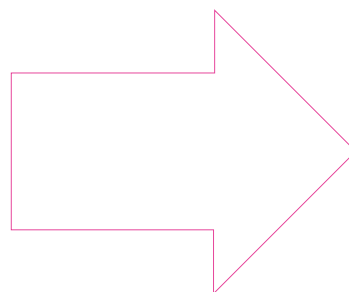


# Turn Signals

AmeriCredit Annual Report 2004

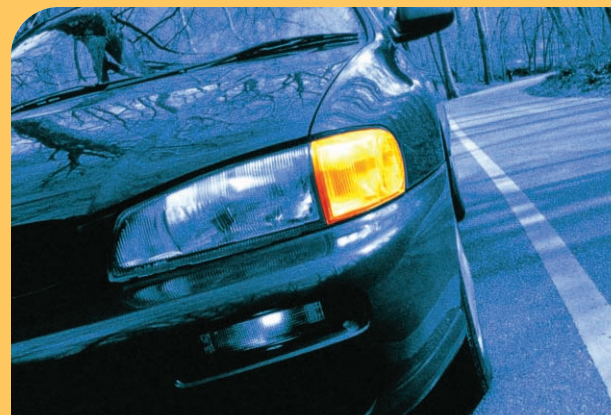


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“Our fiscal year 2004  
turnaround was a success.  
Our balance sheet is strong,  
our credit performance  
has improved, our  
risk-adjusted returns are  
the highest in Company  
history, and we are  
on track with renewed  
growth plans.”

**Dan Berce**  
President



## To Our Shareholders

What a difference a year makes.



One year ago, we had just completed the most difficult year in our history and were busy executing a plan to turn around our business. Now, we can call our fiscal year 2004 turnaround a success. Our balance sheet is strong, our credit performance has improved, our risk-adjusted returns are the highest in Company history, and we are on track with renewed growth plans.

Today, we believe AmeriCredit is a smarter organization and is in a more promising position than ever before. While we are very pleased with our progress over the past 12 months, we are not finished yet. We know we still have much work to do and are excited about what we can deliver as we move forward as a leader in automotive finance.

### **Signals of Change**

The heart of the turnaround strategy we executed last year was a plan to strengthen capital and liquidity, and to improve credit losses. To achieve these goals, we reduced new loan volume, tightened credit standards, scaled costs and focused on improving the effectiveness of our servicing platform.

By the end of the December quarter, we realized we had not only achieved our goals, but had reached and surpassed them much sooner than we expected.

Charge-offs and delinquencies had dramatically improved from levels the year before, and our unrestricted cash balance doubled to \$525 million. We also had more clarity about when we would begin receiving sizable cash distributions from the old FSA-insured securitization program in 2004.

As a result, in December we decided it was time once again to grow the business. Remembering the hard-learned lessons of the past, we announced we would adjust our new loan volume to \$1 billion per quarter by June and then initiate a measured growth plan from there.

During the latter half of fiscal year 2004, we followed our origination growth plan to the letter, we maintained our strict focus on credit quality and we continued to generate cash. We concluded the fiscal year with a loan volume of \$1.075 billion for the June quarter. Our credit results at fiscal year end were better than anticipated, with credit losses at their lowest level in more than two years and delinquencies at their lowest point since the 1990s.

### Signals of Success

Reaching our goals for liquidity, credit quality and loan volume resulted in improving profitability throughout the year. We started by earning \$0.21 per share in the September quarter, and by the June quarter we had earnings per share of \$0.51. Ultimately, we delivered full-year earnings per share of \$1.42, compared to \$0.15 in fiscal year 2003.

#### Managed Portfolio

*As of June 30*

\$ Billions

2004	2003
\$11.9	\$14.9

### Net Income

Years Ended June 30

\$ Millions

2004	2003
\$227.0	\$21.2

### Earnings Per Share

Years Ended June 30

2004	2003
\$1.42	\$0.15

Our business gained momentum through the year as we achieved milestones in three areas, all of which drive our profitability. First, the net interest margin generated by our managed portfolio improved throughout the year to more than 13% as we locked in some of the lowest costs of funds in our history on our five securitization transactions. We secured more than \$4.3 billion in funding in fiscal year 2004 in the asset-backed securities market by working with a

diversified group of bond-insurance providers and supplementing the program with our first senior subordinate transaction since 2002. This structure utilized the sale of AA-to-BBB-rated bonds to protect senior investors, rather than using an insurer. We also issued \$200 million of 1.75% convertible notes in November and then paid down some high-cost senior notes during the March quarter. These moves will significantly benefit our cost of funds for the next few years.

Another driver behind our improving profitability was our ability to control operating expenses. We managed expenses prudently and took new directions when necessary, such as when we consolidated our collections operation with the closing of our Jacksonville, Fla., call center in April. As a result, we have maintained costs at less than 3% of the managed portfolio.

The third factor that contributed to improving profitability during the year was our credit performance. Net credit losses declined from an annualized rate of 7.6% during the September 2003 quarter to 5.1% in the June 2004 quarter.

This improvement resulted from a combination of factors, including tightening credit standards in 2003, better used-car values beginning earlier in calendar year 2004, and changes made to the collection and servicing platforms that have aided overall credit performance.

As a result, our pre-tax return on managed assets for the year was 2.7% – near our goal of delivering a 3% to 5% pre-tax return across economic cycles.

We ended the year with a robust capital base and shareholders' equity totaling \$2.125 billion, or \$13.48 per share, compared to \$1.881 billion, or \$12.02 per share at June 30, 2003. We are running the business today with less leverage as managed assets totaled 5.6 times equity at June 30, 2004, compared to 7.9 times at June 30, 2003.

### **Success Signals Growth**

After successfully reaching our target of \$1 billion in new loan volume during the June quarter, our goal now is to grow new loan volume consistently over time, averaging 10% to 15% annually across cycles. We intend to vary the annual growth rate from zero to 25% depending on the economic and competitive environments.

We are confident we will be able to meet our growth targets based on two critical factors. First, there is tremendous volume opportunity available in our target market, which is highly fragmented and generates up to \$100 billion in loan originations

#### **Shareholders' Equity**

*As of June 30*

\$ Billions

2004	2003
\$2.13	\$1.88

each year. Second, our branch office network gives us a competitive advantage by maintaining local relationships with auto dealers across the country. These relationships are key because the dealers are the ones making the decisions as to which lender is awarded each contract. Our service advantages – which include fast and consistent underwriting, the ability to negotiate and fast funding – all focus on enhancing these relationships with auto dealers.

During fiscal year 2004, we improved our ability to work with our dealers by adding more than 100 marketing employees to our existing dealer services team. In fiscal year 2005, while we may add a few branches to expand our geographic reach, we will also transition a few smaller branches into larger *regional* branches. Included in our branch network today are seven regional centers that market to dealers in the local area, as well as serve as a home base for marketing representatives who call on dealers in surrounding geographic areas that do not support a branch. We will continue to concentrate on putting additional people where we need them to better serve our existing dealer customers while also reaching out to dealers we do not currently serve.

### Cash and Equivalents

As of June 30

\$ Millions	
2004	2003
\$421.5	\$316.9

### Delivering Shareholder Value

AmeriCredit's earnings power will become more apparent in our reported results in fiscal year 2005 and beyond as we transition away from gain on sale (which has not been used since September 2002). Our gain on sale assets, which today only earn a servicing fee, will continue to pay down through calendar year



2006. We are replacing those assets with receivables held on our balance sheet, which earn the entire net spread (finance charge income less funding costs) each period. During the past year, our gain on sale assets declined to less than half our managed portfolio, and the on-book portfolio continues to grow.

*"Today, AmeriCredit is a leaner, smarter company operating with a strong balance sheet. We are ready to move forward and meet the challenges and opportunities that lie ahead."*

**Clifton Morris**  
*Chairman and CEO*

In fiscal year 2005, we will continue to focus on execution and discipline in all areas of the Company while maintaining our strong capital position. We have added a margin of safety to our business by operating with less leverage and higher liquidity than in the past. Our goal is to maintain assets of six to eight times equity and therefore we now have more capital than needed. We will create more excess capital in fiscal year 2005 as we add profits to retained earnings, yet the total managed portfolio will be declining with runoff of the gain on sale assets outpacing growth in new loans. We recognize that we must deploy this excess capital or return it to our shareholders through share repurchases in order to deliver an appropriate return on equity.

We will opportunistically look for alternatives to utilize our capital to strengthen our core business. But we will not waver from our measured growth plans, which call for new loan origination levels of \$4.5 to \$5.0 billion in fiscal year 2005. As a result, we could have access to as much as \$1 billion of liquid excess capital over the next two years. In April 2004, the Board of Directors authorized \$100 million in share repurchases, which we completed in July shortly after the fiscal year ended.

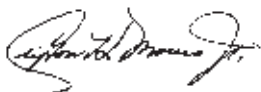
Additionally, the Board authorized another \$100 million share repurchase plan in August. Given our desire to remain flexible, we will take an incremental approach to assessing capital deployment as we move forward.

## **Looking Ahead**

We achieved all of these results thanks not only to the soundness of our strategies, but also the quality and determination of the people who turned those strategies into action. On the pages following this letter, we present discussions of four key areas behind our strategies: capital and liquidity, credit quality, growth and corporate governance, with comments from executive staff members about our focus.

We owe thanks to each and every AmeriCredit employee and business partner who stayed the course and contributed to our turnaround. On the heels of our success, though, we know this is no time for complacency. We have hit the ground running with a leaner, smarter company operating from a stronger balance sheet. We are ready to move forward and meet the challenges and opportunities that lie ahead. On behalf of our Board of Directors and all our employees, thank you for your interest in and support of AmeriCredit.

Sincerely,



Clifton H. Morris, Jr.  
*Chairman of the Board  
and Chief Executive Officer*



Daniel E. Berce  
*President*

September 13, 2004

## Summary Financial and Operating Information

Years Ended June 30,	2004	2003	2002	2001	2000(a)
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### Operating Data

(dollars in thousands, except per share data)

Finance charge income	\$ 927,592	\$ 613,225	\$ 339,430	\$ 225,210	\$ 124,150
Gain on sale of receivables (b)		132,084	448,544	301,768	209,070
Servicing income	256,237	211,330	335,855	281,239	170,251
Total revenue	1,215,836	981,281	1,136,716	818,224	509,680
Net income	226,983	21,209	314,570	222,852	114,501
Basic earnings per share	1.45	0.15	3.71	2.80	1.57
Diluted earnings per share	1.42	0.15	3.50	2.60	1.48
Weighted average shares and assumed incremental shares	159,630,695	137,807,775	89,800,621	85,852,086	77,613,652
Auto loan originations	3,474,407	6,310,584	8,929,352	6,378,652	4,427,945

June 30,	2004	2003	2002	2001	2000
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### Balance Sheet Data

(dollars in thousands)

Finance receivables, net	\$6,363,869	\$4,996,616	\$2,198,391	\$1,921,465	\$ 871,511
Credit enhancement assets (c)	1,062,322	1,360,618	1,541,218	1,151,275	824,618
Total assets	8,824,579	8,108,029	4,217,017	3,384,907	1,862,269
Warehouse credit facilities	500,000	1,272,438	1,751,974	1,502,879	487,700
Securitization notes payable	5,598,732	3,281,370			
Senior notes	166,414	378,432	418,074	375,000	375,000
Convertible senior notes	200,000				
Total liabilities	6,699,467	6,227,400	2,789,568	2,324,711	1,173,690
Shareholders' equity	2,125,112	1,880,629	1,427,449	1,060,196	688,579
Receivables held on balance sheet	6,782,280	5,326,314	2,261,718	1,973,828	891,672
Gain on sale receivables	5,140,522	9,562,464	12,500,743	8,229,918	5,758,309
Managed auto receivables	11,922,802	14,888,778	14,762,461	10,203,746	6,649,981

(a) The Company closed its mortgage operations in fiscal 2000 and recorded a related charge of \$9.0 million, or \$0.11 per share, net of income tax benefits.

(b) The Company changed the structure of its securitization transactions beginning with transactions closed subsequent to September 30, 2002, to no longer meet the accounting criteria for sales of finance receivables. Accordingly, no gain on sale of receivables was recognized after September 30, 2002.

(c) Credit enhancement assets consist of interest-only receivables from Trusts, investments in Trust receivables and restricted cash – gain on sale Trusts.





## Signal 1: Improved capital and liquidity

AmeriCredit has solidified its capital and liquidity position. By executing our turnaround plan, we increased our unrestricted cash balance to \$421.5 million, reduced our managed assets-to-equity ratio to 5.6 and dramatically improved our balance sheet by fiscal year-end.

In fiscal year 2005, we expect to receive several hundred million dollars from our old securitization transactions as credit enhancement assets convert to cash. We will also create capital through retained earnings as we grow our volume – reasonably and profitably – with the right mix of business.

“ We have added a margin of safety to our business by operating with less leverage and higher liquidity than in the past.”

**Preston Miller**  
Chief Financial Officer

Thus, our greatest opportunity – yet a challenge – is determining how to successfully deploy the excess capital in order to deliver an appropriate return on equity for our shareholders.

Going forward, we will look for and review all options for investment of capital that are complementary and supportive of our core business. If none are available, we will ask the Board for funds for share repurchase. As of the end of July, we completed the \$100 million share repurchase authorized by our Board in April. Additionally, the Board authorized another \$100 million share repurchase plan in August. Given our need to remain flexible, we will take an incremental approach to assessing capital deployment as we move forward.

## Signal 2: Better credit performance

One year ago, AmeriCredit set a goal to dramatically improve its credit performance, and at fiscal year end all signs pointed to success. In fact, performance exceeded our expectations – highlighted by the lowest delinquency and credit loss levels in years.

**"Our focus on improving credit results is definitely working. Net credit losses on our 2003 loan originations are the lowest we've seen in our history on a static pool basis."**

**Steve Bowman**  
Chief Credit Officer

We attribute our better credit performance to several factors. First, we implemented tighter credit standards in 2003 and improved execution of our underwriting processes. Loans originated since the beginning of 2003 now make up almost 40% of the managed portfolio, and they have considerably lower delinquency levels at a comparable age than previous vintages.

Secondly, operational changes we made last year to our collection and servicing platform have successfully taken hold. These changes include a continued focus on earlier contact of delinquent accounts and, if necessary, repossession; higher staffing levels for better account coverage; and standardization across all four of our collection centers.

Finally, while improvement in the U.S. economy has begun to result in some job creation, it's difficult to assess how much of our credit performance is the result of a better economy. However, it's fair to say that additional job creation will benefit AmeriCredit in fiscal year 2005 and beyond.









### Signal 3: Continuing on a sensible course

Having successfully strengthened our balance sheet and improved our credit performance in fiscal year 2004, AmeriCredit has embarked on a path of measured growth.

By the end of fiscal year 2004, we had increased our new loan volume to a base of \$1 billion per quarter. Going forward, we plan to grow an average of 10% to 15% per year – but will vary the growth rate from zero to 25% depending on the economic and competitive environments. Given that both of these factors are in our favor today, we are targeting new loan volume of between \$4.5 and \$5 billion for fiscal year 2005.

“Half of the new branch office staff we hired this year are former team members who are returning to the Company. That tells me we’re adding experience and that we have a company worth coming back to.”

**Mark Floyd**  
Chief Operating Officer

Our market is large and fragmented, and we continue to be one of the largest originators in sub-prime auto finance. Based on our 12 years of experience in this niche, we know there is ample volume opportunity for the level of growth that we have planned. Plus, our branch office network – augmented with 100 additional team members in early 2004 – gives us a competitive advantage by maintaining local relationships with more than 10,000 franchised automobile dealers across the country.

## Signal 4: Promoting fairness, transparency and responsibility

Integrity is more than a buzzword for employees at AmeriCredit. It's been a cornerstone of our corporate culture since day one. And we demand it of ourselves, our peers and our leaders every day.

"We have always embraced the principles of integrity and accountability. Our focus on corporate governance initiatives has helped us quantify and formalize those principles, which in turn makes our commitment to them even stronger."

**Chris Choate**  
Chief Legal Officer

We strengthened our corporate governance process – as did many companies throughout the country – to ensure that we fully comply with new regulatory guidelines. But the idea of running our business with a high degree of accountability is really nothing new. We have long believed that it's critically important to have the proper controls in place – to monitor the Company's financial and operating data, document and report our results, and act upon those results as appropriate.

In addition to creating a Corporate Governance department to lead this effort, we have also taken several significant steps to maintain our stakeholders' confidence. We repositioned our Board to have a significantly higher ratio of independent directors, increased the amount of disclosure on our Internet site, and adopted a comprehensive code of ethics and governance principles for the Board.





## Selected Stock and Financial Data

### Common Stock Data

The Company's common stock trades on the New York Stock Exchange under the symbol ACF. As of September 7, 2004, there were 155,350,631 shares of common stock outstanding. The following table sets forth the range of the high, low and closing sale prices for the Company's common stock as reported on the Composite Tape of the New York Stock Exchange Listed Issues.

	<i>High</i>	<i>Low</i>	<i>Close</i>
<b>Fiscal year ended June 30, 2004</b>			
First Quarter	\$12.20	\$ 5.50	\$10.30
Second Quarter	15.98	10.02	15.93
Third Quarter	19.83	15.85	17.03
Fourth Quarter	20.44	15.68	19.53
<b>Fiscal year ended June 30, 2003</b>			
First Quarter	\$28.34	\$ 6.04	\$ 8.07
Second Quarter	9.19	5.90	7.74
Third Quarter	9.65	1.55	3.30
Fourth Quarter	11.35	3.34	8.55

As of September 7, 2004, there were approximately 280 shareholders of record of the Company's common stock.

### Quarterly Financial Data (unaudited)

(dollars in thousands, except per share data)

	<i>First Quarter</i>	<i>Second Quarter</i>	<i>Third Quarter</i>	<i>Fourth Quarter</i>
<b>Fiscal year ended June 30, 2004</b>				
Finance charge income	\$ 211,772	\$ 225,014	\$ 235,473	\$ 255,333
Servicing income	68,992	47,959	69,428	69,858
Income before income taxes	53,535	75,772	102,505	133,304
Net income	33,325	47,168	63,810	82,680
Basic earnings per share	0.21	0.30	0.41	0.53
Diluted earnings per share	0.21	0.30	0.40	0.51
Weighted average shares and assumed incremental shares	156,844,007	158,735,017	161,134,771	161,137,846
<b>Fiscal year ended June 30, 2003</b>				
Finance charge income	\$ 90,629	\$ 133,943	\$ 185,857	\$ 202,796
Gain on sale of receivables	132,084			
Servicing income (loss)	116,934	4,910	103,722	(14,236)
Income (loss) before income taxes	123,038	(91,552)	30,732	(27,732)
Net income (loss)	75,668	(56,304)	18,900	(17,055)
Basic earnings (loss) per share	0.88	(0.37)	0.12	(0.11)
Diluted earnings (loss) per share	0.87	(0.37)	0.12	(0.11)
Weighted average shares and assumed incremental shares	87,063,187	153,001,207	155,494,768	156,320,422

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
WASHINGTON, D.C. 20549

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**FORM 10-K**

(Mark One)

☒ **ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934**

For the fiscal year ended June 30, 2004

OR

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 1-10667

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**AmeriCredit Corp.**

(Exact name of registrant as specified in its charter)

Texas  
(State or other jurisdiction of  
Incorporation or organization)

75-2291093  
(I.R.S. Employer  
Identification No.)

801 Cherry Street, Suite 3900, Fort Worth, Texas 76102

(Address of principal executive offices, including Zip Code)

(817) 302-7000

(Registrant's telephone number, including area code)

**Securities registered pursuant to Section 12(b) of the Act:**

<u>Title of each class</u>	<u>Name of each exchange on which registered</u>
Common Stock, \$0.01 par value	New York Stock Exchange

**Securities registered pursuant to Section 12(g) of the Act:**

**9 1/4% Senior Notes due 2009/Guarantee of 9 1/4% Senior Notes due 2009**  
(Title of each class)

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of Registrant's knowledge in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. ☐

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Act). Yes ☒ No ☐

The aggregate market value of 105,519,612 shares of the Registrant's Common Stock held by non-affiliates based upon the closing price of the Registrant's Common Stock on the New York Stock Exchange on December 31, 2003, was approximately \$1,680,927,419. For purposes of this computation, all executive officers, directors and 5 percent beneficial owners of the Registrant are deemed to be affiliates. Such determination should not be deemed an admission that such executive officers, directors and beneficial owners are, in fact, affiliates of the Registrant.

There were 155,350,631 shares of Common Stock, \$0.01 par value, outstanding as of September 7, 2004.

**DOCUMENTS INCORPORATED BY REFERENCE**

The Registrant's definitive Proxy Statement pertaining to the 2004 Annual Meeting of Shareholders ("Proxy Statement") filed pursuant to Regulation 14A is incorporated herein by reference into Part III.

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**AMERICREDIT CORP.**

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## PART I

### ITEM 1. *Business*

#### General

AmeriCredit Corp. was incorporated in Texas on May 18, 1988, and succeeded to the business, assets and liabilities of a predecessor corporation formed under the laws of Texas on August 1, 1986. The Company's predecessor began operations in March 1987, and the business has been operated continuously since that time. As used herein, the term "Company" refers to AmeriCredit Corp., its wholly-owned subsidiaries and its predecessor corporation. The Company's principal executive offices are located at 801 Cherry Street, Suite 3900, Fort Worth, Texas, 76102 and its telephone number is (817) 302-7000.

The Company and its subsidiaries have been operating in the automobile finance business since September 1992. The Company purchases auto finance contracts without recourse from franchised and select independent automobile dealerships. As used herein, "loans" includes auto finance contracts originated by dealers and purchased by the Company. The Company targets consumers who are typically unable to obtain financing from traditional sources. Funding for the Company's auto lending activities is obtained primarily through the transfer of loans in securitization transactions. The Company services its automobile lending portfolio at regional centers using automated loan servicing and collection systems.

Prior to February 2003, the Company's business strategy was designed to achieve a high rate of growth in loan origination volume. The increasing levels of loan originations were financed largely through the completion of securitization transactions. Excess cash flows from the Company's securitizations are initially utilized to fund credit enhancement requirements and once such requirements are reached and maintained, excess cash is distributed to the Company. In addition, agreements with Financial Security Assurance, Inc. ("FSA") required that if certain portfolio performance levels on securitization transactions insured by FSA prior to October 2002, referred to herein as the "FSA Program", were breached, the credit enhancement requirements for those securitizations would be increased and funded through cash otherwise distributable to the Company from all of its other FSA Program securitizations. As the U.S. economy declined throughout 2001 and 2002, and unemployment rates rose, the default rate on the Company's loan portfolio increased. In addition, the Company began to experience lower recovery rates on the sale of repossessed vehicles due to a decline in used car prices at auction, which was exacerbated by aggressive new car incentives offered by auto manufacturers. This increase in credit losses resulted in lower excess cash flows from the Company's securitizations and by March 2003 resulted in a breach of cumulative net loss performance triggers on certain FSA Program securitizations. This caused a postponement of substantially all of the cash otherwise distributable to the Company from its FSA Program securitizations as this cash was used to fund increased credit enhancement requirements on FSA Program securitizations. Additionally, the increase in credit losses resulted in increases in credit enhancement requirements on new securitizations. Faced with constrained cash flows, the Company implemented a revised operating plan in February 2003 targeted at preserving and strengthening its capital and liquidity position in light of the changed economic environment.

The revised operating plan included a decrease in the Company's targeted loan origination volume and a reduction of operating expenses through downsizing its workforce, consolidating its branch office network and closing its Canadian lending activities. Loan origination targets were reduced to approximately \$750.0 million per quarter, as compared to actual origination volume of \$1,887.0 million in the three months ended December 31, 2002 (the quarter prior to implementation of the plan), representing a targeted decrease of approximately 60% in origination volume per quarter. As a means of achieving reduced origination volume, the Company closed 141 of its branch offices, or approximately 60% of its branch office network. The branch office closings effectively decreased overall loan originations to the new targeted level and reduced operating expenses to a level more commensurate with the new loan origination target. The revised operating plan did not affect the importance of branch offices to the Company's origination model. That is, the Company did not change the branch office origination model; the structure was downsized in order to achieve volume decreases and expense reductions.

On April 23, 2003, the Board of Directors of the Company announced the reorganization of the Company's executive management team in order to align management with the revised operating plan. Michael R. Barrington stepped down as President and Chief Executive Officer and Michael T. Miller stepped down as Chief Operating Officer. Clifton H. Morris, Jr., Chairman of the Board, assumed the Chief Executive Officer position. Daniel E. Berce was promoted from Chief Financial Officer to President. Preston A. Miller was promoted to Chief Financial Officer and Mark Floyd was promoted to Chief Operating Officer.

The stated objectives of the plan were substantially met by the end of calendar 2003 and the impact of the revised operating plan has been reflected in the Company's reported financial condition and results of operations. In the first half of calendar 2004, the Company raised its loan origination targets and has added staff to its branch office network in order to support new loan growth. As a result, loan origination volume reached \$1,075.5 million for the three months ended June 30, 2004. The Company intends to continue to expand loan origination volume at a moderate pace in fiscal 2005.

### **Automobile Finance Operations**

*Target Market.* The Company's automobile lending programs are designed to serve customers who have limited access to traditional automobile financing. The Company's typical borrowers have modest income or have experienced prior credit difficulties and generally have credit bureau scores ranging from 500 to 700. Because the Company serves customers who are unable to meet the credit standards imposed by most traditional automobile financing sources, the Company generally charges higher interest rates than those charged by traditional financing sources. As the Company provides financing in a relatively high risk market, the Company also expects to sustain a higher level of credit losses than traditional automobile financing sources.

*Marketing.* As an indirect lender, the Company focuses its marketing activities on automobile dealerships. The Company is selective in choosing the dealers with whom it conducts business and primarily pursues manufacturer franchised dealerships with used car operations and select independent dealerships. The Company prefers to finance later model, low mileage used vehicles and moderately priced new vehicles. Of the contracts purchased by the Company during the fiscal year ended June 30, 2004, approximately 98% were originated by manufacturer franchised dealers and 2% by select independent dealers. The Company purchased contracts from 12,326 dealers during the fiscal year ended June 30, 2004. No dealer location accounted for more than 1% of the total volume of contracts purchased by the Company for that same period.

Prior to entering into a relationship with a dealer, the Company considers the dealer's operating history and reputation in the marketplace. The Company then maintains a non-exclusive relationship with the dealer. This relationship is actively monitored with the objective of maximizing the volume of applications received from the dealer that meet the Company's underwriting standards and profitability objectives. Due to the non-exclusive nature of the Company's relationships with dealerships, the dealerships retain discretion to determine whether to obtain financing from the Company or from another source for a loan made by the dealership to a customer seeking to make a vehicle purchase. Company representatives regularly telephone and visit dealers to solicit new business and to answer any questions dealers may have regarding the Company's financing programs and capabilities. These personnel explain the Company's underwriting philosophy, including the preference for sub-prime quality contracts secured by later model, low mileage vehicles. To increase the effectiveness of these contacts, marketing personnel have access to the Company's management information systems which detail current information regarding the number of applications submitted by a dealership, the Company's response and the reasons why a particular application was rejected.

Finance contracts are generally purchased by the Company without recourse to the dealer, and accordingly, the dealer usually has no liability to the Company if the consumer defaults on the contract. To mitigate the risk from credit losses, the Company may charge dealers a non-refundable acquisition fee when purchasing finance contracts. These acquisition fees are assessed on a contract-by-contract basis. Although finance contracts are purchased without recourse to the dealer, the dealer typically makes certain representations as to the validity of



the contract and compliance with certain laws, and indemnifies the Company against any claims, defenses and set-offs that may be asserted against the Company because of assignment of the contract. Recourse based upon those representations and indemnities would be limited in circumstances in which the dealer has insufficient financial resources to perform upon such representations and indemnities. The Company does not view recourse against the dealer on these representations and indemnities to be of material significance in its decision to purchase finance contracts from a dealer.

