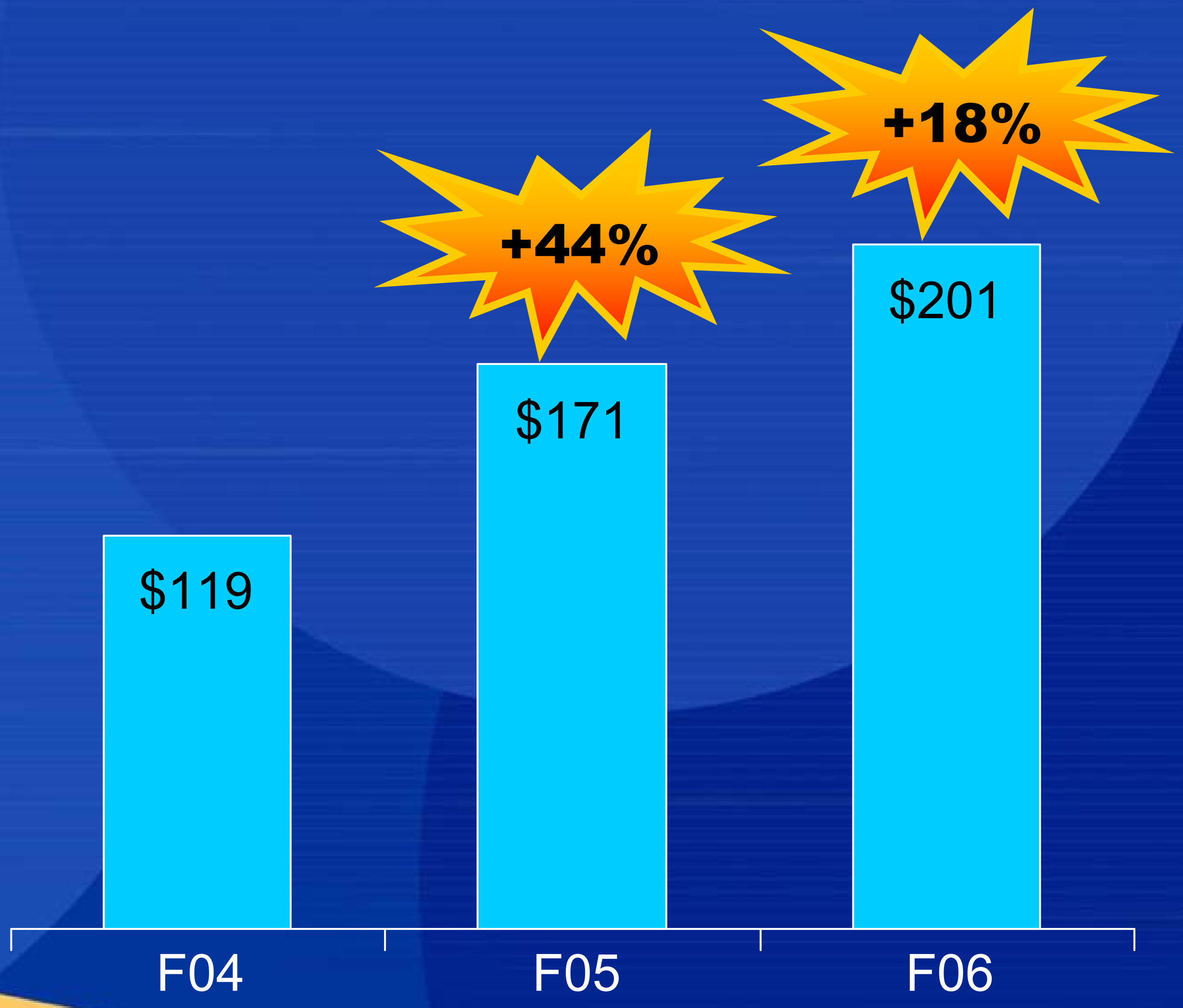
# ANOTHER YEAR OF DOUBLE-DIGIT GROWTH IN INTERNATIONAL

**(Operating Profit, $ in Millions)**

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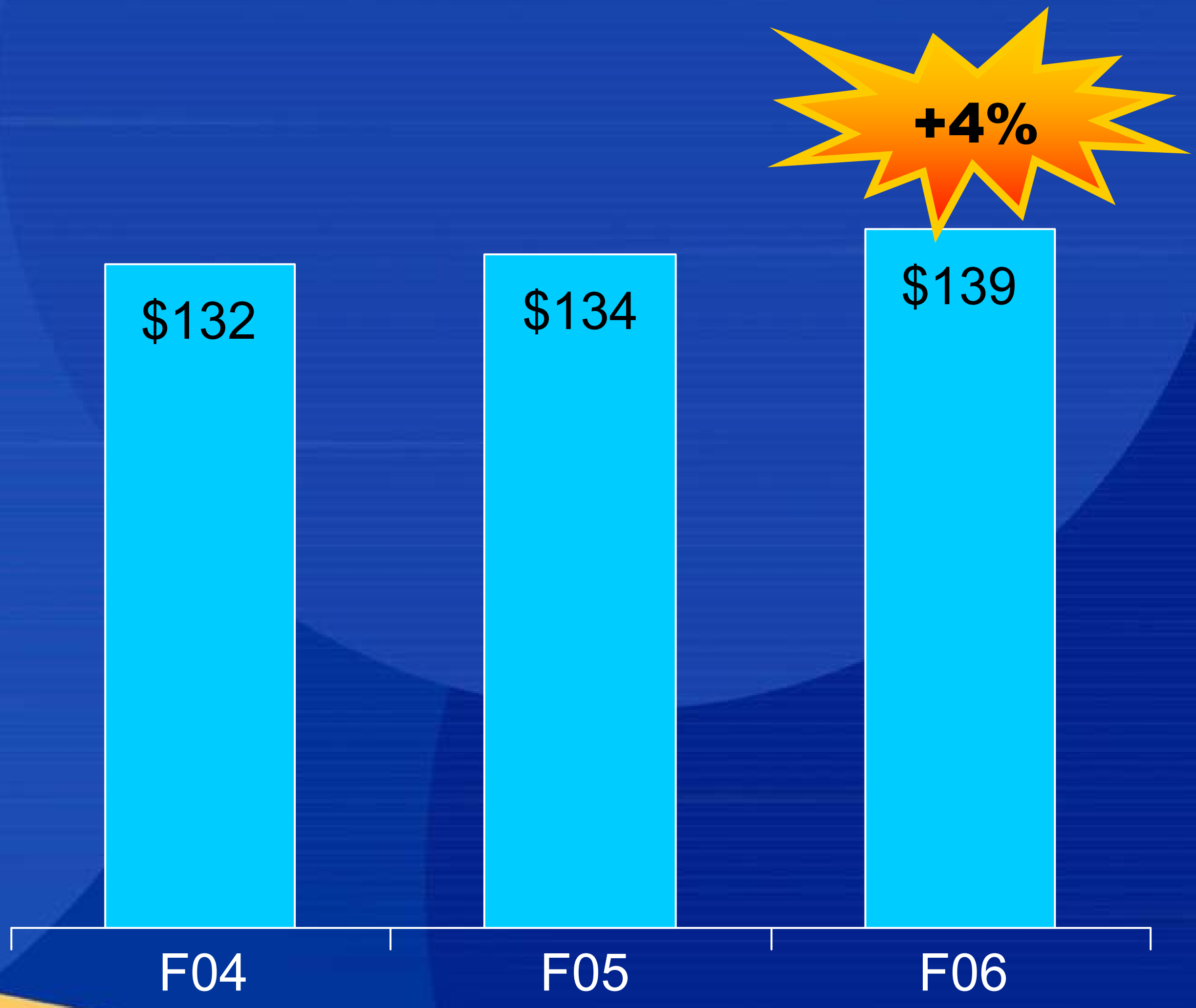
# RENEWED PROFIT GROWTH FOR BAKERIES & FOODSERVICE
## (Operating Profit, $ in Millions)

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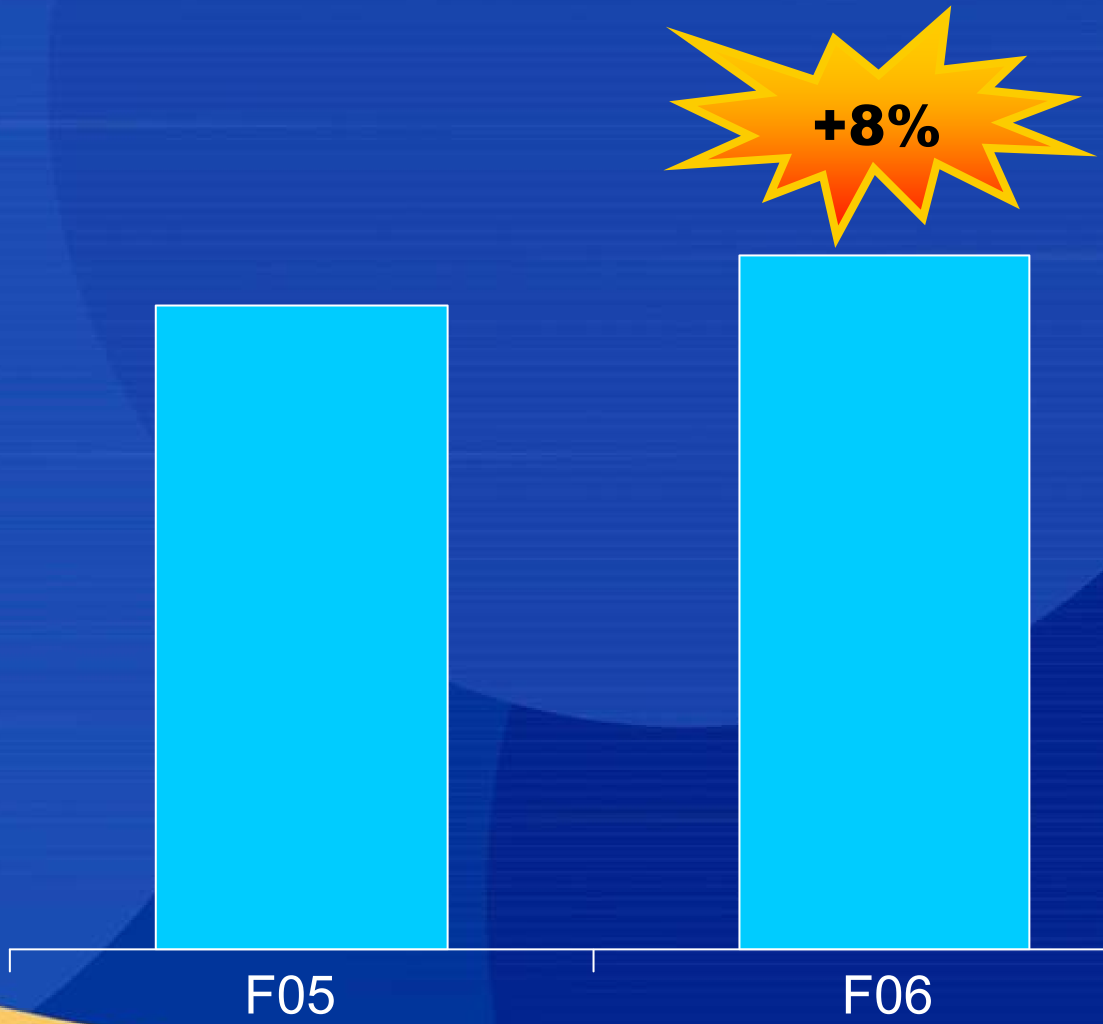
# INVESTED IN OUR BRANDS
## (U.S. Retail Media Spending)




Double-Digit Increase in $2^{nd}$ Half

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# INVESTED IN OUR PEOPLE


- **Training Magazine**
  *"Top 100 Companies for Training"*
- **Fortune**
  *"100 Best Companies to Work for"*
- **Working Mother Magazine**
  *"100 Best Companies"*
- **Latina Style Magazine**
  *"50 Best Companies in U.S. for Latinas"*
- **Business Ethics**
  *"100 Best Corporate Citizens"*

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# FISCAL 2007 OUTLOOK

- Strong New Product Line-up
- Established Business Momentum
- Lower Rate of Input Cost Inflation

- Low Single-digit Net Sales Growth
- Mid Single-digit Operating Profit Growth

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# FISCAL 2007 OUTLOOK

- EPS Growth Will Reflect:
  - Higher Interest Expense
  - Higher Tax Rate
  - Option Expense

Guidance: $3.03 - $3.08 including 11¢ to 12¢ incremental expense for stock-based compensation

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# TODAY'S AGENDA

- Fiscal 2006 Results
- Fiscal 2007 Financial Plans
- 2007 Business Update
- Questions

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# 2006 Financial Review
# 2007 Plan Highlights

**Jim Lawrence**
*Vice Chairman,*
*Chief Financial Officer*

GENERAL MILLS

# FOURTH QUARTER 2006 FINANCIAL SUMMARY

**($ in Millions, except per share)**

| | | Change vs. LY |
|---|---|---|
| Net Sales | $2,845 | +5% |
| Segment Operating Profit | 493 | +5% |
| Net Earnings | 222 | -52% |
| Diluted EPS | .61 | -46% |
| Diluted EPS excluding CoCos, 2005 Divestiture Gain and Bond Buyback | .61 | +5% |

