# Ron Garriques President, Mobile Devices Business

### Mobile Devices: Our Strategy

Grow profitably with ...

wickedly compelling products ...

and rich experiences ...

with quality and efficiency.



#### Profitable Growth

	FY2004*	FY2006*	
Revenue	\$17,108	\$28,383	66%
Units	104.5	217.4	108%
Market Share	15%	22.2%	7.2ppts
OE\$	\$1,698	\$2,689	58%

<sup>\*</sup>All financial data is net of items highlighted in press releases



# 66M units

The demand and desire for Motorola products is <u>stronger</u> than ever.



#### 2007 Trends & Realities

- Mobility is a strategic imperative for the world's biggest industries: mobile internet, mobile TV, gaming, video and entertainment, music ...
- Motorola has the experience, know-how and intellectual property to capitalize on the opportunities this creates
- The 2007 mobile device market is expected to grow by \$13B vs.
   2006
- Units are expected to grow 10% to 12% with a TAM of 1B+
- 2G and 2.5G device suppliers are consolidating and the market remains big and profitable

#### 2007 Trends & Realities

- 3G, 4G and Fixed-Mobile Convergence will begin to significantly drive the replacement cycle in 2007 ...
- These technologies will drive the cool experiences mobile internet, mobile TV, gaming, video and entertainment, music
- Truly open platforms across technologies and enablers will drive an ecosystem that drives innovation and rich experiences
- Channel, brand, marketing, technology, IP and scale matter ...
- Motorola is positioned strongly for long-term growth in all regions

#### **2007 Focus**

#### **Priority**

Return to double-digit
 Operating Margin during 2H'07

#### **How**

- Improve Gross Margin %
  - Lower Cost Structure

### The Specifics

#### Gross Margin % Improvement

- Further Simplify Platforms
- Deliver More "Whoa!" Products
- Leverage Investments in Served Markets
- Increase Brand Equity, Value and Marketing Effectiveness

#### Platform Strategy

#### **Silicon**







Creating competition across 3 silicon vendors for all tiers and technologies:

Improved Cost Structure

Faster Time to Market

#### **Software**

Enterprise



Extreme Experiences

Multimedia





Feature Phones

Mass Market

**Entry Level** 



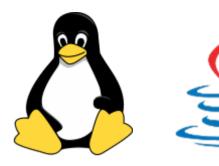


#### Open Software Platform





**Powerful Ecosystem** 



- LJ Increases Product Flexibility
  - single platform expands products
  - lower product cost
  - · accelerates time to market
- LJ Accelerates Innovation
  - responsive to customer needs
  - responsive to market
  - collaborative development model
- Ecosystem drives Differentiation
  - millions of developers
  - thousands of applications
  - broad carrier and supplier support



Mobile Devices
Accessories:
S9



# Entry Level: MOTOFONE





Mass Market: W Platform Candybars



**W360** 



**W208** 



**W205** 

#### Mass Market: W Platform Clams



W510



W395



**W375** 

























# Feature Phones: MOTOKRZR K1m













# Multimedia: MOTOMING



# Multimedia: MOTORAZR maxx



# Multimedia: MOTORIZR Z6



Extreme
Experience:
MOTOROKR E2
MOTOROKR E6



Enterprise:



Enterprise: MOTO-Q EV-DO Available Now



Enterprise: MOTO-Q EDGE



Enterprise: MOTO-Q<sup>2</sup> HSDPA and EV-DO





Coming at 3GSM World Congress in Barcelona



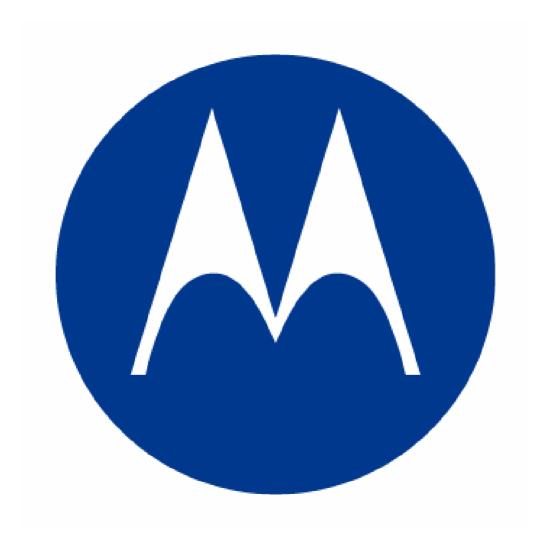
SCPL Broadband Platform and Beyond







#### Increase Brand Equity



#### Lower Cost Structure

#### <u>Why</u>

Driving more efficiency

#### What We're Doing

- Flattening management layers
- Accelerating resource deployment to growth and innovation
- Stopping work on legacy platforms



#### 2007 Financial Goals

Return to double-digit Operating Margin during 2H'07 while growing the business and investing in technologies and markets

