

Parker Hannifin Corporation

Comparative Statistics 1945 - 2004

This report presents in condensed form, for internal use only, pertinent operating and financial data subsequent to the formation of Parker Appliance Corporation in 1938. Financial data only partially restated.

Prepared by: Corporate Financial Analysis

| For The Fiscal Year | Cash & Cash Equivalents | Accounts & Notes Receivable | Inventories | Net Property, Plant & Equipment | Total Assets | Long-Term Debt | Shareholders' Equity | Current Ratio | Debt To Debt Equity | Book Value Per Common Share |
|---------------------|-------------------------|-----------------------------|-------------|---------------------------------|--------------|----------------|----------------------|---------------|---------------------|-----------------------------|
| 1945 | \$ 983 | \$ 1,787 | \$ 4,962 | \$ 2,940 | \$ 13,578 | \$ 518 | \$ 5,922 | 1.5 | 9.9% | \$.95 |
| 1950 | 1,323 | 1,036 | 1,576 | 2,599 | 6,952 | - | 6,318 | 6.5 | - | 1.01 |
| 1955 | 1,760 | 2,404 | 3,425 | 4,210 | 12,461 | 800 | 8,973 | 3.0 | 11.8 | 1.43 |
| 1960 | 2,650 | 6,187 | 9,100 | 10,530 | 29,168 | 4,228 | 18,351 | 2.8 | 20.8 | 2.01 |
| 1965 | 4,420 | 14,926 | 22,366 | 19,014 | 63,718 | 16,382 | 34,638 | 3.3 | 32.6 | 3.74 |
| 1970 | 6,435 | 37,555 | 60,994 | 50,394 | 162,728 | 50,402 | 71,197 | 2.6 | 48.6 | 6.66 |
| 1975 | 6,230 | 55,638 | 107,327 | 114,043 | 356,237 | 87,905 | 173,442 | 2.7 | 39.4 | 8.43 |
| 1977 | 5,929 | 78,720 | 133,121 | 131,561 | 439,911 | 90,878 | 238,856 | 2.9 | 30.1 | 6.73 |
| 1978 | 7,967 | 109,286 | 186,564 | 149,326 | 498,608 | 96,520 | 270,415 | 2.7 | 31.1 | 7.60 |
| 1979 | 8,672 | 135,838 | 229,018 | 193,668 | 632,224 | 130,813 | 315,449 | 2.4 | 35.7 | 8.62 |
| 1980 | 1,737 | 158,095 | 270,054 | 227,341 | 704,143 | 149,197 | 361,628 | 2.6 | 35.6 | 9.66 |
| 1981 | 4,941 | 177,873 | 298,980 | 279,991 | 822,284 | 158,056 | 441,228 | 2.5 | 30.7 | 10.60 |
| 1982 | 10,817 | 172,877 | 303,950 | 306,453 | 859,229 | 172,160 | 478,463 | 2.8 | 29.8 | 11.42 |
| 1983 | 30,684 | 162,961 | 258,137 | 314,083 | 852,631 | 162,744 | 484,284 | 2.9 | 26.6 | 11.07 |
| 1984 | 34,498 | 199,108 | 299,716 | 350,635 | 962,498 | 166,915 | 537,860 | 2.6 | 25.2 | 12.01 |
| 1985 | 10,071 | 211,403 | 322,956 | 382,461 | 937,473 | 158,936 | 588,398 | 3.4 | 24.5 | 8.51 |
| 1986 | 18,247 | 267,585 | 411,195 | 492,612 | 1,287,171 | 238,423 | 665,440 | 2.2 | 32.4 | 9.38 |
| 1987 | 17,212 | 276,260 | 410,521 | 572,498 | 1,468,043 | 306,699 | 756,679 | 2.3 | 33.3 | 6.97 |
| 1988 | 20,020 | 358,169 | 515,031 | 661,645 | 1,740,470 | 405,779 | 845,741 | 3.3 | 36.7 | 7.72 |
| 1989 | 29,113 | 374,067 | 640,944 | 710,408 | 1,906,623 | 494,469 | 840,522 | 2.3 | 42.3 | 7.65 |
| 1990 | 21,780 | 381,924 | 688,504 | 752,668 | 2,020,157 | 511,681 | 938,404 | 2.5 | 39.2 | 8.53 |
| 1991 | 38,843 | 340,471 | 608,249 | 757,937 | 1,920,697 | 476,586 | 943,475 | 2.8 | 35.4 | 8.70 |
| 1992 | 100,053 | 357,091 | 552,964 | 752,490 | 1,958,120 | 446,974 | 934,019 | 2.8 | 34.0 | 8.58 |
| 1993 | 159,985 | 354,338 | 499,708 | 736,056 | 1,963,590 | 378,476 | 932,900 | 2.3 | 33.3 | 8.53 |
| 1994 | 81,590 | 388,515 | 492,930 | 717,300 | 1,925,744 | 257,259 | 966,351 | 2.0 | 22.7 | 8.78 |
| 1995 | 63,830 | 484,462 | 625,906 | 815,771 | 2,302,209 | 237,157 | 1,191,514 | 1.9 | 21.9 | 10.73 |
| 1996 | 63,953 | 538,645 | 707,225 | 991,777 | 2,887,124 | 439,797 | 1,383,958 | 1.8 | 30.7 | 12.42 |
| 1997 | 68,997 | 601,724 | 727,847 | 1,020,743 | 2,998,946 | 432,885 | 1,547,301 | 2.1 | 24.5 | 13.87 |
| 1998 | 30,488 | 699,179 | 944,271 | 1,135,225 | 3,524,821 | 512,943 | 1,683,450 | 1.8 | 31.6 | 15.32 |
| 1999 | 33,277 | 738,773 | 915,130 | 1,200,869 | 3,705,888 | 724,757 | 1,853,862 | 2.4 | 29.8 | 17.03 |
| 2000 | 68,460 | 840,040 | 974,196 | 1,340,915 | 4,646,299 | 701,762 | 2,309,458 | 1.8 | 31.0 | 20.31 |
| 2001 | 23,565 | 922,325 | 1,008,864 | 1,548,688 | 5,337,661 | 857,078 | 2,528,915 | 1.6 | 35.7 | 21.99 |
| 2002 | 46,384 | 1,006,313 | 1,051,968 | 1,696,965 | 5,752,583 | 1,088,883 | 2,583,516 | 1.6 | 36.8 | 22.26 |
| 2003 | 245,850 | 1,002,060 | 997,167 | 1,657,425 | 5,985,633 | 966,332 | 2,520,911 | 1.7 | 35.6 | 21.63 |
| 2004 | 183,847 | 1,201,343 | 991,378 | 1,591,853 | 6,256,904 | 953,804 | 2,982,454 | 2.0 | 24.9 | 25.24 |