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# FOURTH QUARTER 2006 TOPLINE PERFORMANCE

| | Unit Volume | Net Sales |
|---|---|---|
| U.S. Retail | +3% | +5% |
| International | +1% | +4% |
| Bakeries & Foodservice | +1% | +5% |
| Total Operations | +3% | +5% |

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# FOURTH QUARTER 2006 SEGMENT OPERATING PROFIT

### ($ in Millions)

| | $ | % Change vs. LY |
|---|---|---|
| U.S. Retail | $408 | +8% |
| International | 47 | -13% |
| Bakeries & Foodservice | 38 | -5% |
| Total Operations | $493 | +5% |

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# FOURTH QUARTER 2006
# OTHER INCOME STATEMENT ITEMS

| | $ in MM |
|---|---|
| Restructuring Expense (Pre-tax) | (14) |
| Corporate Unallocated Expense (Pre-Tax) | (65) |
| Tax Adjustment | 11 |
| CPW Restructuring (in JV line) | (8) |

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# FISCAL 2006 RESULTS
## ($ in Millions, except per share data)

| | $ | Change vs. LY |
|---|---|---|
| Net Sales | $11,640 | +4% |
| Segment Operating Profit | 2,119 | +5% |
| Earnings After Tax | 1,090 | -12% |
| Diluted EPS | 2.90 | -6% |
| Diluted EPS excluding CoCos, 2005 Divestiture Gain, and Bond Buyback | 2.98 | +8% |

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# COMPONENTS OF NET SALES GROWTH


✓ ***All 3 Operating Segments Recorded Net Sales Gains***

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# U.S. RETAIL DIVISIONS NET SALES GROWTH
## ($ in Millions)

| | 2006 Net Sales | % Change |
|---|---|---|
| Big G Cereals | $1,854 | -1% |
| Meals | 1,794 | +7% |
| Pillsbury | 1,538 | -1% |
| Yoplait | 1,096 | +14% |
| Snacks | 956 | +5% |
| Baking Products | 643 | +6% |
| Other | 143 | NM |
| Total U.S. Retail | $8,024 | +3% |

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# RETAIL TAKE-AWAY
## Dollar Sales, ACNielsen plus Wal★Mart

| | F06 % Change |
|---|---|
| **Composite Retail Sales** | **+4%** |
| Grain Snacks | +15% |
| Salty Snacks | +14 |
| Refrigerated Yogurt | +14 |
| Ready-to-serve Soup | +12 |
| Dessert Mixes | +7 |
| Refrigerated Baked Goods | +3 |
| Cereal | Flat |
| Dinner Mixes | -1 |
| Fruit Snacks | -6 |

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# NET SALES HIGHLIGHTS FOR INTERNATIONAL AND B&FS

- B&FS Net Sales Up 2% in 2006
  - Foodservice distributor volume gains on cereal, snacks and yogurt
  - Convenience store volume up double-digit
- International Sales Up 6% in 2006
  - Foreign exchange contributed 1 pt. of growth
  - 4% unit volume increase included gains in all regions

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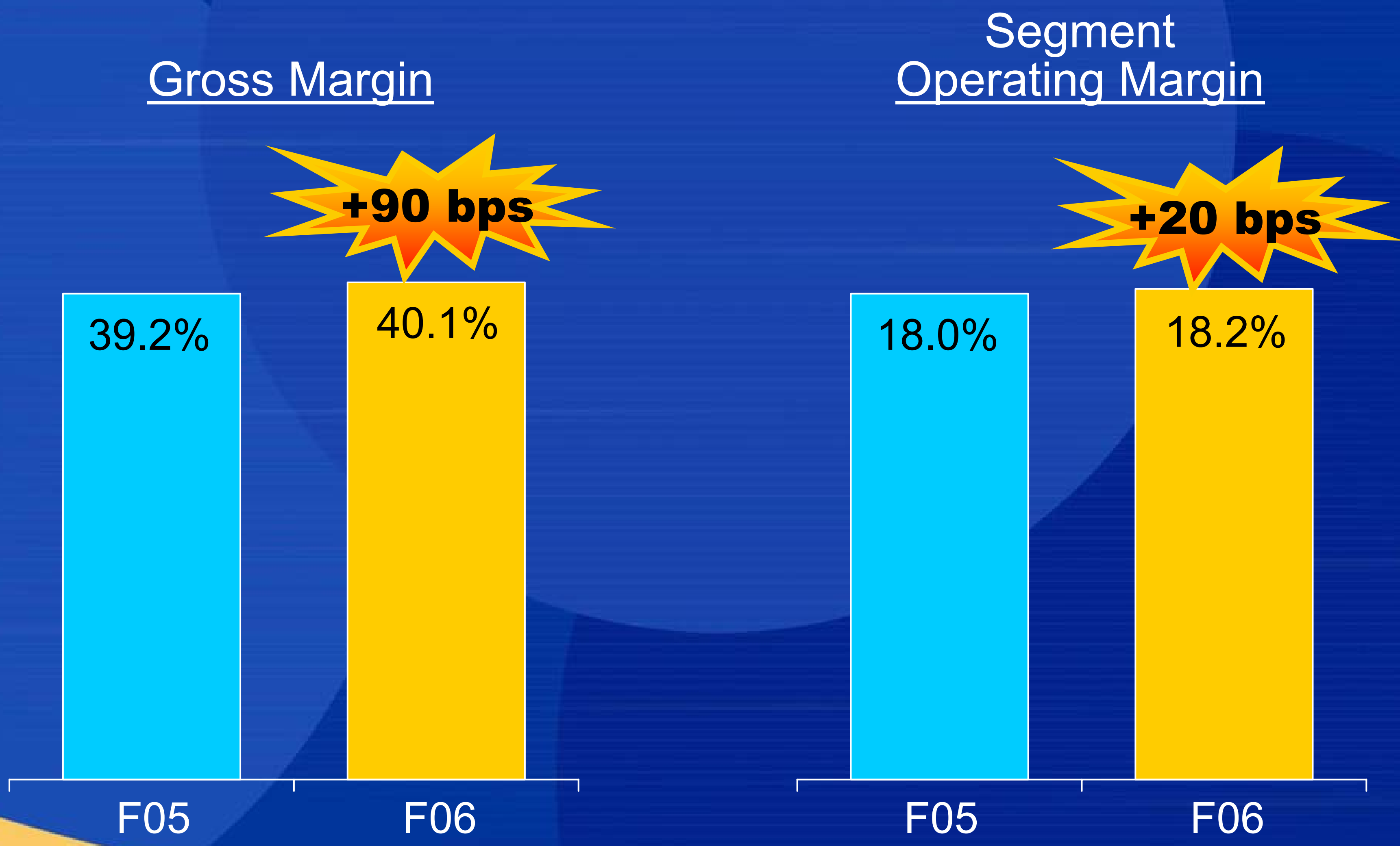
# MARGIN EXPANSION IN 2006



# WHAT DROVE CORPORATE UNALLOCATED EXPENSE INCREASE?
## ($ in Millions)

| F05 | F06 | Change |
|---|---|---|
| $32 | $123 | $91 |

| | |
|---|---|
| Employee Benefits, including Incentives | $61 |
| Environmental Reserve | $23 |
| Low-income Housing Write-off | $10 |

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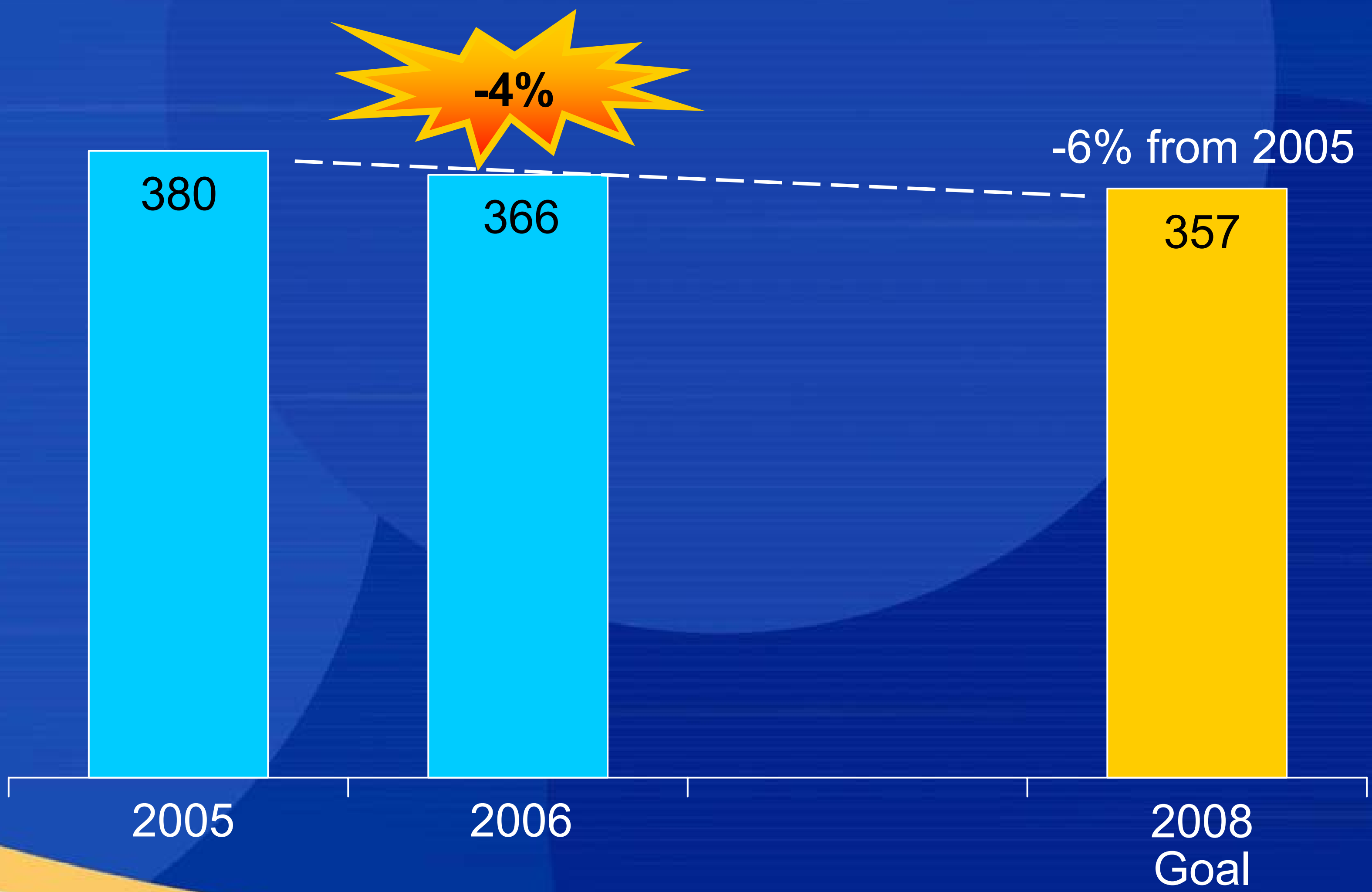
# JOINT VENTURE RESULTS


- After Tax Earnings of $64MM
  - CPW results include restructuring expenses of $8MM after tax
  - Ongoing JV earnings grew 18 percent before restructuring expense

# AVERAGE SHARES OUTSTANDING*




* Excludes CoCo Impact

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# GENERAL MILLS
# LONG-TERM GROWTH MODEL

| | CGR |
|---|---|
| Net Sales Growth Rate | Low Single Digit |
| Operating Profit Growth Rate | Mid Single Digit |
| Diluted EPS Growth Rate | High Single Digit |
| + Dividend Yield | |
| Total Shareholder Return | Double Digit |

