

**Starwood Hotels & Resorts Worldwide, Inc.**  
**2008 Divisional Hotel Inventory Summary by Ownership by Brand**  
 June 30, 2008

	NAD		EAME		LAD		ASIA		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
<b>Owned</b>										
Sheraton	10	5,030	8	1,727	5	2,713	2	821	25	10,291
Westin	5	2,849	5	1,065	3	902	1	273	14	5,089
Four Points	3	579	-	-	-	-	1	630	4	1,209
W	9	3,172	-	-	-	-	-	-	9	3,172
Luxury Collection	1	647	7	828	1	180	-	-	9	1,655
St. Regis	3	668	1	161	-	-	-	-	4	829
Other	8	2,189	-	-	-	-	-	-	8	2,189
<b>Total Owned</b>	<b>39</b>	<b>15,134</b>	<b>21</b>	<b>3,781</b>	<b>9</b>	<b>3,795</b>	<b>4</b>	<b>1,724</b>	<b>73</b>	<b>24,434</b>
<b>Managed &amp; UJV</b>										
Sheraton	45	29,699	69	20,504	14	2,751	52	18,401	180	71,355
Westin	49	26,773	15	4,089	-	-	15	5,432	79	36,294
Four Points	2	646	8	1,536	3	427	6	1,639	19	4,248
W	9	2,735	1	134	1	237	2	330	13	3,436
Luxury Collection	9	2,054	9	1,527	7	250	-	-	25	3,831
St. Regis	5	1,091	1	95	-	-	3	900	9	2,086
Le Meridien	5	741	67	16,456	1	130	22	5,802	95	23,129
Other	1	-	1	-	-	-	-	-	2	-
<b>Total Managed &amp; UJV</b>	<b>125</b>	<b>63,739</b>	<b>171</b>	<b>44,341</b>	<b>26</b>	<b>3,795</b>	<b>100</b>	<b>32,504</b>	<b>422</b>	<b>144,379</b>
<b>Franchised</b>										
Sheraton	150	45,100	27	6,626	8	2,204	14	5,651	199	59,581
Westin	50	16,770	5	2,030	3	600	7	1,939	65	21,339
Four Points	87	14,488	12	1,671	6	840	2	235	107	17,234
Luxury Collection	2	385	14	1,795	-	-	7	2,022	23	4,202
Le Meridien	5	1,553	8	3,178	1	213	2	554	16	5,498
aloft	3	402	-	-	-	-	-	-	3	402
<b>Total Franchised</b>	<b>297</b>	<b>78,698</b>	<b>66</b>	<b>15,300</b>	<b>18</b>	<b>3,857</b>	<b>32</b>	<b>10,401</b>	<b>413</b>	<b>108,256</b>
<b>Systemwide</b>										
Sheraton	205	79,829	104	28,857	27	7,668	68	24,873	404	141,227
Westin	104	46,392	25	7,184	6	1,502	23	7,644	158	62,722
Four Points	92	15,713	20	3,207	9	1,267	9	2,504	130	22,691
W	18	5,907	1	134	1	237	2	330	22	6,608
Luxury Collection	12	3,086	30	4,150	8	430	7	2,022	57	9,688
St. Regis	8	1,759	2	256	-	-	3	900	13	2,915
Le Meridien	10	2,294	75	19,634	2	343	24	6,356	111	28,627
Le Meridien	3	402	-	-	-	-	-	-	3	402
Other	9	2,189	1	-	-	-	-	-	10	2,189
<b>Total Systemwide</b>	<b>461</b>	<b>157,571</b>	<b>258</b>	<b>63,422</b>	<b>53</b>	<b>11,447</b>	<b>136</b>	<b>44,629</b>	<b>908</b>	<b>277,069</b>

**Starwood Hotels & Resorts Worldwide, Inc.**  
**Detail Hotel List of Hotels & Rooms as of June 30, 2008**  
**Owned, Lease, and Consolidated Joint Ventures**

