



Hybrid Strategy



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Forward Looking Statements

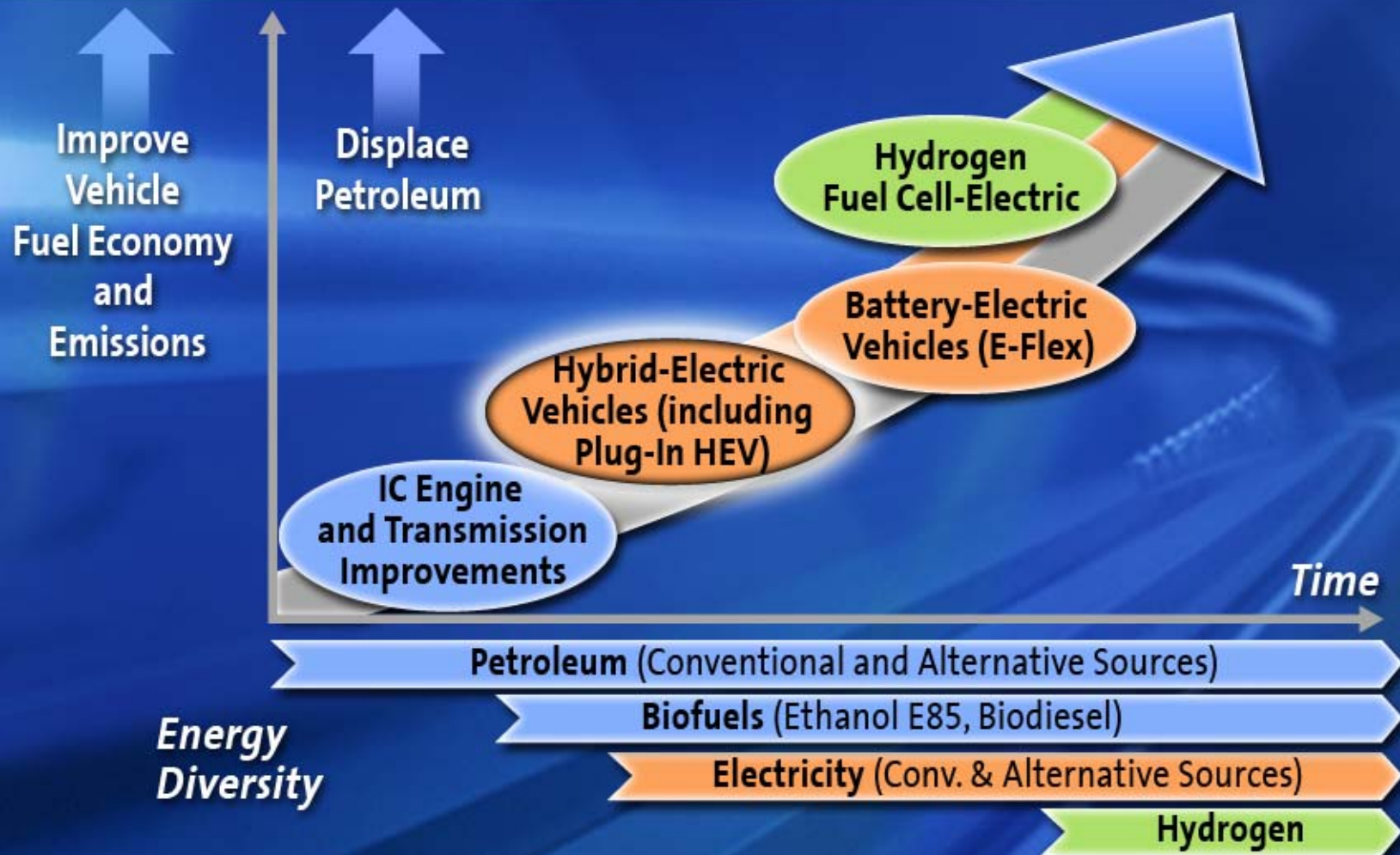
In the following presentation and in related comments by General Motors management, we will use words like "expect," "anticipate," "estimate," "forecast," "goal," "project," "targets" and similar expressions to identify forward looking statements that represent our current judgments about possible future events. We believe these judgments are reasonable, but actual results may differ materially due to a variety of important factors.

Among other items, such factors might include: the pace of introductions and market acceptance of new products; relationships with our labor unions, changes in the competitive environment and the effect of competition on our markets, including on our pricing policies; price increases or shortages of fuel; and changes in laws, regulations or government policies affecting our vehicles.

GM's most recent annual report on Form 10-K and quarterly reports on Form 10-Q provide information about these factors, which may be revised or supplemented in future reports to the SEC on Form 10-Q or 8-K.

We caution investors not to place undue reliance on our forward-looking statements. Except where expressly required by law, we undertake no obligation to update publicly or otherwise revise any forward-looking statements, whether as a result of new information, future events or other factors.