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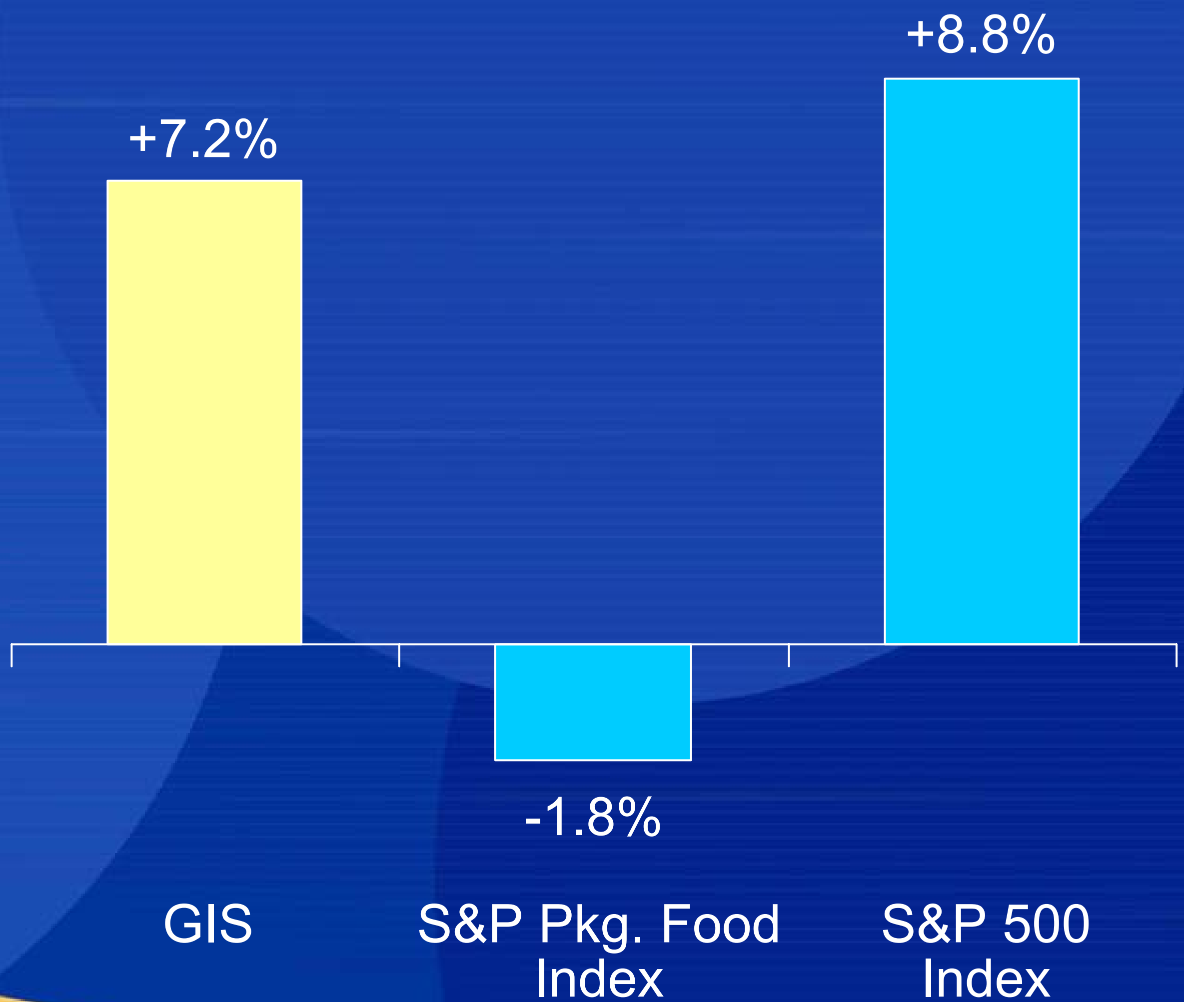
# FISCAL 2006
# TOTAL RETURN TO SHAREHOLDERS

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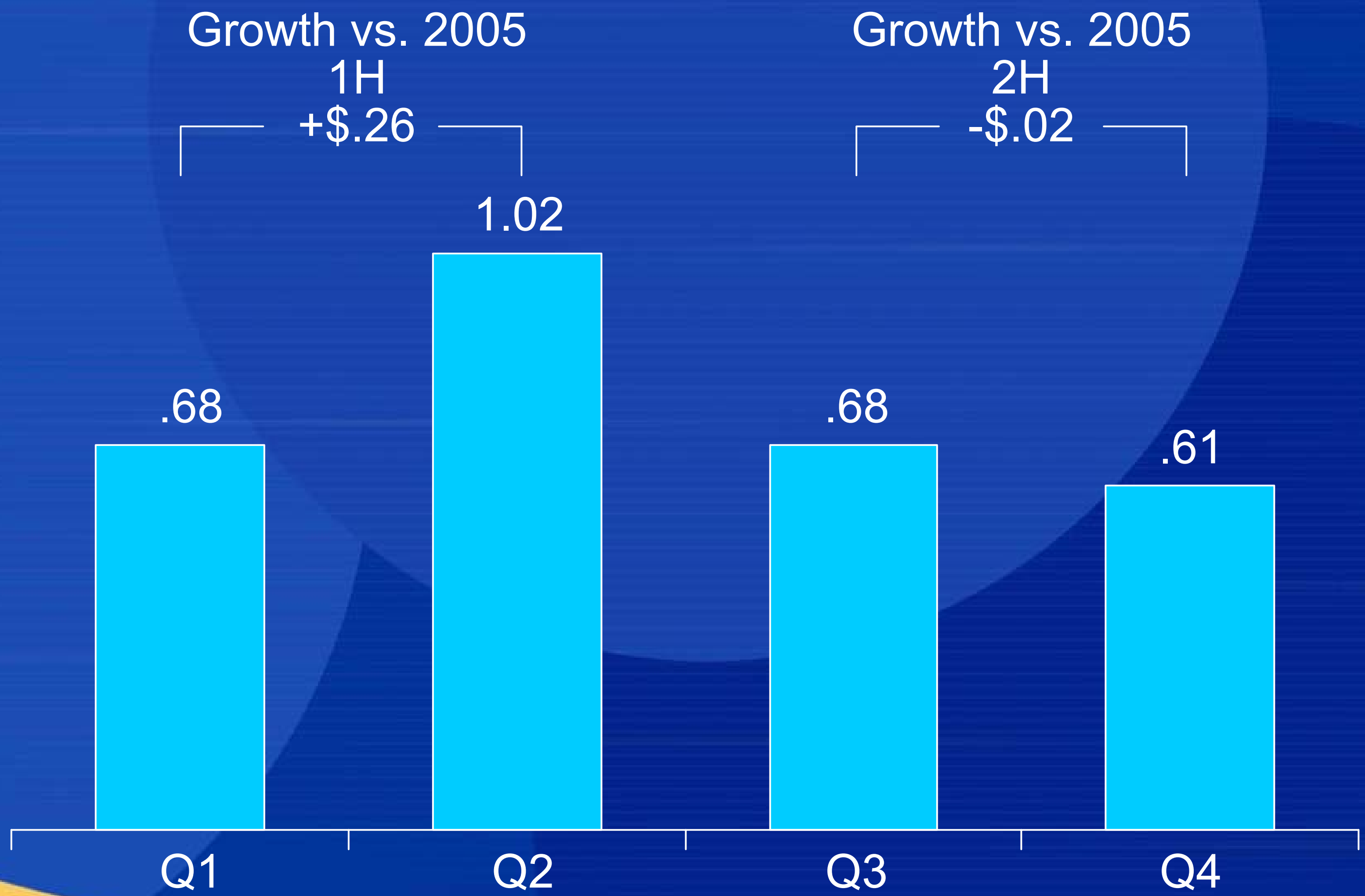
# FISCAL 2006
# EPS GROWTH (Non-GAAP)*




• Excludes CoCo Accounting Impact,
2005 SVE/Lloyd's gain and bond buyback
See slide 96 for reconciliation

GENERAL MILLS

# FISCAL 2006
# COST PRESSURES: A TALE OF TWO HALVES
## ($ in Millions)

| | Increase vs. Prior Year | |
|---|---|---|
| | 1st Half | 2nd Half |
| Commodities | +30 | +40 |
| Fuel-related Costs | +45 | +55 |
| Employee Benefits, Including Incentives | +30 | +65 |

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# FISCAL 2007 OUTLOOK

- Commodity and Fuel Inflation of $145 Million
  - Greater Increase in First Half
- Benefits Expense Up Again, But Well Below F06 Increase
- Stock Options Expense Beginning in Q1
  - Half in First Quarter

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# 2007 GUIDANCE SUMMARY
## ($ in Millions, Except per Share)

| | 2006 Results | | 2007 Guidance |
|---|---|---|---|
| Net Sales | $11,640 | → | Up Low Single Digit |
| Segment Op Profits | $2,119 | → | Up Mid Single Digit |
| Restructuring Expense | $(30) | → | Less |
| Corp. Unallocated Expense | $(123) | → | Flattish |
| Stock Option Expense | None | → | 11 to 12 cents per share |
| Interest Expense | $(399) | → | $(439) |
| Tax Rate | 34.5% | → | 35.3 – 35.8% |
| JV Income (A/T) | $64 | → | Up, including CPW restructuring costs |
| Avg. Diluted Shares | 379 | → | Down from 366MM excl. CoCos |
| EPS | $2.90 | → | $3.03 – 3.08 |
| EPS, excluding CoCos | $2.98 | → | $3.03 – 3.08 |

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# PENSION/RETIREE MEDICAL EXPENSE
## ($ in Millions)

| | |
|---|---|
| F06 Actual | $22 |
| - Benefit of Strong Asset Returns | |
| - Return on Plan Assets: 16% | |
| - Funded Status of Pensions: 125% | |
| F07 Estimate | $10 |
| - Union Benefits Increase | |
| - Increasing Health Care Costs | |

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# FISCAL 2007
# FINANCIAL PLAN HIGHLIGHTS

- Continue Disciplined Use of Cash
  - CapEx Target in Line with D&A
  - Dividend Increase
  - Ongoing Share Repurchase
- Further Improve Return on Capital

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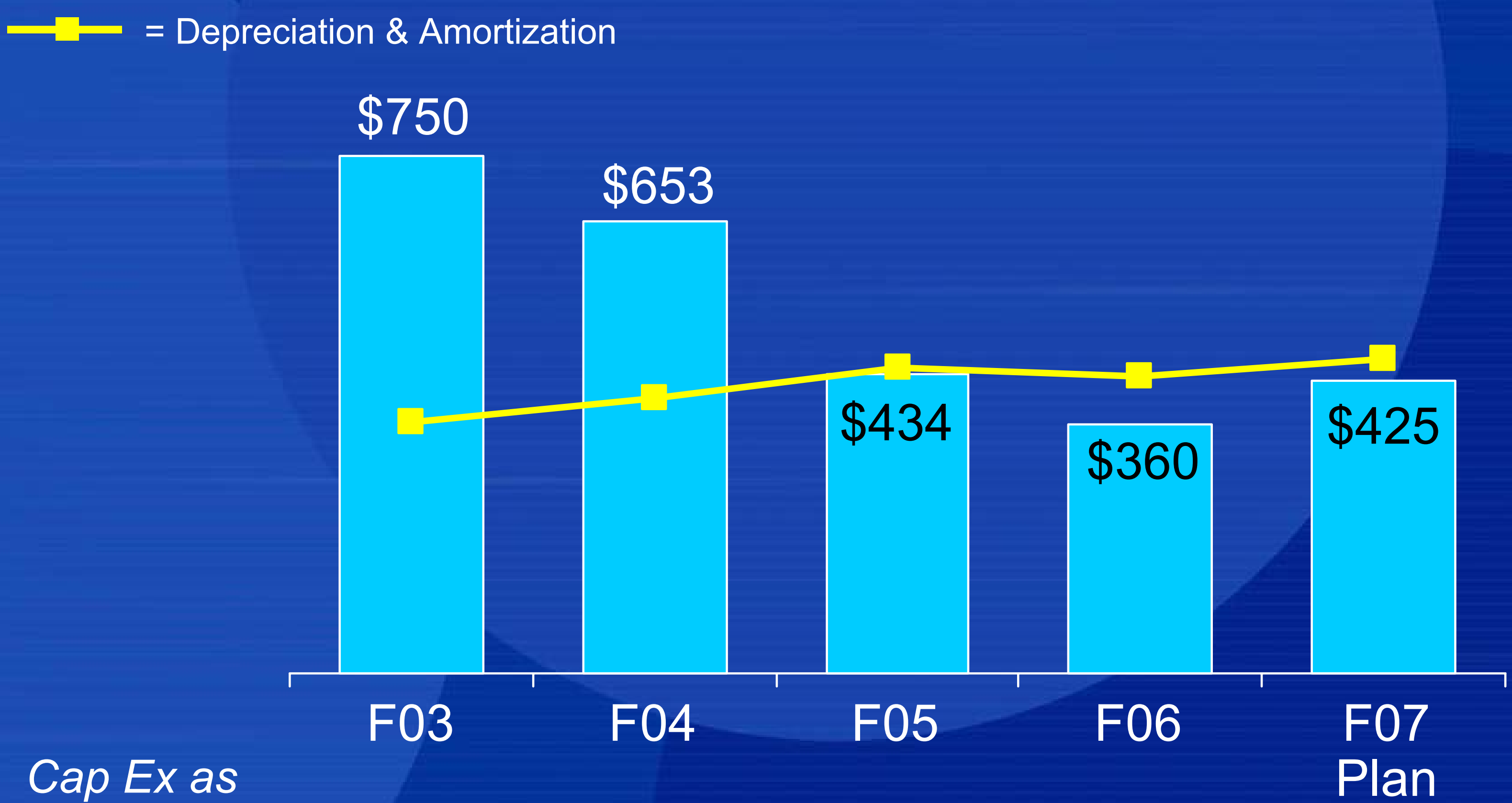
# CAPITAL EXPENDITURES




| | F03 | F04 | F05 | F06 | F07 Plan |
|---|---|---|---|---|---|
| *Cap Ex as Percent of Net Sales* | *7.1%* | *5.9%* | *3.9%* | *3.1%* | *<4%* |

