

Company 1010 6 **Overview** February 2007

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Raytheon ... Who We Are

We are ...

- A Customer Focused company that places the highest value on People, Integrity, Commitment and Excellence
- 2006 Sales: \$20.3 billion
- More than 80,000 employees worldwide
- Headquarters: Waltham, Massachusetts

Our Vision ...

To be the most admired defense and aerospace systems supplier through world-class people and technology.



Raytheon's Strategy for 2007

- Focus on key strategic pursuits, technology and Mission Assurance to protect and grow our position in our four core defense markets:
 - Sensing: Expand beyond traditional RF/EO to adjacent markets
 - Effects: Expand beyond kinetic energy-based weapons
 - C3I: Grow market presence through increased footprint and expand knowledge management and knowledge discovery systems
 - Mission Support: Provide total life-cycle support
- Leverage our domain knowledge in these core defense markets to develop opportunities in adjacent markets and expand our Mission Systems Integration positions.
- Leverage our expertise to expand and serve our international customers.
- Be a Customer Focused company based on Performance, Relationships, Solutions

A customer focused growth strategy



Strategic Business Areas



Missile Defense

Sensors; interceptors; command and control; systems integration



Intelligence, Surveillance and Reconnaissance Enabling information dominance



Precision Engagement Shortening the sensor-to-shooter timeline



Homeland Security Solutions for a safer world



Raytheon ... What We Value

People

- Treat people with respect and dignity.
- Welcome diversity and diverse opinions.
- Help our fellow employees improve their skills.
- Recognize and reward accomplishment.
- Foster teamwork and collaboration.

Integrity

- Be honest, forthright and trustworthy.
- Use straight talk; no hidden agendas.
- Respect ethics, law and regulation.

Commitment

- Honor commitments to customers, shareholders, the community and each other.
- Accept personal responsibility to meet commitments; be accountable.

Excellence

- Improve performance continually.
- Stress quality, productivity, growth, best practices and measurement.
- Always strive to be the best.

Culture of performance



Raytheon ... What We Do

A global leader in technology-driven solutions that provide customers with integrated mission systems

- Raytheon is an industry leader in:
 - Defense and government electronics
 - Space
 - Information technology
 - Technical services
 - Business and special mission aircraft





A Customer Focused Company

At Raytheon, we have a straightforward business philosophy: If we help our customers succeed, then we will grow, and as we grow, we will increase our shareholders' value.

We are a Customer Focused company based on:

- Performance Promises made, promises kept.
- Relationships Listen, anticipate, respond and follow through with our customers, partners and each other.
- Solutions Develop and provide superior customer solutions.



Customer Success Is Our Mission

Mission Assurance



Mission Assurance is

in the DNA of this company. Embedded in our culture is the commitment to meld our technology into the most reliable integrated mission systems in the world to address urgent defense, security and aircraft needs.

We understand how to use our cutting-edge process knowledge to provide NoDoubt[™] Mission Assurance for our customers.

NoDoubt confidence to achieve mission success

Raytheon Six Sigma



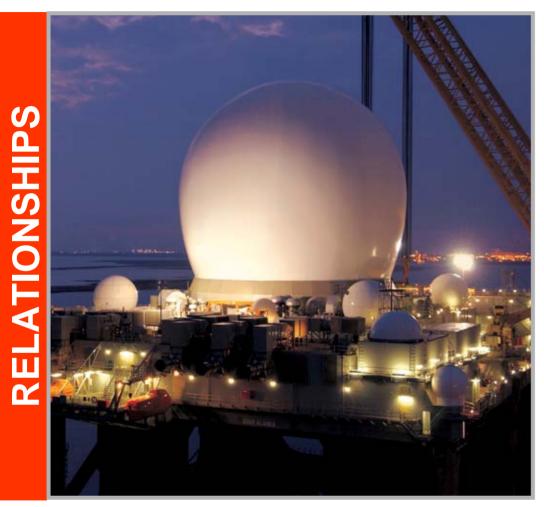
Raytheon Six Sigma

is a key process embedded within the fabric of the company's culture.

 $R6\sigma$ is a disciplined, knowledge-based approach used to increase productivity, grow the business and enhance customer satisfaction.

Raytheon Six Sigma drives performance

Our Challenge



Early is on time, and on time is late.

Raytheon has raised the bar on customer satisfaction and we are energized by this challenge

Listen, anticipate, respond and follow through

Who We Serve

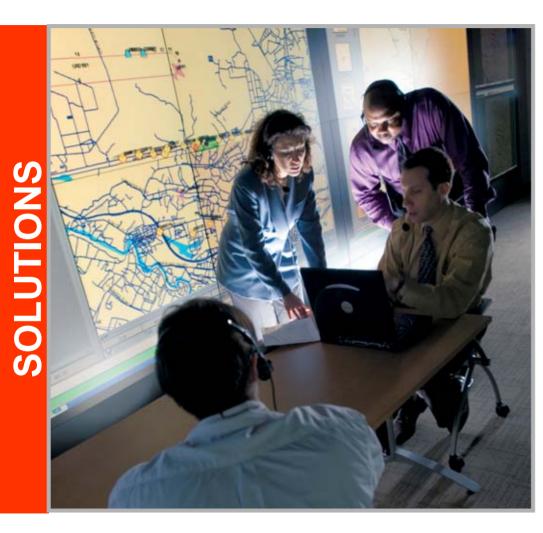


Our customers are men and women in uniform, pilots and their passengers, and our partners in government agencies and industries.

Innovation to meet new and urgent customer needs

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Mission Systems Integration



Mission Systems Integration

is the single greatest advantage we can provide our customers.

