

Danaher Corporation
Summary of Operating Profit Margin Changes
Three Months and Year Ended December 31, 2006

| Three Months Ended December 31, 2006 | Segments | | | | |
|---|----------------------|-------------------------------------|-----------------------------|--------------------------------|-------------------------------|
| | Total Company | Professional Instrumentation | Medical Technologies | Industrial Technologies | Tools & Components |
| 2005 Operating Profit Margins | 15.60% | 20.30% | 13.60% | 14.20% | 14.60% |
| Impact of share-based compensation in accordance with SFAS 123R | (0.50) | (0.45) | (0.30) | (0.40) | (0.45) |
| Impact of lower operating profit margins on businesses acquired | (0.40) | (0.20) | (0.50) | (0.10) | - |
| Impact of exit costs for existing product line | - | - | - | - | (0.65) |
| Impact of 2005 settlement of patent infringement litigation in connection with a recently acquired business | 0.85 | - | - | 2.65 | - |
| Other operating margin improvements (deterioration) | 1.25 | 2.65 | 1.80 | (0.05) | 1.20 |
| 2006 Operating Profit Margins | 16.80% | 22.30% | 14.60% | 16.30% | 14.70% |

| Year Ended December 31, 2006 | Segments | | | | |
|--|----------------------|-------------------------------------|-----------------------------|--------------------------------|-------------------------------|
| | Total Company | Professional Instrumentation | Medical Technologies | Industrial Technologies | Tools & Components |
| 2005 Operating Profit Margins | 15.80% | 20.70% | 11.70% | 14.70% | 15.40% |
| Impact of share-based compensation in accordance with SFAS 123R | (0.60) | (0.50) | (0.30) | (0.45) | (0.45) |
| Impact of lower operating profit margins on businesses acquired | (0.60) | (0.40) | (0.45) | - | - |
| Impact of 2006 gain on sale of securities acquired in connection with unsuccessful acquisition bid (First Technologies) | 0.10 | - | - | - | - |
| 2005 gain on retained debt and equity interest in previously sold business (API Heat Transfer) and gain on sale of M&M Precision | (0.10) | - | - | (0.35) | - |
| 2005 gain on sale of real estate | (0.05) | - | - | - | (0.40) |
| Impact of 2006 exit costs for existing product line | - | - | - | - | (0.30) |
| Impact of settlement of patent infringement litigation in connection with a recently acquired business | 0.25 | - | - | 0.65 | - |
| Impact of Q1 2006 Impairment Charge on investment in Joint Venture | - | - | (0.20) | - | - |
| Other operating margin improvements (deterioration) | 1.00 | 1.70 | 1.05 | 1.05 | 0.15 |
| 2006 Operating Profit Margins | 15.80% | 21.50% | 11.80% | 15.60% | 14.40% |