1.) Dollars in thousands.

2.) Dividend data is adjusted to reflect stock splits.

3.) Bold type figures reflect latest restatement for regulatory compliance and stock split.

| Market Quote Common Shares | | Year End Common Shares Outstanding (000's) | Number Of Common Shareholders | Annual Dividend Payout Rate | Annual Dividend Payout Ratio | Average Assets (000's) | Average Equity | Return On Average Assets | Return On Average Equity | Number Of Employees @ June 30 | For The Fiscal Year |
|-------------------------------|--------------|--|-------------------------------------|-----------------------------------|------------------------------------|------------------------------|-------------------|--------------------------------|--------------------------------|-------------------------------------|------------------------|
| High | Low | | | | | | | | | | |
| \$ - | \$ - | 6,277 | - | \$ - | - % | \$ 14,499 | \$ 5,648 | 3.3% | 8.4% | - | 1945 |
| - | - | 6,277 | - | - | - | 6,847 | 6,260 | 3.6 | 3.9 | 876 | 1950 |
| - | - | 6,277 | - | 0.020 | 40.0 | 12,468 | 8,606 | 9.0 | 13.0 | 1,932 | 1955 |
| - | - | 8,824 | 2,897 | 0.032 | 32.0 | 27,505 | 17,351 | 10.4 | 16.6 | 3,068 | 1960 |
| 6.875 | 4.625 | 9,270 | 3,709 | 0.061 | 35.9 | 52,972 | 31,350 | 11.4 | 19.3 | 5,798 | 1965 |
| 10.875 | 5.875 | 10,812 | 4,176 | 0.126 | 48.5 | 148,332 | 67,993 | 6.7 | 14.6 | 9,617 | 1970 |
| 6.500 | 3.750 | 20,566 | 4,812 | 0.146 | 41.7 | 349,581 | 164,845 | 6.9 | 14.6 | 14,770 | 1975 |
| 12.750 | 9.375 | 35,507 | 5,419 | 0.169 | 37.6 | 413,877 | 223,242 | 8.7 | 16.2 | 18,527 | 1977 |
| 12.625 | 9.125 | 35,588 | 7,198 | 0.201 | 37.2 | 469,260 | 254,636 | 9.1 | 16.8 | 19,664 | 1978 |
| 13.500 | 10.125 | 36,600 | 7,446 | 0.221 | 32.5 | 565,416 | 292,932 | 9.9 | 19.2 | 22,690 | 1979 |
| 14.500 | 10.625 | 37,443 | 12,108 | 0.236 | 33.2 | 668,184 | 338,539 | 9.0 | 17.7 | 21,538 | 1980 |
| 16.875 | 11.125 | 41,619 | 12,572 | 0.260 | 35.6 | 763,214 | 401,428 | 8.5 | 16.1 | 23,610 | 1981 |
| 16.000 | 10.375 | 41,883 | 13,944 | 0.284 | 43.7 | 840,757 | 459,846 | 7.2 | 13.2 | 20,523 | 1982 |
| 20.125 | 10.000 | 43,750 | 18,402 | 0.290 | 87.9 | 855,930 | 481,374 | 3.8 | 6.7 | 20,291 | 1983 |