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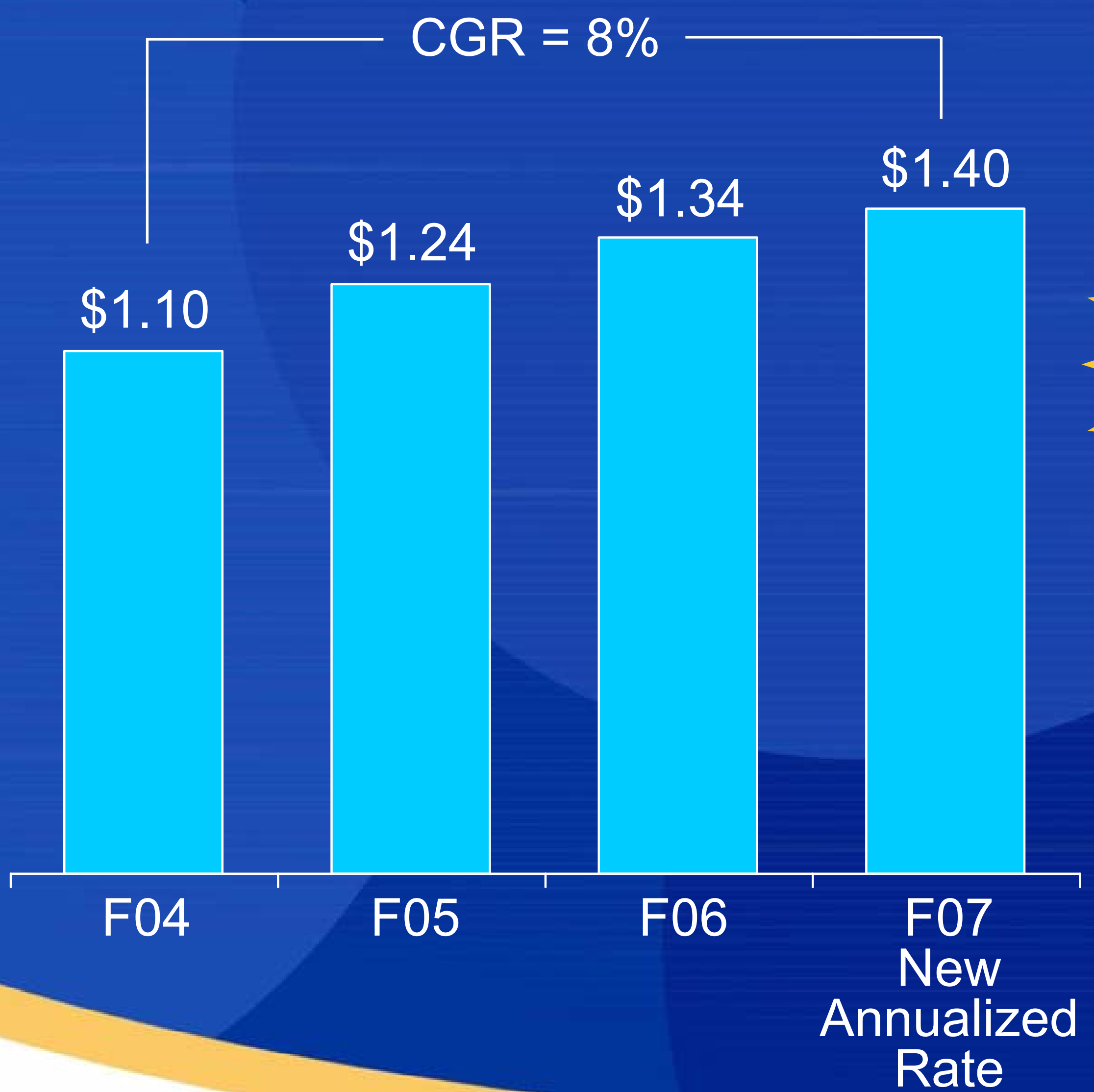
# DIVIDEND INCREASE




F06 Dividend Payout = 45%

Current Yield = 2.7%

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# ONGOING SHARE REPURCHASES

- On Average, Target is 2% Annual Reduction in Net Shares Outstanding
  - Includes shares issued via option exercises
  - Includes Fiscal 2008 Lehman notes transaction

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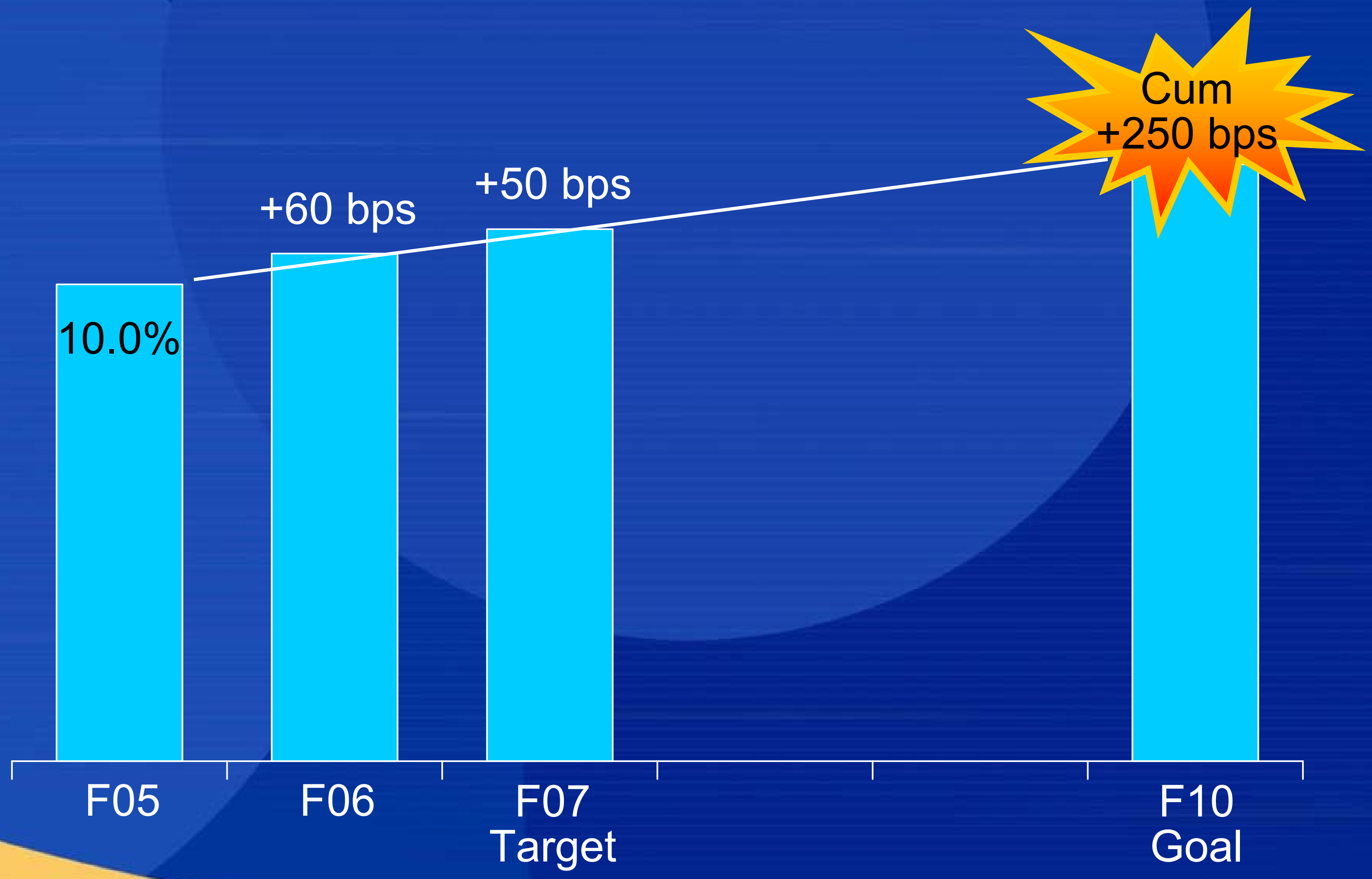
# RETURN ON CAPITAL IMPROVEMENT



# FINANCIAL SUMMARY

- Solid 2006 Fourth Quarter Results
- Annual Growth and Returns Consistent with Long-term Model
- 2007 Financial Plan Targets Continued Growth and Disciplined Cash Use

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# 2007
# Business Update


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# 2007 OPERATING PERFORMANCE KEY OBJECTIVES

- Renew Net Sales Growth for Big G and Pillsbury
- Achieve Stronger Contribution from New Products
- Capitalize on Opportunities in New Channels and International Markets
- Continue to Expand Margins

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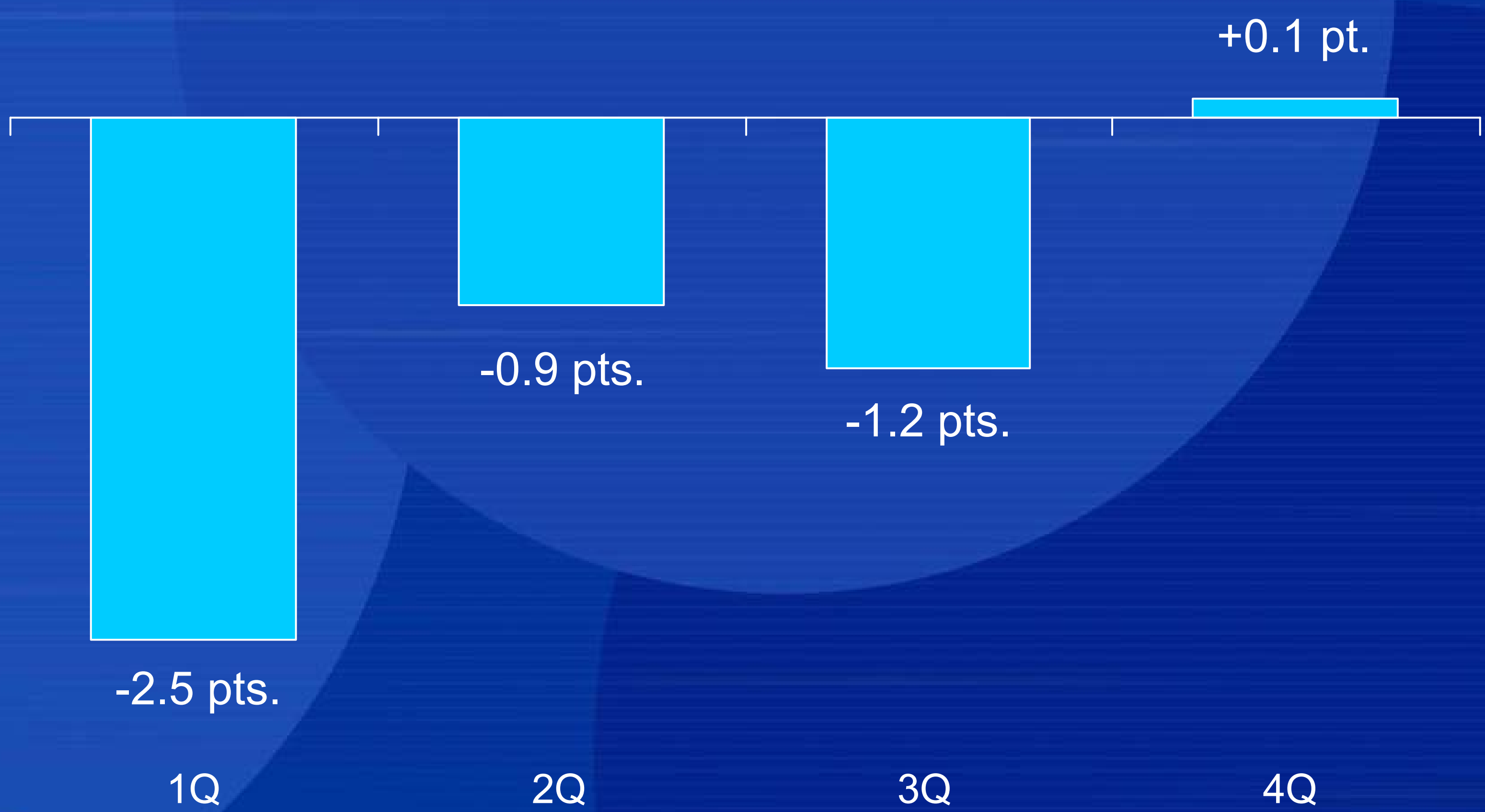
# BIG G CEREALS
# FISCAL 2006 SHARE PROGRESS
## (Change vs. Fiscal 2005)




Source: ACNielsen Plus Wal★Mart

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# BIG G CEREALS
# FISCAL 2006 RESULTS

| | Change vs. LY |
|---|---|
| Net Sales | -1% |
| Retail Takeaway Sales | Flat |
| Dollar Share | -1 Point |

Source: ACNielsen Plus Wal★Mart

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# MERCHANDISED PRICES UP AND IN LINE

## Half of RTE Category Volume is Sold with Merchandising

| | F06 Avg. Merchandised Price per Unit | +/- Year Ago |
|---|---|---|
| RTE Category | $2.43 | $ .09 |
| Branded Players | 2.49 | .09 |
| Big G | 2.61 | .10 |

Source: ACNielsen Plus Wal★Mart

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# PRICE GAPS CORRECTED


- Higher Targeted Price Points
- Lower Merchandising Frequency


- Competitive Price Points


- Mix of Price Points and Merchandising Strategies

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# CHEERIOS FRANCHISE FISCAL 2006 RESULTS


- Retail Takeaway Sales +5%
- Baseline Sales +3%
- Franchise Dollar Share = 11 pts.