*Branch Office Network.* The Company primarily uses a branch office network to market its indirect financing programs to selected dealers, develop relationships with these dealers and underwrite contracts submitted by the dealerships. Branch office and marketing personnel are responsible for the solicitation, enrollment and education of dealers regarding the Company's financing programs. The Company believes a local presence enables it to be more responsive to dealer concerns and local market conditions. The Company selects markets for branch office locations based upon numerous factors, including demographic trends and data, competitive conditions, regulatory environment and availability of qualified personnel. Branch offices are typically situated in suburban office buildings that are accessible to local dealers.

Each branch office solicits dealers for contracts and maintains the Company's relationship with the dealers in the geographic vicinity of that branch office. Branch office locations are typically staffed by a branch manager, an assistant manager and several dealer and customer service representatives. Larger branch offices may also have additional assistant managers or dealer marketing representatives. The Company believes that the personal relationships its branch managers and other branch personnel establish with the dealership staff are an important factor in creating and maintaining productive relationships with the Company's dealer customer base. Branch managers are compensated with base salaries and incentives based on overall branch performance, including factors such as branch loan credit quality, loan pricing adequacy and loan volume objectives. The incentives are typically paid in cash. The branch managers report to regional vice presidents.

The Company's regional vice presidents monitor branch office compliance with the Company's underwriting guidelines and assist in local branch marketing activities. The Company's management information systems provide the regional vice presidents access to credit application information enabling them to consult with the branch managers on credit decisions and review exceptions to the Company's underwriting guidelines. The regional vice presidents also make periodic visits to the branch offices to conduct operating reviews.

The following table sets forth information with respect to the number of branches, dollar volume of contracts purchased and number of producing dealerships for the periods set forth below.

	Years Ended June 30,		
	2004	2003	2002
	(dollars in thousands)		
Number of branch offices <sup>(a)</sup>	89	90	251
Dollar volume of contracts purchased	\$3,474,407	\$6,310,584	\$8,929,352
Number of producing dealerships <sup>(b)</sup>	12,326	18,942	19,401

(a) The decrease in branch offices in fiscal 2003 as compared to fiscal 2002 is due to the implementation of the Company's revised operating plan in February 2003 which included the closing/consolidation of branch offices.

(b) A producing dealership refers to a dealership from which the Company had purchased contracts in the respective period.

*Remote Marketing Representatives.* In addition to the branch office network, the Company uses remote marketing representatives to market its indirect financing programs to dealers in geographic areas that do not support a branch office. These remote marketing representatives maintain the Company's relationship with these dealers, but generally do not have responsibility for credit approvals. Finance contracts solicited by the remote marketing representatives are underwritten at a branch office or at the Company's central loan purchasing office, the National Servicing Center.

## Underwriting and Purchasing of Contracts

*Proprietary Credit Scoring System and Risk-based Pricing.* The Company utilizes a proprietary credit scoring system to support the credit approval process. The credit scoring system was developed through statistical analysis of the Company's consumer demographic and portfolio databases. Credit scoring is used to differentiate credit applicants and to rank order credit risk in terms of expected default rates, which enables the Company to evaluate credit applications for approval and tailor loan pricing and structure according to this statistical assessment of credit risk. For example, a consumer with a lower score would indicate a higher probability of default and, therefore, the Company would either decline the application, or, if approved, compensate for this higher default risk through the structuring and pricing of the transaction. While the Company employs a credit scoring system in the credit approval process, credit scoring does not eliminate credit risk. Adverse determinations in evaluating contracts for purchase could negatively affect the credit quality of the Company's receivables portfolio.

The credit scoring system considers data contained in the customer's credit application and credit bureau report as well as the structure of the proposed loan and produces a statistical assessment of these attributes. This assessment is used to segregate applicant risk profiles and determine whether the risk is acceptable and the price the Company should charge for that risk. The Company's credit scorecards are monitored through comparison of actual versus projected performance by score. The Company endeavors to refine its proprietary scorecards based on new information and identified correlations relating to receivables performance.

*Loan Approval Process.* The Company purchases individual contracts through its branch offices using a credit approval process tailored to local market conditions. Branch personnel have a specific credit authority based upon their experience and historical loan portfolio results as well as established credit scoring parameters. Contracts may also be purchased through the Company's National Service Center for specific dealers requiring centralized service, in certain markets where a branch office is not present or, in some cases, outside of normal branch office working hours. Although the credit approval process is decentralized, the Company's application processing system includes controls designed to ensure that credit decisions comply with the Company's credit scoring strategies and underwriting policies and procedures.

Finance contract application packages completed by prospective obligors are received from dealers via facsimile, electronically or by telephone. Since the Company is a participating lender in DealerTrack Holdings, Inc. ("DealerTrack"), a service that facilitates electronic submission of consumer credit applications via the internet by dealers, automobile dealers can send application data to the Company electronically. Such data automatically interfaces with the Company's application processing systems providing for faster processing. The Company received 83% of credit applications from dealers via DealerTrack for the fiscal year ended June 30, 2004. Application data received by facsimile or telephone is entered into the Company's application processing system. A credit bureau report is automatically accessed and a credit score is computed. Company personnel with credit authority review the application package and determine whether to approve the application, approve the application subject to conditions that must be met or deny the application. The credit decision is based primarily on the applicant's credit score. The Company estimates that approximately 60-70% of applicants are denied credit by the Company typically because of their credit histories. Dealers are contacted regarding credit decisions electronically, by facsimile or by telephone. Declined and conditioned applicants are also provided with appropriate notification of the decision.

The Company's underwriting and collateral guidelines, including credit scoring parameters, form the basis for the credit decision. Exceptions to credit policies and authorities must be approved by designated individuals with appropriate credit authority. Exceptions are also monitored by the Company's centralized credit risk management and corporate governance departments.

Completed contract packages are sent by the automobile dealers to the Company. Once the contract package is received, a customer service representative verifies certain applicant employment, income and residency information when required by the Company's credit policies. Loan terms, insurance coverages and other

information may be reverified or confirmed with the customer. Key loan documentation is scanned to create electronic images and electronically forwarded to the Company's centralized loan processing department. The original documents are subsequently sent to the loan processing department and certain documents are stored in a fire resistant vault.

Upon electronic receipt of loan documentation, the loan processing department reviews the loan packages for proper documentation and regulatory compliance and completes the entry of information into the Company's loan accounting system. Once cleared for funding, the loan processing department electronically transfers funds to the dealer or issues a check. Upon funding of the contract, the Company acquires a perfected security interest in the automobile that was financed. Daily loan reports are generated for review by senior operations management. All of the Company's contracts are fully amortizing with substantially equal monthly installments.

### **Servicing and Collections Procedures**

*General.* The Company's servicing activities consist of collecting and processing customer payments, responding to customer inquiries, initiating contact with customers who are delinquent in payment of an installment, maintaining the security interest in the financed vehicle, monitoring physical damage insurance coverage of the financed vehicle, arranging for the repossession of, and liquidating collateral when necessary.

The Company uses monthly billing statements to serve as a reminder to customers as well as an early warning mechanism in the event a customer has failed to notify the Company of an address change. Approximately 15 days before a customer's first payment due date and each month thereafter, the Company mails the customer a billing statement directing the customer to mail payments to a lockbox bank for deposit in a lockbox account. Payment receipt data is electronically transferred from the Company's lockbox bank to the Company for posting to the loan accounting system. Payments may also be received directly by the Company from customers or via electronic transmission of funds. All payment processing and customer account maintenance is performed centrally at the Company's operations center in Arlington, Texas.

The Company's collections activities are performed at regional centers located in Arlington, Texas; Chandler, Arizona; Charlotte, North Carolina and Peterborough, Ontario. A predictive dialing system is utilized to make phone calls to customers whose payments are past due. The predictive dialer is a computer-controlled telephone dialing system that simultaneously dials phone numbers of multiple customers from a file of records extracted from the Company's database. Once a live voice responds to the automated dialer's call, the system automatically transfers the call to a collector and the relevant account information to the collector's computer screen. Accounts that the system has been unable to reach within a specified number of days are flagged, thereby promptly identifying for management all customers who cannot be reached by telephone. By eliminating the time spent on attempting to reach customers, the system gives a single collector the ability to speak with a larger number of borrowers daily.

Once an account reaches a certain level of delinquency, the account moves to one of the Company's advanced collection units. The objective of these collectors is to resolve the delinquent account. The Company may repossess a financed vehicle if an account is deemed uncollectible, the financed vehicle is deemed by collection personnel to be in danger of being damaged, destroyed or hidden, the customer deals in bad faith or the customer voluntarily surrenders the financed vehicle.

At times, the Company offers payment deferrals to customers who have encountered temporary financial difficulty, hindering their ability to pay as contracted. A deferral allows the customer to move delinquent payments to the end of the loan, usually by paying a fee that is calculated in a manner specified by applicable law. The collector reviews the customer's past payment history and statistically based behavioral score and assesses the customer's desire and capacity to make future payments. Before agreeing to a deferral, the collector also considers whether the deferment transaction complies with the Company's policies and guidelines. Certain exceptions to the Company's policies and guidelines for deferrals must be approved by a collections officer.

While payment deferrals are initiated and approved in the collections department, a separate department processes authorized deferment transactions. Exceptions are also monitored by the Company's centralized credit risk management and corporate governance departments.

***Repossessions.*** Repossessions are subject to prescribed legal procedures, which include peaceful repossession, one or more customer notifications, a prescribed waiting period prior to disposition of the repossessed automobile and return of personal items to the customer. Some jurisdictions provide the customer with reinstatement or redemption rights. Legal requirements, particularly in the event of bankruptcy, may restrict the Company's ability to dispose of the repossessed vehicle. Repossessions are handled by independent repossession firms engaged by the Company. All repossessions, other than bankruptcy or previously charged off accounts, must be approved by a collections officer. Upon repossession and after any prescribed waiting period, the repossessed automobile is sold at auction. The Company does not sell any vehicles on a retail basis. The proceeds from the sale of the automobile at auction, and any other recoveries, are credited against the balance of the contract. Auction proceeds from sale of the repossessed vehicle and other recoveries are usually not sufficient to cover the outstanding balance of the contract, and the resulting deficiency is charged off. For the fiscal year ended June 30, 2004, the recovery rate upon the sale of repossessed assets was approximately 41%. The Company pursues collection of deficiencies when it deems such action to be appropriate.

***Charge-Off Policy.*** The Company's policy is to charge-off an account in the month in which the account becomes 120 days contractually delinquent if the Company has not repossessed the related vehicle. Historically, the Company charged off accounts in repossession at the time the repossessed automobile was disposed of at auction. During the three months ended December 31, 2003, the Company changed its repossession charge-off policy to charge off accounts in repossession when the automobile is repossessed and legally available for disposition. A charge-off represents the difference between the estimated net sales proceeds and the amount of the delinquent contract, including accrued interest. Accounts in repossession that have been charged off are removed from finance receivables and the related repossessed automobiles are included in other assets on the consolidated balance sheet pending disposal.

## **Risk Management**

***Overview.*** The Company's credit risk management department is responsible for monitoring the contract approval process and supporting the supervisory role of senior operations management. This department tracks key variables, such as loan applicant data, credit bureau and credit score information, loan structures and terms and payment histories. The credit risk management department also regularly reviews the performance of the Company's credit scoring system and is responsible for the development and enhancement of the Company's credit scorecards.

The credit risk management department prepares regular credit indicator packages reviewing portfolio performance at various levels of detail including total Company, branch office and dealer. Various daily reports and analytical data are also generated to monitor credit quality as well as to refine the structure and mix of new loan originations. The Company reviews portfolio returns on a consolidated basis, as well as at the branch office, dealer and contract levels.

***Behavioral Scoring.*** Statistically-based behavioral assessment models are used to project the relative probability that an individual account will default and to validate the credit scoring system after the receivable has aged for a sufficient period of time, generally six months. Default probabilities are calculated for each account independent of the credit score. Projected default rates from the behavioral assessment models and credit scoring systems are compared and analyzed to monitor the effectiveness of the Company's credit strategies.

***Collateral Value Management.*** The value of the collateral underlying the Company's receivables portfolio is updated monthly with a loan-by-loan link to national wholesale auction values. This data, along with the Company's own experience relative to mileage and vehicle condition, are used for evaluating collateral disposition activities as well as for reserve analysis models.

*Compliance Audits.* The Company's internal audit and corporate governance departments conduct regular reviews of branch office operations, loan operations, processing and servicing, collections and other functional areas. The primary objective of the reviews is to identify risks and associated controls and measure compliance with the Company's written policies and procedures as well as regulatory matters. Branch office reviews performed by the Company's corporate governance department include a review of compliance with underwriting policies, completeness of loan documentation, collateral value assessment and applicant data investigation. In addition, the corporate governance department also performs reviews of the repossession, charge-off, deferment and bankruptcy processes. Written reports are distributed to departmental managers and officers for response and follow-up. Results and responses are also reviewed by senior management.

## **Securitization of Loans**

Since December 1994, the Company has pursued a strategy of securitizing its receivables to diversify its funding, improve liquidity and obtain a cost-effective source of funds for the purchase of additional automobile finance contracts. Proceeds from securitizations approximate the Company's investment in the automobile finance receivables securitized. The proceeds are primarily used to fund initial cash credit enhancement requirements in the securitization and to pay down borrowings under its warehouse credit facilities, thereby increasing availability thereunder for further contract purchases. Through June 30, 2004, the Company had securitized approximately \$34.9 billion of automobile receivables since 1994.

In its securitizations, the Company, through wholly-owned subsidiaries, transfers automobile receivables to newly-formed securitization trusts ("Trusts"), which issue one or more classes of asset-backed securities. The asset-backed securities are in turn sold to investors.

The Company typically arranges for a financial guaranty insurance policy from one of several monoline insurers to achieve a AAA/Aaa credit rating on the asset-backed securities issued by the securitization Trusts. The financial guaranty insurance policies insure the timely payment of interest and the ultimate payment of principal due on the asset-backed securities. The Company has limited reimbursement obligations to the insurers; however, credit enhancement requirements, including the insurers' encumbrance of certain restricted cash accounts and subordinated interests in Trusts, provide a source of funds to cover shortfalls in collections and to reimburse the insurers for any claims which may be made under the policies issued with respect to the Company's securitizations.

The credit enhancement requirements represent retained interests in the securitization Trusts and include restricted cash accounts that are generally established with an initial deposit and subsequently funded through excess cash flows from securitized receivables. Funds may be withdrawn from the restricted cash accounts to cover any shortfalls in amounts payable on the asset-backed securities. Funds generated from insured securitization transactions are also available to be withdrawn to reimburse the insurers for draws on financial guaranty insurance policies in an event of default. Additionally, agreements with the insurers provide that if portfolio performance ratios (delinquency, cumulative default or cumulative net loss triggers) in a Trust's pool of receivables exceed certain targets, the specified enhancement levels would be increased. Cash would be retained in the restricted cash account and not released to the Company until the increased target levels of credit enhancement requirements have been reached and maintained. The Company is entitled to receive amounts from the restricted cash accounts to the extent the amounts deposited exceed the required target levels.

Prior to October 2002, the financial guaranty insurance policies for all of the Company's insured securitization transactions were provided by FSA. The restricted cash account for each securitization Trust insured as part of the FSA Program is cross-collateralized to the restricted cash accounts established in connection with the Company's other securitization Trusts in the FSA Program, such that excess cash flows from an FSA Program securitization that has already met its own credit enhancement requirement may be used to fund increased target credit enhancement requirements with respect to FSA Program securitizations in which specified portfolio performance ratios have been exceeded.



FSA has a security interest in the restricted cash accounts, interest-only receivables from Trusts and investments in Trust receivables related to Trusts that are part of the FSA Program, such that, if the security interest is foreclosed upon in the event of a payment by FSA under one of its insurance policies or the occurrence of other events of default in an FSA Program securitization, FSA would control all of the restricted cash accounts, interest-only receivables from Trusts and investments in Trust receivables with respect to securitization transactions it has insured.

The Company's securitization transactions insured by financial guaranty insurance providers, including FSA, since October 2002 are cross-collateralized to a more limited extent. In the event of a shortfall in the original target credit enhancement requirement for any of these securitizations after a certain period of time, excess cash flows from other transactions insured by the same insurance provider would be used to satisfy the shortfall amount. In one of the Company's securitization transactions, if a secured party receives a notice of a rating agency review for downgrade or if there is a downgrade of any class of notes (without taking into consideration the presence of the financial guaranty insurance policy) excess cash flows from other securitization transactions insured by the same insurance provider would be utilized to satisfy any increased target credit enhancement requirements.

Since November 2000 and most recently in June 2004, the Company has completed four securitization transactions in the United States and two in Canada involving the sale of subordinate asset-backed securities in order to provide credit enhancement for the senior asset-backed securities and protect investors from potential losses. The Company provided credit enhancement in these transactions in the form of a restricted cash account and overcollateralization, whereby more receivables are transferred to the Trusts than the amount of asset-backed securities issued by the Trusts. Excess cash flows are used to increase the credit enhancement assets to required minimum levels, after which time excess cash flows are distributed to the Company. Since these transactions did not involve the issuance of a financial guaranty insurance policy, the credit enhancement assets related to these Trusts are not cross-collateralized to the credit enhancement assets established in connection with any of the Company's other securitization Trusts and do not contain limitations on portfolio performance ratios which could increase the minimum required credit enhancement levels.

## **Trade Names**

The Company has obtained federal trademark protection for the "AmeriCredit" name and the logo that incorporates the "AmeriCredit" name. Certain other names, logos and phrases used by the Company in its business operations have also been trademarked.

## **Regulation**

The Company's operations are subject to regulation, supervision and licensing under various federal, state and local statutes, ordinances and regulations.

In most states in which the Company operates, a consumer credit regulatory agency regulates and enforces laws relating to consumer lenders and sales finance agencies such as the Company. These rules and regulations generally provide for licensing of sales finance agencies, limitations on the amount, duration and charges, including interest rates, for various categories of loans, requirements as to the form and content of finance contracts and other documentation, and restrictions on collection practices and creditors' rights. In certain states, the Company is subject to periodic examination by state regulatory authorities. Some states in which the Company operates do not require special licensing or provide extensive regulation of the Company's business.

The Company is also subject to extensive federal regulation, including the Truth in Lending Act, the Equal Credit Opportunity Act and the Fair Credit Reporting Act. These laws require the Company to provide certain disclosures to prospective borrowers and protect against discriminatory lending practices and unfair credit practices. The principal disclosures required under the Truth in Lending Act include the terms of repayment, the

total finance charge and the annual percentage rate charged on each loan. The Equal Credit Opportunity Act prohibits creditors from discriminating against loan applicants on the basis of race, color, sex, age or marital status. According to Regulation B promulgated under the Equal Credit Opportunity Act, creditors are required to make certain disclosures regarding consumer rights and advise consumers whose credit applications are not approved of the reasons for the rejection. In addition, the credit scoring system used by the Company must comply with the requirements for such a system as set forth in the Equal Credit Opportunity Act and Regulation B. The Fair Credit Reporting Act requires the Company to provide certain information to consumers whose credit applications are not approved on the basis of a report obtained from a consumer reporting agency. Additionally, the Company is subject to the Gramm-Leach-Bliley Act, which requires the Company to maintain privacy with respect to certain consumer data in its possession and to periodically communicate with consumers on privacy matters. The Company is also subject to the Servicemembers Civil Relief Act, which requires it, in most circumstances, to reduce the interest rate charged on each loan to customers who have subsequently joined, enlisted, been inducted or called to active military duty.

The dealers who originate automobile finance contracts purchased by the Company also must comply with both state and federal credit and trade practice statutes and regulations. Failure of the dealers to comply with these statutes and regulations could result in consumers having rights of rescission and other remedies that could have an adverse effect on the Company.

The Company believes that it maintains all material licenses and permits required for its current operations and is in substantial compliance with all applicable local, state and federal regulations. There can be no assurance, however, that the Company will be able to maintain all requisite licenses and permits, and the failure to satisfy those and other regulatory requirements could have a material adverse effect on its operations. Further, the adoption of additional, or the revision of existing, rules and regulations could have a material adverse effect on the Company's business.

## **Competition**

Competition in the field of sub-prime automobile finance is intense. The automobile finance market is highly fragmented and is served by a variety of financial entities including the captive finance affiliates of major automotive manufacturers, banks, thrifts, credit unions and independent finance companies. Many of these competitors have substantially greater financial resources and lower costs of funds than the Company. In addition, the Company's competitors often provide financing on terms more favorable to automobile purchasers or dealers than the Company offers. Many of these competitors also have long standing relationships with automobile dealerships and may offer dealerships or their customers other forms of financing, including dealer floor plan financing and leasing, which are not provided by the Company. Providers of automobile financing have traditionally competed on the basis of interest rates charged, the quality of credit accepted, the flexibility of loan terms offered and the quality of service provided to dealers and customers. In seeking to establish itself as one of the principal financing sources at the dealers it serves, the Company competes predominately on the basis of its high level of dealer service and strong dealer relationships and by offering flexible loan terms. There can be no assurance that the Company will be able to compete successfully in this market or against these competitors.

## **Risk Factors**

*Dependence on Warehouse Financing.* The Company depends on warehouse credit facilities with financial institutions to finance its purchase of contracts pending securitization. At June 30, 2004, the Company had one warehouse credit facility with various financial institutions providing for available borrowings of up to a total of approximately \$1,950.0 million, subject to a defined borrowing base, of which \$150.0 million matures in November 2004 and the remaining \$1,800.0 million matures in November 2006.

At June 30, 2004, the Company also had one medium term note facility with an administrative agent on behalf of an institutionally managed medium term note conduit that in the aggregate provides \$500.0 million of receivables financing which matures in February 2005.

The Company cannot guarantee that any of these financing resources will continue to be available beyond the current maturity dates at reasonable terms or at all. The availability of these financing sources depends on factors outside of the Company's control, including regulatory capital treatment for unfunded bank lines of credit and the availability of bank liquidity in general. If the Company is unable to extend or replace these facilities and arrange new warehouse credit facilities, medium term note facilities or other types of interim financing, it will have to curtail contract purchasing activities, which would have a material adverse effect on the Company's financial position and results of operations.

The Company's warehouse credit and medium term note facilities contain restrictions and covenants that require the Company to maintain specified financial ratios and satisfy specified financial tests, including maintenance of asset quality and portfolio performance tests as well as deferment levels. Failure to meet any of these covenants, financial ratios or financial tests could result in an event of default under these agreements. If an event of default occurs under these agreements, the lenders could elect to declare all amounts outstanding under these agreements to be immediately due and payable, enforce their interests against collateral pledged under these agreements and restrict or terminate the Company's ability to obtain additional borrowings under these agreements. The Company's ability to meet those financial ratios and tests may be affected by events beyond its control, and the Company cannot guarantee that it will meet those financial ratios and tests.

*Dependence on Securitization Program.* Since December 1994, the Company has relied upon its ability to aggregate and transfer receivables to securitization Trusts and sell securities in the asset-backed securities market to generate cash proceeds for repayment of warehouse credit and medium term note facilities and to purchase additional contracts from automobile dealers. Accordingly, adverse changes in the Company's asset-backed securities program or in the asset-backed securities market for automobile receivables generally could materially adversely affect the Company's ability to purchase and securitize loans on a timely basis and upon terms reasonably favorable to the Company. Any adverse change or delay would have a material adverse effect on the Company's financial position, liquidity and results of operations.

The Company will continue to require the execution of securitization transactions in order to fund the Company's future liquidity needs. There can be no assurance that funding will be available to the Company through these sources or, if available, that it will be on terms acceptable to the Company. If these sources of funding are not available to the Company on a regular basis for any reason, including the occurrence of events of default, deterioration in loss experience on the receivables, breach of financial covenants, disruption of the asset-backed market or otherwise, the Company will be required to revise the scale of its business, including the possible discontinuation of loan origination activities, which would have a material adverse effect on the Company's ability to achieve its business and financial objectives.

*Dependence on Credit Enhancement.* To date, all but four of the Company's securitizations in the United States have utilized credit enhancement in the form of financial guaranty insurance policies provided by various monoline insurance providers in order to achieve AAA/Aaa ratings on the insured securities issued in the securitization transactions. These ratings may reduce the costs of securitizations relative to alternative forms of financing available to the Company and enhance the marketability of these transactions to investors in asset-backed securities. The Company has committed to offering specific financial guaranty insurance providers the opportunity to provide insurance policies in connection with certain of its future insured securitizations, at competitive market terms. However, the financial guaranty insurance providers are not required to insure Company-sponsored securitizations, and there can be no assurance that they will continue to do so or that future Company-sponsored securitizations will be similarly rated. The Company's insurance providers' willingness to insure the Company's future securitizations is subject to many factors beyond the Company's control, including concentrations of risk with any given insurance provider, the insurance providers' own rating considerations, their ability to cede this risk to reinsurers and the performance of the portion of the Company's portfolio for which the insurer has provided insurance. Alternatively, in lieu of relying on a financial guaranty insurance policy, in four of its securitizations in the United States, the Company has sold or retained subordinate asset-backed securities in order to provide credit enhancement for the senior asset-backed securities.



The securitization transactions the Company entered into since calendar year 2002 required higher initial and target credit enhancement levels than previous transactions. The Company anticipates that credit enhancement requirements will remain at higher levels on future securitization transactions which will require the use of additional liquidity to support its securitization program. A downgrading of any of the Company's insurance providers' credit ratings, their withdrawal of credit enhancement, an increase in required credit enhancement levels or the lack of availability of alternative credit enhancements, such as senior subordinated structures, for the Company's securitization program could result in higher interest costs for future Company-sponsored securitizations and larger initial credit enhancement requirements. The absence of a financial guaranty insurance policy may also impair the marketability of the Company's securitizations. These events could have a material adverse effect on the Company's financial position, liquidity and results of operations.

*Liquidity and Capital Needs.* The Company's ability to make payments on or to refinance its indebtedness and to fund its operations and planned capital expenditures depends on its ability to generate cash in the future. This, to a certain extent, is subject to general economic, financial, competitive, legislative, regulatory and other factors that are beyond the Company's control.

The Company expects to continue to require substantial amounts of cash. The Company's primary cash requirements include the funding of: (i) contract purchases pending their securitization; (ii) credit enhancement requirements in connection with the securitization of the receivables; (iii) interest and principal payments under the Company's warehouse credit facilities, its senior notes and other indebtedness; (iv) fees and expenses incurred in connection with the securitization and servicing of receivables; (v) capital expenditures for technology; (vi) ongoing operating expenses; and (vii) any income tax payments.

The Company requires substantial amounts of cash to fund its contract purchase and securitization activities. Although the Company must fund certain credit enhancement requirements upon the closing of a securitization, it typically receives the cash representing excess cash flows and return of credit enhancement deposits over the actual life of the receivables securitized. Assuming that origination volume ranges from \$4.5 billion to \$5.0 billion in fiscal 2005 and the initial credit enhancement requirement for the Company's securitization transactions remains at 10.5% (the level for the most recent securitization), the Company would require \$472.5 million to \$525.0 million in cash or liquidity to fund initial credit enhancement in fiscal 2005. This initial credit enhancement requirement could increase in future securitizations, which would result in an increased requirement for cash on the Company's part. The Company also incurs transaction costs in connection with a securitization transaction. Accordingly, the Company's strategy of securitizing substantially all of its newly purchased receivables will require substantial amounts of cash.

The Company's primary sources of future liquidity are expected to be: (i) excess cash flows received from securitization Trusts; (ii) interest and principal payments on loans not yet securitized; (iii) servicing fees; (iv) borrowings under its warehouse credit facilities or through securitization transactions; and (v) further issuances of debt or equity securities, depending on capital market conditions.

Because the Company expects to continue to require substantial amounts of cash for the foreseeable future, it anticipates that it will require the execution of additional securitization transactions and may choose to enter into debt or equity financings. The type, timing and terms of financing selected by the Company will be dependent upon its cash needs, the availability of other financing sources and the prevailing conditions in the financial markets. There can be no assurance that funding will be available to the Company through these sources or, if available, that the funding will be on acceptable terms. If the Company is unable to execute securitization transactions on a regular basis, it would not have sufficient funds to finance new loan originations and, in such event, the Company would be required to revise the scale of its business, including possible discontinuation of loan origination activities, which would have a material adverse effect on the Company's ability to achieve its business and financial objectives.