| 24.375 | 17.875 | 44,787 | 19,879 | 0.308 | 42.2 | 907,565 | 511,072 | 8.1 | 14.3 | 23,540 | 1984 |
| 26.375 | 16.875 | 69,182 | 21,625 | 0.326 | 44.1 | 949,986 | 563,129 | 7.6 | 13.5 | 21,881 | 1985 |
| 30.500 | 20.625 | 70,965 | 23,094 | 0.338 | 43.9 | 1,112,322 | 626,919 | 6.9 | 12.9 | 25,056 | 1986 |
| 37.625 | 20.250 | 108,538 | 26,768 | 0.356 | 45.1 | 1,377,607 | 711,060 | 6.1 | 11.9 | 26,960 | 1987 |
| 49.000 | 24.500 | 109,607 | 31,250 | 0.364 | 33.0 | 1,604,257 | 801,210 | 6.6 | 13.3 | 31,462 | 1988 |
| 36.500 | 26.000 | 109,872 | 32,156 | 0.373 | 38.7 | 1,823,547 | 843,132 | 6.8 | 14.8 | 31,627 | 1989 |
| 14.55 | 10.67 | 110,066 | 34,976 | 0.391 | 75.7 | 1,963,390 | 889,463 | 5.7 | 12.5 | 30,408 | 1990 |
| 13.39 | 8.28 | 108,461 | 32,812 | 0.409 | 75.7 | 1,970,427 | 940,940 | 3.0 | 6.3 | 27,793 | 1991 |
| 16.11 | 10.95 | 108,920 | 30,836 | 0.413 | 413.0 | 1,939,409 | 938,747 | 0.6 | 1.2 | 26,669 | 1992 |
| 15.22 | 11.61 | 109,352 | 30,414 | 0.427 | 72.4 | 1,960,855 | 933,460 | 3.3 | 7.0 | 25,646 | 1993 |
| 19.95 | 13.33 | 110,115 | 29,625 | 0.436 | 101.4 | 1,944,667 | 949,626 | 2.5 | 5.0 | 26,730 | 1994 |
| 26.33 | 16.67 | 111,003 | 35,629 | 0.453 | 23.1 | 2,113,977 | 1,078,933 | 10.3 | 20.2 | 30,590 | 1995 |
| 29.42 | 20.58 | 111,438 | 35,403 | 0.480 | 22.4 | 2,594,667 | 1,287,736 | 9.2 | 18.6 | 33,289 | 1996 |
| 41.00 | 22.25 | 111,527 | 43,014 | 0.506 | 20.7 | 2,943,035 | 1,465,630 | 9.3 | 18.7 | 34,927 | 1997 |
| 52.63 | 36.94 | 109,873 | 44,250 | 0.600 | 21.1 | 3,261,884 | 1,615,376 | 9.8 | 19.8 | 39,873 | 1998 |
| 50.50 | 26.56 | 108,846 | 39,380 | 0.640 | 22.6 | 3,615,355 | 1,768,656 | 8.6 | 17.6 | 38,928 | 1999 |
| 54.00 | 33.94 | 113,707 | 47,671 | 0.680 | 20.5 | 4,176,094 | 2,081,660 | 8.8 | 17.7 | 43,895 | 2000 |
| 50.10 | 31.00 | 114,989 | 50,731 | 0.700 | 23.6 | 4,991,980 | 2,419,187 | 6.8 | 14.1 | 46,302 | 2001 |
| 54.88 | 30.40 | 116,051 | 53,001 | 0.720 | 64.3 | 5,545,122 | 2,556,216 | 2.3 | 5.1 | 48,176 | 2002 |
| 48.93 | 34.52 | 116,526 | 51,154 | 0.740 | 44.0 | 5,869,108 | 2,552,214 | 3.3 | 7.7 | 46,787 | 2003 |
| 61.00 | 40.76 | 118,168 | 54,683 | 0.760 | 25.8 | 6,121,269 | 2,751,683 | 5.6 | 12.6 | 48,447 | 2004 |