Source: ACNielsen Plus Wal★Mart

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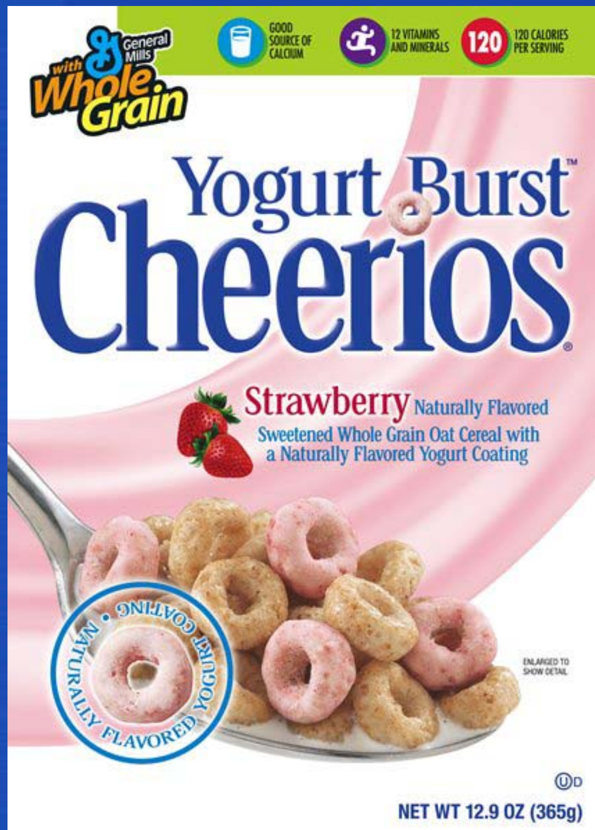
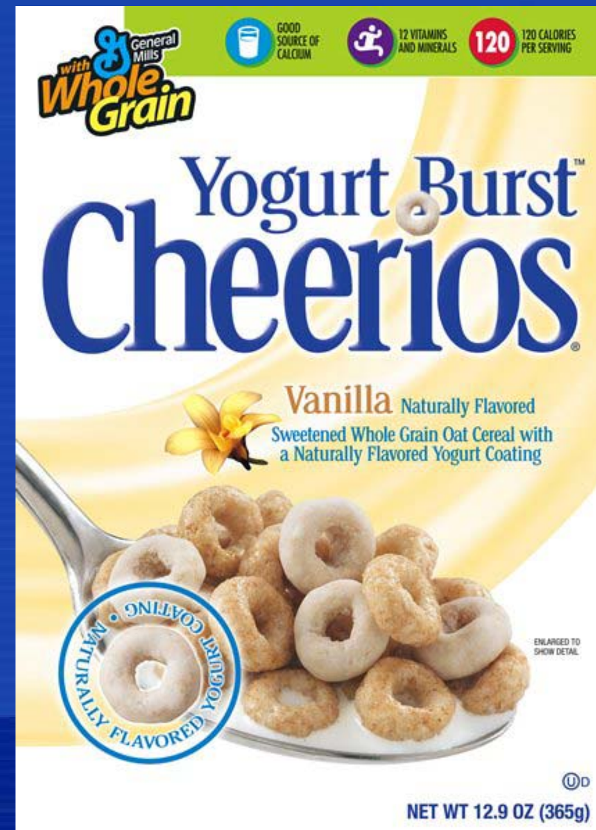
# YOGURT BURST CHEERIOS
# YEAR ONE PERFORMANCE




Retail Sales: $60 Million

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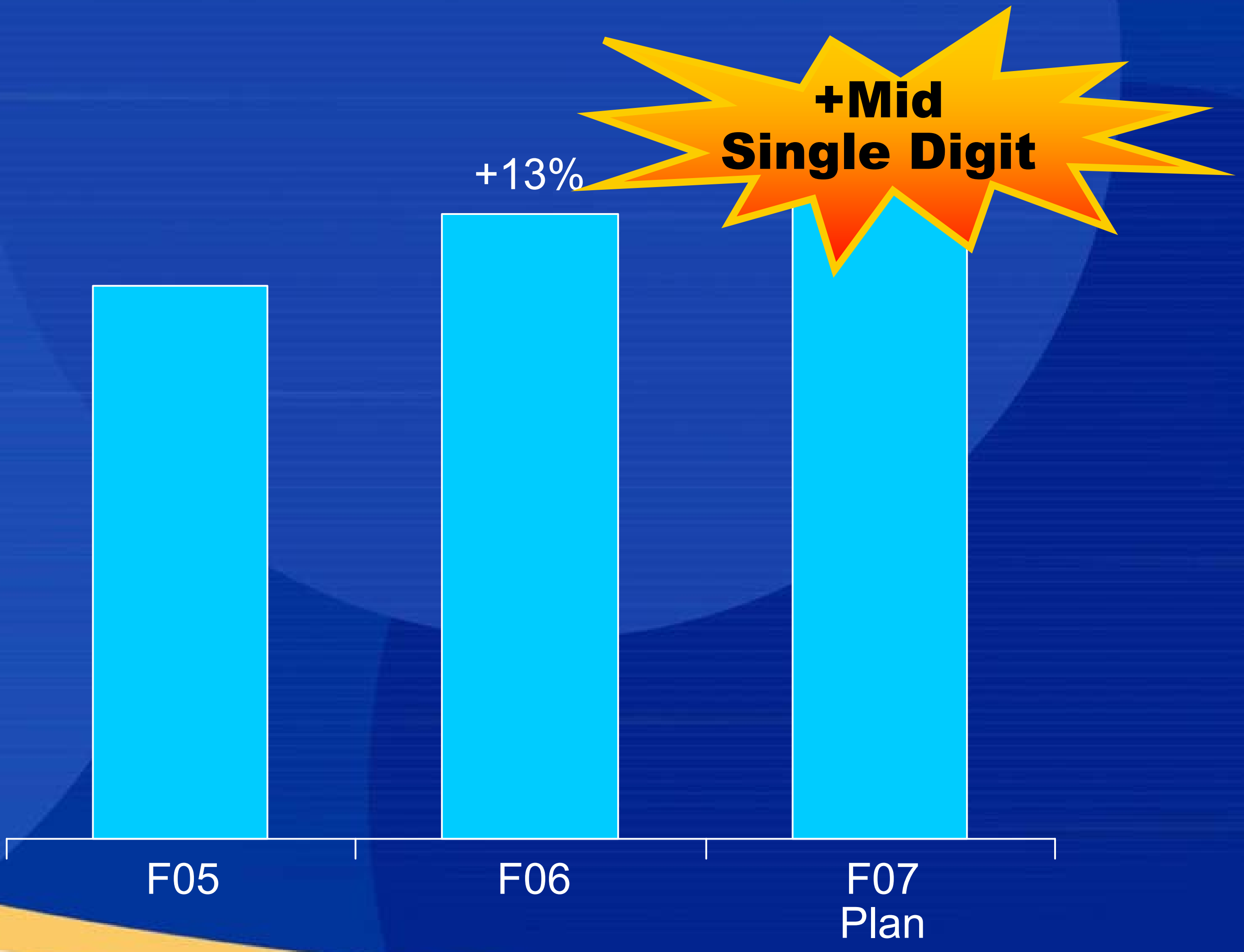
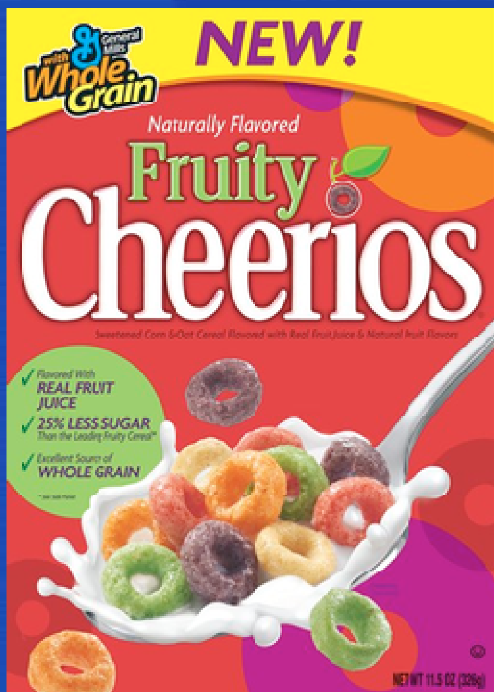
# BIG G ADVERTISING SUPPORT INCREASED



# FISCAL 2007
# FIRST QUARTER INTRODUCTIONS

## Brand Extensions



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# FISCAL 2007
# FIRST QUARTER INTRODUCTIONS

## New Brands



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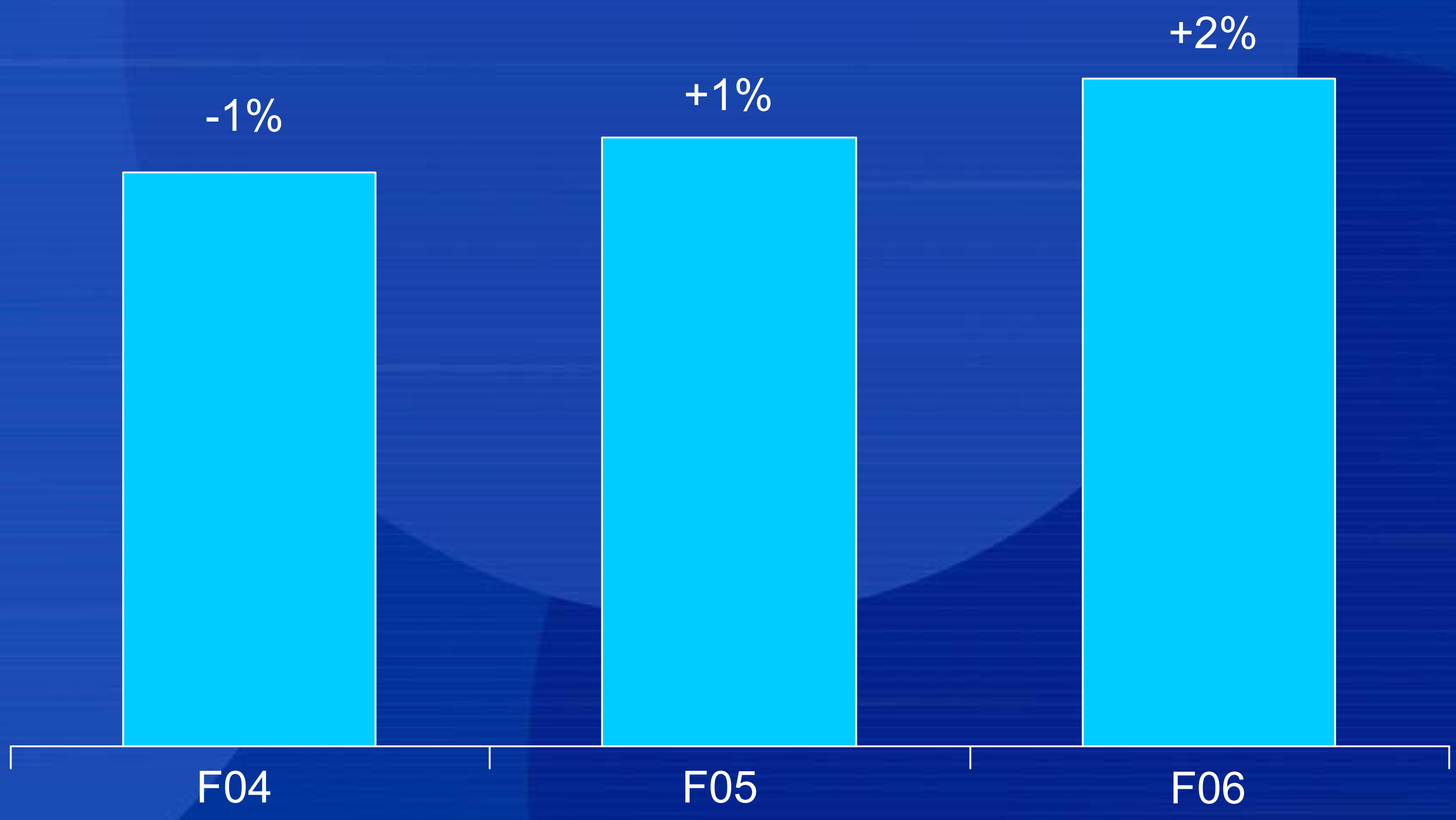
# U.S. RTE CEREAL CATEGORY DOLLAR SALES GROWTH