*Leverage.* The Company currently has a substantial amount of outstanding indebtedness. The Company's ability to make payments of principal or interest on, or to refinance, its indebtedness will depend on its future

operating performance, including the performance of receivables transferred to securitization Trusts, and its ability to enter into additional securitization transactions and debt and equity financings, which, to a certain extent, is subject to economic, financial, competitive and other factors beyond its control.

If the Company is unable to generate sufficient cash flows in the future to service its debt, it may be required to refinance all or a portion of its existing debt or to obtain additional financing. There can be no assurance that any refinancings will be possible or that any additional financing could be obtained on acceptable terms. The inability to obtain additional financing could have a material adverse effect on the Company's financial position, liquidity and results of operations.

The degree to which the Company is leveraged creates risks including: (i) the Company may be unable to satisfy its obligations under its outstanding indebtedness; (ii) the Company may find it more difficult to fund future working capital, capital expenditures, acquisitions, general corporate purposes or other purposes; (iii) the Company may have to dedicate a substantial portion of its cash resources to the payments on its outstanding indebtedness, thereby reducing the funds available for operations and future business opportunities; and (iv) the Company may be more vulnerable to adverse general economic and industry conditions. The Company's existing outstanding indebtedness restricts its ability to, among other things: (i) sell or transfer assets; (ii) incur additional debt; (iii) repay other debt; (iv) pay dividends; (v) make certain investments or acquisitions; (vi) repurchase or redeem capital stock; (vii) engage in mergers or consolidations; and (viii) engage in certain transactions with subsidiaries and affiliates.

The Company's warehouse credit facility, medium term note facility and senior note indenture require the Company to comply with certain financial ratios and covenants. Additionally, the Company's warehouse credit facility and medium term note facility have minimum asset quality maintenance requirements. These restrictions may interfere with the Company's ability to obtain financing or to engage in other necessary or desirable business activities. As of June 30, 2004, the Company was in compliance with all financial and portfolio performance covenants on its warehouse credit facility, medium term note facility and senior note indenture.

If the Company cannot comply with the requirements in its warehouse credit facility, medium term note facility and/or its senior note indenture, then the lenders may increase the Company's borrowing costs or require it to repay immediately all of the outstanding debt under them. If its debt payments were accelerated, the Company's assets might not be sufficient to fully repay the debt. These lenders may require the Company to use all of its available cash to repay its debt, foreclose upon their collateral or prevent the Company from making payments to other creditors on certain portions of the Company's outstanding debt. These events may also result in a default under the Company's senior note indentures.

The Company may not be able to obtain a waiver of these provisions or refinance its debt, if needed. In such a case, the Company's financial condition, liquidity and results of operations would suffer.

*Default and Prepayment Risks.* The Company's results of operations, financial condition and liquidity depend, to a material extent, on the performance of contracts purchased. Obligors under contracts acquired or originated by the Company may default during the term of their loan. The Company bears the full risk of losses resulting from defaults. In the event of a default, the collateral value of the financed vehicle usually does not cover the outstanding loan balance and costs of recovery.

The Company maintains an allowance for loan losses on loans held on the Company's balance sheet, which reflects management's estimates of inherent losses for these loans. If the allowance is inadequate, then the Company would recognize the losses in excess of that allowance as an expense, and results of operations could be adversely affected.

A large component of the gain recognized on the sale of finance receivables to securitization Trusts prior to October 1, 2002, and the corresponding retained interest recorded on the Company's balance sheet as credit enhancement assets consisting of investments in Trust receivables, or overcollateralization, restricted cash and interest-only receivables from Trusts are based on estimated future cash flows. Interest-only receivables from

Trusts are based on the present value of estimated future excess cash flows from the securitized receivables expected to be received by the Company. Credit enhancement assets are calculated on the basis of management's assumptions concerning, among other things, defaults and recovery rates on repossessed vehicles. As of June 30, 2004, credit enhancement assets were valued at \$1,062.3 million.

The Company regularly measures its default, recovery and other assumptions against the actual performance of securitized receivables. If the Company were to determine, as a result of such regular review or otherwise, that it underestimated defaults, overestimated recoveries or that any other material assumptions were inaccurate, the Company would be required to reduce the carrying value of its credit enhancement assets. If the change in assumptions and the impact of the change on the value of the credit enhancement assets were deemed other-than-temporary, the Company would record a charge to income. Although the Company believes that it has made reasonable assumptions as to the future cash flows of the various pools of receivables that have been sold in securitization transactions, actual rates of default and recovery rates on repossessed vehicles or other assumptions may differ from those assumed and may be required to be revised upon future events.

The Company is required to deposit substantial amounts of the cash flows generated by its interests in Company-sponsored securitizations to satisfy additional credit enhancement requirements. An increase in defaults or prepayments would reduce the cash flows generated by the Company's interests in securitization transactions lengthening the period required to build targeted credit enhancement levels in the securitization trusts. Distributions of cash from the securitizations to the Company would be delayed and the ultimate amount of cash distributable to the Company would be less, which could have an adverse effect on the Company's liquidity. The targeted credit enhancement levels in future securitizations could also be increased further impacting the Company's liquidity.

In addition, an increase in defaults or prepayments would reduce the size of the Company's servicing portfolio, which would reduce the Company's servicing income, further adversely affecting results of operations and cash flows. A material write-down of credit enhancement assets or adjustment to the Company's allowance for loan losses and the corresponding decreases in earnings and cash flow could limit the Company's ability to service debt and to enter into future securitizations and other financings.

*Portfolio Performance—Negative Impact on Cash Flows.* Generally, the form of credit enhancement agreements the Company enters into with its financial guaranty insurance providers in connection with securitization transactions contain specified limits on portfolio performance ratios (delinquency, cumulative default and cumulative net loss triggers) on the receivables included in each securitization Trust. If, at any measurement date, a portfolio performance ratio with respect to any Trust were to exceed the specified limits, provisions of the credit enhancement agreement would automatically increase the level of credit enhancement requirements for that Trust, if a waiver was not obtained. During the period in which the specified portfolio performance ratio was exceeded, excess cash flows, if any, from the Trust would be used to fund the increased credit enhancement levels instead of being distributed to the Company, which would have an adverse effect on the Company's cash flows. Further, the credit enhancement requirements for each securitization Trust in the FSA Program are cross-collateralized to the credit enhancement requirements established in connection with each of the Company's FSA Program securitization Trusts, so that excess cash flows from performing securitization Trusts in the FSA Program may be used to fund increased credit enhancement requirements for non-performing securitization Trusts in the FSA Program, which would have an adverse effect on the Company's cash flows.

The Company's securitization transactions insured by financial guaranty insurance providers, including FSA, since October 2002 are cross-collateralized to a more limited extent. In the event of a shortfall in the original target credit enhancement requirement for any of these securitization Trusts after a certain period of time, excess cash flows from other transactions insured by the same insurance provider would be used to satisfy the shortfall amount. In one of the Company's securitization transactions, if a secured party receives a notice of a rating agency review for downgrade or if there is a downgrade of any class of notes (without taking into consideration the presence of the financial guaranty insurance policy) excess cash flows from other securitization transactions insured by the same insurance provider would be utilized to satisfy any increased target credit enhancement requirements.

As of June 30, 2004, the Company has exceeded its targeted cumulative net loss triggers in seven of the eleven remaining FSA Program securitization Trusts, and waivers were not granted by FSA. Accordingly, cash generated by FSA Program securitization Trusts otherwise distributable to the Company was used to fund increased credit enhancement levels for the securitizations that breached their cumulative net loss triggers. The higher targeted credit enhancement levels have been reached and maintained in all of the FSA Program securitizations that had breached targeted cumulative net loss triggers as of June 30, 2004. The increase in required credit enhancement levels caused by breach of cumulative net loss triggers on the FSA Program Trusts resulted in an additional \$207.7 million in restricted cash being held by these Trusts as of June 30, 2004. The targeted cumulative net loss triggers are expected to be breached on the remaining FSA Program securitization Trusts during fiscal 2005. The Company does not expect waivers to be granted by FSA in the future with respect to securitizations that breach portfolio performance triggers and estimates that cash otherwise distributable to the Company on FSA Program securitization transactions will be used to fund increased credit enhancement for the remaining FSA Program transactions, delaying and reducing the amount to be released to the Company during fiscal 2005. The diversion of cash to fund increased enhancement levels rather than being released to the Company has significantly reduced a primary source of the Company's liquidity.

*Right to Terminate Normal Servicing.* The agreements that the Company enters into with its financial guaranty insurance providers in connection with securitization transactions contain additional specified targeted portfolio performance ratios (delinquency, cumulative default and cumulative net loss triggers) that are higher than the limits referred to in the preceding risk factor. If, at any measurement date, the targeted portfolio performance ratios with respect to any insured Trust were to exceed these additional levels, provisions of the agreements permit the financial guaranty insurance providers to terminate the Company's servicing rights to the receivables sold to that Trust. In addition, the servicing agreements on certain insured securitization Trusts are cross-defaulted so that a default under one servicing agreement would allow the financial guaranty insurance provider to terminate the Company's servicing rights under all servicing agreements for securitization Trusts in which they issued a financial guaranty insurance policy. Additionally, if these higher targeted portfolio performance levels were exceeded, the financial guaranty insurance providers may elect to retain all excess cash generated by other securitization transactions insured by them as additional credit enhancement. This, in turn, could result in defaults under the Company's other securitizations and other material indebtedness. Although the Company has never exceeded these additional targeted portfolio performance ratios, and does not anticipate violating any event of default triggers for its securitizations, there can be no assurance that the Company's servicing rights with respect to the automobile receivables in such Trusts or any other Trusts will not be terminated if (i) such targeted portfolio performance ratios are breached, (ii) the Company breaches its obligations under the servicing agreements, (iii) the financial guaranty insurance providers are required to make payments under a policy, or (iv) certain bankruptcy or insolvency events were to occur. As of June 30, 2004, no such termination events have occurred with respect to any of the Trusts formed by the Company. The termination of any or all of the Company's servicing rights would have a material adverse effect on the Company's financial position, liquidity and results of operations.

*Implementation of Business Strategy.* The Company's financial position, liquidity and results of operations depend on management's ability to execute its business strategy. Key factors involved in the execution of the business strategy include achieving the desired contract purchase volume, continued and successful use of proprietary scoring models for credit risk assessment and risk-based pricing, the use of effective credit risk management techniques, continued investment in technology to support operating efficiency and continued access to significant funding and liquidity sources. The failure or inability of the Company to execute any element of its business strategy could materially adversely affect its financial position, liquidity and results of operations.

*Target Consumer Base.* The Company specializes in purchasing and servicing sub-prime automobile receivables. Sub-prime borrowers are associated with higher-than-average delinquency and default rates. While the Company believes that it effectively manages these risks with its proprietary credit scoring system, risk-based loan pricing and other underwriting policies and collection methods, no assurance can be given that these criteria

or methods will be effective in the future. In the event that the Company underestimates the default risk or under-prices contracts that it purchases, the Company's financial position, liquidity and results of operations would be adversely affected, possibly to a material degree.

*Economic Conditions.* The Company is subject to changes in general economic conditions that are beyond its control. During periods of economic slowdown or recession, such as the United States economy has at times experienced, delinquencies, defaults, repossessions and losses generally increase. These periods also may be accompanied by decreased consumer demand for automobiles and declining values of automobiles securing outstanding loans, which weakens collateral coverage and increases the amount of a loss in the event of default. Significant increases in the inventory of used automobiles during periods of economic recession may also depress the prices at which repossessed automobiles may be sold or delay the timing of these sales. Because the Company focuses on sub-prime borrowers, the actual rates of delinquencies, defaults, repossessions and losses on these loans are higher than those experienced in the general automobile finance industry and could be more dramatically affected by a general economic downturn. In addition, during an economic slowdown or recession, the Company's servicing costs may increase without a corresponding increase in its servicing income. While the Company seeks to manage the higher risk inherent in loans made to sub-prime borrowers through the underwriting criteria and collection methods it employs, no assurance can be given that these criteria or methods will afford adequate protection against these risks. Any sustained period of increased delinquencies, defaults, repossessions or losses or increased servicing costs could also adversely affect the Company's financial position, liquidity and results of operations and its ability to enter into future securitizations.

*Wholesale Auction Values.* The Company sells repossessed automobiles at wholesale auction markets located throughout the United States and Canada. Auction proceeds from the sale of repossessed vehicles and other recoveries are usually not sufficient to cover the outstanding balance of the contract, and the resulting deficiency is charged off. Decreased auction proceeds resulting from the depressed prices at which used automobiles may be sold during periods of economic slowdown or recession will result in higher credit losses for the Company. Furthermore, depressed wholesale prices for used automobiles may result from significant liquidations of rental or fleet inventories, and from increased volume of trade-ins due to promotional financing programs offered by new vehicle manufacturers. The Company's recoveries as a percentage of repossession charge-offs was 41% in fiscal 2004, 42% in fiscal 2003 and 48% in fiscal 2002, and there can be no assurance that the Company's recovery rates will stabilize or improve in the future.

*Interest Rates.* The Company's profitability may be directly affected by the level of and fluctuations in interest rates, which affects the gross interest rate spread the Company earns on its receivables. As the level of interest rates increase, the Company's gross interest rate spread on new originations will generally decline since the rates charged on the contracts originated or purchased from dealers are limited by statutory maximums, restricting the Company's opportunity to pass on increased interest costs. The Company believes that its profitability and liquidity could be adversely affected during any period of higher interest rates, possibly to a material degree. The Company monitors the interest rate environment and employs pre-funding and other hedging strategies designed to mitigate the impact of changes in interest rates. The Company can provide no assurance, however, that pre-funding or other hedging strategies will mitigate the impact of changes in interest rates.

*Labor Market Conditions.* Competition to hire personnel possessing the skills and experience required by the Company could contribute to an increase in the Company's employee turnover rate. High turnover or an inability to attract and retain qualified replacement personnel could have an adverse effect on the Company's delinquency, default and net loss rates and, ultimately, the Company's financial condition, results of operations and liquidity.

*Competition.* Reference should be made to Item 1. "Business—Competition" for a discussion of competitive risk factors.

*Regulation.* Reference should be made to Item 1. "Business—Regulation" for a discussion of regulatory risk factors.



*Litigation.* As a consumer finance company, the Company is subject to various consumer claims and litigation seeking damages and statutory penalties, based upon, among other things, usury, disclosure inaccuracies, wrongful repossession, violations of bankruptcy stay provisions, certificate of title disputes, fraud and breach of contract. Some litigation against the Company could take the form of class action complaints by consumers. As the assignee of finance contracts originated by dealers, the Company may also be named as a co-defendant in lawsuits filed by consumers principally against dealers. The damages and penalties claimed by consumers in these types of matters can be substantial. The relief requested by the plaintiffs varies but includes requests for compensatory, statutory and punitive damages.

In fiscal 2003, several complaints were filed by shareholders against the Company and certain of its officers and directors alleging violations of Sections 10(b) and 20(a) of the Securities Exchange Act of 1934 and Rule 10b-5 thereunder. Additionally, a complaint was filed in fiscal 2003 against the Company and certain of its officers and directors in the 48<sup>th</sup> Judicial District Court in Tarrant County, Texas, alleging violations of Sections 11 and 15 of the Securities Act of 1933 in connection with the Company's secondary public offering of common stock on October 1, 2002. These complaints have been consolidated into one action, styled *Pierce v. AmeriCredit Corp., et al.*, pending in the United States District Court for the Northern District of Texas, Fort Worth Division; the plaintiff in *Pierce* seeks class action status. In *Pierce*, the plaintiff claims, among other allegations, that deferments were improperly granted by the Company to avoid delinquency triggers in securitization transactions and enhance cash flows to incorrectly report charge-offs and delinquency percentages, thereby causing the Company to misrepresent its financial performance throughout the alleged class period. The plaintiff also alleges that the Company's registration statement and prospectus for the offering contained untrue statements of material facts and omitted to state material facts necessary to make other statements in the registration statement not misleading. The Company believes that its granting of deferments, which is a common practice within the auto finance industry, complied with the covenants contained in its securitization and warehouse financing documents, and that the Company's deferment activities were properly disclosed to all constituents, including shareholders, asset-backed investors, creditors and credit enhancement providers.

An adverse resolution of the litigation pending or threatened against the Company, including the proceedings specifically described above, could have a material adverse effect on the Company's financial condition, results of operations or cash flows.

## **Employees**

At June 30, 2004, the Company employed 3,535 persons in 38 states and one Canadian province. None of the Company's employees are a part of a collective bargaining agreement, and the Company's relationships with employees are satisfactory.

## **Executive Officers**

The following sets forth certain data concerning the executive officers of the Company as of June 30, 2004.

<u>Name</u>	<u>Age</u>	<u>Position</u>
Clifton H. Morris, Jr. ....	68	Chairman of the Board and Chief Executive Officer
Daniel E. Berce .....	50	President
Steven P. Bowman .....	37	Executive Vice President, Chief Credit Officer
Chris A. Choate .....	41	Executive Vice President, Chief Legal Officer and Secretary
Edward H. Esstman .....	63	Executive Vice President
Mark Floyd .....	51	Executive Vice President, Chief Operating Officer
Preston A. Miller .....	40	Executive Vice President, Chief Financial Officer and Treasurer

**CLIFTON H. MORRIS, JR.** has been Chairman of the Board since May 1988 and has served as Chief Executive Officer from April 2003 to the present and from May 1988 to July 2000. He also served as President from May 1988 until April 1991 and from April 1992 to November 1996.

**DANIEL E. BERCE** has been President since April 2003. Mr. Berce was Vice Chairman and Chief Financial Officer from November 1996 until April 2003. He served as Executive Vice President, Chief Financial Officer and Treasurer from November 1994 until November 1996.

**STEVEN P. BOWMAN** has been Executive Vice President, Chief Credit Officer since March 2000. He served as Senior Vice President, Risk Management from May 1998 until March 2000 and was Vice President, Risk Management from June 1997 until May 1998. From February 1996 until June 1997, Mr. Bowman was Assistant Vice President, Risk Management.

**CHRIS A. CHOATE** has been Executive Vice President, Chief Legal Officer and Secretary since November 1999. He served as Senior Vice President, General Counsel and Secretary from November 1996 to November 1999. Mr. Choate was Vice President, General Counsel and Secretary from November 1994 until November 1996.

**EDWARD H. ESSTMAN** has been an Executive Vice President since April 2003 and was Vice Chairman from August 2001 until April 2003. Mr. Esstman served as Executive Vice President, Dealer Services and Co-Chief Operating Officer from October 2000 to August 2001, Executive Vice President, Dealer Services from October 1999 to October 2000, Executive Vice President, Auto Finance Division from November 1996 to October 1999 and Senior Vice President and Chief Credit Officer from November 1994 to November 1996. Effective August 31, 2004, Mr. Esstman is no longer employed by the Company.

**MARK FLOYD** has been Executive Vice President, Chief Operating Officer since April 2003. He served as President, Dealer Services from August 2001 until April 2003. Mr. Floyd served as Executive Vice President, Dealer Services from November 1999 to August 2001 and was Senior Vice President, Director Strategic Alliance from January 1998 to November 1999. He was Senior Vice President, Strategic Alliance from September 1997 to January 1998.

**PRESTON A. MILLER** has been Executive Vice President, Chief Financial Officer and Treasurer since April 2003. Mr. Miller was Executive Vice President, Treasurer from July 1998 until April 2003. He served as Senior Vice President, Treasurer from November 1996 until July 1998 and Vice President, Controller from November 1994 until November 1996.

#### **Available Information**

The Company makes available free of charge through its website, [www.americredit.com](http://www.americredit.com), securitization portfolio performance measures and all materials that it files electronically with the Securities and Exchange Commission ("SEC"), including the Company's annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and amendments to those reports filed pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934 as soon as reasonably practical after filing or furnishing such material with the SEC.

The public may read and copy any materials the Company files with the SEC at the SEC's Public Reference Room at 450 Fifth Street, N.W., Washington, D.C. 20549. Information on the operation of the Public Reference Room may be obtained by calling the SEC at 1-800-SEC-0330. The SEC maintains an Internet website, [www.sec.gov](http://www.sec.gov), that contains reports, proxy and information statements and other information regarding issuers that file electronically with the SEC.

## **ITEM 2. *Properties***

The Company's executive offices are located at 801 Cherry Street, Suite 3900, Fort Worth, Texas, in a 227,000 square foot office space under a 12-year lease that commenced in July 1999. The Company also leases 76,000 square feet of office space in Charlotte, North Carolina, 85,000 square feet of office space in Peterborough, Ontario, 150,000 square feet of office space in Chandler, Arizona, and 85,000 square feet of office space in Jacksonville, Florida, all under ten-year agreements with renewal options. As of April 1, 2004, the Company abandoned certain office space at the Fort Worth offices and the Chandler facility and all of the Jacksonville facility. The Company is seeking to sublease the abandoned office space. The Company also owns two 250,000 square foot servicing facilities in Arlington, Texas.

The Company's branch office facilities are generally leased under agreements with original terms of three to five years. Such facilities are typically located in a suburban office building and consist of between 1,000 and 2,000 square feet of space.

## **ITEM 3. *Legal Proceedings***

As a consumer finance company, the Company is subject to various consumer claims and litigation seeking damages and statutory penalties, based upon, among other things, usury, disclosure inaccuracies, wrongful repossession, violations of bankruptcy stay provisions, certificate of title disputes, fraud, breach of contract and discriminatory treatment of credit applicants. Some litigation against the Company could take the form of class action complaints by consumers. As the assignee of finance contracts originated by dealers, the Company may also be named as a co-defendant in lawsuits filed by consumers principally against dealers. The damages and penalties claimed by consumers in these types of matters can be substantial. The relief requested by the plaintiffs varies but includes requests for compensatory, statutory and punitive damages. The Company believes that it has taken prudent steps to address and mitigate the litigation risks associated with its business activities.

In fiscal 2003, several complaints were filed by shareholders against the Company and certain of the Company's officers and directors alleging violations of Sections 10(b) and 20(a) of the Securities Exchange Act of 1934 and Rule 10b-5 thereunder. These complaints have been consolidated into one action, styled *Pierce v. AmeriCredit Corp., et al.*, pending in the United States District Court for the Northern District of Texas, Fort Worth Division; the plaintiff in *Pierce* seeks class action status. In *Pierce*, the plaintiff claims, among other allegations, that deferments were improperly granted by the Company to avoid delinquency triggers in securitization transactions and enhance cash flows and to incorrectly report charge-offs and delinquency percentages, thereby causing the Company to misrepresent its financial performance throughout the alleged class period. The Company believes that its granting of deferments, which is a common practice within the auto finance industry, complied with the covenants contained in its securitization and warehouse financing documents, and that its deferment activities were properly disclosed to all constituents, including shareholders, asset-backed investors, creditors and credit enhancement providers.

Additionally, a class action complaint, styled *Lewis v. AmeriCredit Corp.*, was filed in fiscal 2003 against the Company and certain of its officers and directors alleging violations of Sections 11 and 15 of the Securities Act of 1933 in connection with the Company's secondary public offering of common stock on October 1, 2002. In *Lewis*, also pending in the United States District Court for the Northern District of Texas, Fort Worth Division, the plaintiff alleges that the Company's registration statement and prospectus for the offering contained untrue statements of material facts and omitted to state material facts necessary to make other statements in the registration statement not misleading.

In April 2004, two rulings were issued by the United States District Court for the Northern District of Texas, Fort Worth Division, affecting the *Pierce* and *Lewis* lawsuits. On April 1, 2004, the Court, in response to motions to dismiss filed by the Company and the other defendants, ruled that the plaintiff's complaint in the *Pierce*



lawsuit was deficient and ordered the plaintiff to cure such deficiencies or the case would be dismissed. On April 27, 2004, the Court issued an order consolidating the Lewis case into the Pierce case. In connection with the order consolidating the Lewis and Pierce cases, the Court granted the plaintiffs permission to file an amended, consolidated complaint, which they have done. The Company and the other defendants have filed motions to dismiss the amended complaint, and such motions are presently pending.

The Company believes that the claims alleged in the Pierce lawsuit, including the claims consolidated into Pierce from Lewis, are without merit and the Company intends to assert vigorous defenses to the litigation. Neither the likelihood of an unfavorable outcome nor the amount of ultimate liability, if any, with respect to this litigation can be determined at this time.

Two shareholder derivative actions have also been served on the Company. On February 27, 2003, the Company was served with a shareholder's derivative action filed in the United States District Court for the Northern District of Texas, Fort Worth Division, entitled Mildred Rosenthal, derivatively and on behalf of nominal defendant AmeriCredit Corp. v. Clifton H. Morris, Jr., et al. A second shareholder derivative action was filed in the District Court of Tarrant County, Texas 48<sup>th</sup> Judicial District, on August 19, 2003, entitled David Harris, derivatively and on behalf of nominal defendant AmeriCredit Corp. v. Clifton H. Morris, Jr., et al. Both of these shareholder derivative actions allege, among other complaints, that certain officers and directors of the Company breached their respective fiduciary duties by causing the Company to make improper deferments, violated federal and state securities laws and issued misleading financial statements. The substantive allegations in both of the derivative actions are essentially the same as those in the above-referenced class actions. A special litigation committee of the Board of Directors has been created to investigate the claims in the derivative actions. As a nominal defendant, the Company does not believe that it has any ultimate liability with respect to these derivative actions.

#### **ITEM 4. *Submission of Matters to a Vote of Security Holders***

There were no matters submitted to a vote of the Company's security holders during the fourth quarter ended June 30, 2004.

## PART II

### ITEM 5. *Market for Registrant's Common Equity and Related Stockholder Matters*

The Company's common stock trades on the New York Stock Exchange under the symbol ACF. As of September 7, 2004, there were 155,350,631 shares of common stock outstanding and approximately 280 shareholders of record.

The following table sets forth the range of the high, low and closing sale prices for the Company's common stock as reported on the Composite Tape of the New York Stock Exchange Listed Issues.

	<u>High</u>	<u>Low</u>	<u>Close</u>
<b>Fiscal year ended June 30, 2004</b>			
First Quarter . . . . .	\$12.20	\$ 5.50	\$10.30
Second Quarter . . . . .	15.98	10.02	15.93
Third Quarter . . . . .	19.83	15.85	17.03
Fourth Quarter . . . . .	20.44	15.68	19.53
<b>Fiscal year ended June 30, 2003</b>			
First Quarter . . . . .	\$28.34	\$ 6.04	\$ 8.07
Second Quarter . . . . .	9.19	5.90	7.74
Third Quarter . . . . .	9.65	1.55	3.30
Fourth Quarter . . . . .	11.35	3.34	8.55

The Company has never paid cash dividends on its common stock. The indentures pursuant to which the Company's senior notes were issued contain certain restrictions on the payment of dividends. The Company presently intends to retain future earnings, if any, for use in the operation and expansion of the business and for Board approved stock repurchases and does not anticipate paying any cash dividends in the foreseeable future.

During the quarter ended June 30, 2004, the Company repurchased shares as follows (dollars in thousands, except per share data):

<u>Date</u>	<u>Total Number of Shares Purchased</u>	<u>Average Price Paid per Share</u>	<u>Total Number of Shares Purchased as Part of Publicly Announced Plans or Program</u>	<u>Approximate Dollar Value of Shares That May Yet Be Purchased Under the Plans or Program</u>
May 2004 <sup>(a)</sup> . . . . .	1,000,000 <sup>(a)</sup>	\$16.96 <sup>(a)</sup>	1,000,000 <sup>(a)</sup>	\$83,043 <sup>(a)</sup>
June 2004 <sup>(a)</sup> . . . . .	832,100 <sup>(a)</sup>	\$18.28 <sup>(a)</sup>	832,100 <sup>(a)</sup>	\$67,831 <sup>(a)</sup>

(a) On April 27, 2004, the Company announced the approval of a stock repurchase plan by its Board of Directors. The stock repurchase plan authorized the Company to repurchase up to \$100.0 million of its common stock in the open market or in privately negotiated transactions, based on market conditions. Subsequent to June 30, 2004, the Company repurchased an additional 3,499,250 shares of its common stock, completing this repurchase plan.