| For The Fiscal Year | Net Sales | | Gross Margin | | S.G.&A. | | Income From Operations | | Other Expense (Income) |
|------------------------|-----------|-------------|--------------|-------------|---------|-------------|------------------------|-------------|------------------------------|
| | \$ | 5 yr. CGR% | \$ | % | \$ | % | \$ | % | |
| 1945 | 21,875 | 47.8 | 497 | 2.3 | 1,901 | 8.7 | (1,404) | (6.4) | (417) |
| 1950 | 7,102 | (20.2) | 1,404 | 19.8 | 1,093 | 15.4 | 311 | 4.4 | (146) |
| 1955 | 21,907 | 25.3 | 5,373 | 24.5 | 2,930 | 13.4 | 2,443 | 11.2 | (52) |
| 1960 | 50,712 | 18.3 | 12,627 | 24.9 | 6,434 | 12.7 | 6,193 | 12.2 | 179 |
| 1965 | 97,147 | 13.9 | 24,788 | 25.5 | 12,376 | 12.7 | 12,412 | 12.8 | 161 |
| 1970 | 211,633 | 16.9 | 54,038 | 25.5 | 30,411 | 14.4 | 23,627 | 11.2 | 3,276 |
| 1975 | 528,450 | 20.1 | 128,498 | 24.3 | 71,873 | 13.6 | 56,625 | 10.7 | 10,027 |
| 1977 | 657,748 | 21.0 | 170,327 | 25.9 | 91,160 | 13.9 | 79,167 | 12.0 | 7,246 |
| 1978 | 779,312 | 19.2 | 191,936 | 24.6 | 102,054 | 13.1 | 89,882 | 11.5 | 8,617 |
| 1979 | 952,961 | 13.3 | 236,019 | 24.8 | 121,116 | 12.7 | 114,903 | 12.1 | 10,137 |
| 1980 | 1,099,606 | 15.8 | 254,075 | 23.1 | 133,640 | 12.2 | 120,435 | 11.0 | 21,140 |
| 1981 | 1,185,025 | 17.0 | 281,334 | 23.7 | 153,776 | 13.0 | 127,558 | 10.8 | 17,620 |
| 1982 | 1,230,238 | 13.3 | 276,270 | 22.5 | 162,403 | 13.2 | 113,867 | 9.3 | 11,358 |
| 1983 | 1,154,625 | 8.2 | 240,994 | 20.9 | 168,262 | 14.6 | 72,732 | 6.3 | 17,793 |
| 1984 | 1,382,942 | 7.7 | 329,029 | 23.8 | 188,405 | 13.6 | 140,624 | 10.2 | 11,738 |
| 1985 | 1,346,652 | 4.1 | 320,750 | 23.8 | 168,076 | 12.5 | 152,674 | 11.3 | 19,837 |
| 1986 | 1,592,676 | 6.1 | 374,828 | 23.5 | 206,867 | 13.0 | 167,961 | 10.5 | 23,292 |
| 1987 | 1,810,081 | 8.0 | 410,927 | 22.7 | 237,740 | 13.1 | 173,187 | 9.6 | 24,857 |
| 1988 | 2,121,792 | 12.9 | 466,265 | 22.0 | 269,501 | 12.7 | 196,764 | 9.3 | 37,754 |
| 1989 | 2,381,789 | 11.5 | 495,985 | 20.8 | 279,401 | 11.7 | 216,584 | 9.1 | 47,405 |
| 1990 | 2,452,568 | 12.7 | 525,449 | 21.4 | 282,811 | 11.5 | 242,638 | 9.9 | 59,364 |
| 1991 | 2,440,815 | 8.9 | 463,434 | 19.0 | 289,535 | 11.9 | 173,899 | 7.1 | 56,081 |
| 1992 | 2,375,808 | 5.6 | 450,008 | 18.9 | 282,861 | 11.9 | 167,147 | 7.0 | 46,958 |
| 1993 | 2,489,323 | 3.2 | 484,368 | 19.5 | 310,765 | 12.5 | 173,603 | 7.0 | 42,658 |
| 1994 | 2,576,337 | 1.6 | 522,961 | 20.3 | 302,668 | 11.7 | 220,293 | 8.6 | 53,588 |
| 1995 | 3,214,370 | 5.6 | 766,106 | 23.8 | 384,581 | 12.0 | 381,525 | 11.9 | 33,118 |
| 1996 | 3,586,448 | 8.0 | 830,105 | 23.1 | 425,449 | 11.9 | 404,656 | 11.3 | 30,177 |
| 1997 | 4,113,339 | 11.6 | 938,093 | 22.8 | 475,180 | 11.6 | 462,913 | 11.3 | 38,046 |
| 1998 | 4,658,229 | 13.4 | 1,082,031 | 23.2 | 532,134 | 11.4 | 549,897 | 11.8 | 45,909 |
| 1999 | 4,986,696 | 14.1 | 1,089,430 | 21.8 | 550,681 | 11.0 | 538,749 | 10.8 | 61,055 |
| 2000 | 5,385,618 | 10.9 | 1,198,768 | 22.3 | 575,906 | 10.7 | 622,862 | 11.6 | 60,675 |
| 2001 | 5,979,604 | 10.8 | 1,251,448 | 20.9 | 679,963 | 11.4 | 571,485 | 9.6 | 43,302 |
| 2002 | 6,149,122 | 8.4 | 1,032,552 | 16.8 | 686,485 | 11.2 | 306,551 | 5.0 | 88,515 |
| 2003 | 6,410,610 | 6.6 | 1,100,835 | 17.2 | 721,065 | 11.2 | 379,770 | 5.9 | 82,388 |
| 2004 | 7,106,907 | 7.3 | 1,364,854 | 19.2 | 800,204 | 11.3 | 563,617 | 7.9 | 69,549 |