Our domain expertise allows us to *identify* the elements that need to be connected, while our systems engineering capabilities enable us to help our customers *connect* the elements, to integrate the systems to achieve the mission.

Growing in a changing defense environment

Mission Support



Mission Support means we

will be there for the customer, throughout the total life cycle.

In delivering Mission Support, Raytheon is platform-independent and works across a broad customer base.

Our approach is more comprehensive than merely supporting products; it is designed to enable mission success.

Customer focus is a total commitment

An Inclusive Culture





Raytheon believes in an enterprise-wide culture that is welcoming, respectful and supportive of all of our employees.

Our commitment is to build an inclusive culture that:

- Recognizes uniqueness
- Empowers each employee
- Values all contributions and contributors
- Leverages its diverse workforce to maximize Raytheon's competitive advantage

Retaining and attracting the best talent



Raytheon Business Headquarters



80,000 employees; 2006 revenue: \$20.3B



Business Leadership Team



Chairman and CEO Bill Swanson



Missile Systems Louise Francesconi



Network Centric Systems Colin Schottlaender

Integrated Defense Systems Dan Smith



Raytheon Technical Services Company LLC Bryan Even



Intelligence and Information Systems Mike Keebaugh



Raytheon Aircraft Company Jim Schuster



Space and Airborne Systems Jon Jones



Leadership Team





Integrated Defense Systems

Naval



Dan Smith President 2006 Revenue: \$4.2B Employees: 13,000 HQ: Tewksbury, MA



International



Ballistic Missile Defense



Integrated Air Defense

Industry-leading Mission Systems Integrator for the joint battlespace

Intelligence and Information Systems



Mike Keebaugh President 2006 Revenue: \$2.6B Employees: 10,000 HQ: Garland, TX

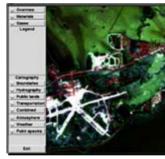
Homeland

Security





Distributed Common Ground System



Geospatial Systems



National Polar-orbiting Operational Environmental Satellite System (NPOESS)





Global Hawk Ground Station Mission Control

Leading intelligence and information solutions for a global customer base



Missile Systems



Louise Francesconi President 2006 Revenue: \$4.5B Employees: 11,000 HQ: Tucson, AZ



Kinetic Energy Interceptors



Naval Weapon Systems





Exoatmospheric Kill Vehicles



Directed Energy Weapons

Developer and supplier of innovative missile systems



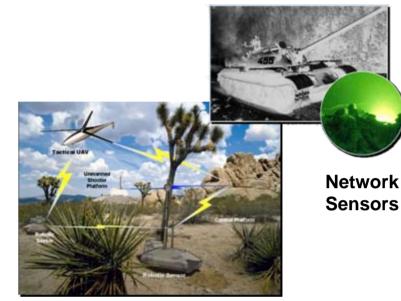
Network Centric Systems



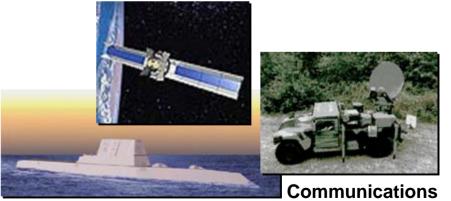
Colin Schottlaender President 2006 Revenue: \$3.6B Employees: 12,000 HQ: McKinney, TX



Command and Control







Networked decision solutions through world-class technology and people

Raytheon Technical Services Company LLC



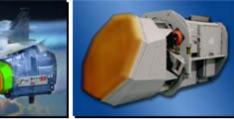
Critical services and innovative solutions for Mission Support



Space and Airborne Systems







Air Combat Avionics

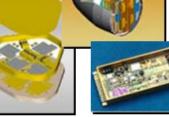


Integrated Airborne Systems

Jon Jones President 2006 Revenue: \$4.3B Employees: 13,000 HQ: El Segundo, CA



Electronic Warfare



Advanced Product Center



Integrated Technology Programs



Advanced Concepts & Technology



Precision Attack and Surveillance Systems



Strategic Systems

World leader in airborne and space-qualified systems



Raytheon Aircraft Company



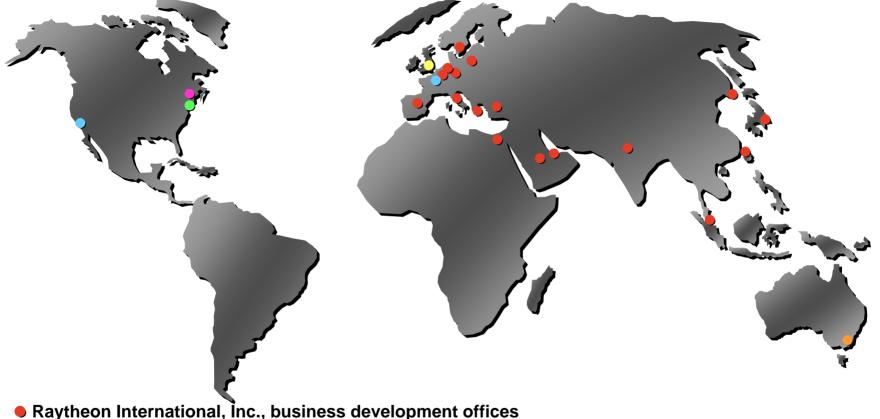
Jim Schuster Chairman and CEO Employees: 8,500 HQ: Wichita, KS



The finest quality aircraft backed by industry leading service and support



A Global Presence



- Raytheon International, Inc., business development offices
- Raytheon International, Inc., business development headquarters
- Raytheon Systems Limited
- Raytheon Australia Pty. Ltd.
- Raytheon Canada Ltd.
- Thales Raytheon Systems

76 countries depend on Raytheon technologies



Customer Success Is Our Mission