**ITEM 6. Selected Financial Data**

The table below summarizes selected financial information. For additional information, refer to the audited consolidated financial statements and notes thereto in Item 8. Financial Statements and Supplementary Data.

<u>Years Ended June 30,</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>	<u>2001</u>	<u>2000<sup>(a)</sup></u>
	(dollars in thousands, except per share data)				
<b>Operating Data</b>					
Finance charge income . . . . .	\$ 927,592	\$ 613,225	\$ 339,430	\$ 225,210	\$ 124,150
Gain on sale of receivables <sup>(b)</sup> . . . . .		132,084	448,544	301,768	209,070
Servicing income . . . . .	256,237	211,330	335,855	281,239	170,251
Total revenue . . . . .	1,215,836	981,281	1,136,716	818,224	509,680
Net income . . . . .	226,983	21,209	314,570	222,852	114,501
Basic earnings per share . . . . .	1.45	0.15	3.71	2.80	1.57
Diluted earnings per share . . . . .	1.42	0.15	3.50	2.60	1.48
Weighted average shares and assumed incremental shares . . . . .	159,630,695	137,807,775	89,800,621	85,852,086	77,613,652
Auto loan originations . . . . .	3,474,407	6,310,584	8,929,352	6,378,652	4,427,945
<u>June 30,</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>	<u>2001</u>	<u>2000</u>
	(dollars in thousands)				
<b>Balance Sheet Data</b>					
Finance receivables, net . . . . .	\$ 6,363,869	\$ 4,996,616	\$ 2,198,391	\$ 1,921,465	\$ 871,511
Credit enhancement assets <sup>(c)</sup> . . . . .	1,062,322	1,360,618	1,541,218	1,151,275	824,618
Total assets . . . . .	8,824,579	8,108,029	4,217,017	3,384,907	1,862,269
Warehouse credit facilities . . . . .	500,000	1,272,438	1,751,974	1,502,879	487,700
Securitization notes payable . . . . .	5,598,732	3,281,370			
Senior notes . . . . .	166,414	378,432	418,074	375,000	375,000
Convertible senior notes . . . . .	200,000				
Total liabilities . . . . .	6,699,467	6,227,400	2,789,568	2,324,711	1,173,690
Shareholders' equity . . . . .	2,125,112	1,880,629	1,427,449	1,060,196	688,579
Receivables held on balance sheet . .	6,782,280	5,326,314	2,261,718	1,973,828	891,672
Gain on sale receivables . . . . .	5,140,522	9,562,464	12,500,743	8,229,918	5,758,309
Managed auto receivables . . . . .	11,922,802	14,888,778	14,762,461	10,203,746	6,649,981

(a) The Company closed its mortgage operations in fiscal 2000 and recorded a related charge of \$9.0 million, or \$0.11 per share, net of income tax benefits.

(b) The Company changed the structure of its securitization transactions beginning with transactions closed subsequent to September 30, 2002, to no longer meet the accounting criteria for sales of finance receivables. Accordingly, no gain on sale of receivables was recognized after September 30, 2002.

(c) Credit enhancement assets consist of interest-only receivables from Trusts, investments in Trust receivables and restricted cash—gain on sale Trusts.

**ITEM 7. Management's Discussion and Analysis of Financial Condition and Results of Operations****General**

The Company is a consumer finance company specializing in purchasing retail automobile installment sales contracts originated by franchised and select independent dealers in connection with the sale of used and new automobiles. The Company generates revenue and cash flows primarily through the purchase, retention, subsequent securitization and servicing of finance receivables. As used herein, "loans" include auto finance receivables originated by dealers and purchased by the Company. To fund the acquisition of receivables prior to securitization, the Company uses borrowings under its warehouse credit facilities. The Company earns finance charge income on the finance receivables and pays interest expense on borrowings under its warehouse credit facilities.

The Company periodically transfers receivables to securitization trusts (“Trusts”) that, in turn, sell asset-backed securities to investors. Prior to October 1, 2002, these securitization transactions were structured as sales of finance receivables. Receivables sold under this structure are referred to herein as “gain on sale receivables.” The Company retains an interest in the securitization transactions in the form of credit enhancement assets, representing the estimated future excess cash flows expected to be received by the Company over the life of the securitization. Excess cash flows result from the difference between the finance charges received from the obligors on the receivables and the interest paid to investors in the asset-backed securities, net of credit losses and expenses.

Excess cash flows from the Trusts are initially utilized to fund credit enhancement requirements in order to attain specific credit ratings for the asset-backed securities issued by the Trusts. Once predetermined credit enhancement requirements are reached and maintained, excess cash flows are distributed to the Company. Credit enhancement requirements will increase if targeted portfolio performance ratios are exceeded (see Liquidity and Capital Resources section). In addition to excess cash flows, the Company earns monthly base servicing income of 2.25% per annum on the outstanding principal balance of domestic receivables securitized and collects other fees, such as late charges, as servicer for securitization Trusts.

The Company changed the structure of its securitization transactions beginning with transactions closed subsequent to September 30, 2002, to no longer meet the accounting criteria for sales of finance receivables. Accordingly, following a securitization, the finance receivables and the related securitization notes payable remain on the consolidated balance sheets. The Company recognizes finance charge and fee income on the receivables and interest expense on the securities issued in the securitization transaction, and records a provision for loan losses to cover probable loan losses on the receivables. This change has significantly impacted the Company’s reported results of operations compared to its historical results because there is no gain on sale of receivables subsequent to September 30, 2002. Accordingly, historical results may not be indicative of the Company’s future results.

Prior to February 2003, the Company’s business strategy was designed to achieve a high rate of growth in loan origination volume. The increasing levels of loan originations were financed largely through the completion of securitization transactions. Excess cash flows from the Company’s securitizations are initially utilized to fund credit enhancement requirements and once such requirements are reached and maintained, excess cash is distributed to the Company. In addition, agreements with FSA required that if certain portfolio performance levels on securitization transactions insured by FSA were breached, the credit enhancement requirements for those securitizations would be increased and funded through cash otherwise distributable to the Company from all of its other FSA Program securitizations. As the U.S. economy declined throughout 2001 and 2002, and unemployment rates rose, the default rate on the Company’s loan portfolio increased. In addition, the Company began to experience lower recovery rates on the sale of repossessed vehicles due to a decline in used car prices at auction, which was exacerbated by aggressive new car incentives offered by auto manufacturers. This increase in credit losses resulted in lower excess cash flows from the Company’s securitizations and by March 2003 resulted in a breach of cumulative net loss performance triggers on certain FSA Program securitizations. This caused a postponement of substantially all of the cash otherwise distributable to the Company from its FSA Program securitizations as this cash was used to fund increased credit enhancement requirements on FSA Program securitizations. Additionally, the increase in credit losses resulted in increases in credit enhancement requirements on new securitizations. Faced with constrained cash flows, the Company implemented a revised operating plan in February 2003 targeted at preserving and strengthening its capital and liquidity position in light of the changed economic environment.

The revised operating plan included a decrease in the Company’s targeted loan origination volume and a reduction of operating expenses through downsizing its workforce, consolidating its branch office network and closing its Canadian lending activities. Loan origination targets were reduced to approximately \$750.0 million per quarter, as compared to actual origination volume of \$1,887.0 million in the three months ended December 31, 2002 (the quarter prior to implementation of the plan), representing a targeted decrease of approximately 60%

in origination volume per quarter. As a means of achieving reduced origination volume, the Company closed 141 of its branch offices, or approximately 60% of its branch office network. The branch office closings effectively decreased overall loan originations to the new targeted level and reduced operating expenses to a level more commensurate with the new loan origination target. The revised operating plan did not affect the importance of branch offices to the Company's origination model. That is, the Company did not change the branch office origination model; the structure was downsized in order to achieve volume decreases and expense reductions.

On April 23, 2003, the Board of Directors of the Company announced the reorganization of the Company's executive management team in order to align management with the revised operating plan. Michael R. Barrington stepped down as President and Chief Executive Officer and Michael T. Miller stepped down as Chief Operating Officer. Clifton H. Morris, Jr., Chairman of the Board, assumed the Chief Executive Officer position. Daniel E. Berce was promoted from Chief Financial Officer to President. Preston A. Miller was promoted to Chief Financial Officer and Mark Floyd was promoted to Chief Operating Officer.

The stated objectives of the plan were substantially met by the end of calendar 2003 and the impact of the revised operating plan has been reflected in the Company's reported financial condition and results of operations. In the first half of calendar 2004, the Company raised its loan origination targets and has added staff to its branch office network in order to support new loan growth. As a result, loan origination volume reached \$1,075.5 million for the three months ended June 30, 2004. The Company intends to continue to expand loan origination volume at a moderate pace in fiscal 2005.

The Company restated its financial statements for the year ended June 30, 2002, as a result of a review of the accounting treatment under Statement of Financial Accounting Standards No. 133, "Accounting for Derivative Instruments and Hedging Activities" ("SFAS 133") for certain interest rate swap agreements that were entered into prior to 2001 and used to hedge interest rate risk on a portion of its cash flows from credit enhancement assets. At the same time, the Company restated its financial statements relating to the implementation of the Emerging Issues Task Force Issue No. 99-20, "Recognition of Interest Income and Impairment on Purchased and Retained Beneficial Interests in Secured Financial Assets" ("EITF 99-20").

The Company entered into interest rate swap agreements to hedge the variability in future excess cash flows attributable to fluctuations in interest rates on floating rate securities issued by its securitization Trusts in connection with its securitizations accounted for as sales. The cash flows are expected to be received over the life of the securitization. Prior to calendar 2001, the Company entered into interest rate swap agreements outside of the securitization Trusts, at the corporate level. Upon implementation of SFAS 133 on July 1, 2000, the swap agreements were valued and recorded separately from the credit enhancement assets on the consolidated balance sheets, with changes in the fair value of the interest rate swap agreements recorded in other comprehensive income. Unrealized losses or gains related to the interest rate swap agreements were reclassified from accumulated other comprehensive income into earnings as accretion was recorded on the hedged cash flows of the credit enhancement assets. However, as unrealized gains related to the credit enhancement assets declined due to worse than expected credit losses and unrealized losses related to the interest rate swap agreements increased due to a declining interest rate environment, a combined net unrealized loss position developed in accumulated other comprehensive income. In these situations, the Company reclassified amounts from accumulated other comprehensive income into earnings based upon the cash flows of the credit enhancement assets utilizing a discount rate which resulted in all of the remaining unrealized loss in accumulated other comprehensive income being reclassified into earnings in the same period when the remaining accretion on the credit enhancement assets was projected to be realized. A review of this accounting treatment indicated that the Company should have reclassified additional accumulated other comprehensive losses into earnings since the combination of the derivative instrument and the hedged item resulted in net unrealized losses that were not expected to be recovered in future periods. Additionally, the Company reported payments relating to the interest rate swap agreements as a reduction of unrealized gains on credit enhancement assets within accumulated other

comprehensive income. This treatment resulted in a misclassification of unrealized losses on cash flow hedges within other comprehensive income and an overstatement of servicing income by \$62.2 million (\$38.2 million net of tax) during the year ended June 30, 2002.

In addition, in determining the amount of present value discount to accrete into earnings, the Company utilized discount rates that were less than the discount rates used to value the credit enhancement assets. This treatment reduced the amount of earnings to be reclassified from accumulated other comprehensive income into earnings. The Company also compared total undiscounted cash flows to the carrying value of the asset in determining whether there was an other-than-temporary impairment of a credit enhancement asset that should be recorded as a loss in earnings which resulted in unrealized losses on credit enhancement assets remaining in other comprehensive income during the year ended June 30, 2002. A review of these two accounting treatments indicated that under EITF 99-20 the Company should have used the same discount rate used to value the credit enhancement assets to accrete the present value discount into earnings. Additionally, EITF 99-20 requires that the Company compare total discounted cash flows to the carrying value of the asset in determining whether there was an other than temporary impairment of a credit enhancement asset that should be recorded as a loss in earnings. The impact of this review was that an additional \$57.6 million of accretion and \$48.9 million of impairment on credit enhancement assets, or a net \$8.7 million (\$5.3 million net of tax), of servicing income should have been recorded for the year ended June 30, 2002.

Accordingly, as disclosed in the June 30, 2003 Form 10-K, the Company restated its financial statements for the year ended June 30, 2002, to reclassify additional unrealized gains and losses to servicing income from accumulated other comprehensive income for changes in the amount of losses on cash flow hedges, accretion and impairment on credit enhancement assets to be recognized. It was also determined through the review that periods prior to the year ended June 30, 2002, were not impacted and thus no restatement was required.

In August 2003, the Company was contacted by the staff of the enforcement division of the Securities and Exchange Commission ("SEC") and informally requested to provide the staff with certain documents and other information related to the restatement. Subsequently, in connection with a registration statement filed by the Company with the SEC for the Company's convertible senior notes, the staff of the Division of Corporation Finance of the SEC conducted an extensive review of the disclosures in the Company's filings with the SEC, including the disclosures related to and the events resulting in the restatement. Following the review by the SEC's Division of Corporation Finance, the registration statement was declared effective in July 2004. The Company cooperated fully with the staff of the SEC in these reviews. At this point, the Company does not anticipate any further communication from the SEC related to the restatement.



The restatement resulted in the following changes to the financial statements for the year ended June 30, 2002, all of which were included in the June 30, 2003 Form 10-K (in thousands, except per share data):

	<b><u>Year Ended June 30, 2002</u></b>
Servicing income:	
Previous .....	\$ 389,371
As restated .....	335,855
Income before income taxes:	
Previous .....	\$ 565,012
As restated .....	511,496
Net income:	
Previous .....	\$ 347,483
As restated .....	314,570
Diluted earnings per share:	
Previous .....	\$ 3.87
As restated .....	3.50
	<b><u>June 30, 2002</u></b>
Credit enhancement assets:	
Previous .....	\$1,549,132
As restated .....	1,541,218
Accumulated other comprehensive income:	
Previous .....	\$ 42,797
As restated .....	70,843
Shareholders' equity:	
Previous .....	\$1,432,316
As restated .....	1,427,449

### **Critical Accounting Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions which affect the reported amounts of assets and liabilities and the disclosures of contingent assets and liabilities as of the date of the financial statements and the amount of revenue and costs and expenses during the reporting periods. Actual results could differ from those estimates and those differences may be material. The accounting estimates that the Company believes are the most critical to understanding and evaluating the Company's reported financial results include the following:

#### *Gain on sale of receivables*

The Company periodically transfers receivables to Trusts that, in turn, sell asset-backed securities to investors. Prior to October 1, 2002, the Company recognized a gain on the sale of receivables to the Trusts, which represented the difference between the sale proceeds to the Company, net of transaction costs, and the Company's net carrying value of the receivables, plus the present value of the estimated future excess cash flows to be received by the Company over the life of the securitization. The Company has made assumptions in order to determine the present value of the estimated future excess cash flows to be generated by the pool of receivables sold. The most significant assumptions made are the cumulative credit losses to be incurred on the pool of receivables sold, the timing of those losses and the rate at which the estimated future excess cash flows are discounted.

Significant assumptions used in determining the gain on sale of auto receivables were as follows:

<u>Years Ended June 30,</u>	<u>2003</u>	<u>2002</u>
Cumulative credit losses .....	12.5%	12.5%
Discount rate used to estimate present value:		
Interest-only receivables from Trusts .....	14.0%	14.0%
Investments in Trust receivables .....	9.8%	9.8%
Restricted cash—gain on sale Trusts .....	9.8%	9.8%

The cumulative credit loss assumptions utilized at the time of sale of receivables were determined using a range of possible outcomes based on historical experience, credit attributes for the specific pool of receivables and general economic factors. The cumulative credit loss assumption reflects the approximate level that cumulative credit losses could reach (notwithstanding other assumptions) in a securitization pool before the credit enhancement assets would suffer an other-than-temporary impairment.

The discount rates used to estimate the present value of credit enhancement assets are based on the relative risks of each asset type. Interest-only receivables from Trusts represent estimated future excess cash flows in the Trusts and have a first loss position to absorb any shortfall in Trust cash flows due to adverse credit loss development or adverse changes in Trust performance relative to other assumptions. While the Company earns a higher yield on its securitized receivables, the Company utilizes a 14% discount rate for interest-only receivables from Trusts since net undiscounted estimated future excess cash flows already incorporate a default assumption and the receivables underlying the securitization represent a diverse pool of assets. Restricted cash—gain on sale Trusts and investments in Trust receivables represent cash and finance receivables held by the Trusts and are senior to interest-only receivables from Trusts for credit enhancement purposes. Accordingly, restricted cash—gain on sale Trusts and investments in Trust receivables are assigned a lower discount rate than the interest-only receivables from Trusts. The assumptions used represent the Company's best estimates. The use of different assumptions would produce different financial results.

#### *Credit enhancement assets*

The Company's credit enhancement assets, which represent retained interests in securitization Trusts accounted for as sales, are recorded at fair value. Because market prices are not readily available for the credit enhancement assets, fair value is determined using discounted cash flow models. The most significant assumptions made are the cumulative net credit losses to be incurred on the pool of receivables sold, the timing of those losses and the rate at which estimated future excess cash flows are discounted. The assumptions used represent the Company's best estimates. The assumptions may change in future periods due to changes in the economy that may impact the performance of the Company's finance receivables and the risk profiles of its credit enhancement assets. The use of different assumptions would result in different carrying values for the Company's credit enhancement assets and may change the amount of accretion of present value discount and impairment of credit enhancement assets recognized through the consolidated statements of income. An immediate 10% and 20% adverse change in the assumptions used to measure the fair value of credit enhancement assets would decrease the credit enhancement assets as of June 30, 2004, as follows (in thousands):

<u>Impact on fair value of</u>	<u>10% adverse change</u>	<u>20% adverse change</u>
Expected cumulative net credit losses .....	\$35,697	\$70,330
Discount rate .....	10,322	21,382

The adverse changes to the key assumptions and estimates are hypothetical. The change in fair value based on the above variations in assumptions cannot be extrapolated because the relationship of the change in assumption to the change in fair value may not be linear. Also, in this table, the effect of a variation in a

particular assumption on fair value is calculated independently from any change in another assumption. In reality, changes in one factor may contribute to changes in another, which might magnify or counteract the sensitivities. Furthermore, due to potential changes in current economic conditions, the estimated fair values as disclosed should not be considered indicative of the future performance of these assets. The sensitivities do not reflect actions management might take to offset the impact of any adverse change.

#### *Allowance for loan losses*

The allowance for loan losses is established systematically based on the determination of the amount of probable credit losses inherent in the finance receivables as of the reporting date. The Company reviews charge-off experience factors, delinquency reports, historical collection rates, estimates of the value of the underlying collateral, economic trends, such as unemployment rates, and other information in order to make the necessary judgments as to probable credit losses inherent in the portfolio as of the reporting date. The Company also uses historical charge-off experience to determine a loss emergence period, which is defined as the time between when an event, such as delinquency status, giving rise to a probable credit loss occurs with respect to a specific account and when such account is charged off. This loss emergence period is applied to the forecasted probable credit losses to determine the amount of losses inherent in finance receivables at the reporting date. Assumptions regarding probable credit losses and loss emergence periods are reviewed quarterly and may be impacted by actual performance of finance receivables and changes in any of the factors discussed above. Should the credit loss assumption or loss emergence period increase, there could be an increase in the amount of allowance for loan losses required, which could decrease the net carrying value of finance receivables and increase the amount of provision for loan losses recorded on the consolidated statements of income. A 10% and 20% increase in cumulative credit losses over the loss emergence period would increase the allowance for loan losses as of June 30, 2004, as follows (in thousands):

	<u>10% adverse change</u>	<u>20% adverse change</u>
Impact on allowance for loan losses .....	\$41,841	\$83,682

The Company believes that the allowance for loan losses is adequate to cover probable losses inherent in its receivables; however, because the allowance for loan losses is based on estimates, there can be no assurance that the ultimate charge-off amount will not exceed such estimates.

#### *Stock-based employee compensation*

On July 1, 2003, the Company adopted the fair value recognition provisions of Statement of Financial Standards No. 123, "Accounting for Stock-Based Compensation" ("SFAS 123"), prospectively for all awards granted or modified subsequent to June 30, 2003. The fair value of each option granted or modified was estimated using an option-pricing model based on the following weighted average assumptions:

<u>Year Ended June 30,</u>	<u>2004</u>
Expected dividends .....	0
Expected volatility .....	103%
Risk-free interest rate .....	1.65%
Expected life .....	1.8 years

These assumptions are reviewed each time there is a new grant or modification of a previous grant and may be impacted by actual fluctuation in the Company's stock price, movements in market interest rates and option terms. The use of different assumptions would produce a different fair value for the options granted or modified and would impact the amount of compensation expense recognized on the consolidated statements of income. The impact of a 10% or 20% increase in the Company's assumptions of volatility, risk-free interest rate and expected life on the amount of compensation expense recognized would not have been material for the year ended June 30, 2004.

## RESULTS OF OPERATIONS

*Year Ended June 30, 2004 as compared to Year Ended June 30, 2003*

### Revenue

A summary of changes in the Company's finance receivables is as follows (in thousands):

<u>Years Ended June 30,</u>	<u>2004</u>	<u>2003</u>
Balance at beginning of period . . . . .	\$ 5,326,314	\$ 2,261,718
Loans purchased . . . . .	3,474,407	6,310,584
Liquidations and other . . . . .	(2,018,441)	(738,082)
Sold to gain on sale securitization Trusts . . . . .		(2,507,906)
Balance at end of period . . . . .	<u>\$ 6,782,280</u>	<u>\$ 5,326,314</u>
Average finance receivables . . . . .	<u>\$ 6,012,085</u>	<u>\$ 3,723,023</u>

The decrease in loans purchased resulted from a reduction in the number of the Company's branch offices and a tightening of credit standards in connection with the Company's revised operating plan implemented in February 2003. As of June 30, 2004, the Company operated 89 auto lending branch offices. During fiscal 2003, the Company operated as many as 251 branch offices. As of June 30, 2003, the Company operated 90 branch offices. The increase in liquidations and other resulted primarily from increased collections and charge-offs on finance receivables due to the increase in average finance receivables and average age, or seasoning, of the portfolio.

The average new loan size was \$16,647 for fiscal 2004, compared to \$16,833 for fiscal 2003. The average annual percentage rate for finance receivables purchased during fiscal 2004 was 16.0%, compared to 16.7% during fiscal 2003. The Company's tightening of credit standards in connection with its revised operating plan implemented in February 2003 resulted in a lower average annual percentage rate.

Finance charge income increased by 51% to \$927.6 million for fiscal 2004 from \$613.2 million for fiscal 2003, primarily due to the increase in average finance receivables. The Company's effective yield on its finance receivables decreased to 15.4% for fiscal 2004 from 16.5% for fiscal 2003. The effective yield represents finance charges and fees taken into earnings during the period as a percentage of average finance receivables and is lower than the contractual rates of the Company's auto finance contracts due to finance receivables in nonaccrual status. The effective yield decreased primarily due to a decrease in average annual percentage rates for finance receivables outstanding during the period.

Subsequent to September 30, 2002, the Company's securitization transactions were structured as secured financings. Therefore, no gain on sale was recorded for finance receivables securitized during fiscal 2004. The gain on sale of receivables for fiscal 2003 was \$132.1 million, or 5.3% of finance receivables securitized.

Servicing income consists of the following (in thousands):

<u>Years Ended June 30,</u>	<u>2004</u>	<u>2003</u>
Servicing fees . . . . .	\$ 189,366	\$ 301,499
Other-than-temporary impairment . . . . .	(33,364)	(189,520)
Accretion . . . . .	100,235	99,351
	<u>\$ 256,237</u>	<u>\$ 211,330</u>
Average gain on sale receivables . . . . .	<u>\$7,169,743</u>	<u>\$12,013,489</u>

Servicing fees are earned from servicing domestic finance receivables sold to gain on sale Trusts. Servicing fees decreased as a result of the decrease in average gain on sale receivables caused by the change in the Company's securitization transaction structure from gain on sale to secured financing. Servicing fees were 2.6% and 2.5% of average gain on sale receivables for fiscal 2004 and 2003, respectively.

Other-than-temporary impairment of \$33.4 million for fiscal 2004 resulted from higher than forecasted default rates in certain Trusts. Other-than-temporary impairment of \$189.5 million for fiscal 2003, resulted from increased default rates caused by the continued weakness in the economy and lower than expected recovery proceeds caused by depressed used car values, as well as the expected delay in cash distributions from FSA Program securitizations which reduced the present value of such cash distributions.

The present value discount related to the Company's credit enhancement assets represents the risk-adjusted time value of money on estimated cash flows. The present value discount on credit enhancement assets is accreted into earnings over the life of credit enhancement assets using the effective interest method. Additionally, unrealized gains on credit enhancement assets reflected in accumulated other comprehensive income are also accreted into earnings over the life of the credit enhancement assets using the effective interest method. The Company recognized accretion of \$100.2 million, or 1.4%, of average gain on sale receivables, during fiscal 2004. Accretion of \$99.4 million, or 0.8%, of average gain on sale receivables, was recognized during fiscal 2003. The increase in accretion as a percentage of average gain on sale receivables resulted from fewer securitization transactions incurring other-than-temporary impairments during fiscal 2004, as compared to fiscal 2003, as the Company does not record accretion in a period when such accretion would cause an other-than-temporary impairment in a securitization pool.

Other income was \$32.0 million for fiscal 2004, compared to \$24.6 million for fiscal 2003. The increase in other income is primarily due to an increase in late fees and other fees associated with higher average finance receivables.

### **Costs and Expenses**

Operating expenses decreased to \$325.8 million for fiscal 2004 from \$373.7 million for fiscal 2003. Operating expenses declined primarily as a result of a reduction in workforce in November 2002, the implementation of a revised operating plan in February 2003 and the closing of the Company's Jacksonville collections center in April 2004.

The Company recognized \$15.9 million and \$63.3 million in restructuring charges for fiscal 2004 and 2003, respectively. The restructuring charges for fiscal 2004 consisted primarily of facility costs related to the closing of the Company's Jacksonville collections center, the elimination of excess space at its Chandler collections center and corporate headquarters, as well as adjustments to the restructuring charges related to the Company's implementation of a revised operating plan in February 2003. The restructuring charges for fiscal 2003 included \$6.9 million for the Company's November 2002 reduction in workforce and \$56.4 million related to the implementation of the February 2003 revised operating plan.

Provisions for loan losses are charged to income to bring the Company's allowance for loan losses to a level which management considers adequate to absorb probable credit losses inherent in the portfolio of finance receivables. The provision for loan losses recorded for the fiscal year reflects inherent losses on receivables originated during that year and changes in the amount of inherent losses on receivables originated in prior years. The provision for loan losses decreased to \$257.1 million for fiscal 2004 from \$307.6 million for fiscal 2003. As a percentage of average finance receivables, the provision for loan losses was 4.3% and 8.3% for fiscal 2004 and 2003, respectively. The provision for loan losses as a percentage of average finance receivables was higher for fiscal 2003, as compared to fiscal 2004, due to the Company's transition to structuring securitization transactions as secured financings.

Interest expense increased to \$252.0 million for fiscal 2004 from \$202.2 million for fiscal 2003 due to higher debt levels. Average debt outstanding was \$5,891.2 million and \$4,167.8 million for fiscal 2004 and 2003, respectively. The Company's effective rate of interest paid on its debt decreased to 4.3% from 4.9% as a result of lower short-term interest rates. The increase in average debt outstanding resulted from the Company's decision to structure securitization transactions subsequent to September 30, 2002, as secured financings.