1.) Dollars in thousands.

2.) Except where noted, % is of Net Sales.

3.) Before FY 1998 EPS are Basic EPS; in compliance with FASB No

| Income Before Taxes | | Income Taxes | | Net Income | | EPS | For The Fiscal Year |
|---------------------|------------|----------------|----------------|------------|-----|------|---------------------|
| \$ | % | \$ | Effective Rate | \$ | % | | |
| (987) | (4.5) | (1,467) | (1.49) | 480 | 2.2 | - | 1945 |
| 457 | 6.4 | 210 | 44.9 | 246 | 3.5 | - | 1950 |
| 2,495 | 11.4 | 1,375 | 55.1 | 1,120 | 5.1 | 0.05 | 1955 |
| 6,014 | 11.9 | 3,140 | 52.2 | 2,874 | 5.7 | 0.10 | 1960 |
| 12,251 | 12.6 | 6,200 | 50.6 | 6,051 | 6.2 | 0.17 | 1965 |
| 20,351 | 9.6 | 10,400 | 51.1 | 9,951 | 4.7 | 0.26 | 1970 |
| 46,598 | 8.8 | 22,607 | 48.5 | 23,991 | 4.5 | 0.35 | 1975 |
| 71,921 | 10.9 | 35,755 | 49.7 | 36,166 | 5.5 | 0.45 | 1977 |
| 81,265 | 10.4 | 38,363 | 47.2 | 42,902 | 5.5 | 0.54 | 1978 |
| 104,766 | 11.0 | 47,448 | 45.3 | 56,243 | 5.9 | 0.68 | 1979 |
| 99,295 | 9.0 | 40,376 | 40.7 | 59,949 | 5.5 | 0.71 | 1980 |
| 109,938 | 9.3 | 43,699 | 39.7 | 64,516 | 5.4 | 0.73 | 1981 |
| 102,509 | 8.3 | 37,982 | 37.1 | 60,820 | 4.9 | 0.65 | 1982 |
| 54,939 | 4.8 | 19,136 | 34.8 | 32,260 | 2.8 | 0.33 | 1983 |
| 128,886 | 9.3 | 52,971 | 41.1 | 73,178 | 5.3 | 0.73 | 1984 |
| 132,837 | 9.9 | 57,421 | 43.2 | 75,946 | 5.6 | 0.74 | 1985 |
| 144,669 | 9.1 | 63,593 | 44.0 | 80,568 | 5.1 | 0.77 | 1986 |
| 148,330 | 8.2 | 67,409 | 45.4 | 84,432 | 4.7 | 0.79 | 1987 |
| 159,010 | 7.5 | 55,633 | 35.0 | 106,539 | 5.0 | 0.96 | 1988 |
| 163,644 | 6.9 | 65,297 | 39.9 | 124,475 | 5.2 | 1.13 | 1989 |
| 183,274 | 7.5 | 72,827 | 39.7 | 111,479 | 4.5 | 1.01 | 1990 |
| 103,468 | 4.2 | 44,300 | 42.8 | 59,168 | 2.4 | 0.54 | 1991 |
| 105,391 | 4.4 | 41,912 | 39.8 | 11,218 | 0.5 | 0.10 | 1992 |
| 108,066 | 4.3 | 43,010 | 39.8 | 65,056 | 2.6 | 0.59 | 1993 |
| 112,449 | 4.4 | 60,274 | 53.6 | 47,652 | 1.8 | 0.43 | 1994 |
| 348,407 | 10.8 | 130,169 | 37.4 | 218,238 | 6.8 | 1.96 | 1995 |
| 374,479 | 10.4 | 134,812 | 36.0 | 239,667 | 6.7 | 2.14 | 1996 |
| 424,867 | 10.4 | 150,828 | 35.5 | 274,039 | 6.7 | 2.44 | 1997 |
| 503,988 | 10.9 | 180,762 | 35.9 | 319,551 | 6.9 | 2.85 | 1998 |
| 477,694 | 9.6 | 167,193 | 35.0 | 310,501 | 6.2 | 2.83 | 1999 |
| 562,187 | 10.4 | 193,955 | 34.5 | 368,232 | 6.8 | 3.31 | 2000 |
| 528,183 | 8.8 | 187,391 | 35.5 | 340,792 | 5.7 | 2.96 | 2001 |
| 218,036 | 3.5 | 87,886 | 40.3 | 130,150 | 2.1 | 1.12 | 2002 |
| 297,382 | 4.6 | 101,110 | 34.0 | 196,272 | 3.1 | 1.68 | 2003 |
| 494,068 | 7.0 | 148,285 | 30.0 | 345,783 | 4.9 | 2.91 | 2004 |

o. 128, beginning in FY 1988 EPS shown are Diluted EPS

MAJOR ACQUISITIONS

- June 30, 1953 - Synthetic Rubber Products Co.,
Los Angeles, California.
- March 31, 1955 - Berea Rubber Products, Co.,
Berea, Kentucky.
- June 30, 1956 - Eaton Screw Products Company
Eaton, Ohio.
- February 1, 1957 - The Franklin C. Wolfe Co., Culver City
California and Mathewson Corp.,
Inglewood, California.
- October 1, 1957 - Hannifin Corporation, Des Plaines, Illinois.
- November 30, 1960 - Span Brass Manufacturing Co.,
Otsego, Michigan.
- February 28, 1963 - Gibbons Salem Machine Co.,
Sebring, Ohio.
- September 10, 1963 - RJR Engineering, Derby, UK.
- December 23, 1963 - Kenmore Machine Products Co.,
Lyons, New York, Grimsby, Ontario
and Oslo, Norway.
- February 1, 1964 - Frank Wilson Corp. and The Wilson
Manufacturing Co., Memphis, Tennessee.
- July 16, 1964 - Presswork Hydraulics Ltd.,
Watford, England.
- December 28, 1964 - Pioneer Hydraulics Inc.,
Minneapolis, Minnesota.
- March 1, 1965 - Tru-Flate Inc., Oakland, California and
Apollo, Pennsylvania.
- April 1, 1965 - Z & W Manufacturing Co., and subsidiaries,
California, Texas, Ohio and Oregon.
- April 1, 1965 - Cliff Manufacturing Corp., Wickliffe, Ohio.
- November 1, 1965 - H.M. Meingast & Sons Ltd., Owen Sound,
Ontario, Canada.
- August 31, 1966 - Hy-Temp Corp., Anaheim, California.
- April 17, 1967 - Tetron, Inc., Palmyra, New York.
- May 1, 1967 - Sealcraft Division, Salt Lake City, Utah.
- December 15, 1967 - Oil Marketing Equipment Co. (OMECO),
Redwood City, California.
- January 1, 1968 - Plews Oiler Inc. and Plews Manufacturing
Co., Minneapolis, Minnesota.
- January 1, 1968 - Sargent Bros., Tulsa, Oklahoma.
- June 1968 - Rockwell Mechanical Packaging Co.
- July 1, 1968 - Remaining 50% of P-H Australia Pty. Ltd.,
Sydney, Australia.