Source: ACNielsen Plus Wal★Mart

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# PILLSBURY USA
# FISCAL 2006 RESULTS

| | |
|---|---|
| Net Sales | -1% |
| Retail Takeaway Sales | Flat |
| Dollar Share Change | |
| Frozen Bkfst/Baked Goods | -3 pts |
| Refrigerated Dough | -1 pt |
| Frozen Pizza & Hot Snacks | Flat |

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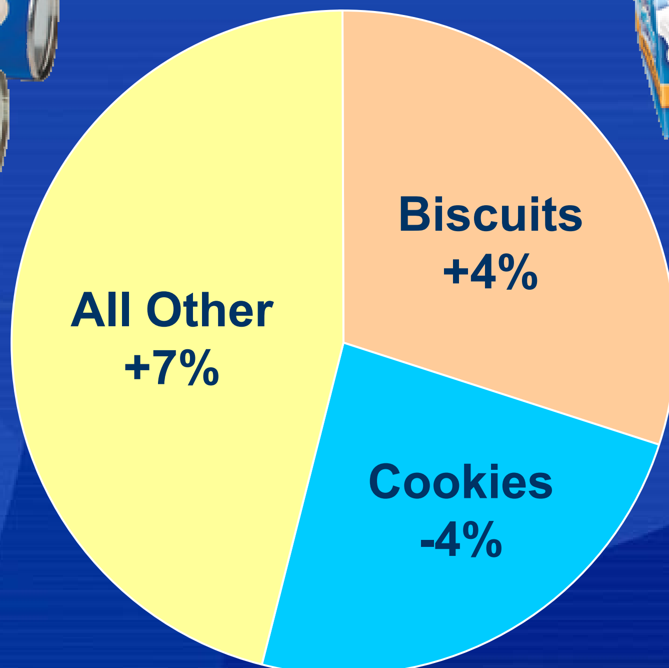
Source: ACNielsen Plus Wal★Mart

# REFRIGERATED BAKED GOODS 2006 RETAIL TAKEAWAY TRENDS




Source: ACNielsen Plus Wal★Mart

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# FISCAL 2007
# FIRST QUARTER INTRODUCTIONS


Sweet Rolls


Cookies


Crescent Rolls


Breadsticks


Pizza Rolls

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# U.S. SOUP CATEGORY
# READY-TO-SERVE STILL DRIVING THE MARKET

| | Household Penetration | | Units / Buyer | |
|---|---|---|---|---|
| | 2006 | vs. 2003 | 2006 | vs. 2003 |
| Ready-to-Serve Soup | 67 | +0.3 | 14 | +0.3 |
| Condensed | 76 | -4.1 | 17 | -2.0 |

Source: ACNielsen

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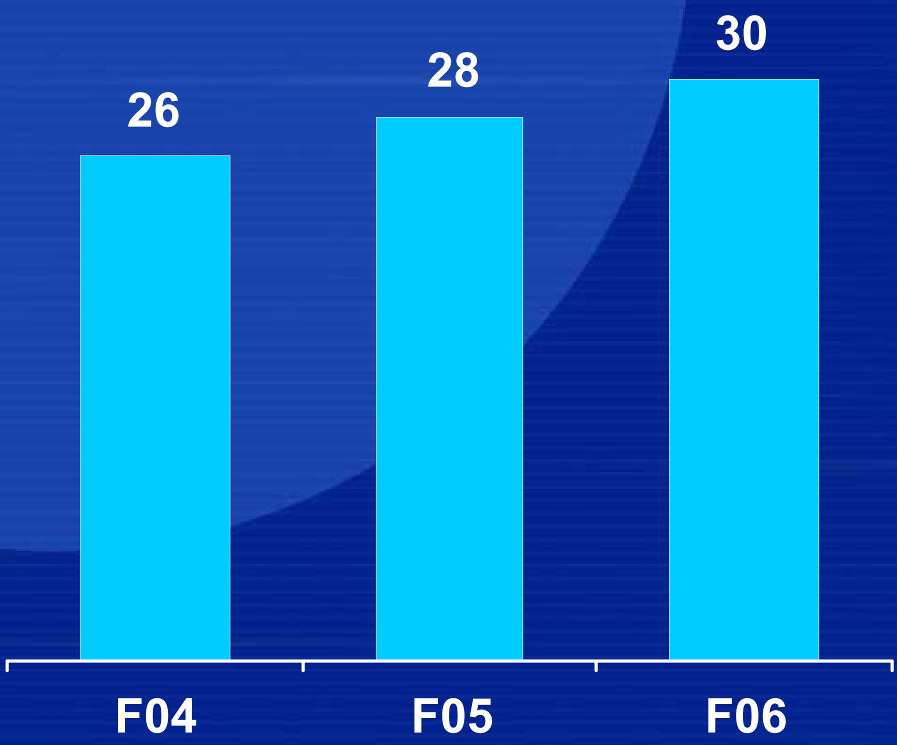
# PROGRESSO SHARE TREND
## ($ Share of Ready-to-Serve Soup)






Source: ACNielsen Plus Wal★Mart

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# PROGRESSO SOUP
# FIRST QUARTER INTRODUCTIONS


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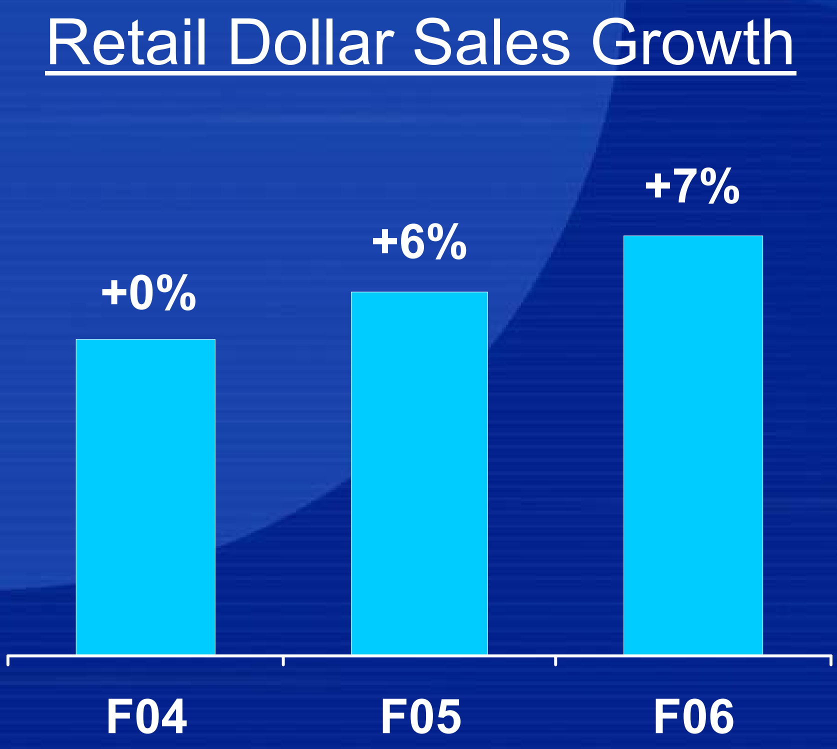
# HAMBURGER HELPER


Source: ACNielsen Plus Wal★Mart

# FIRST QUARTER INTRODUCTIONS




GENERAL MILLS

# FIRST QUARTER INTRODUCTIONS





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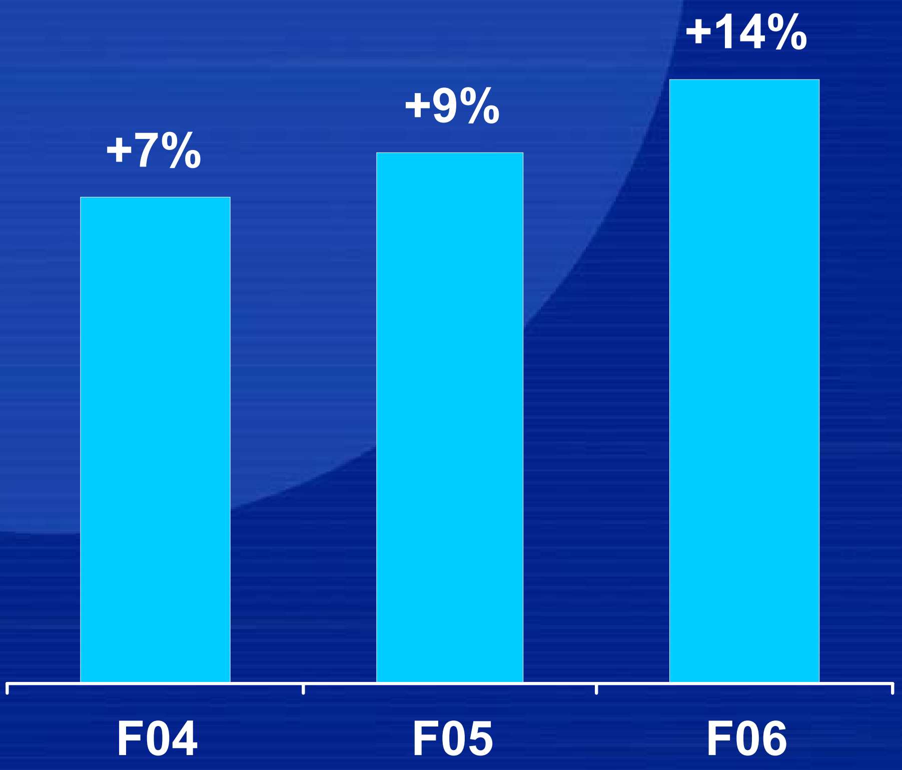
# YOPLAIT


## Retail Dollar Sales Growth




Source: ACNielsen Plus Wal★Mart

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# WHIPS! FRANCHISE GROWTH


New Flavors for 2007

- 3 Chocolate varieties = $30 million in retail sales
- Total line sales exceeded $100 million

Source: ACNielsen Plus Wal★Mart

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# NATURE VALLEY


Retail Dollar Sales Growth


Source: ACNielsen Plus Wal★Mart

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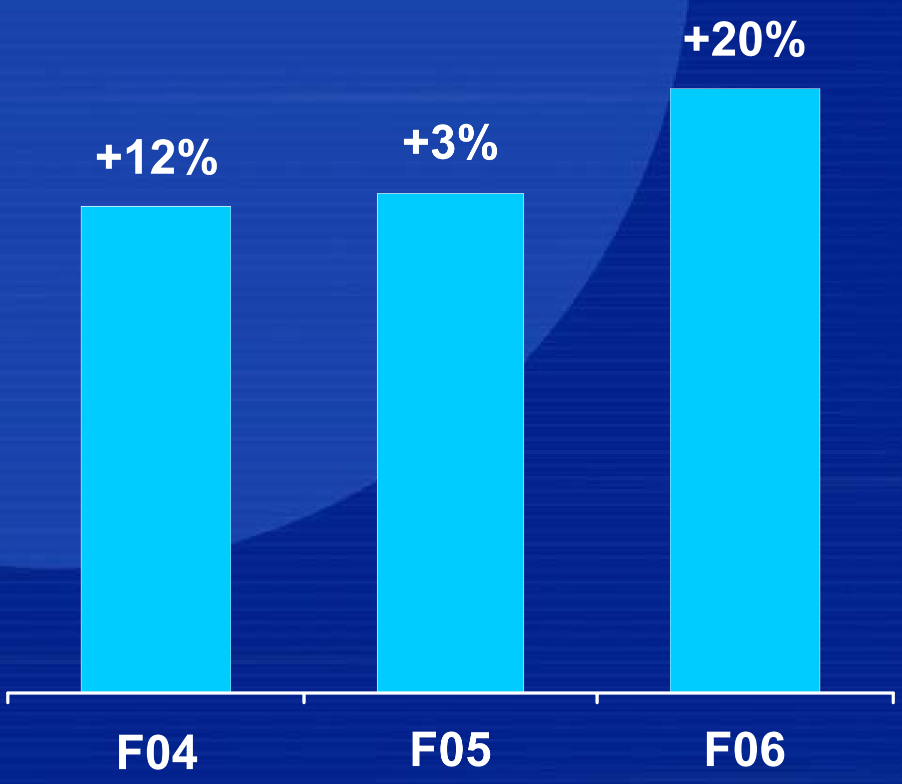
# WHOLESOME SNACKS
# FIRST QUARTER INTRODUCTIONS




# CHEX MIX


Retail Dollar Sales Growth




Source: ACNielsen Plus Wal★Mart

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# CHEX MIX
# FIRST QUARTER INTRODUCTIONS