The Company's effective income tax rate was 37.8% for fiscal 2004 and 38.5% for fiscal 2003. The decrease resulted primarily from lower Canadian tax rates combined with the impact of a change in the mix of business among states, resulting in a lower state tax rate.

### Other Comprehensive Income (Loss)

Other comprehensive income (loss) consisted of the following (in thousands):

<u>Years Ended June 30,</u>	<u>2004</u>	<u>2003</u>
Unrealized gains (losses) on credit enhancement assets .....	\$ 20,359	\$(140,905)
Unrealized gains on cash flow hedges .....	28,509	13,960
Canadian currency translation adjustment .....	1,347	12,396
Income tax (provision) benefit .....	(18,560)	48,874
	<u>\$ 31,655</u>	<u>\$ (65,675)</u>

### Credit Enhancement Assets

Unrealized gains (losses) on credit enhancement assets consisted of the following (in thousands):

<u>Years Ended June 30,</u>	<u>2004</u>	<u>2003</u>
Unrealized gains at time of sale .....		\$ 11,091
Unrealized gains (losses) related to changes in credit loss assumptions .....	\$27,555	(96,901)
Unrealized gains (losses) related to changes in interest rates .....	2,464	(19,533)
Reclassification of unrealized gains into earnings through accretion .....	(9,660)	(35,562)
	<u>\$20,359</u>	<u>\$(140,905)</u>

Changes in the fair value of credit enhancement assets as a result of modifications to the credit loss assumptions are reported as unrealized gains in other comprehensive income (loss) until realized. Unrealized losses are reported as a reduction in unrealized gains to the extent that there are unrealized gains. If there are no unrealized gains to offset the unrealized losses, the losses are considered to be other-than-temporary and are charged to operations. The cumulative credit loss assumptions used to estimate the fair value of credit enhancement assets are periodically reviewed by the Company and modified to reflect the actual credit performance for each securitization pool through the reporting date as well as estimates of future losses considering several factors including changes in the general economy. Differences between cumulative credit loss assumptions used in individual securitization pools can be attributed to the original credit attributes of a pool, actual credit performance through the reporting date and pool seasoning to the extent that changes in economic trends will have more of an impact on the expected future performance of less seasoned pools.

The Company increased the cumulative credit loss assumptions used in measuring the fair value of credit enhancement assets to a range of 12.4% to 14.9% as of June 30, 2004, from a range of 11.3% to 14.7% as of June 30, 2003. On a Trust by Trust basis, certain Trusts experienced worse than expected credit performance for fiscal 2004, and increased cumulative credit loss assumptions resulting in other-than-temporary impairment. Certain other Trusts experienced better than expected credit performance for fiscal 2004, resulting in decreased cumulative credit loss assumptions resulting in unrealized gains of \$27.6 million for those securitization Trusts. Unrealized losses of \$96.9 million for fiscal 2003 resulted from an increase in the cumulative credit loss assumptions used in measuring the fair value of credit enhancement assets to a range of 11.3% to 14.7% as of June 30, 2003, from a range of 10.4% to 12.7% as of June 30, 2002.

Unrealized gains related to changes in interest rates of \$2.5 million for fiscal 2004 resulted primarily from an increase in estimated future cash flows to be generated from investment income earned on the restricted cash and trust collection accounts due to an increase in forward interest rate expectations. Unrealized losses related to



changes in interest rates of \$19.5 million for fiscal 2003 resulted primarily from a decline in estimated future cash flows to be generated from investment income earned on the restricted cash and Trust collections accounts due to lower interest rates. The lower earnings were partially offset by an increase in value associated with a decrease in interest rates payable to investors on the floating rate tranches of securitization transactions.

Net unrealized gains of \$9.7 million and \$35.6 million were reclassified into earnings through accretion during fiscal 2004 and 2003, respectively, and relate primarily to recognition of actual excess cash collected over the Company's initial estimate and recognition of unrealized gains at time of sale. Included in the net unrealized gains reclassified into earnings during fiscal 2004 and 2003, are net unrealized gains of \$0.1 million and \$13.5 million, respectively, related to fluctuations in interest rates during the periods which are offset by changes in some of the cash flow hedges described below.

### *Cash Flow Hedges*

Unrealized gains on cash flow hedges were \$28.5 million and \$14.0 million for fiscal 2004 and 2003, respectively. Unrealized gains of \$12.3 million for fiscal 2004 were primarily due to the change in the fair value of interest rate swap agreements designated as cash flow hedges caused by an increase in forward interest rate expectations and declining notional balances. Unrealized losses of \$52.6 million for fiscal 2003 were primarily due to the change in the fair value of interest rate swap agreements designated as cash flow hedges caused by a decrease in forward interest rate expectations. Unrealized gains or losses on cash flow hedges of the Company's credit enhancement assets are reclassified into earnings when unrealized gains or losses related to interest rate fluctuations on the Company's credit enhancement assets are reclassified. However, if the Company expects that the continued reporting of a loss in accumulated other comprehensive income would lead to recognizing a net loss on the combination of the interest rate swap agreements and the credit enhancement assets, the loss is reclassified to earnings for the amount that is not expected to be recovered. Unrealized gains or losses on cash flow hedges of the Company's floating rate debt are reclassified into earnings when interest rate fluctuations on securitization notes payable affect earnings. Net unrealized losses reclassified into earnings were \$16.2 million and \$66.6 million for fiscal 2004 and 2003, respectively.

### *Canadian Currency Translation Adjustment*

Canadian currency translation adjustment gains of \$1.3 million and \$12.4 million for fiscal 2004 and 2003, respectively, were included in other comprehensive income (loss). The translation adjustment gain is due to the increase in the value of the Company's Canadian dollar denominated assets related to the decline in the U.S. dollar to Canadian dollar conversion rates during the years. The Company does not anticipate the settlement of intercompany transactions with its Canadian subsidiaries in the foreseeable future.

## **Net Margin**

Net margin is the difference between finance charge and other income earned on the Company's receivables and the cost to fund the receivables as well as the cost of debt incurred for general corporate purposes.

The Company's net margin as reflected on the consolidated statements of income is as follows (in thousands):

<u>Years Ended June 30,</u>	<u>2004</u>	<u>2003</u>
Finance charge income .....	\$ 927,592	\$ 613,225
Other income .....	32,007	24,642
Interest expense .....	(251,963)	(202,225)
Net margin .....	<u>\$ 707,636</u>	<u>\$ 435,642</u>

The Company evaluates the profitability of its lending activities based partly upon the net margin related to its managed auto loan portfolio, including finance receivables and gain on sale receivables. The Company uses this information to analyze trends in the components of the profitability of its managed auto portfolio. Analysis of net margin on a managed basis allows the Company to determine which origination channels and loan products are most profitable, guides the Company in making pricing decisions for loan products and indicates if sufficient spread exists between the Company's revenues and cost of funds to cover operating expenses and achieve corporate profitability objectives. Additionally, net margin on a managed basis facilitates comparisons of results between the Company and other finance companies (i) that do not securitize their receivables or (ii) due to the structure of their securitization transactions, are not required to account for the securitization of their receivables as a sale.

The Company routinely securitizes its receivables and prior to October 1, 2002, recorded a gain on the sale of such receivables. The net margin on a managed basis presented below assumes that all securitized receivables have not been sold and are still on the Company's consolidated balance sheet. Accordingly, no gain on sale or servicing income would have been recognized. Instead, finance charges would be recognized over the life of the securitized receivables as earned, and interest and other costs related to the asset-backed securities would be recognized as incurred.

Average managed receivables consists of finance receivables held by the Company and finance receivables sold to the Company's securitization Trusts in transactions accounted for as sales. The Company's average managed receivables outstanding are as follows (in thousands):

<u>Years Ended June 30,</u>	<u>2004</u>	<u>2003</u>
Finance receivables .....	\$ 6,012,085	\$ 3,723,023
Gain on sale receivables .....	7,169,743	12,013,489
Average managed receivables .....	<u>\$13,181,828</u>	<u>\$15,736,512</u>

Average managed receivables outstanding decreased by 16% because collections and other liquidations of the Company's finance receivables have exceeded new loan purchase volume since implementation of the revised operating plan in February 2003.

Net margin for the Company's managed finance receivables portfolio is as follows (in thousands):

<u>Years Ended June 30,</u>	<u>2004</u>	<u>2003</u>
Finance charge income .....	\$2,187,523	\$2,662,249
Other income .....	67,754	69,794
Interest expense .....	(602,115)	(779,862)
Net margin .....	<u>\$1,653,162</u>	<u>\$1,952,181</u>

Net margin as a percentage of average managed finance receivables outstanding is as follows:

<u>Years Ended June 30,</u>	<u>2004</u>	<u>2003</u>
Finance charge income .....	16.6%	16.9%
Other income .....	0.5%	0.5%
Interest expense .....	(4.6)	(5.0)
Net margin as a percentage of average managed auto receivables .....	<u>12.5%</u>	<u>12.4%</u>

The following is a reconciliation of finance charge income as reflected on the Company's consolidated statements of income to the Company's managed basis finance charge income (in thousands):

<u>Years Ended June 30,</u>	<u>2004</u>	<u>2003</u>
Finance charge income per consolidated statements of income . . . . .	\$ 927,592	\$ 613,225
Adjustments to reflect finance charge income earned on receivables in gain on sale Trusts . . . . .	<u>1,259,931</u>	<u>2,049,024</u>
Managed basis finance charge income . . . . .	<u>\$2,187,523</u>	<u>\$2,662,249</u>

The following is a reconciliation of other income as reflected on the Company's consolidated statements of income to the Company's managed basis other income:

<u>Years Ended June 30,</u>	<u>2004</u>	<u>2003</u>
Other income per consolidated statements of income . . . . .	\$32,007	\$24,642
Adjustments to reflect investment income earned on cash in gain on sale Trusts . . . . .	<u>7,618</u>	<u>10,716</u>
Adjustments to reflect other fees earned on receivables in gain on sale Trusts . .	<u>28,129</u>	<u>34,436</u>
Managed basis other income . . . . .	<u>\$67,754</u>	<u>\$69,794</u>

The following is a reconciliation of interest expense as reflected on the Company's consolidated statements of income to the Company's managed basis interest expense (in thousands):

<u>Years Ended June 30,</u>	<u>2004</u>	<u>2003</u>
Interest expense per consolidated statements of income . . . . .	\$251,963	\$202,225
Adjustments to reflect interest expense incurred by gain on sale Trusts . . . . .	<u>350,152</u>	<u>577,637</u>
Managed basis interest expense . . . . .	<u>\$602,115</u>	<u>\$779,862</u>

*Year Ended June 30, 2003 as compared to Year Ended June 30, 2002*

## Revenue

A summary of changes in the Company's finance receivables is as follows (in thousands):

<u>Years Ended June 30,</u>	<u>2003</u>	<u>2002</u>
Balance at beginning of period . . . . .	\$ 2,261,718	\$ 1,973,828
Loans purchased . . . . .	6,310,584	8,929,352
Liquidations and other . . . . .	(738,082)	(32,553)
Sold to gain on sale securitization Trusts . . . . .	<u>(2,507,906)</u>	<u>(8,608,909)</u>
Balance at end of period . . . . .	<u>\$ 5,326,314</u>	<u>\$ 2,261,718</u>
Average finance receivables . . . . .	<u>\$ 3,723,023</u>	<u>\$ 1,753,182</u>

The decrease in loans purchased resulted from a reduction in the number of the Company's branch offices in connection with the Company's revised operating plan implemented in February 2003. The Company operated 90 auto lending branch offices as of June 30, 2003, compared to 251 auto lending branch offices as of June 30, 2002. The increase in liquidations and other resulted primarily from increased collections and charge-offs on finance receivables due to the increase in average finance receivables and average age, or seasoning, of the portfolio. Prior to October 1, 2002, the Company sold substantially all of its finance receivables to securitization Trusts shortly after the origination date.

The average new loan size was \$16,833 for fiscal 2003, compared to \$16,428 for fiscal 2002. The increase in average new loan size was due to a change in the mix of business towards financing later model vehicles. The average annual percentage rate for finance receivables purchased during fiscal 2003 was 16.7%, compared to 17.7% during fiscal 2002. Decreasing short-term market interest rates have lowered the Company's cost of funds, allowing the Company to pass along some of this benefit to consumers in the form of lower loan pricing.

Finance charge income increased by 81% to \$613.2 million for fiscal 2003 from \$339.4 million for fiscal 2002. Finance charge income was higher due to an increase in average finance receivables that resulted primarily from the Company's decision to structure securitization transactions as secured financings. The Company's effective yield on its finance receivables decreased to 16.5% for fiscal 2003 from 19.4% for fiscal 2002. The effective yield represents finance charges and fees taken into earnings during the period as a percentage of average finance receivables and differs from the contractual rates of the Company's auto finance contracts due to finance receivables in nonaccrual status and, for fiscal 2002, finance charges earned between the origination date and funding date. The effective yield decreased for fiscal 2003 due to lower levels of finance charges earned between the origination date and funding date as well as lower loan pricing.

The gain on sale of receivables decreased by 71% to \$132.1 million for fiscal 2003 from \$448.5 million for fiscal 2002. The decrease in gain on sale of receivables resulted from the Company's decision to structure securitization transactions subsequent to September 30, 2002, to no longer meet the criteria for sales of finance receivables. During fiscal 2003, \$2,507.9 million of finance receivables securitized were accounted for as sales of receivables as compared to \$8,608.9 million during fiscal 2002. The gain as a percentage of the finance receivables securitized in gain on sale Trusts remained relatively stable at 5.3% for fiscal 2003 as compared to 5.2% for fiscal 2002.

Servicing income consists of the following (in thousands):

<u>Years Ended June 30,</u>	<u>2003</u>	<u>2002</u>
Servicing fees .....	\$ 301,499	\$ 277,491
Other-than-temporary impairment .....	(189,520)	(53,897)
Accretion .....	99,351	112,261
	<u>\$ 211,330</u>	<u>\$ 335,855</u>
Average gain on sale receivables .....	<u>\$12,013,489</u>	<u>\$10,711,164</u>

Servicing fees are earned from servicing domestic finance receivables sold to gain on sale Trusts. Servicing fees increased as a result of an increase in average gain on sale receivables. Servicing fees were 2.5% and 2.6%, of average gain on sale receivables for fiscal 2003 and 2002, respectively.

The Company recorded other-than-temporary impairments of \$189.5 million and \$53.9 million for fiscal 2003 and 2002, respectively. Other-than-temporary impairment resulted from increased default rates caused by continued weakness in the economy and lower than expected recovery proceeds caused by depressed used car values. In addition, the Company's credit enhancement assets are carried on its financial statements based on the present value of future excess cash flows to be received by the Company from securitization Trusts. In fiscal 2003, the expected delay in cash distributions from the FSA Program securitizations due to breaches of certain portfolio performance ratios and, to a lesser extent, additional insurance fees payable to FSA in connection with an amendment to the event of default net loss ratios reduced the present value of such cash distributions and resulted in other-than-temporary impairment.

The present value discount related to the Company's credit enhancement assets represents the risk-adjusted time value of money on estimated cash flows. The present value discount on credit enhancement assets is accreted into earnings over the life of credit enhancement assets using the effective interest method. Additionally, unrealized gains on credit enhancement assets reflected in accumulated other comprehensive income are also

accreted into earnings over the life of the credit enhancement assets using the effective interest method. The Company recognized accretion of \$99.4 million, or 0.8%, of average gain on sale receivables, during fiscal 2003. Accretion of \$112.3 million, or 1.0%, of average gain on sale receivables, was recognized during fiscal 2002. The decrease in accretion as a percentage of average gain on sale receivables resulted from more securitization transactions incurring other-than-temporary impairments during fiscal 2003, as compared to fiscal 2002, as the Company does not record accretion in a period when such accretion would cause an other-than-temporary impairment in a securitization pool.

Other income was \$24.6 million for fiscal 2003, compared to \$12.9 million for fiscal 2002. The increase in other income is primarily due to investment income earned on higher average cash and restricted cash balances and an increase in late fees and other fees associated with higher average finance receivables.

## **Costs and Expenses**

Operating expenses decreased to \$373.7 million for fiscal 2003 from \$424.1 million for fiscal 2002. Operating expenses declined primarily as a result of a reduction in workforce in November 2002 and implementation of a revised operating plan in February 2003.

The Company recognized \$63.3 million in restructuring charges including \$6.9 million for its November 2002 reduction in workforce and \$56.4 million related to the implementation of a revised operating plan in February 2003. The revised operating plan included a decrease in the Company's targeted loan origination volume to approximately \$750.0 million per quarter and a reduction of operating expenses. The restructuring charges consisted primarily of severance costs of identified workforce reductions of approximately 1,200 positions related to the consolidation/closing of 161 branch offices including the closing of the Company's Canadian lending activities, costs incurred to terminate facility and equipment leases prior to their expiration date as well as estimated costs that will continue to be incurred under the contracts for their remaining terms without economic benefit to the Company. The restructuring charges also include \$20.8 million of previously capitalized costs for discontinuation of the development of the Company's customer relationship management system, which was designed to provide operational scalability and marketing benefits in a high-growth environment.

Provisions for loan losses are charged to income to bring the Company's allowance for loan losses to a level which management considers adequate to absorb probable credit losses inherent in the portfolio of finance receivables. The provision for loan losses increased to \$307.6 million for fiscal 2003 from \$65.2 million for fiscal 2002. As a percentage of average finance receivables, the provision for loan losses was 8.3% and 3.7% for fiscal 2003 and 2002, respectively. Subsequent to September 30, 2002, the Company changed the structure of its securitization transactions to no longer meet the criteria for sales of finance receivables. Under this new structure, finance receivables remain on the Company's balance sheet throughout their term, and credit losses related to those securitized receivables are provided for as a charge to operations. The remaining increase reflects the general expectation that current economic conditions, including elevated unemployment rates, will result in a higher number of charge-offs, and that depressed wholesale auction prices on the sale of repossessed vehicles will result in a higher amount charged off per loan.

Interest expense increased to \$202.2 million for fiscal 2003 from \$135.9 million for fiscal 2002 due to higher debt levels. Average debt outstanding was \$4,167.8 million and \$2,366.3 million for fiscal 2003 and 2002, respectively. The Company's effective rate of interest paid on its debt decreased to 4.9% from 5.7% as a result of lower short-term market interest rates. The increase in average debt outstanding resulted from the Company's decision to structure securitization transactions subsequent to September 30, 2002, as secured financings.

The Company's effective income tax rate was 38.5% for fiscal 2003 and 2002.

## Other Comprehensive Loss

Other comprehensive loss consisted of the following (in thousands):

<u>Years Ended June 30,</u>	<u>2003</u>	<u>2002</u>
Unrealized losses on credit enhancement assets . . . . .	\$(140,905)	\$(30,864)
Unrealized gains on cash flow hedges . . . . .	13,960	22,948
Canadian currency translation adjustment . . . . .	12,396	2,022
Income tax benefit . . . . .	48,874	3,048
	<u>\$ (65,675)</u>	<u>\$ (2,846)</u>

### *Credit Enhancement Assets*

Unrealized losses on credit enhancement assets consisted of the following (in thousands):

<u>Years Ended June 30,</u>	<u>2003</u>	<u>2002</u>
Unrealized gains at time of sale . . . . .	\$ 11,091	\$ 47,634
Unrealized (losses) gains related to changes in credit loss assumptions . . . .	(96,901)	59,478
Unrealized losses related to changes in interest rates . . . . .	(19,533)	(22,276)
Reclassification of unrealized gains into earnings through accretion . . . . .	(35,562)	(115,700)
	<u>\$(140,905)</u>	<u>\$ (30,864)</u>

The unrealized gains at time of sale represent the excess of the fair value of credit enhancement assets over the Company's allocated carrying value related to such interests when receivables are sold. Unrealized gains at time of sale were lower for fiscal 2003 as compared to fiscal 2002 due to the change in the structure of securitization transactions entered into subsequent to September 30, 2002, to no longer meet the criteria for sales of finance receivables.

Changes in the fair value of credit enhancement assets as a result of modifications to the credit loss assumptions are reported as unrealized gains in other comprehensive loss until realized. Unrealized losses are reported as a reduction in unrealized gains to the extent that there are unrealized gains. If there are no unrealized gains to offset the unrealized losses, the losses are considered to be other-than-temporary and are charged to operations. The cumulative credit loss assumptions used to estimate the fair value of credit enhancement assets are periodically reviewed by the Company and modified to reflect the actual credit performance for each securitization pool through the reporting date as well as estimates of future losses considering several factors including changes in the general economy. Differences between cumulative credit loss assumptions used in individual securitization pools can be attributed to the original credit attributes of a pool, actual credit performance through the reporting date and pool seasoning to the extent that changes in economic trends will have more of an impact on the expected future performance of less seasoned pools.

The Company increased the cumulative credit loss assumptions used in measuring the fair value of credit enhancement assets to a range of 11.3% to 14.7% as of June 30, 2003, from a range of 10.4% to 12.7% as of June 30, 2002, which, together with the expected delay in cash distributions from the FSA Program, caused an other-than-temporary impairment charge of \$189.5 million and unrealized losses of \$96.9 million for fiscal 2003. The range of cumulative credit loss assumptions was increased to reflect adverse actual credit performance compared to previous assumptions as well as expectations for higher future losses due to continued weakness in the general economy. Unrealized gains of \$59.5 million for fiscal 2002 resulted from the decline in the carrying value of credit enhancement assets caused by the reclassification of unrealized gains and losses between credit enhancement assets and cash flow hedges. This was partially offset by an increase in the range of cumulative credit loss assumptions for securitization Trusts to reflect adverse actual credit performance compared to previous assumptions as well as expectations for higher future losses due to economic weakness. Cumulative credit loss assumptions used in measuring the fair value of credit enhancement assets ranged from 10.4% to 12.7% as of June 30, 2002, as compared to 8.7% to 11.7% as of June 30, 2001.



Unrealized losses related to changes in interest rates of \$19.5 million and \$22.3 million for fiscal 2003 and 2002, respectively, resulted primarily from a decline in estimated future cash flows to be generated from investment income earned on the restricted cash and Trust collections accounts due to lower interest rates. The lower earnings were partially offset by an increase in value associated with a decrease in interest rates payable to investors on the floating rate tranches of securitization transactions.

Net unrealized gains of \$35.6 million and \$115.7 million were reclassified into earnings through accretion during fiscal 2003 and 2002, respectively, and relate primarily to recognition of actual excess cash collected over the Company's initial estimate and recognition of unrealized gains at time of sale. Included in the net unrealized gains reclassified into earnings during fiscal 2003 and 2002 are net unrealized gains of \$13.5 million and \$53.7 million, respectively, related to fluctuations in interest rates during the respective periods which are offset by some of the cash flow hedges described below.

#### *Cash Flow Hedges*

Unrealized gains on cash flow hedges were \$14.0 million and \$22.9 million for fiscal 2003 and 2002, respectively. Unrealized losses of \$52.6 million and \$69.3 million for fiscal 2003 and 2002, respectively, were primarily due to the change in the fair value of interest rate swap agreements designated as cash flow hedges caused by a decrease in forward interest rate expectations. Unrealized gains or losses on cash flow hedges of the Company's credit enhancement assets are reclassified into earnings when unrealized gains or losses related to interest rate fluctuations on the Company's credit enhancement assets are reclassified. However, if the Company expects that the continued reporting of a loss in accumulated other comprehensive income would lead to recognizing a net loss on the combination of the interest rate swap agreements and the credit enhancement assets, the loss is reclassified to earnings for the amount that is not expected to be recovered. Unrealized gains or losses on cash flow hedges of the Company's floating rate debt are reclassified into earnings when interest rate fluctuations on securitization notes payable affect earnings. Net unrealized losses reclassified into earnings were \$66.6 million and \$92.2 million for fiscal 2003 and 2002, respectively.

#### *Canadian Currency Translation Adjustment*

Canadian currency translation adjustment gains of \$12.4 million and \$2.0 million for fiscal 2003 and 2002, respectively, were included in other comprehensive loss. The translation adjustment gain is due to the increase in the value of the Company's Canadian dollar denominated assets related to the decline in the U.S. dollar to Canadian dollar conversion rates during the years. The Company does not anticipate the settlement of intercompany transactions with its Canadian subsidiaries in the foreseeable future.

### **Net Margin**

Net margin is the difference between finance charge and other income earned on the Company's receivables and the cost to fund the receivables as well as the cost of debt incurred for general corporate purposes.

The Company's net margin as reflected on the consolidated statements of income is as follows (in thousands):

<u>Years Ended June 30,</u>	<u>2003</u>	<u>2002</u>
Finance charge income .....	\$ 613,225	\$ 339,430
Other income .....	24,642	12,887
Interest expense .....	(202,225)	(135,928)
Net margin .....	<u>\$ 435,642</u>	<u>\$ 216,389</u>

The Company evaluates the profitability of its lending activities based partly upon the net margin related to its managed auto loan portfolio, including finance receivables and gain on sale receivables. The Company uses this information to analyze trends in the components of the profitability of its managed auto portfolio. Analysis of net margin on a managed basis allows the Company to determine which origination channels and loan

products are most profitable, guides the Company in making pricing decisions for loan products and indicates if sufficient spread exists between the Company's revenues and cost of funds to cover operating expenses and achieve corporate profitability objectives. Additionally, net margin on a managed basis facilitates comparisons of results between the Company and other finance companies (i) that do not securitize their receivables or (ii) due to the structure of their securitization transactions, are not required to account for the securitization of their receivables as a sale.

The Company routinely securitizes its receivables and prior to October 1, 2002, recorded a gain on the sale of such receivables. The net margin on a managed basis presented below assumes that all securitized receivables have not been sold and are still on the Company's consolidated balance sheet. Accordingly, no gain on sale or servicing income would have been recognized. Instead, finance charges would be recognized over the life of the securitized receivables as earned, and interest and other costs related to the asset-backed securities would be recognized as incurred.

Average managed receivables consists of finance receivables held by the Company and finance receivables sold to the Company's securitization Trusts in transactions accounted for as sales. The Company's average managed receivables outstanding consisted of the following (in thousands):

<u>Years Ended June 30,</u>	<u>2003</u>	<u>2002</u>
Finance receivables .....	\$ 3,723,023	\$ 1,753,182
Gain on sale receivables .....	12,013,489	10,711,164
Average managed receivables .....	<u>\$15,736,512</u>	<u>\$12,464,346</u>

Average managed receivables outstanding increased by 26% as a result of the purchase of loans in excess of collections and charge-offs.

Net margin for the Company's managed finance receivables portfolio is as follows (in thousands):

<u>Years Ended June 30,</u>	<u>2003</u>	<u>2002</u>
Finance charge income .....	\$2,662,249	\$2,246,642
Other income .....	69,794	51,797
Interest expense .....	(779,862)	(759,324)
Net margin .....	<u>\$1,952,181</u>	<u>\$1,539,115</u>

Net margin as a percentage of average managed finance receivables outstanding is as follows:

<u>Years Ended June 30,</u>	<u>2003</u>	<u>2002</u>
Finance charge income .....	16.9%	18.0%
Other income .....	0.5%	0.4%
Interest expense .....	(5.0)	(6.1)
Net margin as a percentage of average managed auto receivables .....	<u>12.4%</u>	<u>12.3%</u>

The following is a reconciliation of finance charge income as reflected on the Company's consolidated statements of income to the Company's managed basis finance charge income (in thousands):

<u>Years Ended June 30,</u>	<u>2003</u>	<u>2002</u>
Finance charge income per consolidated statements of income .....	\$ 613,225	\$ 339,430
Adjustments to reflect finance charge income earned on receivables in gain on sale Trusts .....	2,049,024	1,907,212
Managed basis finance charge income .....	<u>\$2,662,249</u>	<u>\$2,246,642</u>

The following is a reconciliation of other income as reflected on the Company's consolidated statements of income to the Company's managed basis other income:

<u>Years Ended June 30,</u>	<u>2003</u>	<u>2002</u>
Other income per consolidated statements of income . . . . .	\$24,642	\$12,887
Adjustments to reflect investment income earned on cash in gain on sale Trusts . . . . .	10,716	14,442
Adjustments to reflect other fees earned on receivables in gain on sale Trusts . .	34,436	24,468
Managed basis other income . . . . .	<u>\$69,794</u>	<u>\$51,797</u>

The following is a reconciliation of interest expense as reflected on the Company's consolidated statements of income to the Company's managed basis interest expense (in thousands):

<u>Years Ended June 30,</u>	<u>2003</u>	<u>2002</u>
Interest expense per consolidated statements of income . . . . .	\$202,225	\$135,928
Adjustments to reflect interest expense incurred by gain on sale Trusts . . . . .	577,637	623,396
Managed basis interest expense . . . . .	<u>\$779,862</u>	<u>\$759,324</u>

### **Credit Quality**

The Company provides financing in relatively high-risk markets, and, therefore, anticipates a corresponding high level of delinquencies and charge-offs.