MAJOR ACQUISITIONS

- August 16, 1968 - Rosaen Filter Co., Hazel Park, Michigan.
- August 1968 - Condor Werkzeuge und Steuerungen, Germany.
- November 1, 1968 - Holtech Corporation
- March 1, 1969 - Welms and Brascop, Burlington, Ontario Canada.
- April 1, 1969 - D&G Plastic Co., Kent, Ohio.
- June 30, 1969 - Perry-Fay Co., Elyria, Ohio.
- September 3, 1969 - B. Appleton Co., Hewlett, New York.
- September 30, 1969 - The Hose Accessories Co., Philadelphia, Pennsylvania.
- February 4, 1970 - 88% of Compagnie des Raccords et Robinets (RAK), Annemasse, France.
- February 1, 1971 - Schulz Tool and Manufacturing Co., San Gabriel, California.
- December 31, 1971 - Ideal Corp., Brooklyn, New York.
- March 31, 1972 - Tell Tale Filters Ltd., UK.
- November 1, 1972 - Roberk and Crossroads Realty, Shelton, Connecticut.
- November 1, 1972 - Pathon Manufacturing Co.
- June 28, 1974 - Phillips-Precision.
- July 1974 - 40% of Ideal International, S.A.
- February 18, 1975 - 80% of Fernand Grando, S.A.
- July 1, 1975 - 34% of Stig Eklund A.B., Sweden.
- November 17, 1975 - 49% of Parker Fittings de Mexico, S.A., Mexico.
- November 30, 1976 - Refrigeration Specialties, Broadview, Illinois.
- May 31, 1977 - Sacomo Sierra, Inc., Carson City, Nevada.
- March 1, 1978 - EIS Automotive, Berlin, Connecticut and affiliated companies.
- April 28, 1978 - Parker-Andrews, Inc., South Brunswick, New Jersey.
- May 31, 1978 - VanSickle Industries, Avon, Ohio.
- June 30, 1978 - Berteau Corporation, and subsidiaries, Irvine, California.
- January 2, 1979 - Pradifa Jager K.G., Bietigheim, Germany.
- March 3, 1979 - Aremac Associates.
- April 27, 1979 - Condren Corporation.

MAJOR ACQUISITIONS

- May 1, 1979 - Berteau Industrial Division.
- May 7, 1979 - Adapto, Inc.
- August 7, 1979 - Jackes-Evans Control Division.
- August 31, 1979 - Airborne Mfg. Company, Elyria, Ohio.
- November 6, 1979 - E. Edelmann & Company, Chicago, Illinois.
- January 2, 1980 - Clark-Feather Mfg. Co.
- August 6, 1980 - J.B.L. Systems
- December 1, 1980 - Deerwood Products and Hydrapower.
- December 23, 1980 - Ermeto Armaturen GMBH,
Bielefeld, Germany.
- December 29, 1981 - Alenco Holdings & subsidiaries,
Barnstaple, England.
- February 26, 1982 - Cali-Blok.
- February 1, 1983 - Roto-Actuator Corp.
- April 23, 1984 - W.H. Nichols Co., Waltham,
Massachusetts, Portland and Gray,
Maine and Sturtevant, Wisconsin.
- June 6, 1984 - Uniroyal Hose Divisions, Kennett,
Missouri and Red Oak, Iowa.
- August 27, 1984 - Keith Products
- November 11, 1984 - GNP/K-Lon Corp., Elgin, Illinois and
Naples, Florida.
- December 3, 1984 - Towler Hydraulics GMBH, Kaarst,
Germany.
- March 1, 1985 - Racor Industries, Modesto, California.
- October 31, 1985 - Schrader Bellows, Akron, Ohio.
- December 31, 1985 - Air Turbine Starter, City of
Industry, California.
- February 28, 1986 - Schrader Bellows Brazil, Jacarei, Brazil.
- March 11, 1986 - Schrader Bellows, Pontarlier, France.
- April 14, 1986 - Finite Filter Co., Oxford, Michigan.
- May 29, 1986 - Metal Bellows Corp., Moorpark, California
and Sharon, Massachusetts.
- May 29, 1986 - Compumotor Corp., Petaluma, California.
- September 15, 1986 - United Air Products, Dayton, Ohio.
- October 31, 1986 - Schrader Bellows Parker SA,
Naucalpan, Mexico (40%).
- December 12, 1986 - Spaulding Instruments, Los Angeles,
California.

