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Parker Income Up 122 Percent on 16-Percent Increase in Sales; EPS 90 Cents

Cleveland, Ohio: April 19, 2004 – Parker Hannifin Corporation today reported a 122-percent increase in net income for the fiscal third quarter ended March 31, 2004. The company earned \$107.8 million, or 90 cents per diluted share, on sales of \$1.91 billion, compared with net income of \$48.7 million, or 42 cents per diluted share, earned on sales of \$1.65 billion last year. As previously announced, the current-quarter results include a one-time, discrete tax benefit of 10 cents per diluted share.

Parker said the earnings improvement was driven by an upsurge in volume throughout the industrial segment, with considerably lower fixed costs from realignment activities and execution of the company's Win Strategy. Organic growth contributed nine percentage points to the 16-percent increase in revenues during the quarter, while currency translation added five points and two points came from acquisitions completed since last year.

"The credit belongs to all of Parker's employees worldwide who endured an unrelenting recession for three years. During that time, they have been implementing our Win Strategy to achieve sustainable margin improvements," said Parker President and CEO Don Washkewicz. "It appears that we may be in the early stages of a broad recovery, and we expect continued growth and increased profitability from strong order momentum." Washkewicz added that the addition of recently acquired Denison is contributing to the company's industrial margins.

Operating income in the North American Industrial businesses was 121-percent higher on a sales increase of 15 percent. The top-line growth was mostly organic, with acquisitions and currency exchange rates adding 2.6 percentage points combined. With the higher volume and lower cost structure, the North American Industrial operating margin improved to 11.1 percent from 5.8 percent last year.

The North American Industrial segment's motion-oriented businesses benefited from strong demand in the mobile original-equipment market (especially agricultural, construction and forestry machinery), as well as in heavy-duty trucks and industrial equipment. In the flow- and process-control businesses, the improved volume was comprised of continued strength in the oil and gas market, as well as a recovery in semiconductors and rebounding demand for process and analytical equipment. The company also noted that its margin mix improved with organic growth in life sciences and microelectronics.

In the International Industrial units, operating income was up 80 percent on a 30-percent sales increase. Favorable currency translation added 16 percent, and volume increased 14 percent, which includes an eight-percent increase in organic revenue, and a six-percent contribution from acquisitions. The international operating margin was 7.9 percent, compared with 5.7 percent last year, reflecting continued strength in the Asia-Pacific region and Latin America, where the company is rapidly gaining market share, and improving performance in Europe from reductions in operating and logistics costs.

Operating income in the company's Climate & Industrial Controls business was 10-percent higher on a 3.4-percent sales increase, with 2.2 percentage points from currency translation. Despite the moderate increase in volume, which came primarily from sales in automotive air conditioning and growth in refrigeration systems, the unit's operating margin improved to 11.8 percent from 11.1 percent. The profitability improvement reflects realignment of facilities and execution of the strategic initiatives in the company's Win Strategy.

Parker Aerospace reported a 4.9-percent sales increase, with a 2.8-percent decline in operating income and an operating margin of 12.6 percent, compared with 13.6 percent last year. With continued softness in the commercial aerospace aftermarket, the margin reflects a revenue mix with a higher proportion of defense business, as well as additional costs associated with pensions and product liability insurance.

In the "Other" segment, operating income increased more than three times, while revenue increased 10.7 percent. The operating margin improved to 5.1 percent from 1.3 percent.

Cash Flow and Inventories

The company continued to post strong cash flow. For the first nine months, cash from operations was \$504.5 million, or 9.9 percent of sales. For the same period last year, cash from operations was \$326.2 million, which was 6.9 percent of sales.

Ongoing efforts to tighten inventories contributed to the company's strong cash flow results. The company noted that its businesses have continued to reduce inventories throughout the fiscal year,

following its trend of more than two years, with the current-year reduction running at almost twice the rate of the prior year.

Year-to-Date Results

Sales in the first nine months of fiscal 2004 were \$5.11 billion, compared with \$4.75 billion last year. Year-to-date net income was \$220.3 million, or \$1.85 per diluted share, compared with \$147.2 million, or \$1.26 per diluted share in fiscal 2003. The current year's results included seven cents per diluted share in realignment costs, while last year's nine-month results included 10 cents per share in realignment costs and an adjustment in equity investment. The increase in the current year-to-date results reflects the strong operating performance by the North American Industrial operations and recently rebounding markets.

Outlook

The company raised its sales and earnings forecasts for the fiscal year ending June 30, indicating it now expects year-over-year sales growth of about 10 percent. The company estimates full-year earnings between \$2.55 and \$2.65 per diluted share. Factors influencing the forecast include uncertainties regarding raw-material prices; commercial aerospace volume and mix; and sustainability of current order rates.

"We are encouraged by the strength we're seeing in our industrial markets," said Washkewicz. "We are solidly positioned to achieve our growth and profit objectives as embedded in our Win Strategy."

In addition to the information provided herein, Parker advises shareholders to note order trends, for which the company makes a disclosure several business days after the conclusion of each month. This information is available on the company's investor information web site, at www.phstock.com.