Finance receivables on the Company's balance sheets include receivables purchased but not yet securitized and receivables securitized by the Company after September 30, 2002. Provisions for loan losses are charged to operations in amounts sufficient to maintain the allowance for loan losses on the balance sheet at a level considered adequate to cover probable credit losses inherent in finance receivables. Historically, finance receivables were charged off to the allowance for loan losses when the Company repossessed and disposed of the automobile or the account was otherwise deemed uncollectable. During the three months ended December 31, 2003, the Company changed its charge-off policy to charge off repossessed accounts when the automobile has been repossessed and is legally available for disposition.

Prior to October 1, 2002, the Company periodically sold receivables to Trusts in securitization transactions accounted for as a sale of receivables and retained an interest in the receivables sold in the form of credit enhancement assets. Credit enhancement assets are reflected on the Company's balance sheet at fair value, calculated based upon the present value of estimated excess future cash flows from the Trusts using, among other assumptions, estimates of future credit losses on the receivables sold. Charge-offs of receivables that have been sold to Trusts decrease the amount of excess future cash flows from the Trusts. If such charge-offs are expected to exceed the Company's original estimates of cumulative credit losses or if the actual timing of these losses differs from expected timing, the fair value of credit enhancement assets is written down through an other-than-temporary impairment charge to earnings to the extent the write-down exceeds any unrealized gain.

The following tables present certain data related to the receivables portfolio (dollars in thousands):

<u>June 30, 2004</u>	<u>Finance Receivables</u>	<u>Gain on Sale</u>	<u>Total Managed</u>
Principal amount of receivables .....	\$6,782,280	\$5,140,522	\$11,922,802
Nonaccretable acquisition fees .....	(176,203)		
Allowance for loan losses .....	(242,208)		
Receivables, net .....	\$6,363,869		
Number of outstanding contracts .....	508,517	503,154	1,011,671
Average principal amount of outstanding contract (in dollars) .....	\$ 13,337	\$ 10,217	\$ 11,785
Allowance for loan losses and nonaccretable acquisition fees as a percentage of receivables .....	6.2%		
 <u>June 30, 2003</u>	 <u>Finance Receivables</u>	 <u>Gain on Sale</u>	 <u>Total Managed</u>
Principal amount of receivables .....	\$5,326,314	\$9,562,464	\$14,888,778
Nonaccretable acquisition fees .....	(102,719)		
Allowance for loan losses .....	(226,979)		
Receivables, net .....	\$4,996,616		
Number of outstanding contracts .....	351,359	808,980	1,160,339
Average principal amount of outstanding contract (in dollars) .....	\$ 15,159	\$ 11,820	\$ 12,831
Allowance for loan losses and nonaccretable acquisition fees as a percentage of receivables .....	6.2%		

The allowance for loan losses and nonaccretable acquisition fees increased to \$418.4 million, or 6.2% of finance receivables, at June 30, 2004, from \$329.7 million, or 6.2% of finance receivables, at June 30, 2003. The increase in allowance for loan losses and nonaccretable acquisition fees resulted from increased finance receivables outstanding.

### *Delinquency*

The following is a summary of managed finance receivables that are (i) more than 30 days delinquent, but not yet in repossession, and (ii) in repossession, but not yet charged off (dollars in thousands):

<u>June 30, 2004</u>	<u>Finance Receivables</u>		<u>Gain on Sale</u>		<u>Total Managed</u>	
	<u>Amount</u>	<u>Percent</u>	<u>Amount</u>	<u>Percent</u>	<u>Amount</u>	<u>Percent</u>
Delinquent contracts:						
31 to 60 days .....	\$285,291	4.2%	\$ 462,723	9.0%	\$ 748,014	6.3%
Greater-than-60 days .....	106,390	1.6	173,888	3.4	280,278	2.3
	391,681	5.8	636,611	12.4	1,028,292	8.6
In repossession .....	12,692	0.2	20,558	0.4	33,250	0.3
	<u>\$404,373</u>	<u>6.0%</u>	<u>\$ 657,169</u>	<u>12.8%</u>	<u>\$1,061,542</u>	<u>8.9%</u>
<u>June 30, 2003</u>	<u>Finance Receivables</u>		<u>Gain on Sale</u>		<u>Total Managed</u>	
	<u>Amount</u>	<u>Percent</u>	<u>Amount</u>	<u>Percent</u>	<u>Amount</u>	<u>Percent</u>
Delinquent contracts:						
31 to 60 days .....	\$251,682	4.7%	\$ 968,381	10.1%	\$1,220,063	8.2%
Greater-than-60 days .....	96,784	1.8	398,814	4.2	495,598	3.3
	348,466	6.5	1,367,195	14.3	1,715,661	11.5
In repossession .....	36,693	0.7	136,244	1.4	172,937	1.2
	<u>\$385,159</u>	<u>7.2%</u>	<u>\$1,503,439</u>	<u>15.7%</u>	<u>\$1,888,598</u>	<u>12.7%</u>

An account is considered delinquent if a substantial portion of a scheduled payment has not been received by the date such payment was contractually due. Delinquencies in the Company's managed receivables portfolio may vary from period to period based upon the average age or seasoning of the portfolio, seasonality within the calendar year and economic factors. Due to the Company's target customer base, a relatively high percentage of accounts become delinquent at some point in the life of a loan and there is a high rate of account movement between current and delinquent status in the portfolio.

Total managed finance receivables 31 to 60 days and greater-than-60 days delinquent were lower as of June 30, 2004, compared to June 30, 2003, due to the Company's implementation of more aggressive repossession and liquidation strategies on late-stage delinquent accounts in early calendar 2003 as well as improved credit performance on loans originated since implementation of the revised operating plan in February 2003. The decline in the level of accounts in repossession is due to the Company's change in its repossession charge-off policy to charge off accounts when the automobile is repossessed and legally available for disposition rather than when it is repossessed and disposed of.

Delinquencies in finance receivables are lower than delinquencies in gain on sale receivables due to the relative lower overall seasoning of such finance receivables as well as improved credit performance on loans originated since implementation of the revised operating plan in February 2003.

### *Deferrals*

In accordance with its policies and guidelines, the Company, at times, offers payment deferrals to consumers, whereby the consumer is allowed to move up to two delinquent payments to the end of the loan generally by paying a fee (approximately the interest portion of the payment deferred). The Company's policies and guidelines, as well as certain contractual restrictions in the Company's warehouse credit facilities and securitization transactions, limit the number and frequency of deferments that may be granted. The Company's policies and guidelines generally limit the granting of deferments on new accounts until a requisite number of



payments have been received. Due to the nature of the Company's customer base and policies and guidelines of the deferral program, approximately 50% of the Company's customers receive a deferral at some point in the life of their loan.

An account for which all delinquent payments are deferred is classified as current at the time the deferment is granted and therefore is not included as a delinquent account. Thereafter, such account is aged based on the timely payment of future installments in the same manner as any other account.

Contracts receiving a payment deferral as an average quarterly percentage of average managed receivables outstanding were as follows:

<u>Years ended June 30,</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>
Finance receivables .....	2.0%	0.4%	0.1%
Gain on sale receivables .....	4.4	6.2	4.8
	<u>6.4%</u>	<u>6.6%</u>	<u>4.9%</u>

The percentage of contracts receiving a payment deferral decreased during fiscal 2004, compared to fiscal 2003, due to the decline in delinquent receivables. The percentage of contracts receiving a payment deferral increased during fiscal 2003, compared to fiscal 2002, due to the Company providing deferments to a higher number of consumers who were temporarily unable to make monthly payments as originally contracted due to weak economic conditions.

The following is a summary of total deferrals as a percentage of managed receivables outstanding:

<u>June 30, 2004</u>	<u>Finance Receivables</u>	<u>Gain on Sale</u>	<u>Total Managed</u>
Never deferred .....	85.0%	51.0%	70.3%
Deferred:			
1-2 times .....	13.7	41.4	25.7
3-4 times .....	1.1	7.4	3.8
Greater than 4 times .....	0.2	0.2	0.2
Total deferred .....	15.0	49.0	29.7
Total .....	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>

<u>June 30, 2003</u>	<u>Finance Receivables</u>	<u>Gain on Sale</u>	<u>Total Managed</u>
Never deferred .....	94.9%	62.9%	74.7%
Deferred:			
1-2 times .....	4.7	34.4	23.5
3-4 times .....	0.4	2.6	1.7
Greater than 4 times .....	0.0	0.1	0.1
Total deferred .....	5.1	37.1	25.3
Total .....	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>

The Company evaluates the results of its deferment strategies based upon the amount of cash installments that are collected on accounts after they have been deferred versus the extent to which the collateral underlying deferred accounts has depreciated over the same period of time. Based on this evaluation, the Company believes that payment deferrals granted according to its policies and guidelines are an effective portfolio management technique and result in higher ultimate cash collections from the portfolio.

Changes in deferment levels do not have a direct impact on the ultimate amount of finance receivables charged off by the Company. However, timing of charge-offs may be affected if the previously deferred account ultimately results in a charge-off. To the extent that deferrals impact the ultimate timing of when an account is charged off, historical charge-off ratios and loss emergence periods used in the determination of the adequacy of the Company's allowance for loan losses are also impacted. Increased use of deferrals may result in a lengthening of the loss emergence period, which would increase expectations of credit losses inherent in the loan portfolio and therefore increase the allowance for loan losses and related provision for loan losses. Changes in these ratios and periods are considered in determining the appropriate level of allowance for loan losses and related provision for loan losses.

#### *Charge-offs*

The following table presents charge-off data with respect to the Company's managed finance receivables portfolio (dollars in thousands):

<b>Years Ended June 30,</b>	<b>2004</b>	<b>2003</b>	<b>2002</b>
Finance receivables:			
Repossession charge-offs .....	\$ 393,231	\$ 149,841	\$ 76,799
Less: Recoveries .....	(185,681)	(68,004)	(39,520)
Mandatory charge-offs <sup>(a)</sup> .....	47,584	29,529	17,141
Net charge-offs .....	<u>\$ 255,134</u>	<u>\$ 111,366</u>	<u>\$ 54,420</u>
Gain on Sale:			
Repossession charge-offs .....	\$ 968,130	\$1,222,325	\$ 740,016
Less: Recoveries .....	(377,490)	(503,350)	(355,252)
Mandatory charge-offs <sup>(a)</sup> .....	101,288	196,316	134,634
Net charge-offs .....	<u>\$ 691,928</u>	<u>\$ 915,291</u>	<u>\$ 519,398</u>
Total managed:			
Repossession charge-offs .....	\$1,361,361	\$1,372,166	\$ 816,815
Less: Recoveries .....	(563,171)	(571,354)	(394,772)
Mandatory charge-offs <sup>(a)</sup> .....	148,872	225,845	151,775
Net charge-offs .....	<u>\$ 947,062</u>	<u>\$1,026,657</u>	<u>\$ 573,818</u>
Net charge-offs as a percentage of average managed receivables outstanding .....	<u>7.2%</u>	<u>6.5%</u>	<u>4.6%</u>
Recoveries as a percentage of repossession charge-offs .....	<u>41.4%</u>	<u>41.6%</u>	<u>48.3%</u>

(a) Mandatory charge-offs represent accounts 120 days delinquent that are charged off in full with no recovery amounts realized at time of charge-off and the net write-down of finance receivables in repossession to the net realizable value of the repossessed vehicle when the repossessed vehicle is legally available for sale.

Net charge-offs as a percentage of average managed receivables outstanding may vary from period to period based upon the average age or seasoning of the portfolio and economic factors. The increase in net charge-offs for fiscal 2004, as compared to fiscal 2003, resulted primarily from the Company's change in repossession charge-off policy during the quarter ended December 31, 2003, and weakness in the economy during the first half of fiscal 2004. In implementing the new repossession charge-off policy, the Company incurred additional charge-offs of \$49.6 million related to the acceleration of charge-off timing for certain accounts already repossessed. The increase in net charge-offs for fiscal 2003, as compared to fiscal 2002, resulted primarily from continued weakness in the economy, including higher unemployment rates, as well as lower net recoveries on repossessed vehicles. Recoveries as a percentage of repossession charge-offs decreased due to the general declines in used car auction values. In addition, the Company implemented a more aggressive strategy for repossessing and liquidating late stage delinquent accounts in early calendar 2003 resulting in a higher level of net charge-offs for fiscal 2003.

## Liquidity and Capital Resources

### General

The Company's primary sources of cash have been finance charge income, servicing fees, distributions from securitization Trusts, issuance of senior notes, convertible senior notes and equity, borrowings under warehouse credit facilities, transfers of finance receivables to Trusts in securitization transactions and collections and recoveries on finance receivables. The Company's primary uses of cash have been purchases of finance receivables, repayment of warehouse credit facilities, whole loan purchase facility, securitization notes payable and senior notes and funding credit enhancement requirements for securitization transactions.

The Company used cash of \$3,859.7 million, \$6,559.6 million and \$9,055.0 million for the purchase of finance receivables during fiscal 2004, 2003 and 2002, respectively. These purchases were funded initially utilizing warehouse credit facilities and subsequently through the sale of finance receivables or the long-term financing of finance receivables in securitization transactions.

### Warehouse Credit Facilities

As of June 30, 2004, warehouse credit facilities consisted of the following (in millions):

<u>Facility Type</u>	<u>Maturity</u>	<u>Facility Amount</u>	<u>Advances Outstanding</u>
Medium term note .....	February 2005 <sup>(a)(b)</sup>	\$ 500.0	\$500.0
Commercial paper .....	November 2006 <sup>(a)(c)</sup>	1,950.0	
		<u>\$2,450.0</u>	<u>\$500.0</u>

(a) At the maturity date, the outstanding debt balance can either be repaid in full or over time based on the amortization of receivables pledged.

(b) This facility is a revolving facility through the date stated above. During the revolving period, the Company has the ability to substitute receivables for cash, or vice versa.

(c) \$150.0 million of this facility matures in November 2004, and the remaining \$1,800.0 million matures in November 2006.

In October 2003, the Company exercised its right to cancel a medium term note facility that was scheduled to mature in June 2004.

In November 2003, the Company renewed and extended the terms of its \$1,950.0 million warehouse credit facility. Accordingly, \$150.0 million of this warehouse credit facility will mature in November 2004 and the remaining \$1,800.0 million will mature in November 2006. Additionally, the Company amended certain covenants provided under this facility and the medium term note facility, including an increase in the maximum annualized portfolio cumulative net loss ratio.

In August 2004, the Company entered into a \$400.0 million one-year facility under which the Company can finance the repurchase of receivables from securitization transactions that have reached the point in time at which the Company may exercise its clean-up call option. At the maturity date of the facility, the outstanding debt balance can either be repaid in full or over time based on the amortization of receivables pledged to the facility. The Company intends to hold the repurchased receivables under the credit line until their ultimate maturity. This facility, combined with existing warehouse facilities, brings total available commitments to \$2.9 billion.

The Company's warehouse credit facilities contain various covenants requiring certain minimum financial ratios, asset quality and portfolio performance ratios (cumulative net loss, delinquency and repossession ratios) as well as deferment levels. Failure to meet any of these covenants, financial ratios or financial tests could result in an event of default under these agreements. If an event of default occurs under these agreements, the lenders could elect to declare all amounts outstanding under these agreements to be immediately due and payable,

enforce their interests against collateral pledged under these agreements or restrict the Company's ability to obtain additional borrowings under these agreements. As of June 30, 2004, none of the Company's warehouse credit facilities had financial ratios or performance ratios in excess of the targeted levels.

#### *Whole Loan Purchase Facility*

In March 2003, the Company entered into a whole loan purchase facility with an original term of approximately four years under which the Company transferred \$1.0 billion of finance receivables to a special purpose finance subsidiary of the Company and received an advance of \$875.0 million from the purchaser. Additionally, the Company issued a \$30.0 million note to the purchaser representing debt issuance costs in the form of a residual interest in the finance receivables transferred. In September 2003, the Company terminated the whole loan purchase facility.

#### *Convertible Senior Notes*

In November 2003, the Company issued \$200.0 million of contingently convertible senior notes that are due in November 2023. Interest on the notes is payable semiannually at a rate of 1.75% per annum. The notes, which are uncollateralized, may be converted prior to maturity into shares of the Company's common stock at \$18.68 per share, subject to certain conditions including a requirement that the Company's stock be above \$22.42 per share for a specified period of time. Additionally, the Company may exercise its option to repurchase the notes, or holders of the convertible senior notes may require the Company to repurchase the notes, on November 15, 2008, at a price equal to 100.25% of the principal amount of the notes redeemed, or on November 15, 2013, or 2018 at par. In conjunction with the issuance of the convertible senior notes, the Company purchased a call option that entitles it to purchase shares of the Company's stock in an amount equal to the number of shares converted at \$18.68 per share. This call option allows the Company to offset the dilution of its shares if the conversion feature of the senior convertible notes is exercised. The Company also issued warrants to purchase 10,705,205 shares of the Company's common stock. Each warrant entitles the holder, at its option, and subject to certain provisions within the warrant agreement, to purchase one share of common stock from the Company at \$28.20 per share, at any time prior to its expiration on October 15, 2008.

#### *Contractual Obligations*

The following table summarizes the expected scheduled payments, excluding interest, where applicable, under the Company's contractual obligations (in thousands):

<u>Years Ending June 30,</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>Thereafter</u>	<u>Total</u>
Operating leases . . . . .	\$ 17,526	\$ 15,339	\$ 13,564	\$ 12,777	\$ 12,124	\$ 31,848	\$ 103,178
Other notes payable . . . . .	8,782	5,577	3,178	350	337	3,218	21,442
Medium term notes . . . . .	500,000						500,000
Securitization notes payable . . .	2,291,323	1,572,030	1,271,242	415,683	48,454		5,598,732
Senior notes . . . . .					166,414		166,414
Convertible senior notes . . . . .						200,000	200,000
Total . . . . .	<u>\$2,817,631</u>	<u>\$1,592,946</u>	<u>\$1,287,984</u>	<u>\$428,810</u>	<u>\$227,329</u>	<u>\$235,066</u>	<u>\$6,589,766</u>

## Securitizations

The Company has completed 44 securitization transactions through June 30, 2004. The proceeds from the transactions were primarily used to repay borrowings outstanding under the Company's warehouse credit facilities and whole loan purchase facility.

A summary of the active transactions through June 30, 2004, is as follows (in millions):

<u>Transaction<sup>(a)</sup></u>	<u>Date</u>	<u>Original Amount</u>	<u>Balance at June 30, 2004</u>
Gain on sale:			
2000-B .....	May 2000	\$ 1,200.0	\$ 113.8
2000-C .....	August 2000	1,100.0	131.5
2000-1 .....	November 2000	495.0	51.7
2000-D .....	November 2000	600.0	94.1
2001-A .....	February 2001	1,400.0	246.5
2001-1 .....	April 2001	1,089.0	180.2
2001-B .....	July 2001	1,850.0	453.5
2001-C .....	September 2001	1,600.0	444.8
2001-D .....	October 2001	1,800.0	531.8
2002-A .....	February 2002	1,600.0	549.4
2002-1 .....	April 2002	990.0	319.4
2002-A Canada <sup>(b)</sup> .....	May 2002	145.0	73.6
2002-B .....	June 2002	1,200.0	474.1
2002-C .....	August 2002	1,300.0	548.5
2002-D .....	September 2002	600.0	268.6
Total gain on sale transactions .....		<u>16,969.0</u>	<u>4,481.5</u>
Secured financing:			
2002-E-M .....	October 2002	1,700.0	881.3
C2002-1 Canada <sup>(b)(c)</sup> .....	November 2002	137.0	86.1
2003-A-M .....	April 2003	1,000.0	577.4
2003-B-X .....	May 2003	825.0	502.5
2003-C-F .....	September 2003	915.0	631.0
2003-D-M .....	October 2003	1,200.0	874.2
2004-A-F .....	February 2004	750.0	628.1
2004-B-M .....	April 2004	900.0	843.1
2004-1 <sup>(d)</sup> .....	June 2004	575.0	575.0
Total secured financing transactions . . .		<u>8,002.0</u>	<u>5,598.7</u>
Total active securitizations .....		<u>\$24,971.0</u>	<u>\$10,080.2</u>

(a) Transactions originally totaling \$9,045.5 million have been paid off as of June 30, 2004.

(b) Balances at June 30, 2004, reflect fluctuations in foreign currency translation rates and principal pay downs.

(c) Amounts do not include \$22.4 million of asset-backed securities issued and retained by the Company.

(d) Amounts do not include \$40.8 million of asset-backed securities retained by the Company.

Prior to October 1, 2002, the Company structured its securitization transactions to meet the accounting criteria for sales of finance receivables under generally accepted accounting principles in the United States of America. The Company changed the structure of securitization transactions completed subsequent to September 30, 2002, to no longer meet the accounting criteria for sale of finance receivables. This change in securitization structure does not change the Company's requirement to provide credit enhancement in order to attain specific credit ratings for the asset-backed securities issued by the Trusts. The Company typically makes an initial deposit to a restricted cash account and transfers finance receivables in excess of the amount of asset-backed securities



issued to create initial overcollateralization. The Company subsequently uses excess cash flows generated by the Trusts to either increase the restricted cash account or repay the outstanding asset-backed securities on an accelerated basis, thereby creating additional credit enhancement through overcollateralization in the Trusts. When the credit enhancement levels reach specified percentages of the Trust's pool of receivables, excess cash flows are distributed to the Company.

The Company employs two types of securitization structures to meet its credit enhancement requirements. The structure the Company has utilized most frequently involves the purchase of a financial guaranty policy issued by an insurer to cover the asset-backed securities as well as the use of reinsurance and other alternative credit enhancement products to reduce the required initial deposit to the restricted cash account and initial overcollateralization. However, the Company currently has no material outstanding commitments to obtain reinsurance or other alternative credit enhancement products and will likely be required to provide initial credit enhancement deposits in future securitization transactions from its existing capital resources.

The Company's second type of securitization structure involves the sale of subordinated asset-backed securities in order to provide credit enhancement for the senior asset-backed securities. The subordinated asset-backed securities replace a portion of the Company's credit enhancement required in a securitization transaction in a manner similar to the utilization of insurance or other alternative credit enhancements described in the preceding paragraph.

The initial cash deposit and overcollateralization transfer as well as the targeted levels of credit enhancement required in the Company's securitization transactions completed since January 1, 2003, were higher than the levels required in the Company's prior securitization transactions. Initial cash deposit and overcollateralization levels were raised to approximately 10.5% from 7% of the original receivable pool balance and target credit enhancement levels now must reach approximately 18.5% compared to the previous requirement of 12% of the receivable pool balance before cash is distributed to the Company. Under this structure, the Company expects to begin to receive cash distributions approximately five to eight months after receivables are securitized. The Company believes that additional securitizations to be completed in fiscal 2005 will require initial cash and overcollateralization levels and target credit enhancement levels similar to securitization transactions completed in fiscal 2004.

Cash flows related to securitization transactions were as follows (in millions):

<u>Years Ended June 30,</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>
Initial credit enhancement deposits:			
Gain on sale Trusts:			
Restricted cash . . . . .		\$ 50.2	\$344.6
Overcollateralization . . . . .		7.9	23.9
Borrowings under credit enhancement facility . . . . .			182.5
Secured financing Trusts:			
Restricted cash . . . . .	\$ 96.4	117.6	
Overcollateralization . . . . .	479.9	299.1	
Distributions from Trusts, net of swap payments:			
Gain on sale Trusts . . . . .	338.3	140.8	243.6
Secured financing Trusts . . . . .	248.2	117.7	

With respect to the Company's securitization transactions covered by a financial guaranty insurance policy, agreements with the insurers provide that if portfolio performance ratios (delinquency, cumulative default or cumulative net loss triggers) in a Trust's pool of receivables exceed certain targets, the specified credit enhancement levels would be increased.

Prior to October 2002, the financial guaranty insurance policies for all of the Company's insured securitization transactions were provided by FSA. The restricted cash account for each securitization Trust

insured as part of the FSA Program is cross-collateralized to the restricted cash accounts established in connection with the Company's other securitization Trusts in the FSA Program, such that excess cash flows from an FSA Program securitization that has already met its own credit enhancement requirement may be used to fund increased credit enhancement requirements with respect to FSA Program securitization in which specified portfolio performance ratios have been exceeded, rather than being distributed to the Company.

The Company's securitization transactions insured by financial guaranty insurance providers, including FSA, since October 2002 are cross-collateralized to a more limited extent. In the event of a shortfall in the original target credit enhancement requirement for any of these securitization Trusts after a certain period of time, excess cash flows from other transactions insured by the same insurance provider would be used to satisfy the shortfall amount. In one of the Company's securitization transactions, if a secured party receives a notice of a rating agency review for downgrade or if there is a downgrade of any class of notes (without taking into consideration the presence of the financial guaranty insurance policy) excess cash flows from other securitization transactions insured by the same insurance provider would be utilized to satisfy any increased target credit enhancement requirements.

As of June 30, 2004, the Company had exceeded its targeted cumulative net loss triggers in seven of the eleven remaining FSA Program securitization Trusts and waivers were not granted by FSA. Accordingly, cash generated by FSA Program securitization Trusts otherwise distributable to the Company was used to fund increased credit enhancement levels for the FSA Program securitizations that breached their cumulative net loss triggers. The higher targeted credit enhancement levels have been reached and maintained in all of the FSA Program securitizations that had breached targeted cumulative net loss triggers as of June 30, 2004. The increase in required credit enhancement levels caused by breach of cumulative net loss triggers on the FSA Program Trusts resulted in an additional \$207.7 million in restricted cash being held by these Trusts as of June 30, 2004. The targeted cumulative net loss triggers are expected to be breached on the remaining FSA Program securitization Trusts during fiscal 2005. The Company does not expect waivers to be granted by FSA in the future with respect to securitizations that breach portfolio performance triggers and estimates that cash otherwise distributable to the Company on FSA Program securitization transactions will be used to fund increased credit enhancement for remaining FSA Program transactions, delaying and reducing the amount to be released to the Company during fiscal 2005.

The agreements that the Company enters into with its financial guaranty insurance providers in connection with securitization transactions contain additional specified targeted portfolio performance ratios (delinquency, cumulative default and cumulative net loss triggers) that are higher than the limits referred to above. If, at any measurement date, the targeted portfolio performance ratios with respect to any insured Trust were to exceed these additional levels, provisions of the agreements permit the financial guaranty insurance providers to terminate the Company's servicing rights to the receivables sold to that Trust. In addition, the servicing agreements on certain insured securitization Trusts are cross-defaulted so that a default under one servicing agreement would allow the financial guaranty insurance provider to terminate the Company's servicing rights under all servicing agreements for securitization Trusts in which they issued a financial guaranty insurance policy. Additionally, if these higher targeted portfolio performance levels were exceeded, the financial guaranty insurance providers may elect to retain all excess cash generated by other securitization transactions insured by them as additional credit enhancement. This, in turn, could result in defaults under the Company's other securitizations and other material indebtedness. Although the Company has never exceeded these additional targeted portfolio performance ratios, and does not anticipate violating any event of default triggers for its securitizations, there can be no assurance that the Company's servicing rights with respect to the automobile receivables in such Trusts or any other Trusts will not be terminated if (i) such targeted portfolio performance ratios are breached, (ii) the Company breaches its obligations under the servicing agreements, (iii) the financial guaranty insurance providers are required to make payments under a policy, or (iv) certain bankruptcy or insolvency events were to occur. As of June 30, 2004, no such termination events have occurred with respect to any of the Trusts formed by the Company.

