

Starwood Hotels & Resorts Worldwide, Inc.

2008 Divisional Hotel Inventory Summary by Ownership by Brand

March 31, 2008

	NAD		EAME		LAD		ASIA		Total	
	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
Owned										
Sheraton	10	5,134	8	1,727	5	2,713	2	821	25	10,395
Westin	5	2,849	5	1,068	3	902	1	273	14	5,092
Four Points	3	579	-	-	-	-	1	630	4	1,209
W	9	3,172	-	-	-	-	-	-	9	3,172
Luxury Collection	1	647	7	828	1	180	-	-	9	1,655
St. Regis	3	668	1	161	-	-	-	-	4	829
Other	9	2,308	-	-	-	-	-	-	9	2,308
Total Owned	40	15,357	21	3,784	9	3,795	4	1,724	74	24,660
Managed & UJV										
Sheraton	46	30,947	69	20,507	14	2,751	51	18,518	180	72,723
Westin	49	26,768	14	3,796	-	-	15	5,432	78	35,996
Four Points	2	645	7	1,151	3	427	5	1,249	17	3,472
W	9	2,735	-	-	1	237	2	330	12	3,302
Luxury Collection	8	1,925	9	1,470	7	250	-	-	24	3,645
St. Regis	5	1,088	1	95	-	-	3	900	9	2,083
Le Meridien	5	734	67	16,450	1	130	22	5,802	95	23,116
Other	1	-	1	-	-	-	-	-	2	-
Total Managed & UJV	125	64,842	168	43,469	26	3,795	98	32,231	417	144,337
Franchised										
Sheraton	150	45,412	26	6,459	8	2,207	14	5,651	198	59,729
Westin	45	15,851	5	1,989	3	600	7	1,939	60	20,379
Four Points	86	14,198	12	1,671	6	840	2	235	106	16,944
Luxury Collection	2	385	15	1,861	-	-	7	2,022	24	4,268
Le Meridien	5	1,553	11	3,890	1	213	4	2,392	21	8,048
Total Franchised	288	77,399	69	15,870	18	3,860	34	12,239	409	109,368
Systemwide										
Sheraton	206	81,493	103	28,693	27	7,671	67	24,990	403	142,847
Westin	99	45,468	24	6,853	6	1,502	23	7,644	152	61,467
Four Points	91	15,422	19	2,822	9	1,267	8	2,114	127	21,625
W	18	5,907	-	-	1	237	2	330	21	6,474
Luxury Collection	11	2,957	31	4,159	8	430	7	2,022	57	9,568
St. Regis	8	1,756	2	256	-	-	3	900	13	2,912
Le Meridien	10	2,287	78	20,340	2	343	26	8,194	116	31,164
Other	10	2,308	1	-	-	-	-	-	11	2,308
Total Systemwide	453	157,598	258	63,123	53	11,450	136	46,194	900	278,365

Starwood Hotels & Resorts Worldwide, Inc.
Detail Hotel List of Hotels & Rooms as of March 31, 2008
Owned, Lease, and Consolidated Joint Ventures