MAJOR ACQUISITIONS

- April 23, 1987 - Commercial Filter, Lebanon and Tell City, Indiana.
- May 20, 1987 - PKS Digiplan, Poole, England.
- July 31, 1987 - Irlemp, Sao Paulo, Brazil.
- September 1, 1987 - Atlas Cylinder Corp., Eugene, Oregon.
- November 23, 1987 - Precision Rebuilding Corp., Reading, Pennsylvania.
- February 19, 1988 - Gull Corp., Smithtown, New York.
- April 18, 1988 - Bruning Hydraulics, Lincoln, Nebraska.
- April 18, 1988 - Waterman Hydraulics, Niles, Illinois.
- June 17, 1988 - Stratoflex Corp., Ft. Worth, Texas, Ohio Indiana, Michigan, and Canada.
- August 19, 1988 - Hub Precision Products, Inc.
- October 28, 1988 - McCauley Accessory Division.
- May 31, 1989 - Stratoflex Australia.
- June 19, 1989 - SCEM, SpA, Milan, Italy.
- June 28, 1989 - Enzed Technology, Auckland, New Zealand and Melbourne, Australia.
- October 30, 1989 - Colombi, Capriolo, Italy.
- November 1989 - Mason Flow Controls.
- April 30, 1990 - Daedal Inc., Harrison City, Pennsylvania.
- September 5, 1990 - Polar Seals ApS, Helsingor, Denmark.
- December 5, 1991 - FACOA. C.A., Puerto Ordaz, Venezuela.
- May 6, 1992 - Trelleborg AB, Hoogezand, Netherlands and Sundsvall, Sweden.
- April 5, 1993 - TRW's Ross motor and steering business, Greeneville, Tennessee and Dusseldorf, Germany.
- November 2, 1993 - Telemecanique's Electro-pneumatic division, Evreux, France.
- December 2, 1993 - Remaining Interest in LDI Pneutronics Corp., Hollis, New Hampshire.
- April 1, 1994 - Finn-Filter Oy, Urjala and Hyrynsalmi, Finland.
- August 1, 1994 - Atlas Copco AB's Automation division, Falkoping and Ulricehamn, Sweden.
- September 30, 1994 - Chomerics, Inc., Massachusetts, New Hampshire and UK.
- October 28, 1994 - Symetrics, Inc., Newbury Park, California.

MAJOR ACQUISITIONS

- December 30, 1994 - Hauser Elektronik GmbH, Offenburg, Germany.
- December 30, 1994 - Polyflex Schwarz Group, Germany, France and Texas.
- March 3, 1995 - Byron Valve and Machine Co., Siloam Springs, Arkansas.
- March 29, 1995 - Figgie International Power Systems Division's assets, Rockford, Illinois.
- April 1, 1995 - Nichols Berlin (Ringsdorf), Berlin, Germany.
- June 1, 1995 - Erfurt, Vieselbach, Germany.
- June 1, 1995 - Lokring Corp., Foster City, California (24%).
- July 28, 1995 - General Valve Corp., Fairfield, New Jersey.
- August 4, 1995 - Republic Valve product line, Brecksville, Ohio.
- September 30, 1995 - Dixon Instrumentation Ltd., London, England.
- December 1, 1995 - Hose Doctor Service, England.
- February 16, 1996 - Banner Engineering, Henryetta, Oklahoma.
- February 29, 1996 - VOAC Hydraulics AB, Boras, Sweden.
- April 1, 1996 - Abex NWL, Kalamazoo, Michigan, Germany and Japan.
- June 14, 1996 - Remaining 60% of Schrader Bellows Parker S.A. de C.V., Naucalpan, Mexico.
- September 5, 1996 - Hydraulik-Ring AG, Nurtigen, Germany.
- December 27, 1996 - Uniflex, Bangkok, Thailand (100%).
- February 4, 1997 - Hydroflex SA de CV, Toluca, Mexico.
- May 30, 1997 - Norco Products, Troy, Michigan.
- June 4, 1997 - Remaining interest in SAES-Parker UHP Components Corp. (SPCC), San Luis Obispo, California.
- August 4, 1997 - EWAL Manufacturing Co., Belleville, New Jersey.
- September 26, 1997 - Honeywell's solenoid valve business: Skinner Valve, New Britain, Connecticut and Lucifer SA, Geneva, Switzerland.
- February 27, 1998 - Computer Technology Corporation, Milford, Ohio.
- March 26, 1998 - Full ownership of HS Parker Co. Ltd., Yangsan, Korea and HS Parker Air Conditioning Components Co., Ltd., Chonan, Korea.

MAJOR ACQUISITIONS

- March 31, 1998 - Temeto AB, Flen, Sweden.
- April 1, 1998 - Sempres Pneumatics, Rotterdam, Netherlands.
- April 30, 1998 - UCC group of companies, Thetford, England.
- April 30, 1998 - Extrudit Ltd., Buxton, England.
- April 30, 1998 - Dynamic Valves Inc., Palo Alto, California.
- July 15, 1998 - Veriflo Corp., Richmond, California.
- August 1, 1998 - Truck Parts, South Africa.
- August 25, 1998 - Fluid Power Systems, Lincolnshire, Illinois.
- August 31, 1998 - Cougar Valves and Fittings, Sydney and Brisbane, Australia.
- September 1, 1998 - Jinyoung Electric Machinery Co., Ltd., Seoul, South Korea.
- July 1, 1999 - Nylaflow, Almelo, The Netherlands.
- July 19, 1999 - 33.4% joint venture interest in Kuroda Precision Industries, Ltd., Tokyo, Japan.
- February 1, 2000 - Gresen Hydraulics, Minneapolis, Minnesota, Sarasota, Florida and Brazil.
- March 1, 2000 - Gummi-Metall Scheufele & Gienger GmbH, Weilheim an der Teck, Germany.
- April 11, 2000 - Commercial Intertech Corp., Youngstown, Ohio.
- May 26, 2000 - Whatman's Industrial Filtration business, Haverill, Massachusetts and Maidstone, United Kingdom (Balston).
- July 20, 2000 - Wynn's International, Orange, California (Wynn's Precision and Goshen Rubber Co).
- July 28, 2000 - Atlantic Tubing Co., Chestnut Ridge, New York.
- September 30, 2000 - Invensys' Watts Fluid Air (US), Climax (France) and Maxam Pneumatics (UK).
- January 31, 2001 - Stainless Connections, New South Wales, Australia and Auckland, New Zealand.
- February 22, 2001 - S.B.C. Elettronica SPA, Milan, Italy.
- April 2, 2001 - Fairey Arlon, Arnhem, Netherlands and Sturtevant, Wisconsin.
- April 30, 2001 - Miller Fluid Power and Wilkerson Corp., Bensenville, Illinois and Englewood, Colorado.
- July 15, 2001 - Chelsea Products - United States and United Kingdom.