Advanced Propulsion Technology Strategy



Hybrid Strategy Drivers

■ Competition

- Most major manufacturers are introducing new hybrid vehicles
- Positive market perception for hybrid vehicles
- A growth segment in North America

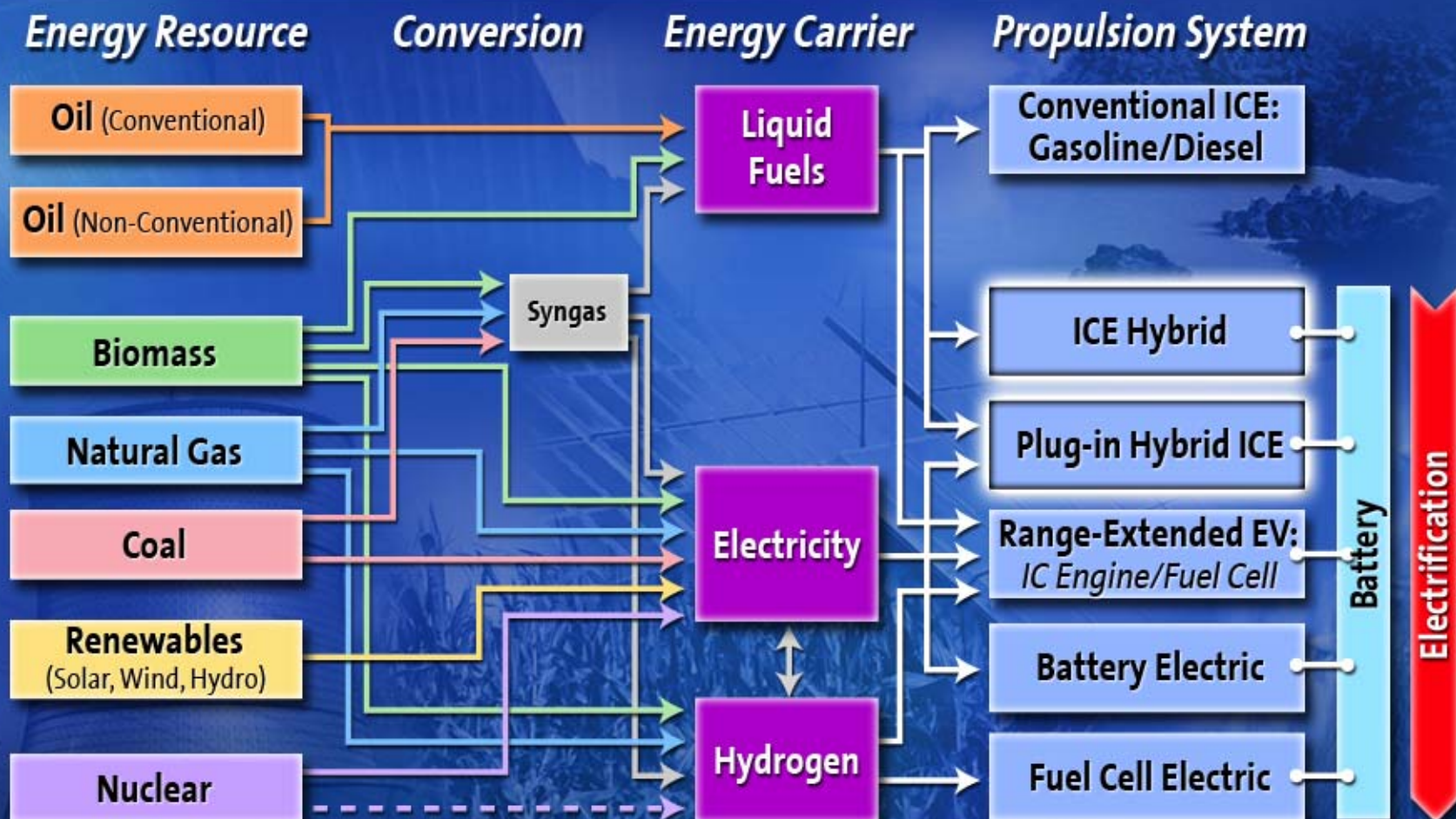
■ Regulatory

- U.S.: CAFE and CARB regulations
- Europe: CO₂
- China: Fuel consumption

■ Establish electrification technologies

- New components and systems
- Controls

Hybrids Establish Electrification Technologies



Hybrid Portfolio Strategy

- Leverage partnerships with other OEMs
 - Reduced development cost
 - Generate revenue from intellectual property
 - Greater influence in public debate
- Target highest fuel-consuming vehicles first
- Provide the customer “choice”
 - High Value: 36V BAS/Hybrid
 - High Feature: 2-Mode Hybrid
 - Image: 2-Mode Plug-in Hybrid