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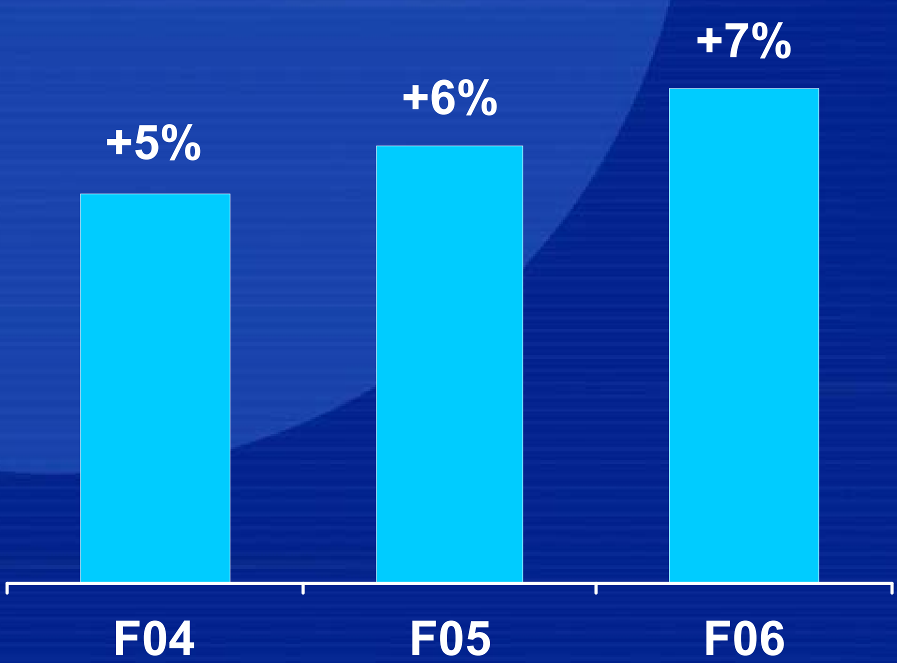
# BETTY CROCKER DESSERT MIXES


## Retail Dollar Sales Growth




Source: ACNielsen Plus Wal★Mart

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# FIRST QUARTER INTRODUCTIONS




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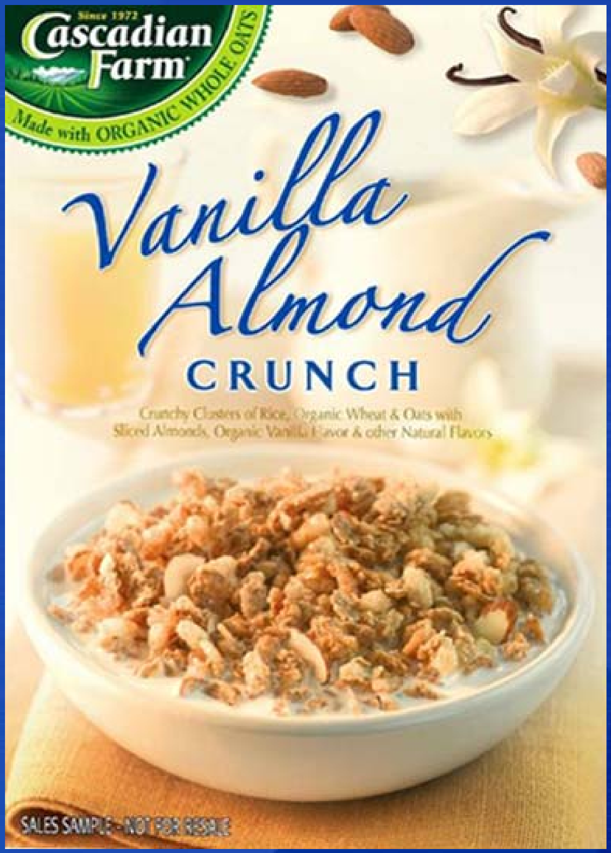
# SMALL PLANET FOODS


<u>Fiscal 2006</u>

- Net Sales +27%
- Growth in all Channels
  - Grocery/Natural
  - Supercenter
  - Club

GENERAL MILLS

# SMALL PLANET FOODS
# FIRST QUARTER INTRODUCTIONS





# CHANNEL EXPANSION


Natural/Organic Stores


Dollar Format Stores


Drug Stores


Club Stores

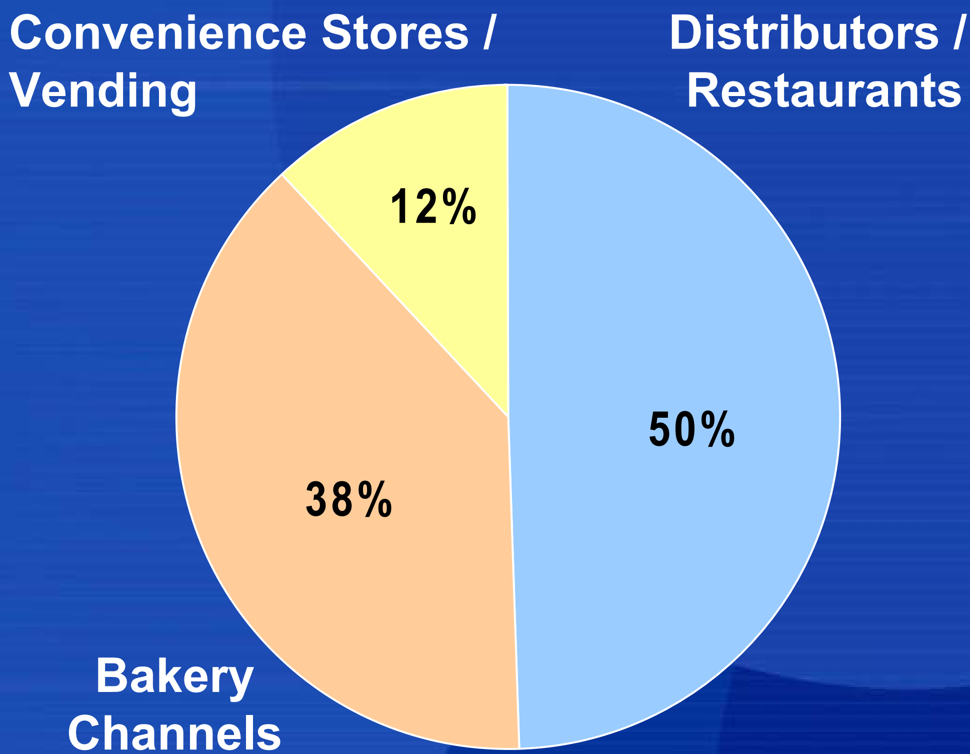
GENERAL MILLS

# U.S. RETAIL
# 2007 OUTLOOK

- Starting Year with Good Momentum
- Strong New Product Line-Up
- Expect Sales and Operating Profit Growth Again in ‘07

GENERAL MILLS

# BAKERIES & FOODSERVICE SEGMENT




**F06 Sales**
**$1.8 Billion**

Fiscal 2006

- Net Sales +2%
- Operating Profit +4%

GENERAL MILLS

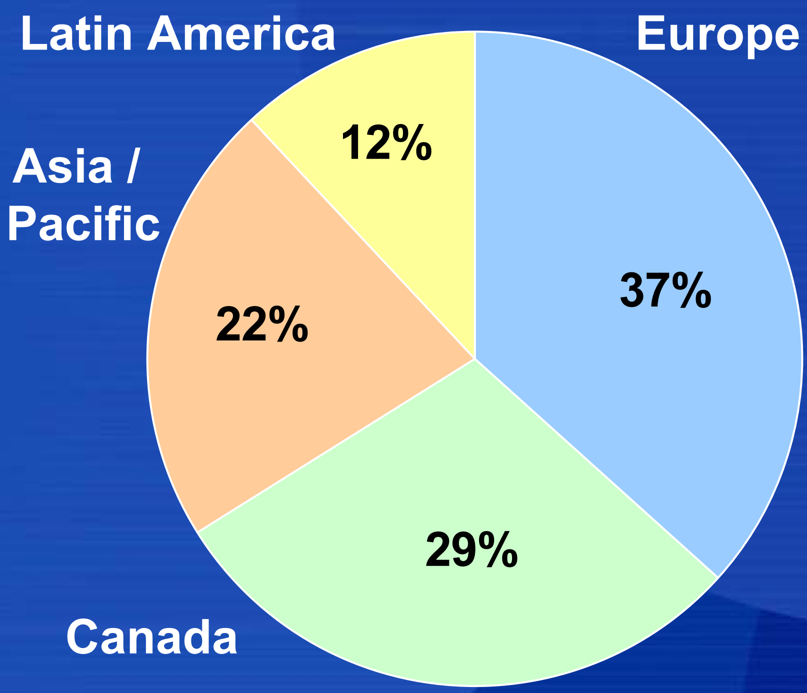
# 2007 PLANS
# CONVENIENCE STORE EXPANSION


