



The Brink's Company
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THE SPIN-OFF: QUESTIONS AND ANSWERS

Below are some questions and answers regarding the The Brink's Company's (Brink's) planned spin-off of Brink's Home Security Holdings, Inc. (BHS). Additional information is available in an information statement that was mailed to all shareholders. The information statement, which was filed by BHS, also is available on the SEC's website (www.sec.gov).

Q: I own shares of Brink's. What will I receive as a result of the spin-off?

A: On October 31, 2008 (the Distribution Date), Brink's will distribute one share of BHS common stock to the holder of each share of Brink's common stock outstanding as of October 21, 2008 (the Record Date).

Q: What is the Record Date for the Distribution, and when will the Distribution occur?

A: The Record Date is October 21, 2008, and the number of outstanding shares will be determined as of 5:00 p.m. Eastern Time on that date. The distribution of shares of BHS common stock will be made in an amount equal to the number of shares of Brink's common stock outstanding on the Record Date (the Record Date Shares). Shares of BHS common stock will be distributed after 5:00 p.m. Eastern Time on the Distribution Date to the holders of Record Date Shares.

Q: Why is Brink's separating BHS from its business?

A: The Brink's board of directors determined that, as separate companies, both Brink's and BHS would:

- be better positioned to pursue aggressively the various growth opportunities available to them;
- have more focused management;
- have more efficient capital structures through which to fund their growth;
- have separate stock that could be used as acquisition currency to fund growth; and
- have incentives for management and employees to be more closely aligned with business performance and shareholder expectations.

Q: As a Brink's shareholder, what do I have to do to participate in the Distribution?

A: Nothing. You will receive one share of BHS common stock for each share of Brink's common stock held by you on October 21 (the Record Date) and retained through October 31, 2008 (the Distribution Date).

Q: If I sell my shares of Brink's common stock before the Distribution Date, will I still be entitled to receive BHS shares in the Distribution?

A: If you sell your shares of Brink's common stock prior to or on the Distribution Date, you also might be selling your right to receive shares of BHS common stock. You should consult with your financial advisor regarding the specific implications of selling your shares of Brink's common stock prior to or on the Distribution Date.

Q: When does trading in BHS common stock begin?

A: On October 17, shares of BHS common stock began trading on a "when-issued" basis on the NYSE under the symbol "CFLwi." After the Distribution Date, BHS shares will begin normal (or "regular way") trading under the symbol "CFL."

Between October 17 and October 31, shares of Brink's common stock will trade on the NYSE under two symbols, "BCO" and "BCOwi." Brink's shares trading under "BCO" will trade the "regular way," with the right to receive shares of BHS in the spin-off. Brink's shares trading under "BCOwi" will trade "ex dividend," with no right to receive shares of BHS in the spin-off.

Q: How will the spin-off affect the number of shares of Brink's that I currently hold?

A: The number of shares of Brink's common stock held by an existing Brink's shareholder will not change upon the completion of the spin-off. However, the market value of each share is expected to decline to reflect the impact of the Distribution.

Q: What are the U.S. federal income tax consequences of the Distribution to U.S. shareholders?

A: The distribution of BHS common stock to Brink's shareholders is expected to qualify as a tax-free distribution for U.S. federal income tax purposes. You should consult your own tax advisor as to the particular consequences of the Distribution, including the applicability and effect of any U.S. federal, state and local and foreign tax laws, which may result in the Distribution being taxable to you. Brink's will provide its U.S. shareholders with information to enable them to compute their tax basis in both Brink's and BHS shares. This information will be posted on The Brink's Company's website, www.brinkscompany.com, promptly following the Distribution Date.

Q: Will I receive a stock certificate for BHS shares?

A: Registered holders of Brink's shares who are entitled to participate in the Distribution will receive a book-entry account statement reflecting their ownership of BHS common stock.

Q: What if I hold my Brink's shares through a broker, bank or other nominee?

A: Brink's shareholders who hold shares through a broker, bank or other nominee will have their brokerage account credited with BHS common stock. For additional information, these shareholders should contact their broker or bank directly.

Q: What if I have stock certificates reflecting my shares of Brink's common stock? Should I send them to the transfer agent or to Brink's?

A: You should retain your Brink's stock certificates. No certificates representing your shares of BHS common stock will be mailed to you. BHS common stock will be issued in book-entry form through the direct registration system.

Q: What relationship will exist between the two companies following the Distribution?

A: After the Distribution, Brink's will not own any shares of BHS common stock. However, in connection with the Distribution, the two companies are entering into a number of agreements that will govern the spin-off and certain related arrangements.

Q: Where can Brink's shareholders get more information?

A: If you have questions about Brink's, you should contact:

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Phone: (804) 289-9709
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Attention: Investor Relations

If you have questions regarding the distribution of BHS shares, you should contact the distribution agent for the spin-off:

American Stock Transfer & Trust Company
6201 15th Avenue
Brooklyn, NY 11219
Phone: (800) 937-5449
Fax: (718) 765-8718

Q: Who is the transfer agent for the common stock for both companies?

A: American Stock Transfer & Trust Company. Contact information is shown above.