Global Hybrid Cooperation



DAIMLERCHRYSLER



AHS-T/RWD Truck



AHS-C/RWD Car



AHS-F/FWD

- Common key suppliers
- Common quality methods
- Common transmission architecture
- Common electric components
- Common accessory systems
- Common software

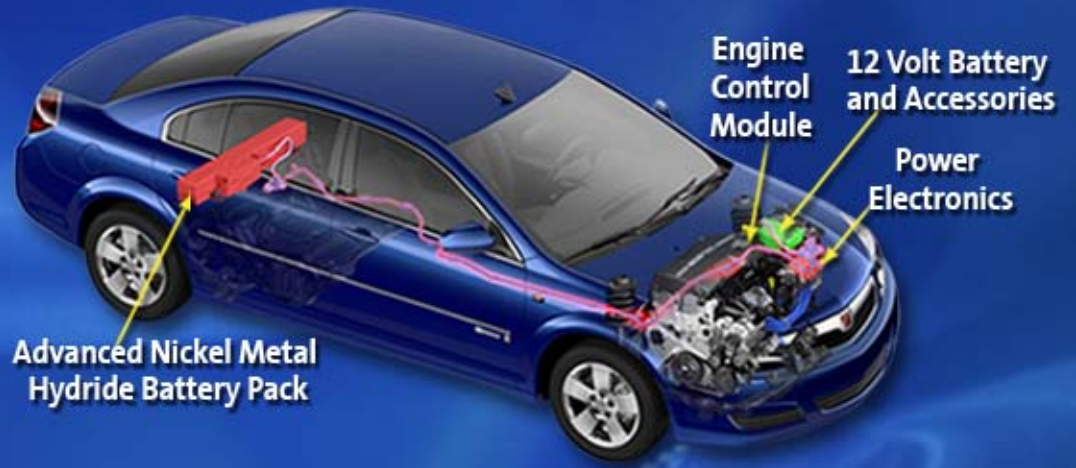


BMW schließt sich Hybrid-Allianz von GM und DaimlerChrysler an

sueddeutsche.de

Saturn AURA Green Line, Saturn VUE Green Line and Chevrolet Malibu Hybrids

- 10%-20% fuel economy gain
- Global benchmark for low cost high-value hybrid system
- Easy to integrate, license to other OEMs

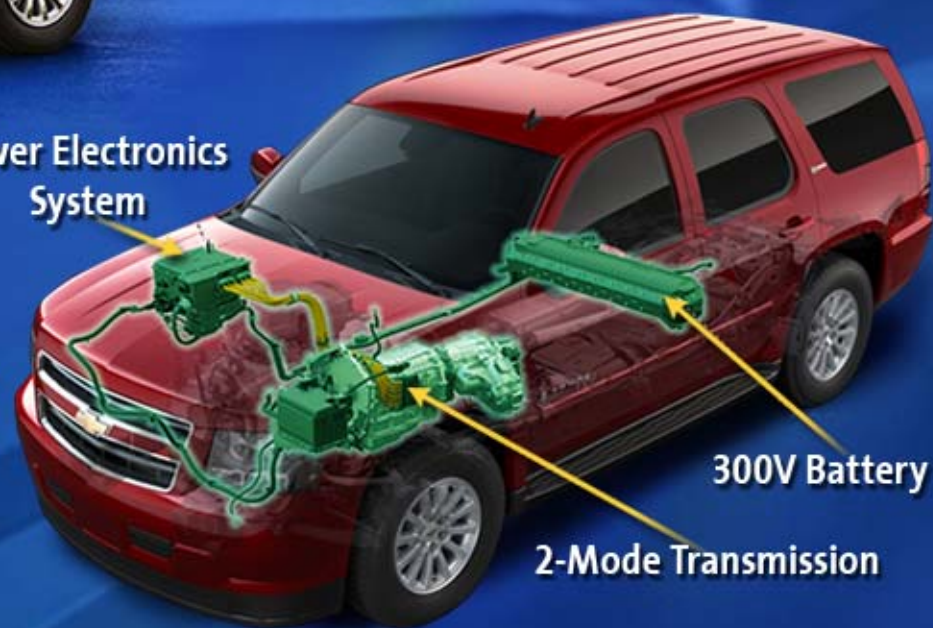


RWD 2-Mode Hybrid



- Best capability
- Best fuel economy
- Take segment-leading fuel economy to the next level

Power Electronics System



300V Battery

2-Mode Transmission

FWD 2-Mode Hybrid

- 2009 Saturn VUE Green Line
- Up to 45% fuel economy gain over 3.6 liter V6 with 6-speed automatic
- High performance with exceptional fuel economy
- Provide the basis for PHEV capability



Saturn VUE Green Line 2-Mode Plug-in Hybrid

**2-Mode FWD
Power Electronics**

2-Mode FWD Transaxle

**Lithium-Ion
Battery Pack**

Charger