With annual sales approaching \$7 billion, Parker Hannifin is the world's leading diversified manufacturer of motion and control technologies and systems, providing precision-engineered solutions for a wide variety of commercial, mobile, industrial and aerospace markets. The company employs more than 46,000 people in 44 countries around the world. Parker has increased annual dividends paid to shareholders for 47 consecutive years, which is among the top five longest-running dividend-increase records in the S&P 500. For more information, visit the company's web site at www.parker.com.

NOTICE OF CONFERENCE CALL: Parker Hannifin's conference call and slide presentation to discuss its fiscal third-quarter results is available to all interested parties via live webcast at 10 a.m. ET, on the company's investor information web site, www.phstock.com. To access the call, click on the "Live Webcast" link. From this link, users may also complete a pre-call system test and register for e-mail

notification of future events and information available from Parker.

Forward-looking statements contained in this and other written and oral reports are made based on known events and circumstances at the time of release, and as such, are subject in the future to unforeseen uncertainties and risks. All statements regarding future performance, earnings projections, events or developments are forward-looking statements. It is possible that the future performance and earnings projections of the company and individual segments may differ materially from current expectations, depending on economic conditions within both its industrial and aerospace markets, and the company's ability to achieve anticipated benefits associated with announced realignment activities, strategic initiatives to improve operating margins, and growth initiatives. A change in economic conditions in individual markets may have a particularly volatile effect on segment results. Among the other factors which may affect future performance are: changes in business relationships with and purchases by or from major customers or suppliers, including delays or cancellations in shipments; uncertainties surrounding timing, successful completion or integration of acquisitions; threats associated with and efforts to combat terrorism; competitive market conditions and resulting effects on sales and pricing; increases in raw-material costs that cannot be recovered in product pricing; and global economic factors, including currency exchange rates, difficulties entering new markets and general economic conditions such as interest rates. The company makes these statements as of the date of this disclosure, and undertakes no obligation to update them.

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PARKER HANNIFIN CORPORATION - MARCH 31, 2004 CONSOLIDATED STATEMENT OF INCOME

(Unaudited)		Three Months Ended March 31,				Nine Months Ended March 31,			
(Dollars in thousands except per share amounts)		2004		2003		2004		2003	
Net sales	\$	1,906,041	\$	1,646,844	\$	5,113,980	\$	4,749,949	
Cost of sales	•	1,544,150	*	1,368,430	*	4,174,570	Ψ.	3,927,147	
Gross profit		361,891		278,414		939,410		822,802	
Selling, general and administrative expenses		201,464		182,378		571,758		535,775	
Other income (deductions):		201,404		102,010		0. 1,. 00		000,770	
Interest expense		(17,262)		(20,349)		(56,384)		(59,399	
Interest and other (expense), net		(690)		(1,731)		(2,809)		(3,935	
sale date. (expense), not		(17,952)		(22,080)		(59,193)		(63,334	
Income before income taxes		142,475		73,956		308,459		223,693	
Income taxes		34,627		25,293		88,149		76,503	
Net income	\$	107,848	\$	48,663	\$	220,310	\$	147,190	
Earnings per share:	•	- ,		-,	•	-,-	·	,	
Basic earnings per share	\$.91	\$.42	\$	1.87	\$	1.27	
Diluted earnings per share	\$.90	\$.42	\$	1.85	\$	1.26	
Average shares outstanding during period - Basic		118,242,311		116,506,352		117,545,386		116,339,433	
Average shares outstanding during period - Diluted		119,637,727		116,890,480		118,803,626		116,872,253	
, wording during ported. Director		,		110,000,100				110,012,200	
Cash dividends per common share	\$.19	\$.19	\$.57	\$.55	
BUSINESS SEGMENT INFORMATION BY INDUSTRY									
(Unaudited)			nths E	nded March 31,		Nine Months	s Ende		
(Dollars in thousands)		2004		2003		2004		2003	
Net sales									
Industrial:									
North America	\$	836,136	\$	727,060	\$	2,224,548	\$	2,124,542	
International		541,670		416,434		1,405,333		1,156,014	
Aerospace		293,718		280,020		832,524		832,741	
Climate & Industrial Controls		181,173		175,132		481,820		484,273	
Other		53,344		48,198		169,755		152,379	
Total	\$	1,906,041	\$	1,646,844	\$	5,113,980	\$	4,749,949	
Segment energing income									
Industrial:	¢	02.454	¢	42.166	¢	102 620	e	120 624	
North America	\$	93,154 42,869	\$	42,166 23,852	\$	192,630 103 770	\$		
Industrial: North America International	\$	42,869	\$	23,852	\$	103,770	\$	72,819	
Industrial: North America International Aerospace	\$	42,869 37,077	\$	23,852 38,140	\$	103,770 101,855	\$	72,819 123,324	
Industrial: North America International Aerospace Climate & Industrial Controls	\$	42,869 37,077 21,432	\$	23,852 38,140 19,409	\$	103,770 101,855 49,405	\$	72,819 123,324 44,386	
Industrial: North America International Aerospace Climate & Industrial Controls Other		42,869 37,077 21,432 2,708		23,852 38,140 19,409 630		103,770 101,855 49,405 12,604		72,819 123,324 44,386 6,942	
Industrial: North America International Aerospace Climate & Industrial Controls Other Total segment operating income	\$	42,869 37,077 21,432 2,708 197,240	\$	23,852 38,140 19,409 630 124,197	\$	103,770 101,855 49,405 12,604 460,264	\$	72,819 123,324 44,386 6,942 368,105	
Industrial: North America International Aerospace Climate & Industrial Controls Other Total segment operating income Corporate general and administrative expenses		42,869 37,077 21,432 2,708		23,852 38,140 19,409 630		103,770 101,855 49,405 12,604		72,819 123,324 44,386 6,942 368,105	
Industrial: North America International Aerospace Climate & Industrial Controls Other Total segment operating income Corporate general and administrative expenses Income from operations before interest		42,869 37,077 21,432 2,708 197,240 25,489		23,852 38,140 19,409 630 124,197 22,662		103,770 101,855 49,405 12,604 460,264 73,615		72,819 123,324 44,386 6,942 368,105 62,155	
Industrial: North America International Aerospace Climate & Industrial Controls Other Total segment operating income Corporate general and administrative expenses Income from operations before interest expense and other		42,869 37,077 21,432 2,708 197,240 25,489		23,852 38,140 19,409 630 124,197 22,662		103,770 101,855 49,405 12,604 460,264 73,615		72,819 123,324 44,386 6,942 368,105 62,155	
Industrial: North America International Aerospace Climate & Industrial Controls Other Total segment operating income Corporate general and administrative expenses Income from operations before interest expense and other Interest expense		42,869 37,077 21,432 2,708 197,240 25,489 171,751 17,262		23,852 38,140 19,409 630 124,197 22,662 101,535 20,349		103,770 101,855 49,405 12,604 460,264 73,615 386,649 56,384		72,819 123,324 44,386 6,942 368,105 62,155 305,950 59,399	
Industrial: North America International Aerospace Climate & Industrial Controls Other Total segment operating income Corporate general and administrative expenses Income from operations before interest expense and other		42,869 37,077 21,432 2,708 197,240 25,489		23,852 38,140 19,409 630 124,197 22,662		103,770 101,855 49,405 12,604 460,264 73,615		120,634 72,819 123,324 44,386 6,942 368,105 62,155 305,950 59,399 22,858 223,693	