MAJOR ACQUISITIONS

- August 31, 2001 - Aeroquip Air Conditioning and Refrigeration (AC&R), New Haven, Indiana.
- October 9, 2001 - Atenas, Sao Paulo, Brazil.
- October 19, 2001 - Dayco Industrial, United States, Canada, Australia and United Kingdom.
- January 31, 2002 - IPS, Houston, Texas, Canada and Mexico.
- January 31, 2002 - ITR SpA, Italy, Brazil and China.
- March 12, 2002 - 40% of Taiyo Ltd, Osaka, Japan.
- May 23, 2002 - Farr, Holly Springs, Mississippi.
- July 12, 2002 - Acroloop Motion Control Systems, Chaska, Minnesota.
- April 11, 2003 - MTS Systems, New Ulm, Minnesota.
- November 2, 2003 - T Squared Manufacturing Corp., Lincoln Park, New Jersey.
- November 6, 2003 - Control by Light Systems Corp., Hopkinton, Massachusetts.
- November 14, 2003 - Webb Enterprises, Inc., West Fargo, North Dakota.
- February 12, 2004 - Dennison International plc, Europe, Asia and North America.
- June 2, 2004 - Mead Fluid Dynamics Ltd., United Kingdom.

Significant Events

- December 30, 1938 - Parker Appliance Co. incorporated in Ohio.
- May 1, 1951 - Organized Parker Aircraft Co., Los Angeles, California.
- October 1, 1957 - Changed name to Parker-Hannifin Corporation.
- July 22, 1960 - Organized Parker-Hannifin, NV, Schiphol (Amsterdam), Holland.
- June 21, 1962 - Organized Parker-Hannifin, NMF, GmbH, Cologne, Germany.
- December 12, 1962 - Organized Parker-Hannifin (Canada), Ltd., Rexdale, Ontario.
- September 1963 - Established Parker-Hannifin (UK) Ltd., Derby, England.
- December 9, 1964 - Listed on the NYSE.
- December 22, 1964 - Organized Parker-Hannifin Spa, Milan, Italy.
- July 1965 - Established Jeffries Parker-Hannifin Pty Ltd., Sydney, Australia, a joint venture.
- July 1966 - Established Parker Seal de Mexico SA, Mexico City, Mexico, a joint venture.
- 1966 - Included in the Fortune 500 Companies.
- November 11, 1966 - Formed Parker-Hannifin (Africa) Pty, Johannesburg, South Africa.
- January 1, 1968 - Organized Parker-Hannifin France SA, Paris, France.
- April 5, 1968 - Organized Parker Dichtung GmbH, Pleidelsheim, Germany.
- November 19, 1969 - Organized Parker-Hannifin Argentina SRL, Buenos Aires, Argentina, with 80% ownership.
- November 1971 - Organized Parker-Hannifin Do Brazil with 85% ownership.
- October 19, 1973 - Organized Brownsville Rubber Co., Matamoros, Tamaulipas, Mexico.
- August 1974 - Organized Parker-Hannifin Espana.
- October 1976 - Organized Parker-Hannifin Japan, Ltd.
- December 1976 - Organized Parker-Hannifin Singapore Pte., Ltd.
- December 15, 1981 - Organized Parker Hannifin (UK Holdings) Ltd.
- August 31, 1986 - EIS Automotive Division sold.
- November 30, 1989 - Divested assets of the Automotive Aftermarket Divisions.

Significant Events

- December 31, 1989 - Divested assets of Biomedical Division.
- May 30, 1990 - Formed Parker Hannifin de Venezuela, S.A.
- September 24, 1990 - Ermeto Division entered a joint venture in Hildburghausen, East Germany.
- December 31, 1990 - Divested assets of GRMS.
- October 1, 1991 - Formed Uniflex-Parker Co., Thailand (Joint Venture).
- January 19, 1992 - Formed Parker Hannifin Taiwan, Ltd.
- September 1992 - Formed Parker AMC (Japan) Ltd., (Joint Venture).
- May 13, 1993 - Organized SAES-Parker UHP Components, San Luis Obispo, California.
- April 1, 1994 - Divested assets of Metal Bellows operations.
- April 29, 1994 - Formed Parker Automotive de Mexico (ACD), Monterrey, Mexico.
- December 21, 1994 - Formed Parker Fluid Connectors de Mexico, Toluca, Mexico.
- June 5, 2001 - Launched incubator plant in Chomutov, Czech Republic.
- July 31, 2001 - Divested Commercial Intertech Metal Forming business.
- June 1, 2002 - Divested Wynn Warranty business.
- May 30, 2003 - Divested United Aircraft Products.
- February 1, 2004 - Divested Wynn's Industrie, France (Industrial lubricants unit).
- June 30, 2004 - Divested Zenith Pump Division.