Date Printed: 4/7/2008

Brand	Hotel Name	Location	Rooms
Sheraton			
North America			
	Sheraton Suites Philadelphia Airport	Philadelphia, PA	251
	Sheraton Park Ridge Hotel & Conference Center at Valley Forge	King of Prussia, PA	265
	Sheraton Hotel Newton	Newton, MA	270
	Sheraton Manhattan Hotel	New York, NY	665
	Le Centre Sheraton Hotel	Montreal, Canada	825
	Sheraton Gateway Hotel in Toronto International Hotel	Toronto, Canada	474
	Sheraton Hamilton Hotel	Hamilton, Canada	301
	Sheraton Centre Toronto Hotel	Toronto, Canada	1,377
	Sheraton Kauai Resort	Koloa, HI	394
	Sheraton Steamboat Springs Resort	Steamboat Springs, CO	312
North America			5,134
International			
	Hotel Villa Cipriani	Asolo, Italy	31
	Hotel Des Bains, Venice Lido Resort	Venice Lido, Italy	191
	Sheraton Diana Majestic Hotel	Milan, Italy	107
	The Park Lane Hotel	London, England	305
	Sheraton Santa Maria de el Paular	Rascafria, Spain	44
	Sheraton Brussels Hotel & Towers	Brussels, Belgium	511
	Sheraton Paris Airport Hotel Charles de Gaulle	Roissy Aerogare, France	252
	Sheraton Maria Isabel Hotel & Towers	Mexico City, Mexico	755
	Sheraton Ambassador Hotel	Monterey, Mexico	229
	Sheraton Buenos Aires Hotel & Convention Center	Buenos Aires, Argentina	739
	Sheraton Rio Hotel & Towers	Rio de Janeiro, Brazil	559
	Sheraton Lima Hotel	Lima, Peru	431
	Sheraton Mencey Hotel	Santa Cruz de Tenerife, Spain	286
	Sheraton On The Park	Sydney, Australia	557
	Sheraton Fiji Resort	Nadi, Fiji	264
International			5,261
Sheraton Worldwide			10,395
Westin			
North America			
	Westin Horton Plaza San Diego	San Diego, CA	450
	Westin St. John Resort & Villas	St. John, US Virgin Islands	175
	Westin Peachtree Plaza	Atlanta, GA	1,068
	Westin San Francisco Airport	San Francisco, CA	397
	Westin Maui Resort & Spa	Lahaina, HI	759
North America			2,849
International			
	Westin Turnberry Resort	Ayreshire, Scotland	219
	The Westin Excelsior, Florence	Florence, Italy	171
	The Westin Excelsior, Rome	Rome, Italy	319
	The Westin Excelsior, Venice Lido	Venice Lido, Italy	196
	Westin Dublin Hotel	Dublin, Ireland	163
	Westin Denarau Island Resort	Nadi, Fiji	273
	The Westin Resort & Spa Cancun	Cancun, Mexico	379
	The Westin Resort & Spa, Los Cabos	San Jose del Cabo, Mexico	243
	The Westin Resort & Spa Puerto Vallarta	Puerta Vallarta, Mexico	280
International			2,243
Westin Worldwide			5,092

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Brand	Hotel Name	Location	Rooms
St. Regis / Luxury Collection			
North America			
	The Phoenixian	Scottsdale, AZ	647
	St. Regis Aspen	Aspen, CO	179
	St. Regis Hotel, San Francisco	San Francisco, CA	260
	St. Regis New York	New York, NY	229
North America			1,315
International			
	Grand Hotel, Florence	Florence, Italy	107
	Hotel Gritti Palace	Venice, Italy	91
	Hotel Alfonso XIII	Seville, Spain	147
	Hotel Maria Cristina	San Sebastian, Spain	136
	Hotel Goldener Hirsch	Salzburg, Austria	69
	Hotel Bristol, A Luxury Collection Hotel	Vienna, Austria	140
	Hotel Imperial	Vienna, Austria	138
	Park Tower, Buenos Aires	Buenos Aires, Argentina	180
	St. Regis Grand Hotel, Rome	Rome, Italy	161
International			1,169
St. Regis / Luxury Collection Worldwide			2,484
W			
North America			
	W Los Angeles Westwood	Los Angeles, CA	258
	W Chicago Lakeshore	Chicago, IL	520
	W New York - The Court & Tuscany	New York, NY	318
	W New Orleans - French Quarter	New Orleans, LA	98
	W Chicago - City Center	Chicago, IL	369
	W Atlanta	Atlanta, GA	275
	W New Orleans	New Orleans, LA	423
	W San Francisco	San Francisco, CA	404
	W New York - Time Square	New York, NY	507
North America			3,172
W Worldwide			3,172
Four Points			
North America			
	Four Points by Sheraton Tucson University Plaza	Tucson, AZ	150
	Four Points by Sheraton Philadelphia Airport	Philadelphia, PA	177
	Four Points by Sheraton Minneapolis	Minneapolis, MN	252
North America			579
International			
	Four Points by Sheraton Sydney Hotel	Sydney, Australia	630
International			630
Four Points Worldwide			1,209
Other			
North America			
	Tremont Hotel	Chicago, IL	130
	Sixth Avenue Inn	Seattle, WA	167
	Boston Park Plaza Hotel	Boston, MA	941
	Days Inn Town Center	Seattle, WA	92
	Clarion Hotel	Millbrae, CA	251
	Caesars Cove Haven	Lakeville, PA	276
	Caesars Paradise Stream	Mount Pocono, PA	143
	Caesars Pocono Palace	Marshalls Creek, PA	189
	Caesars Brookdale	Scotrun, PA	119
North America			2,308
Other Worldwide			2,308
Total Company Worldwide			24,660