On April 27, 2004, the Company announced the approval of a stock repurchase plan by its Board of Directors. The stock repurchase plan authorized the Company to repurchase up to \$100.0 million of its common

stock in the open market or in privately negotiated transactions, based on market conditions. In accordance with this plan, the Company repurchased 1,832,100 shares of its common stock during the fourth quarter of fiscal 2004. Subsequent to June 30, 2004, the Company repurchased an additional 3,499,250 shares of its common stock, completing this repurchase plan.

On August 17, 2004, the Company announced the approval of another stock repurchase plan by its Board of Directors. The stock repurchase plan authorizes the Company to repurchase up to \$100.0 million of its common stock in the open market or in privately negotiated transactions, based on market conditions. No shares have been repurchased under this plan.

#### *Operating Plan*

In February 2003, the Company implemented a revised operating plan in order to preserve and strengthen its capital and liquidity position. The plan included a decrease in targeted loan origination volume to approximately \$750.0 million per quarter and a reduction of operating expenses through downsizing its workforce, consolidating its branch office network and closing the Canadian lending activities. The stated objectives of the revised operating plan were substantially met by the end of calendar 2003. In the first half of calendar 2004, the Company raised its loan origination targets and has added staff to its branch office network in order to support loan growth. As a result, loan origination volume reached \$1,075.5 million for the fourth quarter of fiscal 2004. The Company intends to continue to expand loan origination volume at a moderate pace in fiscal 2005.

The Company believes that it has sufficient liquidity to achieve its expansion strategies in fiscal 2005. As of June 30, 2004, the Company had unrestricted cash balances of \$421.5 million. Assuming that origination volume ranges from \$4.5 billion to \$5.0 billion in fiscal 2005 and the initial credit enhancement requirement for the Company's securitization transactions remains at 10.5%, the Company would require \$472.5 million to \$525.0 million in cash or liquidity to fund initial credit enhancement in fiscal 2005. The Company expects that cash distributions from its securitization transactions will exceed the funding requirement for initial credit enhancement deposits for fiscal 2005. The Company will continue to require the execution of additional securitization transactions in fiscal 2005. There can be no assurance that funding will be available to the Company through the execution of securitization transactions or, if available, that the funding will be on acceptable terms. If the Company is unable to execute securitization transactions on a regular basis, and was otherwise unable to issue any other debt or equity, it would not have sufficient funds to finance new loan originations and, in such event, the Company would be required to revise the scale of its business, including possible discontinuation of loan origination activities, which would have a material adverse effect on the Company's ability to achieve its business and financial objectives.

#### **Off-Balance Sheet Arrangements**

Prior to October 1, 2002, the Company structured its securitization transactions to meet the accounting criteria for sales of finance receivables. Under this structure, notes issued by the Company's unconsolidated qualified special purpose finance subsidiaries are not recorded as liabilities on the Company's consolidated balance sheets. See Liquidity and Capital Resources—Securitization for a detailed discussion of the Company's securitization transactions.

#### **ITEM 7A. *Quantitative and Qualitative Disclosures About Market Risk***

Fluctuations in market interest rates impact the Company's warehouse credit facilities and securitization transactions. The Company's gross interest rate spread, which is the difference between interest earned on its finance receivables and interest paid, is affected by changes in interest rates as a result of the Company's dependence upon the issuance of variable rate securities and the incurrence of variable rate debt to fund its purchases of finance receivables.

#### *Warehouse Credit Facilities*

Finance receivables purchased by the Company and pledged to secure borrowings under its warehouse credit facilities bear fixed interest rates. Amounts borrowed under the Company's warehouse credit facilities bear

interest at variable rates that are subject to frequent adjustments to reflect prevailing market interest rates. To protect the interest rate spread within each warehouse credit facility, the Company's special purpose finance subsidiaries are contractually required to purchase interest rate cap agreements in connection with borrowings under the Company's warehouse credit facilities. The purchaser of the interest rate cap agreement pays a premium in return for the right to receive the difference in the interest cost at any time a specified index of market interest rates rises above the stipulated "cap" rate. The purchaser of the interest rate cap agreement bears no obligation or liability if interest rates fall below the "cap" rate. As part of the Company's interest rate risk management strategy and when economically feasible, the Company may simultaneously sell a corresponding interest rate cap agreement in order to offset the premium paid by its special purpose finance subsidiary to purchase the interest rate cap agreement and thus retain the interest rate risk. The fair value of the interest rate cap agreement purchased by the special purpose finance subsidiary is included in other assets and the fair value of the interest rate cap agreement sold by the Company is included in derivative financial instruments on the Company's consolidated balance sheets.

### *Securitizations*

The interest rate demanded by investors in the Company's securitization transactions depends on prevailing market interest rates for comparable transactions and the general interest rate environment. The Company utilizes several strategies to minimize the impact of interest rate fluctuations on its gross interest rate margin, including the use of derivative financial instruments, the regular sale or pledging of auto receivables to securitization Trusts and pre-funding of securitization transactions.

In its securitization transactions, the Company transfers fixed rate finance receivables to Trusts that, in turn, sell either fixed rate or floating rate securities to investors. The fixed rates on securities issued by the Trusts are indexed to market interest rate swap spreads for transactions of similar duration or various London Interbank Offered Rates ("LIBOR") and do not fluctuate during the term of the securitization. The floating rates on securities issued by the Trusts are indexed to LIBOR and fluctuate periodically based on movements in LIBOR. Derivative financial instruments, such as interest rate swap and cap agreements, are used to manage the gross interest rate spread on these transactions. The Company uses interest rate swap agreements to convert the variable rate exposures on securities issued by its securitization Trusts to a fixed rate, thereby (i) locking in the gross interest rate spread to be earned by the Company over the life of a securitization accounted for as a secured financing that would have been affected by changes in interest rates or (ii) hedging the variability in future excess cash flows to be received by the Company from its credit enhancement assets over the life of a securitization accounted for as a sale that would have been attributable to interest rate risk. Interest rate swap agreements purchased by the Company do not impact the amount of cash flows to be received by holders of the asset-backed securities issued by the Trusts. The interest rate swap agreements serve to offset the impact of increased or decreased interest paid by the Trusts on floating rate asset-backed securities on the cash flows to be received by the Company from the Trusts. The Company utilizes such arrangements to modify its net interest sensitivity to levels deemed appropriate based on the Company's risk tolerance. In circumstances where the interest rate risk is deemed to be tolerable, usually if the risk is less than one year in term at inception, the Company may choose not to hedge potential fluctuations in cash flows due to changes in interest rates. The Company's special purpose finance subsidiaries are contractually required to provide additional credit enhancement on their floating rate securities even if the Company chooses not to hedge its future cash flows. To comply with this requirement, the special purpose finance subsidiary purchases an interest rate cap agreement. Although the interest rate cap agreements are purchased by the Trusts, cash outflows from the Trusts ultimately impact the Company's retained interests in the securitization transactions as cash expended by the securitization Trusts will decrease the ultimate amount of cash to be received by the Company. Therefore, when economically feasible, the Company may simultaneously sell a corresponding interest rate cap agreement to offset the premium paid by the Trust to purchase the interest rate cap agreement. The intrinsic value of the interest rate cap agreements purchased by the non-consolidated special purpose finance subsidiaries is considered in the valuation of the credit enhancement assets. The fair value of the interest rate cap agreements purchased by the special purpose finance subsidiaries in connection with securitization transactions structured as secured financings are included in other assets and the

fair value of the interest rate cap agreements sold by the Company are included in derivative financial instruments on the Company's consolidated balance sheets. Changes in the fair value of the interest rate cap agreements sold by the Company are reflected in interest expense on the Company's consolidated statements of income.

Pre-funding securitizations is the practice of issuing more asset-backed securities than needed to cover finance receivables initially sold or pledged to the Trust. The proceeds from the pre-funded portion are held in an escrow account until additional receivables are delivered to the Trust in amounts up to the pre-funded balance held in the escrow account. The use of pre-funded securitizations allows the Company to lock in borrowing costs with respect to the finance receivables subsequently delivered to the Trust. However, the Company incurs an expense in pre-funded securitizations during the period between the initial securitization and the subsequent delivery of finance receivables equal to the difference between the interest earned on the proceeds held in the escrow account and the interest rate paid on the asset-backed securities outstanding.

The following table provides information about the Company's interest rate-sensitive financial instruments by expected maturity date as of June 30, 2004 (dollars in thousands):

<u>Years Ending June 30,</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>Thereafter</u>	<u>Fair Value</u>
<b>Assets:</b>							
Finance receivables .....	\$2,601,266	\$1,872,333	\$1,249,827	\$728,927	\$281,149	\$ 48,778	\$6,732,272
Interest-only receivables from							
Trusts .....	\$ 52,982	\$ 46,392	\$ 11,578				\$ 110,952
Interest rate caps purchased							
Notional amounts .....	\$ 871,036	\$ 366,838	\$ 232,846	\$174,594	\$111,394	\$ 40,833	\$ 5,931
Average strike rate .....	5.86%	6.32%	5.90%	4.75%	4.75%	4.75%	
<b>Liabilities:</b>							
Warehouse credit facilities							
Principal amounts .....	\$ 500,000						\$ 500,000
Weighted average effective							
interest rate .....	2.97%						
Securitization notes payable							
Principal amounts .....	\$2,291,323	\$1,572,030	\$1,271,242	\$415,683	\$ 48,454		\$5,662,771
Weighted average effective							
interest rate .....	2.65%	3.15%	3.30%	3.85%	5.07%		
Senior notes							
Principal amounts .....					\$167,750		\$ 178,654
Weighted average effective							
interest rate .....					9.25%		
Convertible senior notes							
Principal amounts .....						\$200,000	\$ 249,000
Weighted average effective							
interest rate .....						1.75%	
Interest rate swaps							
Notional amounts .....	\$1,071,921	\$ 499,057	\$ 160,316				\$ 6,791
Average pay rate .....	3.86%	3.83%	3.04%				
Average receive rate .....	3.01%	3.99%	4.85%				
Interest rate caps sold							
Notional amounts .....	\$ 814,130	\$ 358,093	\$ 232,846	\$174,594	\$111,394	\$ 40,833	\$ 5,557
Average strike rate .....	6.91%	6.91%	5.90%	4.75%	4.75%	4.75%	



The following table provides information about the Company's interest rate-sensitive financial instruments by expected maturity date as of June 30, 2003 (dollars in thousands):

<u>Years Ending June 30,</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>Thereafter</u>	<u>Fair Value</u>
<b>Assets:</b>							
Finance receivables . . . . .	\$1,720,650	\$1,404,071	\$1,053,112	\$745,070	\$380,991	\$ 22,420	\$5,429,420
Interest-only receivables from							
Trusts . . . . .	\$ 84,277	\$ 94,905	\$ 32,925	\$ 977			\$ 213,084
Interest rate caps purchased							
Notional amounts . . . . .	\$2,677,104	\$1,604,436	\$ 783,817	\$438,465	\$285,585	\$108,115	\$ 11,506
Average strike rate . . . . .	5.60%	5.57%	5.69%	5.07%	4.52%	4.51%	
<b>Liabilities:</b>							
Warehouse credit facilities							
Principal amounts . . . . .	\$ 772,438	\$ 500,000					\$1,272,438
Weighted average effective							
interest rate . . . . .	2.07%	3.46%					
Whole loan purchase facility							
Principal amounts . . . . .	\$ 902,873						\$ 902,873
Weighted average effective							
interest rate . . . . .	8.22%						
Securitization notes payable							
Principal amounts . . . . .	\$1,255,420	\$ 829,929	\$ 615,646	\$580,375			\$3,296,269
Weighted average effective							
interest rate . . . . .	2.27%	2.90%	3.81%	4.45%			
Senior notes							
Principal amounts . . . . .			\$ 200,000			\$175,000	\$ 356,500
Weighted average effective							
interest rate . . . . .			9.88%			9.36%	
Interest rate swaps							
Notional amounts . . . . .	\$1,833,117	\$ 979,140	\$ 469,738	\$160,316			\$ 64,793
Average pay rate . . . . .	3.92%	3.99%	4.02%	3.04%			
Average receive rate . . . . .	1.88%	2.47%	3.15%	3.93%			
Interest rate caps sold							
Notional amounts . . . . .	\$1,013,535	\$ 665,293	\$ 220,779	\$109,559	\$ 68,289	\$ 25,559	\$ 1,738
Average strike rate . . . . .	6.39%	6.39%	6.39%	5.45%	4.53%	4.53%	

Finance receivables and interest-only receivables from Trusts are estimated to be realized by the Company in future periods using discount rate, prepayment and credit loss assumptions similar to the Company's historical experience. Notional amounts on interest rate swap and cap agreements are based on contractual terms. Warehouse credit facilities, whole loan purchase facility, securitization notes payable, senior notes and convertible senior notes principal amounts have been classified based on expected payoff.

The notional amounts of interest rate swap and cap agreements, which are used to calculate the contractual payments to be exchanged under the contracts, represent average amounts that will be outstanding for each of the years included in the table. Notional amounts do not represent amounts exchanged by parties and, thus, are not a measure of the Company's exposure to loss through its use of these agreements.

Management monitors the Company's hedging activities to ensure that the value of derivative financial instruments, their correlation to the contracts being hedged and the amounts being hedged continue to provide effective protection against interest rate risk. However, there can be no assurance that the Company's strategies will be effective in minimizing interest rate risk or that increases in interest rates will not have an adverse effect on the Company's profitability. All transactions are entered into for purposes other than trading.

*Statement of Position 03-3*

In December 2003, the Accounting Standards Executive Committee issued Statement of Position 03-3, "Accounting for Certain Loans or Debt Securities Acquired in a Transfer" ("SOP 03-3"). SOP 03-3 addresses accounting for differences between contractual cash flows and cash flows expected to be collected from an investor's initial investment in loans or debt securities ("loans") acquired in a transfer if those differences are attributable, at least in part, to credit quality. SOP 03-3 clarified that credit related discounts only apply when there is a deterioration in credit quality between the time the loan is originated and when it is acquired. The Company's loans are acquired shortly after origination and there is no credit deterioration during the time between origination of loans and purchase of loans by the Company. Accordingly, once SOP 03-3 is adopted, the Company's dealer acquisition fees, classified as nonaccretable acquisition fees prior to July 1, 2004, will no longer be considered credit-related and will be accreted into earnings as an adjustment to yield over the life of the loans in accordance with Statement of Financial Accounting Standards No. 91, "Accounting for Nonrefundable Fees and Costs Associated with Originating or Acquiring Loans and Initial Direct Costs of Leases." SOP 03-3 is effective for loans acquired in fiscal years beginning after December 15, 2004. Early adoption is encouraged and restatement of previously issued financial statements is prohibited. The Company adopted SOP 03-3 beginning with loans purchased subsequent to June 30, 2004. The adoption of SOP 03-3 will increase the provision for loan losses, thereby reducing earnings in the short term. This impact will be offset over time by an increase in finance charge income on loans purchased after June 30, 2004, as acquisition fees are amortized to income. The implementation of this guidance is expected to lower fiscal 2005 earnings by approximately \$48.0 million, or \$0.30 per share.

*Emerging Issues Task Force Issue No. 04-8*

On July 1, 2004, the Emerging Issues Task Force ("EITF") reached a tentative conclusion on EITF Issue No. 04-8, "The Effect of Contingently Convertible Debt on Diluted Earnings Per Share" ("EITF 04-8"), to change the existing accounting for convertible debt within the dilutive earnings per share calculation. This change would result in the Company's convertible senior notes, as currently structured, being treated as convertible securities and included in dilutive earnings per share calculations using the if-converted method. This issue is expected to be discussed at the EITF's September 2004 meeting, which could ultimately result in the Financial Accounting Standards Board ("FASB") either (1) amending the current accounting guidance in Statement of Financial Accounting Standards No. 128, "Earnings per Share," ("SFAS 128") or (2) issuing a FASB Staff Bulletin to clarify SFAS 128 for the specific situations when accounting for contingently issuable shares applies. If enacted as currently proposed, EITF 04-8 would require retroactive restatement of diluted earnings per share, which could result in a decrease in the Company's previously reported diluted earnings per share of approximately \$0.05 for fiscal 2004. Net income for fiscal 2004 would not be affected.

**Forward-Looking Statements**

The preceding Management's Discussion and Analysis of Financial Condition and Results of Operations section contains several "forward-looking statements." Forward-looking statements are those that use words such as "believe," "expect," "anticipate," "intend," "plan," "may," "will," "likely," "should," "estimate," "continue," "future" or other comparable expressions. These words indicate future events and trends. Forward-looking statements are the Company's current views with respect to future events and financial performance. These forward-looking statements are subject to many assumptions, risks and uncertainties that could cause actual results to differ significantly from historical results or from those anticipated by the Company. The most significant risks are detailed from time to time in the Company's filings and reports with the Securities and Exchange Commission including this Annual Report on Form 10-K for the year ended June 30, 2004. It is advisable not to place undue reliance on the Company's forward-looking statements. The Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

**ITEM 8. Financial Statements and Supplementary Data**

**AMERICREDIT CORP.**  
**CONSOLIDATED BALANCE SHEETS**  
(dollars in thousands)

	<b>June 30,</b>	
	<b>2004</b>	<b>2003</b>
<b>Assets</b>		
Cash and cash equivalents .....	\$ 421,450	\$ 316,921
Finance receivables, net .....	6,363,869	4,996,616
Interest-only receivables from Trusts .....	110,952	213,084
Investments in Trust receivables .....	528,345	760,528
Restricted cash—gain on sale Trusts .....	423,025	387,006
Restricted cash—securitization notes payable .....	482,724	229,917
Restricted cash—warehouse credit facilities .....	209,875	764,832
Property and equipment, net .....	101,424	123,713
Other assets .....	182,915	315,412
Total assets .....	<u>\$8,824,579</u>	<u>\$8,108,029</u>
<b>Liabilities and Shareholders' Equity</b>		
<b>Liabilities:</b>		
Warehouse credit facilities .....	\$ 500,000	\$1,272,438
Whole loan purchase facility .....		902,873
Securitization notes payable .....	5,598,732	3,281,370
Senior notes .....	166,414	378,432
Convertible senior notes .....	200,000	
Other notes payable .....	21,442	34,599
Funding payable .....	37,273	25,562
Accrued taxes and expenses .....	159,798	162,433
Derivative financial instruments .....	12,348	66,531
Deferred income taxes .....	3,460	103,162
Total liabilities .....	<u>6,699,467</u>	<u>6,227,400</u>
<b>Commitments and contingencies (Note 13)</b>		
<b>Shareholders' equity:</b>		
Preferred stock, \$.01 par value per share, 20,000,000 shares authorized; none issued		
Common stock, \$.01 par value per share, 230,000,000 shares authorized; 162,777,598 and 160,272,366 shares issued .....	1,628	1,603
Additional paid-in capital .....	1,081,079	1,064,641
Accumulated other comprehensive income .....	36,823	5,168
Retained earnings .....	1,047,725	820,742
	2,167,255	1,892,154
Treasury stock, at cost (5,165,588 and 3,821,495 shares) .....	(42,143)	(11,525)
Total shareholders' equity .....	<u>2,125,112</u>	<u>1,880,629</u>
Total liabilities and shareholders' equity .....	<u>\$8,824,579</u>	<u>\$8,108,029</u>

The accompanying notes are an integral part of these consolidated financial statements.

**AMERICREDIT CORP.**

**CONSOLIDATED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME**

(dollars in thousands, except per share data)

<u>Years Ended June 30,</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>
Revenue			
Finance charge income . . . . .	\$ 927,592	\$ 613,225	\$ 339,430
Gain on sale of receivables . . . . .		132,084	448,544
Servicing income . . . . .	256,237	211,330	335,855
Other income . . . . .	32,007	24,642	12,887
	<u>1,215,836</u>	<u>981,281</u>	<u>1,136,716</u>
Costs and expenses			
Operating expenses . . . . .	325,753	373,739	424,131
Provision for loan losses . . . . .	257,070	307,570	65,161
Interest expense . . . . .	251,963	202,225	135,928
Restructuring charges . . . . .	15,934	63,261	
	<u>850,720</u>	<u>946,795</u>	<u>625,220</u>
Income before income taxes . . . . .	365,116	34,486	511,496
Income tax provision . . . . .	138,133	13,277	196,926
Net income . . . . .	<u>226,983</u>	<u>21,209</u>	<u>314,570</u>
Other comprehensive income (loss)			
Unrealized gains (losses) on credit enhancement assets . . . . .	20,359	(140,905)	(30,864)
Unrealized gains on cash flow hedges . . . . .	28,509	13,960	22,948
Foreign currency translation adjustment . . . . .	1,347	12,396	2,022
Income tax (provision) benefit . . . . .	(18,560)	48,874	3,048
Other comprehensive income (loss) . . . . .	<u>31,655</u>	<u>(65,675)</u>	<u>(2,846)</u>
Comprehensive income (loss) . . . . .	<u>\$ 258,638</u>	<u>\$ (44,466)</u>	<u>\$ 311,724</u>
Earnings per share			
Basic . . . . .	<u>\$ 1.45</u>	<u>\$ 0.15</u>	<u>\$ 3.71</u>
Diluted . . . . .	<u>\$ 1.42</u>	<u>\$ 0.15</u>	<u>\$ 3.50</u>
Weighted average shares outstanding . . . . .	<u>156,885,546</u>	<u>137,501,378</u>	<u>84,748,033</u>
Weighted average shares and assumed incremental shares . . . . .	<u>159,630,695</u>	<u>137,807,775</u>	<u>89,800,621</u>

The accompanying notes are an integral part of these consolidated financial statements.

**AMERICREDIT CORP.**  
**CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY**  
(dollars in thousands)

	<u>Common Stock</u>		<u>Additional Paid-in Capital</u>	<u>Accumulated Other Comprehensive Income</u>	<u>Retained Earnings</u>	<u>Treasury Stock</u>	
	<u>Shares</u>	<u>Amount</u>				<u>Shares</u>	<u>Amount</u>
Balance at June 30, 2001 .....	89,853,792	\$ 899	\$ 520,077	\$ 73,689	\$ 484,963	6,439,737	\$(19,432)
Common stock issued on exercise of options .....	1,710,451	17	20,800				
Income tax benefit from exercise of options .....			22,304				
Common stock issued for employee benefit plans .....	152,173	1	10,775			(540,496)	1,632
Other comprehensive loss, net of income tax benefit of \$3,048 .....				(2,846)			
Net income .....					314,570		
Balance at June 30, 2002 .....	91,716,416	917	573,956	70,843	799,533	5,899,241	(17,800)
Common stock issued on exercise of options .....	55,950	1	441				
Income tax benefit from exercise of options .....			268				
Common stock issued for employee benefit plans .....			3,043			(2,077,746)	6,275
Common stock issued in public offering ...	68,500,000	685	480,324				
Issuance of warrants .....			6,609				
Other comprehensive loss, net of income tax benefit of \$48,874 .....				(65,675)			
Net income .....					21,209		
Balance at June 30, 2003 .....	160,272,366	1,603	1,064,641	5,168	820,742	3,821,495	(11,525)
Common stock issued on exercise of options .....	2,505,232	25	29,991				
Income tax benefit from exercise of options .....			8,383				
Common stock issued for employee benefit plans .....			2,842			(550,907)	2,720
Issuance of warrants .....			34,441				
Purchase of call option on common stock ..			(61,490)				
Option expense .....			2,271				
Repurchase of common stock .....						1,895,000	(33,338)
Other comprehensive income, net of income taxes of \$18,560 .....				31,655			
Net income .....					226,983		
Balance at June 30, 2004 .....	162,777,598	\$1,628	\$1,081,079	\$ 36,823	\$1,047,725	5,165,588	\$(42,143)

The accompanying notes are an integral part of these consolidated financial statements.



**AMERICREDIT CORP.**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(in thousands)

<b>Years Ended June 30,</b>	<b>2004</b>	<b>2003</b>	<b>2002</b>
Cash flows from operating activities			
Net income	\$ 226,983	\$ 21,209	\$ 314,570
Adjustments to reconcile net income to net cash provided (used) by operating activities:			
Depreciation and amortization	77,157	56,677	38,372
Provision for loan losses	257,070	307,570	65,161
Deferred income taxes	(109,871)	7,441	40,770
Accretion of present value discount	(100,235)	(99,351)	(112,261)
Impairment of credit enhancement assets	33,364	189,520	53,897
Non-cash gain on sale of receivables		(124,831)	(424,771)
Non-cash restructuring charges	12,040	41,251	
Other	(1,038)	3,182	2,018
Distributions from gain on sale Trusts, net of swap payments	338,296	140,836	243,596
Initial deposits to credit enhancement assets		(58,101)	(368,495)
Changes in assets and liabilities:			
Other assets	85,061	(55,884)	(41,979)
Accrued taxes and expenses	(6,565)	(48,015)	88,017
Purchases of receivables held for sale		(647,647)	(9,055,028)
Principal collections and recoveries on receivables held for sale		74,370	235,323
Net proceeds from sale of receivables		2,495,353	8,546,229
Net cash provided (used) by operating activities	812,262	2,303,580	(374,581)
Cash flows from investing activities			
Purchase of receivables	(3,859,728)	(5,911,952)	
Principal collections and recoveries on receivables	2,237,731	812,825	
Purchases of property and equipment	(4,703)	(40,670)	(11,559)
Change in restricted cash—securitization notes payable	(252,469)	(228,184)	
Change in restricted cash—warehouse credit facilities	554,957	(708,361)	9,926
Change in other assets	55,043	(31,370)	(20,030)
Net cash used by investing activities	(1,269,169)	(6,107,712)	(21,663)
Cash flows from financing activities			
Net change in warehouse credit facilities	(772,438)	(479,223)	248,073
Proceeds from whole loan purchase facility		875,000	
Repayment of whole loan purchase facility	(905,000)		
Issuance of securitization notes	4,340,000	3,689,554	
Payments on securitization notes	(2,023,449)	(428,324)	
Senior notes swap settlement		9,700	
Proceeds from issuance of senior notes			175,000
Retirement of senior notes	(207,250)	(39,631)	(139,522)
Proceeds from issuance of convertible senior notes	200,000		
Borrowings under credit enhancement facility			182,500
Debt issuance costs	(28,306)	(35,511)	(22,518)
Net change in notes payable	(13,192)	(45,568)	(21,484)
Issuance of warrants	34,441		
Purchase of call option on common stock	(61,490)		
Repurchase of common stock	(32,169)		
Proceeds from issuance of common stock	30,046	482,345	20,818
Net cash provided by financing activities	561,193	4,028,342	442,867
Net increase in cash and cash equivalents	104,286	224,210	46,623
Effect of Canadian exchange rate changes on cash and cash equivalents	243	362	710
Cash and cash equivalents at beginning of year	316,921	92,349	45,016
Cash and cash equivalents at end of year	\$ 421,450	\$ 316,921	\$ 92,349

The accompanying notes are an integral part of these consolidated financial statements.

**AMERICREDIT CORP.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**1. Summary of Significant Accounting Policies**

*History and Operations*

AmeriCredit Corp. (“Company”) was formed on August 1, 1986, and, since September 1992, has been in the business of purchasing and servicing automobile sales finance contracts. The Company operated 89 auto lending branch offices in 31 states as of June 30, 2004.

*Basis of Presentation*

The consolidated financial statements include the accounts of the Company and its wholly-owned subsidiaries. The Company’s investment in DealerTrack Holdings, Inc. (“DealerTrack”), a company that provides an auto finance transaction processing channel, is accounted for using the cost method since the Company owns less than a 20% voting interest in DealerTrack and does not otherwise exercise significant influence over DealerTrack. All significant intercompany transactions and accounts have been eliminated in consolidation.