GENERAL MILLS

# 2007 PLANS
# FOODSERVICE DISTRIBUTORS


GENERAL MILLS

# INTERNATIONAL SEGMENT




**F06 Sales**
**$1.8 Billion**

Fiscal 2006

- Net Sales +6%
- Operating Profit +18%

GENERAL MILLS

# NET SALES GROWTH BY REGION*

## Fiscal 2006


Canada +5%


Latin America +8%

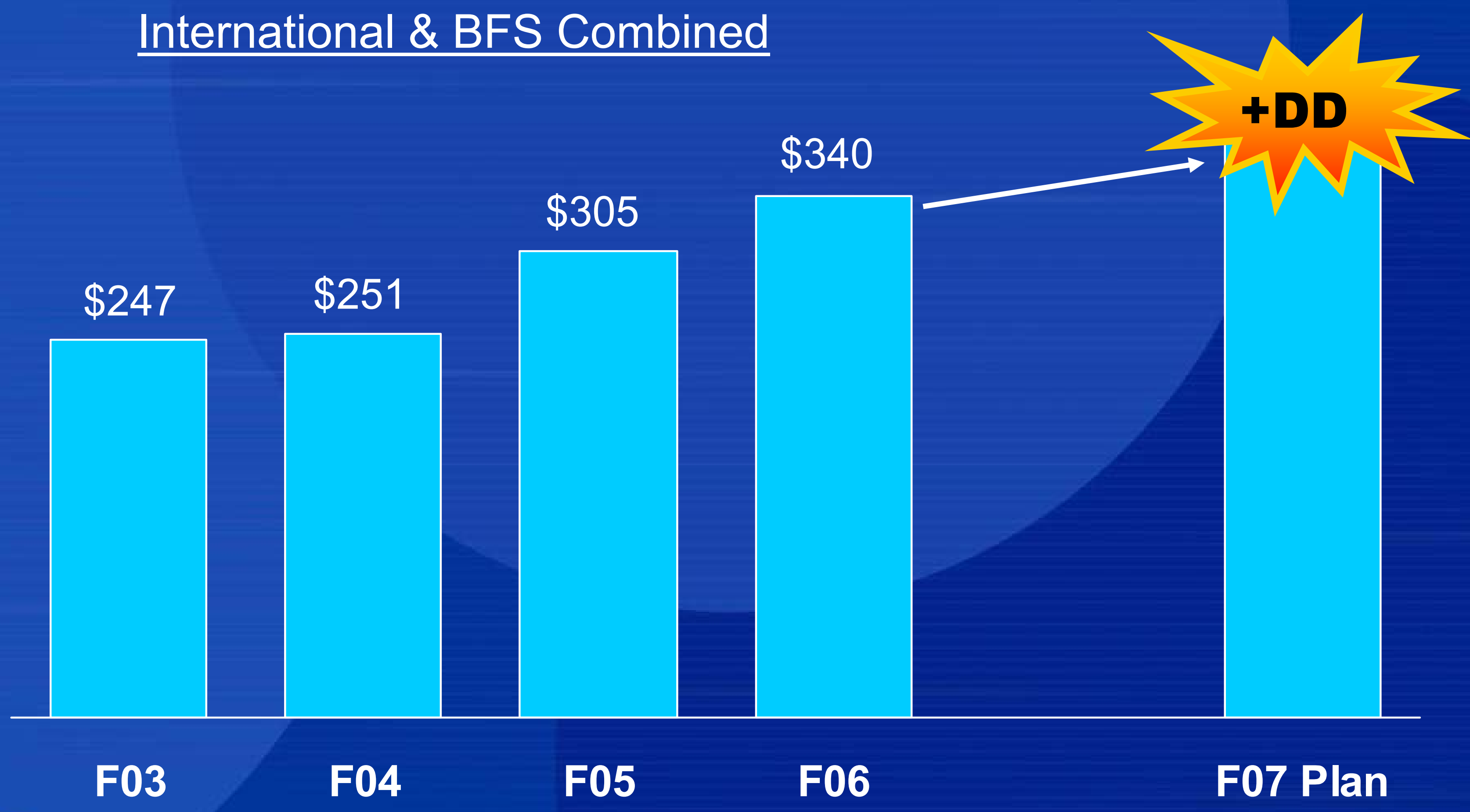

Europe +5%


Asia/Pacific +9%

* At constant foreign exchange rates

GENERAL MILLS

# GROWING SOURCES OF OPERATING PROFIT
## ($ in Millions)




GENERAL MILLS

# CEREAL PARTNERS WORLDWIDE


## Fiscal 2006

- 4% Net Sales Growth
- 6% Volume Growth

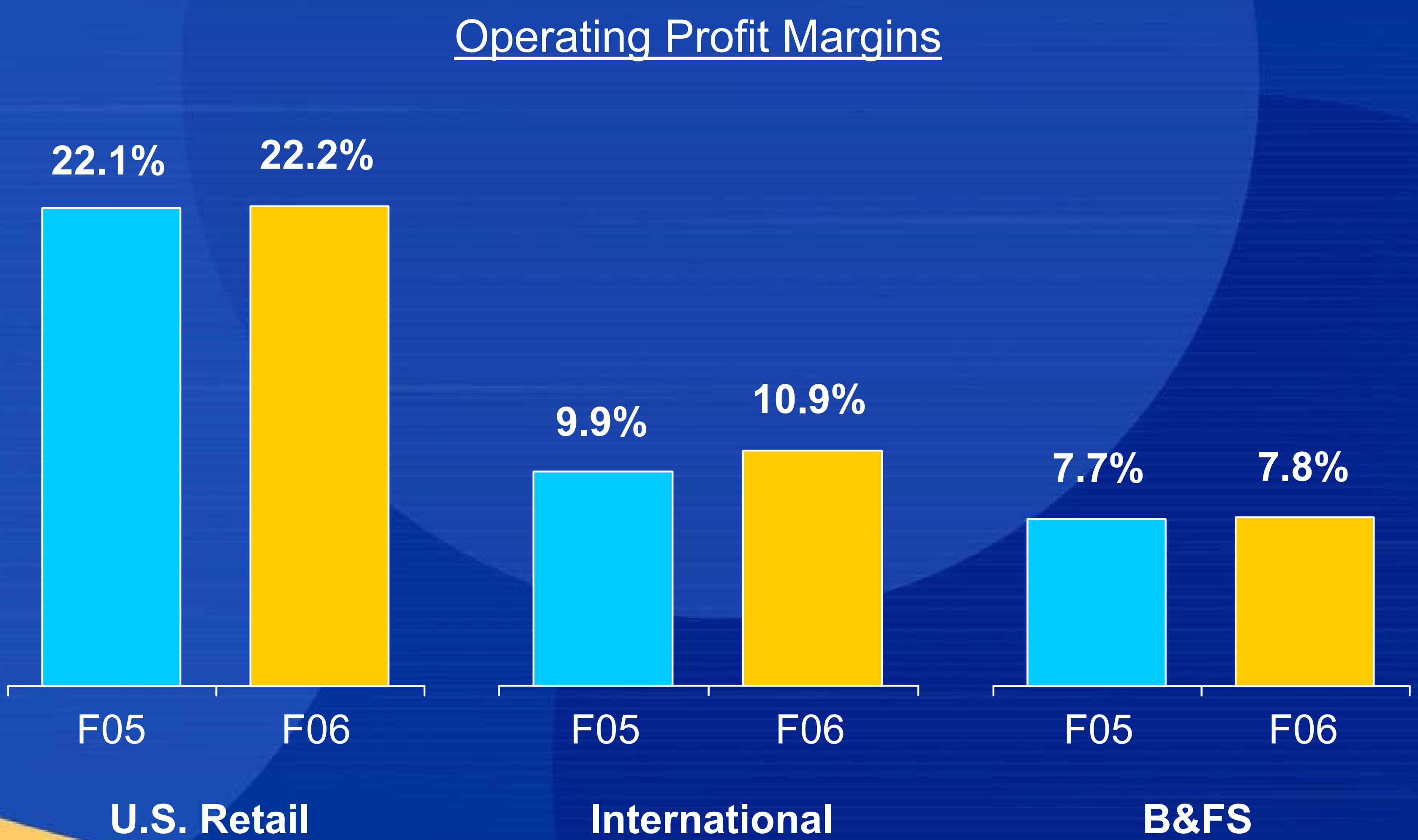
6 New Products Launched
in Calendar 2006 to Date

# CEREAL PARTNERS WORLDWIDE
# UNCLE TOBYS ACQUISITION


- > $100 Million in Retail Sales
- 19% Share of Australian Cereal Market

GENERAL MILLS

# MARGIN EXPANSION

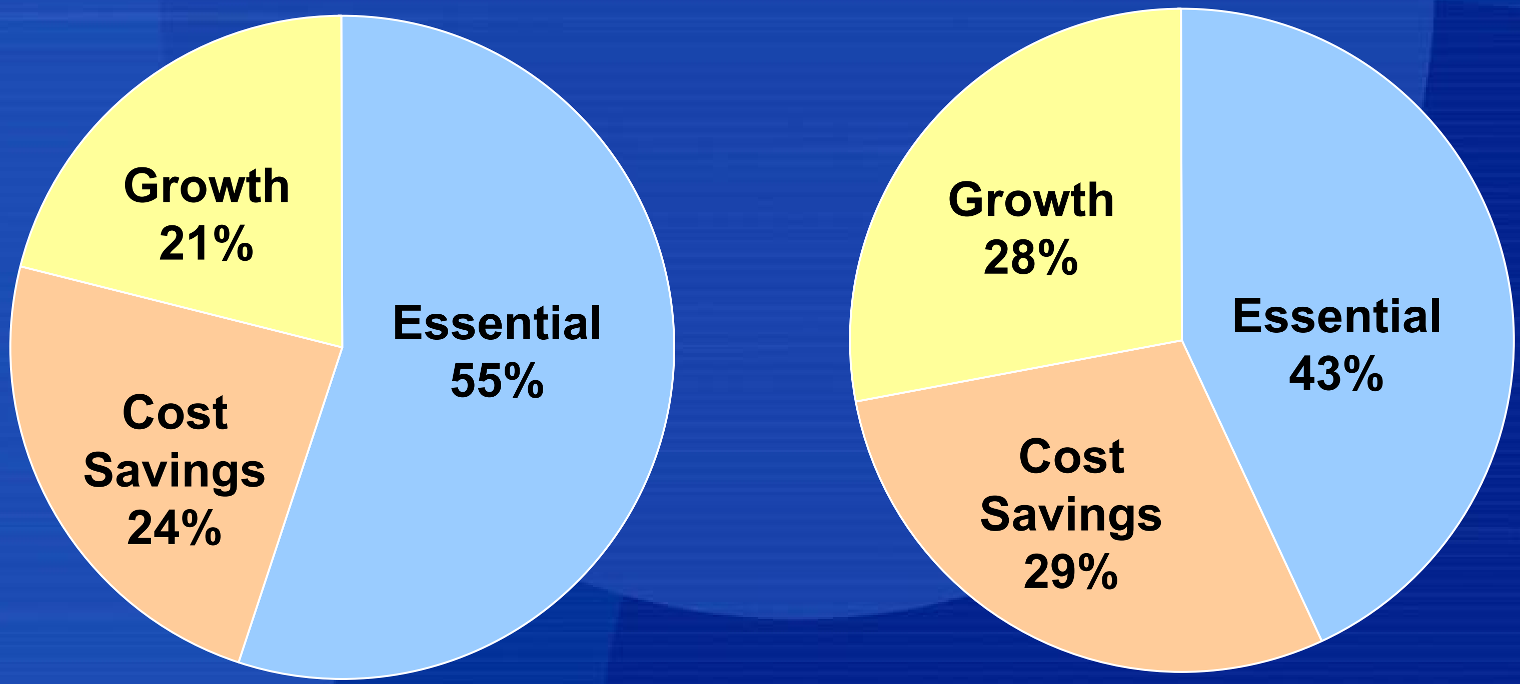


# MARGIN EXPANSION LEVERS

- Price Realization
- Mix Management
- Unit Volume Leverage
- Plant Operating Performance
- Productivity Initiatives

GENERAL MILLS

# INCREASED INVESTMENT FOR COST SAVINGS & GROWTH




F06
$360 Million

F07 Plan
$425 Million

GENERAL MILLS

# 2007 OPERATING PERFORMANCE
# KEY OBJECTIVES

- Renew Net Sales Growth for Big G and Pillsbury
- Increase Contribution from New Products
- Capitalize on Opportunities in New Channels and International Markets
- Continue to Expand Margins

GENERAL MILLS

# CORPORATE RATING GRID FOR 2007

- Net Sales
- Segment Operating Profit
- Diluted EPS
- Improvement in ROC

GENERAL MILLS

# GENERAL MILLS SUMMARY

- 2006 A Good Start to New Phase of Growth
- Results Exceeded Company's Target
- Expect Continued Sales, Operating Profit and Margin Progress in 2007

GENERAL MILLS

# RECONCILIATION OF SEGMENT OPERATING PROFIT

## ($ in Millions)

| | 4th Quarter 2006 | 4th Quarter 2005 | Annual 2006 | Annual 2005 |
|---|---|---|---|---|
| Segment Operating Profit: | | | | |
| U.S. Retail | $ 408 | $ 377 | $ 1,779 | $ 1,719 |
| International | 47 | 54 | 201 | 171 |
| Bakeries & Foodservice | 38 | 40 | 139 | 134 |
| Total Segment Operating Profit | 493 | 471 | 2,119 | 2,024 |
| Unallocated corporate items | (65) | (11) | (123) | (32) |
| Interest, net | (105) | (110) | (399) | (455) |
| Restructuring and other exit costs | (14) | (38) | (30) | (84) |
| Divestitures – gain | – | 499 | – | 499 |
| Debt repurchase costs | – | (137) | – | (137) |
| Earnings before income taxes and earnings from joint ventures | $ 309 | $ 674 | $ 1,567 | $ 1,815 |

GENERAL MILLS

# RECONCILIATION OF NON-GAAP EPS TO DILUTED EPS

| | Annual | |
|---|---|---|
| | 2006 | 2005 |
| Diluted EPS | $ 2.90 | $ 3.08 |
| Effect of Accounting for Contingent Convertible Debt | (.08) | (.19) |
| EPS excluding CoCo Accounting | 2.98 | 3.27 |
| Divestitures – gain | – | .75 |
| Debt repurchase costs | – | (.23) |
| Diluted EPS excluding CoCos, 2005 divesture gain and bond buyback | $ 2.98 | $ 2.75 |

GENERAL MILLS

# RECONCILIATION OF NON-GAAP EPS TO DILUTED EPS

| | 1st Quarter | | 2nd Quarter | | 3rd Quarter | | 4th Quarter | |
|---|---|---|---|---|---|---|---|---|
| | 2006 | 2005 | 2006 | 2005 | 2006 | 2005 | 2006 | 2005 |
| Diluted EPS | $ .64 | $ .45 | $ .97 | $ .92 | $ .68 | $ .58 | $ .61 | $ 1.14 |
| Effect of Accounting for Contingent Convertible Debt | (.04) | (.02) | (.05) | (.05) | – | (.03) | – | (.08) |
| EPS excluding CoCo Accounting | .68 | .47 | 1.02 | .97 | .68 | .61 | .61 | 1.22 |
| Divestitures: | | | | | | | | |
| SVE Partial Tax | – | – | – | – | – | (.12) | – | .12 |
| Gain | – | – | – | – | – | – | – | .75 |
| Debt repurchase costs | – | – | – | – | – | – | – | (.23) |
| Diluted EPS excluding CoCos, 2005 divesture gain and bond buyback | $ .68 | $ .47 | $ 1.02 | $ .97 | $ .68 | $ .73 | $ .61 | $ .58 |

GENERAL MILLS

# RETURN ON INVESTED CAPITAL
## ($ in Millions)

| | 2006 | 2005 | 2004 |
|---|---|---|---|
| Net earnings | $ 1,090 | $ 1,240 | |
| Interest, net, after-tax | 261 | 289 | |
| Divestitures gain, after-tax | – | (284) | |
| Debt repurchase cost, after-tax | – | 87 | |
| Earnings before interest after tax (adjusted) | 1,351 | 1,332 | |
| Current portion of long-term debt | 2,131 | 1,638 | 233 |
| Notes payable | 1,503 | 299 | 583 |
| Long-term debt | 2,415 | 4,255 | 7,410 |
| Total debt | 6,049 | 6,192 | 8,226 |
| Minority interest | 1,136 | 1,133 | 299 |
| Stockholders' equity | 5,772 | 5,676 | 5,248 |
| Total capital | 12,957 | 12,796 | 13,917 |
| 2005 divestiture gain, net of debt repurchase cost | (197) | (197) | – |
| Accumulated other comprehensive income | (125) | (8) | 144 |
| Adjusted total capital | 12,635 | 12,796 | 13,917 |
| Average adjusted total capital | 12,716 | 13,356 | |
| Return on capital | 10.6% | 10.0% | |

GENERAL MILLS

# RECONCILIATION OF JOINT VENTURE EARNINGS
## ($ in Millions)

| | Annual | | |
|---|---|---|---|
| | 2006 | 2005 | % Change |
| Earnings from joint ventures | $ 64 | $ 89 | -28% |
| SVE earnings | – | 28 | |
| Earnings from ongoing joint ventures | 64 | 61 | 5% |
| CPW restructuring charge | (8) | – | |
| Earnings from ongoing joint ventures, excluding CPW restructuring charge | $ 72 | $ 61 | 18% |

GENERAL MILLS