Date Printed: 7/9/2008

Brand	Hotel Name	Location	Rooms
<b>Sheraton</b>			
<b>North America</b>			
	Sheraton Suites Philadelphia Airport	Philadelphia, PA	251
	Sheraton Park Ridge Hotel & Conference Center at Valley Forge	King of Prussia, PA	265
	Sheraton Hotel Newton	Newton, MA	270
	Sheraton Manhattan Hotel	New York, NY	665
	Le Centre Sheraton Hotel	Montreal, Canada	825
	Sheraton Gateway Hotel in Toronto International Hotel	Toronto, Canada	474
	Sheraton Hamilton Hotel	Hamilton, Canada	301
	Sheraton Centre Toronto Hotel	Toronto, Canada	1,377
	Sheraton Kauai Resort	Koloa, HI	394
	Sheraton Steamboat Springs Resort	Steamboat Springs, CO	208
<b>North America</b>			<b>5,030</b>
<b>International</b>			
	Hotel Villa Cipriani	Asolo, Italy	31
	Hotel Des Bains, Venice Lido Resort	Venice Lido, Italy	191
	Sheraton Diana Majestic Hotel	Milan, Italy	107
	The Park Lane Hotel	London, England	305
	Sheraton Santa Maria de el Paular	Rascafría, Spain	44
	Sheraton Brussels Hotel & Towers	Brussels, Belgium	511
	Sheraton Paris Airport Hotel Charles de Gaulle	Roissy Aerogare, France	252
	Sheraton Maria Isabel Hotel & Towers	Mexico City, Mexico	755
	Sheraton Ambassador Hotel	Monterey, Mexico	229
	Sheraton Buenos Aires Hotel & Convention Center	Buenos Aires, Argentina	739
	Sheraton Rio Hotel & Towers	Rio de Janeiro, Brazil	559
	Sheraton Lima Hotel	Lima, Peru	431
	Sheraton Mencey Hotel	Santa Cruz de Tenerife, Spain	286
	Sheraton On The Park	Sydney, Australia	557
	Sheraton Fiji Resort	Nadi, Fiji	264
<b>International</b>			<b>5,261</b>
<b>Sheraton Worldwide</b>			<b>10,291</b>
<b>Westin</b>			
<b>North America</b>			
	The Westin Gaslamp Quarter, San Diego	San Diego, CA	450
	Westin St. John Resort & Villas	St. John, US Virgin Islands	175
	Westin Peachtree Plaza	Atlanta, GA	1,068
	Westin San Francisco Airport	San Francisco, CA	397
	Westin Maui Resort & Spa	Lahaina, HI	759
<b>North America</b>			<b>2,849</b>
<b>International</b>			
	Westin Turnberry Resort	Ayrshire, Scotland	219
	The Westin Excelsior, Florence	Florence, Italy	171
	The Westin Excelsior, Rome	Rome, Italy	316
	The Westin Excelsior, Venice Lido	Venice Lido, Italy	196
	Westin Dublin Hotel	Dublin, Ireland	163
	Westin Denarau Island Resort	Nadi, Fiji	273
	The Westin Resort & Spa Cancun	Cancun, Mexico	379
	The Westin Resort & Spa, Los Cabos	San Jose del Cabo, Mexico	243
	The Westin Resort & Spa Puerto Vallarta	Puerta Vallarta, Mexico	280
<b>International</b>			<b>2,240</b>
<b>Westin Worldwide</b>			<b>5,089</b>

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Brand	Hotel Name	Location	Rooms
<b>St. Regis / Luxury Collection</b>			
<b>North America</b>			
	The Phoenician	Scottsdale, AZ	647
	St. Regis Aspen	Aspen, CO	179
	St. Regis Hotel, San Francisco	San Francisco, CA	260
	St. Regis New York	New York, NY	229
<b>North America</b>			<b>1,315</b>
<b>International</b>			
	Grand Hotel, Florence	Florence, Italy	107
	Hotel Gritti Palace	Venice, Italy	91
	Hotel Alfonso XIII	Seville, Spain	147
	Hotel Maria Cristina	San Sebastian, Spain	136
	Hotel Goldener Hirsch	Salzburg, Austria	69
	Hotel Bristol, A Luxury Collection Hotel	Vienna, Austria	140
	Hotel Imperial	Vienna, Austria	138
	Park Tower, Buenos Aires	Buenos Aires, Argentina	180
	St. Regis Grand Hotel, Rome	Rome, Italy	161
<b>International</b>			<b>1,169</b>
<b>St. Regis / Luxury Collection Worldwide</b>			<b>2,484</b>
<b>W</b>			
<b>North America</b>			
	W Los Angeles Westwood	Los Angeles, CA	258
	W Chicago Lakeshore	Chicago, IL	520
	W New York - The Court & Tuscany	New York, NY	318
	W New Orleans - French Quarter	New Orleans, LA	98
	W Chicago - City Center	Chicago, IL	369
	W Atlanta	Atlanta, GA	275
	W New Orleans	New Orleans, LA	423
	W San Francisco	San Francisco, CA	404
	W New York - Time Square	New York, NY	507
<b>North America</b>			<b>3,172</b>
<b>W Worldwide</b>			<b>3,172</b>
<b>Four Points</b>			
<b>North America</b>			
	Four Points by Sheraton Tucson University Plaza	Tucson, AZ	150
	Four Points by Sheraton Philadelphia Airport	Philadelphia, PA	177
	Four Points by Sheraton Minneapolis	Minneapolis, MN	252
<b>North America</b>			<b>579</b>
<b>International</b>			
	Four Points by Sheraton Sydney Hotel	Sydney, Australia	630
<b>International</b>			<b>630</b>
<b>Four Points Worldwide</b>			<b>1,209</b>
<b>Other</b>			
<b>North America</b>			
	Tremont Hotel	Chicago, IL	130
	Sixth Avenue Inn	Seattle, WA	167
	Boston Park Plaza Hotel	Boston, MA	941
	Days Inn Town Center	Seattle, WA	92
	Clarion Hotel	Millbrae, CA	251
	Caesars Cove Haven	Lakeville, PA	276
	Caesars Paradise Stream	Mount Pocono, PA	143
	Caesars Pocono Palace	Marshalls Creek, PA	189
<b>North America</b>			<b>2,189</b>
<b>Other Worldwide</b>			<b>2,189</b>
<b>Total Company Worldwide</b>			<b>24,434</b>