Note: Certain prior period amounts have been reclassified to conform to the current year presentation.

PARKER HANNIFIN CORPORATION - MARCH 31, 2004

CONSOLIDATED BALANCE SHEET

Total liabilities and shareholders' equity	\$	6,230,801	\$	5,756,087
Shareholders' equity		2,790,664		2,723,891
Other liabilities		163,551		126,032
Deferred income taxes		21,643		133,242
Pensions and other postretirement benefits		955,201		515,378
Long-term debt		968,326		948,164
Total current liabilities		1,331,416		1,309,380
Accrued domestic and foreign taxes		139,009		34,700
Accrued liabilities		525,060		468,744
Accounts payable		501,899		395,658
Notes payable	\$	165,448	\$	410,278
Current liabilities:				
Liabilities and shareholders' equity				
Total assets	\$	6,230,801	\$	5,756,087
Other assets	•	810,295	•	745,995
Intangible assets, net		58,474		56,223
Goodwill		1,240,269		1,091,795
Plant and equipment, net		1,628,708		1,661,714
Total current assets		2,493,055		2,200,360
Deferred income taxes		108,409		85,329
Prepaid expenses		39,192		43,265
Inventories		984,900		1,027,939
Accounts receivable, net		1,190,598		991,131
Cash and cash equivalents	\$	169,956	\$	52,696
Current assets:				
Assets				
(Dollars in thousands) March 31,		2004		2003
(Unaudited)				

CONSOLIDATED STATEMENT OF CASH FLOWS (Unaudited)		Nine Moi	nths En	ded March 31.	
(Dollars in thousands)	2004			2003	
Cash flows from operating activities:					
Net income	\$	220,310	\$	147,190	
Depreciation and amortization		189,659		191,018	
Net change in receivables, inventories, and trade payables		24,570		32,197	
Net change in other assets and liabilities		100,061		(98,475)	
Other, net		(30,114)		54,238	
Net cash provided by operating activities		504,486		326,168	
Cash flows from investing activities:					
Acquisitions (less cash acquired of \$63,054 in 2004 and \$7 in 2003)		(201,101)		(1,999)	
Capital expenditures		(102,735)		(112,863)	
Other, net		27,100		13,722	
Net cash (used in) investing activities		(276,736)		(101,140)	
Cash flows from financing activities:					
Net proceeds from common share activity		42,443		3,091	
Net (payments of) debt		(277,865)		(160,048)	
Dividends		(66,845)		(63,739)	
Net cash (used in) financing activities		(302,267)		(220,696)	
Effect of exchange rate changes on cash		(1,377)		1,980	
Net (decrease) increase in cash and cash equivalents		(75,894)		6,312	
Cash and cash equivalents at beginning of period		245,850		46,384	
Cash and cash equivalents at end of period	\$	169,956	\$	52,696	