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions which affect the reported amounts of assets and liabilities and the disclosures of contingent assets and liabilities as of the date of the financial statements and the amount of revenue and costs and expenses during the reporting periods. Actual results could differ from those estimates and those differences may be material. These estimates include, among other things, assumptions for cumulative credit losses, timing of cash flows and discount rates on receivables sold in securitization transactions and the determination of the allowance for loan losses on finance receivables held on the Company’s consolidated balance sheets.

*Cash Equivalents*

Investments in highly liquid securities with original maturities of 90 days or less are included in cash and cash equivalents.

*Finance Receivables*

The Company’s securitization transactions have been structured as secured financings since September 30, 2002. Accordingly, finance receivables are carried at amortized cost at June 30, 2004 and 2003. Prior to October 1, 2002, finance receivables were classified as held for sale.

Finance contracts are generally purchased by the Company from auto dealers without recourse, and accordingly, the dealer usually has no liability to the Company if the consumer defaults on the contract. To mitigate the risk from credit losses, the Company may charge dealers a non-refundable acquisition fee when purchasing individual finance contracts. The Company records such acquisition fees as a nonaccretable reduction in the carrying value of the related finance contract.

*Allowance for Loan Losses*

Provisions for loan losses are charged to operations in amounts sufficient to maintain the allowance for loan losses at a level considered adequate to cover probable credit losses inherent in the Company’s finance receivables.

The allowance for loan losses is established systematically based on the determination of the amount of probable credit losses inherent in the finance receivables as of the reporting date. The Company reviews charge-off experience factors, delinquency reports, historical collection rates, estimates of the value of the underlying collateral, economic trends, such as unemployment rates, and other information in order to make the necessary judgments as to probable credit losses inherent in the portfolio as of the reporting date. The Company also uses historical charge-off experience to determine a loss emergence period, which is defined as the time between when an event, such as delinquency status, giving rise to a probable credit loss occurs with respect to a specific account and when such account is charged off. This loss emergence period is applied to the forecasted probable credit losses to determine the amount of losses inherent in finance receivables at the reporting date. Assumptions regarding probable credit losses and loss emergence periods are reviewed quarterly and may be impacted by actual performance of finance receivables and changes in any of the factors discussed above.

#### *Charge-off Policy*

The Company's policy is to charge-off an account in the month in which the account becomes 120 days contractually delinquent if the Company has not repossessed the related vehicle. Historically, the Company charged off accounts in repossession at the time the repossessed automobile was disposed of at auction. During the three months ended December 31, 2003, the Company changed its repossession charge-off policy to charge off accounts in repossession when the automobile is repossessed and legally available for disposition. A charge-off represents the difference between the estimated net sales proceeds and the amount of the delinquent contract, including accrued interest. Accounts in repossession that have been charged off have been removed from finance receivables and the related repossessed automobiles, aggregating \$15.0 million at June 30, 2004, are included in other assets on the consolidated balance sheet pending disposal.

#### *Credit Enhancement Assets*

The Company periodically transfers receivables to certain special purpose financing trusts ("Trusts"), and the Trusts, in turn, issue asset-backed securities to investors in securitization transactions.

Prior to October 1, 2002, the Company structured its securitization transactions to meet the accounting criteria for sales of finance receivables. For securitization transactions structured as sales of receivables, the Company removes the net book value of the receivables sold from its consolidated balance sheet upon the transfer of receivables to the Trusts and allocates such carrying value between the assets transferred and the interests retained, based upon their relative fair values at the settlement date. The difference between the sales proceeds, net of transaction costs, and the allocated basis of the assets transferred is recognized as a gain on sale of receivables.

The Company retained an interest in the receivables in the form of a residual or interest-only receivables from Trusts and also retained other subordinated interests in the receivables transferred to the Trusts. The allocated basis of the interests retained is classified as either interest-only receivables from Trusts, investments in Trust receivables or restricted cash—gain on sale Trusts in the Company's consolidated balance sheets depending upon the form of interest retained. These interests are collectively referred to as credit enhancement assets.

Since finance receivables held by the Trusts can be contractually prepaid or otherwise settled in such a way that the Company would not recover all of its recorded investment in the retained interests, credit enhancement assets are classified as available for sale and are measured at fair value. At each reporting date, the fair value of credit enhancement assets is estimated by calculating the present value of their expected cash distribution to the Company using discount rates commensurate with the risks involved. Interest-only receivables from Trusts represents the present value of estimated future excess cash flows resulting from the difference between the finance charge income received from the obligors on the receivables and the interest paid to the investors in the

asset-backed securities, net of credit losses, servicing fees and other expenses. Investments in Trust receivables represents the present value of the excess of finance receivables held in the Trusts over outstanding debt balance of the Trusts. Restricted cash—gain on sale Trusts represents the present value of cash held in restricted account used to provide credit enhancement for specific Trusts.

Unrealized gains or unrealized losses are reported net of income tax effects as accumulated other comprehensive income that is a separate component of shareholders' equity until realized. If a decline in fair value is deemed other-than-temporary, the assets are written down through an impairment charge to operations. The discount used to estimate the present value of the credit enhancement assets is accreted into income using the interest method over the expected life of the securitization and is recorded as part of servicing income.

Subsequent to September 30, 2002, the Company structured its securitization transactions to no longer meet the accounting criteria for sales of finance receivables and, accordingly, such securitization transactions have been accounted for as secured financings. Therefore, following a securitization, the finance receivables and the related securitization notes payable remain on the consolidated balance sheets. The Company recognizes finance charge and fee income on the receivables and interest expense on the securities issued in the securitization transaction, and records a provision for loan losses to recognize probable loan losses inherent in the finance receivables. Credit enhancements for securitizations accounted for as secured financings are not characterized as interest-only receivables from Trusts, investments in Trust receivables and restricted cash—gain on sale Trusts on the Company's consolidated balance sheets. Cash pledged to support the securitization transaction is deposited to a restricted account and recorded on the Company's consolidated balance sheets as restricted cash—securitization notes payable. Additionally, investments in Trust receivables, or overcollateralization, is calculated as the difference between finance receivables securitized and securitization notes payable. Under the secured financing securitization structure, interest-only receivables from Trusts are not reflected as an asset upon transfer of finance receivables but instead will be recognized in the income statement as earned in future periods.

#### *Property and Equipment*

Property and equipment are carried at cost less accumulated depreciation. Depreciation is generally provided on a straight-line basis over the estimated useful lives of the assets. The cost of assets sold or retired and the related accumulated depreciation are removed from the accounts at the time of disposition and any resulting gain or loss is included in operations. Maintenance, repairs and minor replacements are charged to operations as incurred; major replacements and betterments are capitalized.

#### *Derivative Financial Instruments*

The Company recognizes all of its derivative financial instruments as either assets or liabilities on its consolidated balance sheet at fair value. The accounting for changes in the fair value of each derivative financial instrument depends on whether it has been designated and qualifies as an accounting hedge, as well as the type of hedging relationship identified.

#### *Interest Rate Swap Agreements*

The Company utilizes interest rate swap agreements to convert floating rate exposures on securities issued by securitization Trusts accounted for as secured financings to fixed rates, thereby hedging the variability in interest expense paid on securitization notes payable. These interest rate swap agreements are designated as cash flow hedges and are highly effective in hedging the Company's exposure to interest rate risk from both an accounting and economic perspective.

The Company also uses interest rate swap agreements to convert floating rate exposures on securities issued by gain on sale securitization Trusts to fixed rates, thereby hedging the variability in future excess cash flows to be received by the Company over the life of the securitization attributable to interest rate risk. Historically, these interest rate swap agreements were designated and qualified as cash flow hedges. The Company dedesignated these swaps as cash flow hedges and discontinued hedge accounting as of December 31, 2003.

For interest rate swap agreements designated as hedges, the Company formally documents all relationships between the interest rate swap agreement and the underlying asset, liability or cash flows being hedged, as well as its risk management objective and strategy for undertaking the hedge transactions. At hedge inception and at least quarterly, the Company also formally assesses whether the interest rate swap agreements that are used in hedging transactions have been highly effective in offsetting changes in the cash flows or fair value of the hedged items and whether those interest rate swap agreements may be expected to remain highly effective in future periods. In addition, the Company also assesses the continued probability that the hedged cash flows will be realized.

The Company uses regression analysis to assess hedge effectiveness of its cash flow hedges on a prospective and retrospective basis. A derivative financial instrument is deemed to be effective if the X-coefficient from the regression analysis is between a range of 0.80 and 1.25. At June 30, 2004, all of the Company's interest rate swap agreements designated as cash flow hedges fall within this range and are deemed to be effective hedges for accounting purposes. The Company uses the hypothetical derivative method to measure the amount of ineffectiveness of its cash flow hedges to be recorded in earnings.

The effective portion of the changes in the fair value of the interest rate swaps qualifying as cash flow hedges are deferred and included in shareholders' equity as a component of accumulated other comprehensive income as an unrealized gain or loss on cash flow hedges. These unrealized gains or losses are recognized as adjustments to income over the same period in which cash flows from the related hedged item affect earnings. However, if the Company expects the continued reporting of a loss in accumulated other comprehensive income would lead to recognizing a net loss on the combination of the interest rate swap agreements and the hedged item, the loss is reclassified to earnings for the amount that is not expected to be recovered. Additionally, to the extent that any of these contracts are not considered to be perfectly effective in offsetting the change in the value of the cash flows being hedged, any changes in fair value relating to the ineffective portion of these contracts are recognized in interest expense on the Company's consolidated statements of income. The Company discontinues hedge accounting prospectively when it is determined that an interest rate swap agreement has ceased to be effective as an accounting hedge or if the underlying hedged cash flow is no longer probable of occurring.

During fiscal 2002, the Company also utilized an interest rate swap agreement to hedge the change in fair value of certain of its fixed rate senior notes. The change in fair value of the interest rate swap agreement and the senior notes were recognized in income. The interest rate swap agreement has been terminated and the previous adjustments to the carrying value of the senior notes were amortized into interest expense over the expected life of the senior notes on an effective yield basis. In April 2004, the Company redeemed the senior notes and the remaining unamortized adjustment to the carrying value of the senior notes was recognized on the Company's consolidated statements of income.

#### *Interest Rate Cap Agreements*

The Company's special purpose finance subsidiaries are contractually required to purchase interest rate cap agreements as credit enhancement in connection with securitization transactions and warehouse credit facilities. As part of the Company's interest rate risk management strategy and when economically feasible, the Company may simultaneously sell a corresponding interest rate cap agreement in order to offset the premium paid to purchase the interest rate cap agreement and thus retain the interest rate risk. The fair value of the Company's interest rate cap agreements purchased by its special purpose finance subsidiaries are included in other assets on the consolidated balance sheets. The fair value of the Company's interest rate cap agreements sold by the Company is included in derivative financial instruments on the consolidated balance sheets. Because the interest rate cap agreements entered into by the Company or its special purpose finance subsidiaries do not qualify for hedge accounting, changes in the fair value of interest rate cap agreements purchased by the special purpose finance subsidiaries and interest rate cap agreements sold by the Company are recorded in interest expense on the Company's consolidated statement of income. The intrinsic value of the interest rate cap agreements purchased by gain on sale Trusts is reflected in the valuation of the credit enhancement assets.



The Company does not hold any interest rate cap or swap agreements for trading purposes.

Interest rate risk management contracts are generally expressed in notional principal or contract amounts that are much larger than the amounts potentially at risk for nonpayment by counterparties. Therefore, in the event of nonperformance by the counterparties, the Company's credit exposure is limited to the uncollected interest and the market value related to the contracts that have become favorable to the Company. The Company manages the credit risk of such contracts by using highly rated counterparties, establishing risk limits and monitoring the credit ratings of the counterparties.

The Company maintains a policy of requiring that all derivative contracts be governed by an International Swaps and Derivatives Association Master Agreement. When the Company is engaged in more than one outstanding derivative transaction with the same counterparty and also has a legally enforceable master netting agreement with that counterparty, the net mark-to-market exposure represents the netting of the positive and negative exposures with that counterparty. When there is a net negative exposure, the Company regards its credit exposure to the counterparty as being zero. The net mark-to-market position with a particular counterparty represents a reasonable measure of credit risk when there is a legally enforceable master netting agreement (i.e. a legal right of a setoff of receivable and payable derivative contracts) between the Company and the counterparty.

#### *Income Taxes*

Deferred income taxes are provided in accordance with the asset and liability method of accounting for income taxes to recognize the tax effects of temporary differences between financial statement and income tax accounting. Valuation allowances for deferred tax assets are provided when realization of such assets are not likely.

#### *Revenue Recognition*

##### *Finance Charge Income*

Finance charge income related to finance receivables is recognized using the interest method. Accrual of finance charge income is suspended on accounts that are more than 60 days delinquent. Fees and commissions received and direct costs of originating loans are deferred and amortized over the term of the related finance receivables using the interest method and are removed from the consolidated balance sheets when the related finance receivables is sold, charged off or paid in full.

##### *Servicing Income*

Servicing income consists of servicing fees earned from servicing domestic finance receivables sold to gain on sale Trusts, other-than-temporary impairment on the Company's credit enhancement assets and accretion of present value discounts and unrealized gains related to credit enhancement assets. Servicing fees are recognized when earned. Other-than-temporary impairment is recognized when the fair value of the credit enhancement assets is less than the carrying amount. Accretion of present value discounts, representing the risk-adjusted time value of money of estimated cash flows expected to be received from the credit enhancement assets, is accreted into earnings using the interest method over the expected life of the securitization. Additionally, the unrealized gains on credit enhancement assets reflected in accumulated other comprehensive income are also accreted into earnings over the life of the credit enhancement assets using the effective interest method. The Company does not accrete the present value discounts in a period when such accretion would cause an other-than-temporary impairment in a securitization pool.

##### *Stock-based Compensation*

On July 1, 2003, the Company adopted the fair value recognition provision of Statement of Financial Accounting Standards No. 123, "Accounting for Stock-Based Compensation" ("SFAS 123"), prospectively for

all awards granted, modified or settled after June 30, 2003. The prospective method is one of the adoption methods provided for under Statement of Financial Accounting Standards No. 148, "Accounting for Stock-Based Compensation—Transition and Disclosure" issued in December 2002. SFAS 123 requires that compensation cost for all stock awards be calculated and recognized over the service period. This compensation cost is determined using option pricing models that are intended to estimate the fair value of awards at the grant date. The Company recognized compensation expense of \$2.3 million (\$1.4 million net of tax) during the year ended June 30, 2004 for options granted or modified subsequent to June 30, 2003.

The following table illustrates the effect on net income and earnings per share had compensation expense for all options granted under the Company's plans been determined using the fair value-based method and amortized over the expected life of the options (in thousands, except per share data):

<u>Years Ended June 30,</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>
Net income, as reported .....	\$226,983	\$ 21,209	\$314,570
Add: Stock-based compensation expense included in reported net income, net of related tax effects .....	1,899	825	814
Deduct: Stock-based compensation expense determined under fair value-based method, net of related tax effects .....	(20,719)	(23,403)	(25,079)
Pro forma net income (loss) .....	<u>\$208,163</u>	<u>\$ (1,369)</u>	<u>\$290,305</u>
Earnings (loss) per share:			
Basic—as reported .....	<u>\$ 1.45</u>	<u>\$ 0.15</u>	<u>\$ 3.71</u>
Basic—pro forma .....	<u>\$ 1.33</u>	<u>\$ (0.01)</u>	<u>\$ 3.43</u>
Diluted—as reported .....	<u>\$ 1.42</u>	<u>\$ 0.15</u>	<u>\$ 3.50</u>
Diluted—pro forma .....	<u>\$ 1.32</u>	<u>\$ (0.01)</u>	<u>\$ 3.23</u>

The fair value of each option granted or modified was estimated using an option-pricing model with the following weighted average assumptions:

<u>Years Ended June 30,</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>
Expected dividends .....	0	0	0
Expected volatility .....	103%	111%	101%
Risk-free interest rate .....	1.65%	1.75%	4.28%
Expected life .....	1.8 years	3.2 years	5 years

## Current Accounting Pronouncements

### *Statement of Position 03-3*

In December 2003, the Accounting Standards Executive Committee issued Statement of Position 03-3, "Accounting for Certain Loans or Debt Securities Acquired in a Transfer" ("SOP 03-3"). SOP 03-3 addresses accounting for differences between contractual cash flows and cash flows expected to be collected from an investor's initial investment in loans or debt securities ("loans") acquired in a transfer if those differences are attributable, at least in part, to credit quality. SOP 03-3 clarified that credit related discounts only apply when there is a deterioration in credit quality between the time the loan is originated and when it is acquired. The Company's loans are acquired shortly after origination and there is no credit deterioration during the time between origination of loans and purchase of loans by the Company. Accordingly, once SOP 03-3 is adopted, the Company's dealer acquisition fees, classified as nonaccretable acquisition fees prior to July 1, 2004, will no longer be considered credit-related and will be accreted into earnings as an adjustment to yield over the life of the loans in accordance with Statement of Financial Accounting Standards No. 91, "Accounting for Nonrefundable

Fees and Costs Associated with Originating or Acquiring Loans and Initial Direct Costs of Leases.” SOP 03-3 is effective for loans acquired in fiscal years beginning after December 15, 2004. Early adoption is encouraged and restatement of previously issued financial statements is prohibited. The Company adopted SOP 03-3 beginning with loans purchased subsequent to June 30, 2004. The adoption of SOP 03-3 will increase the provision for loan losses, thereby reducing earnings in the short term. This impact will be offset over time by an increase in finance charge income on loans purchased after June 30, 2004, as acquisition fees are amortized to income.

#### *Emerging Issues Task Force Issue No. 04-8*

On July 1, 2004, the Emerging Issues Task Force (“EITF”) reached a tentative conclusion on EITF Issue No. 04-8, “The Effect of Contingently Convertible Debt on Diluted Earnings Per Share” (“EITF 04-8”), to change the existing accounting for convertible debt within the dilutive earnings per share calculation. This change would result in the Company’s convertible senior notes, as currently structured, being treated as convertible securities and included in dilutive earnings per share calculations using the if-converted method. This issue is expected to be discussed at the EITF’s September 2004 meeting, which could ultimately result in the Financial Accounting Standards Board (“FASB”) either (1) amending the current accounting guidance in Statement of Financial Accounting Standards No. 128, “Earnings per Share,” (“SFAS 128”) or (2) issuing a FASB Staff Bulletin to clarify SFAS 128 for the specific situations when accounting for contingently issuable shares applies. If enacted as currently proposed, EITF 04-8 would require retroactive restatement of diluted earnings per share for the year end June 30, 2004.

## **2. Restatement**

The Company restated its financial statements for the year ended June 30, 2002, as a result of a review of the accounting treatment under Statement of Financial Accounting Standards No. 133, “Accounting for Derivative Instruments and Hedging Activities” (“SFAS 133”) for certain interest rate swap agreements that were entered into prior to 2001 and used to hedge interest rate risk on a portion of its cash flows from credit enhancement assets. At the same time, the Company restated its financial statements relating to the implementation of the Emerging Issues Task Force Issue No. 99-20, “Recognition of Interest Income and Impairment on Purchased and Retained Beneficial Interests in Secured Financial Assets” (“EITF 99-20”).

The Company entered into interest rate swap agreements to hedge the variability in future excess cash flows attributable to fluctuations in interest rates on floating rate securities issued by its securitization Trusts in connection with its securitizations accounted for as sales. The cash flows are expected to be received over the life of the securitizations. Prior to calendar 2001, the Company entered into interest rate swap agreements outside of the securitization Trusts, at the corporate level. Upon implementation of SFAS 133 on July 1, 2000, the swap agreements were valued and recorded separately from the credit enhancement assets on the consolidated balance sheets, with changes in the fair value of the interest rate swap agreements recorded in other comprehensive income. Unrealized losses or gains related to the interest rate swap agreements were reclassified from accumulated other comprehensive income into earnings as accretion was recorded on the hedged cash flows of the credit enhancement assets. However, as unrealized gains related to the credit enhancement assets declined due to worse than expected credit losses and unrealized losses related to the interest rate swap agreements increased due to a declining interest rate environment, a combined net unrealized loss position developed in accumulated other comprehensive income. In these situations, the Company reclassified amounts from accumulated other comprehensive income into earnings based upon the cash flows of the credit enhancement assets utilizing a discount rate which resulted in all of the remaining unrealized loss in accumulated other comprehensive income being reclassified into earnings in the same period when the remaining accretion on the credit enhancement assets was projected to be realized. A review of this accounting treatment indicated that the Company should have reclassified additional accumulated other comprehensive losses into earnings since the combination of the derivative instrument and the hedged item resulted in net unrealized losses that were not expected to be recovered in future periods. Additionally, the Company reported payments relating to the interest rate swap agreements as a reduction of unrealized gains on credit enhancement assets within accumulated other

comprehensive income. This treatment resulted in a misclassification of unrealized losses on cash flow hedges within other comprehensive income and an overstatement of servicing income by \$62.2 million (\$38.2 million net of tax) during the year ended June 30, 2002.

In addition, in determining the amount of present value discount to accrete into earnings, the Company utilized discount rates that were less than the discount rates used to value the credit enhancement assets. This treatment reduced the amount of earnings to be reclassified from accumulated other comprehensive income into earnings. The Company also compared total undiscounted cash flows to the carrying value of the asset in determining whether there was an other-than-temporary impairment of a credit enhancement asset that should be recorded as a loss in earnings which resulted in unrealized losses on credit enhancement assets remaining in other comprehensive income during the year ended June 30, 2002. A review of these two accounting treatments indicated that under EITF 99-20 the Company should have used the same discount rate used to value the credit enhancement assets to accrete the present value discount into earnings. Additionally, EITF 99-20 requires that the Company compare total discounted cash flows to the carrying value of the asset in determining whether there was an other than temporary impairment of a credit enhancement asset that should be recorded as a loss in earnings. The impact of this review was that an additional \$57.6 million of accretion and \$48.9 million of impairment on credit enhancement assets, or a net \$8.7 million (\$5.3 million net of tax), of servicing income should have been recorded for the year ended June 30, 2002.

Accordingly, as disclosed in the June 30, 2003, Form 10-K, the Company restated its financial statements for the year ended June 30, 2002, to reclassify additional unrealized gains and losses to servicing income from accumulated other comprehensive income for changes in the amount of losses on cash flow hedges, accretion and impairment on credit enhancement assets to be recognized. It was also determined through the review that periods prior to the year ended June 30, 2002, were not impacted and thus no restatement was required.

In August 2003, the Company was contacted by the staff of the enforcement division of the Securities and Exchange Commission ("SEC") and informally requested to provide the staff with certain documents and other information related to the restatement. Subsequently, in connection with a registration statement filed by the Company with the SEC for the Company's convertible senior notes, the staff of the Division of Corporation Finance of the SEC conducted an extensive review of the disclosures in the Company's filings with the SEC, including the disclosures related to and the events resulting in the restatement. Following the review by the SEC's Division of Corporation Finance, the registration statement was declared effective in July 2004. The Company cooperated fully with the staff of the SEC in these reviews. At this point, the Company does not anticipate any further communication from the SEC related to the restatement.

The restatement resulted in the following changes to the financial statements for the year ended June 30, 2002, that were included in the June 30, 2003, Form 10-K (in thousands, except per share data):

	<b>Year Ended June 30, 2002</b>
Servicing income:	
Previous .....	\$ 389,371
As restated .....	335,855
Income before income taxes:	
Previous .....	\$ 565,012
As restated .....	511,496
Net income:	
Previous .....	\$ 347,483
As restated .....	314,570
Diluted earnings per share:	
Previous .....	\$ 3.87
As restated .....	3.50
	<b>June 30, 2002</b>
Credit enhancement assets:	
Previous .....	\$1,549,132
As restated .....	1,541,218
Accumulated other comprehensive income:	
Previous .....	\$ 42,797
As restated .....	70,843
Shareholders' equity:	
Previous .....	\$1,432,316
As restated .....	1,427,449

### 3. Finance Receivables

Finance receivables consist of the following (in thousands):

<b>June 30,</b>	<b>2004</b>	<b>2003</b>
Finance receivables unsecuritized .....	\$ 451,010	\$1,755,529
Finance receivables securitized .....	6,331,270	3,570,785
Less nonaccretable acquisition fees .....	(176,203)	(102,719)
Less allowance for loan losses .....	(242,208)	(226,979)
	<u>\$6,363,869</u>	<u>\$4,996,616</u>

Finance receivables securitized represent receivables transferred to the Company's special purpose finance subsidiaries in securitization transactions accounted for as secured financings. Finance receivables unsecuritized include \$337.9 million and \$604.1 million pledged under the Company's warehouse credit facilities as of June 30, 2004 and 2003, respectively. Additionally, finance receivables of \$989.1 million were transferred to the whole loan purchase facility as of June 30, 2003.

Finance receivables are collateralized by vehicle titles and the Company has the right to repossess the vehicle in the event the consumer defaults on the payment terms of the contract.

The accrual of finance charge income has been suspended on \$255.6 million and \$214.7 million of delinquent finance receivables as of June 30, 2004 and 2003, respectively.



A summary of the nonaccretable acquisition fees is as follows (in thousands):

<u>Years Ended June 30,</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>
Balance at beginning of year . . . . .	\$102,719	\$ 40,619	\$ 42,281
Purchase of receivables . . . . .	86,777	114,933	171,537
Nonaccretable acquisition fees related to receivables sold to gain on sale Trusts . . . . .		(44,766)	(171,314)
Net charge-offs . . . . .	(13,293)	(8,067)	(1,885)
Balance at end of year . . . . .	<u>\$176,203</u>	<u>\$102,719</u>	<u>\$ 40,619</u>

A summary of the allowance for loan losses is as follows (in thousands):

<u>Years ended June 30,</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>
Balance at beginning of period . . . . .	\$ 226,979	\$ 22,708	\$ 10,082
Provision for loan losses . . . . .	257,070	307,570	65,161
Net charge-offs . . . . .	(241,841)	(103,299)	(52,535)
Balance at end of period . . . . .	<u>\$ 242,208</u>	<u>\$ 226,979</u>	<u>\$ 22,708</u>

#### 4. Securitizations

A summary of the Company's securitization activity and cash flows from special purpose entities used for securitizations is as follows (in thousands):

<u>Years ended June 30,</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>
Receivables securitized:			
Sold . . . . .		\$2,507,906	\$8,608,909
Secured financing . . . . .	\$4,819,940	3,979,967	
Net proceeds from securitization:			
Sold . . . . .		2,495,353	8,546,229
Secured financing . . . . .	4,340,000	3,689,554	
Gain on sale of receivables . . . . .		132,084	448,544
Servicing fees:			
Sold . . . . .	189,366	301,499	277,491
Secured financing <sup>(a)</sup> . . . . .	122,968	37,074	
Distributions from Trusts, net of swap payments:			
Sold . . . . .	338,296	140,836	243,596
Secured financing . . . . .	248,215	117,651	

(a) Servicing fees earned on securitizations accounted for as secured financings are included in finance charge income on the consolidated statements of income.

The Company retains an interest in the receivables sold in the form of credit enhancement assets and servicing responsibilities for receivables transferred to the Trusts. The Company earns a monthly base servicing fee of 2.25% per annum on the outstanding principal balance of its domestic securitized receivables and supplemental fees (such as late charges) for servicing the receivables. The Company believes that servicing fees received on its domestic securitization pools would fairly compensate a substitute servicer should one be required, and, accordingly, the Company records neither a servicing asset nor a servicing liability. The Company recorded a servicing liability related to the servicing of its Canadian securitization pools because it does not receive a servicing fee for its servicing obligations. A servicing liability of \$3.9 million and \$8.1 million as of June 30, 2004 and 2003, respectively, are included in accrued taxes and expenses on the Company's consolidated balance sheets.

As of June 30, 2004 and 2003, the Company was servicing \$11,471.8 million and \$13,133.2 million, respectively, of finance receivables that have been sold or transferred to securitization Trusts.

## 5. Credit Enhancement Assets

The investors in and insurers of the asset-backed securities sold by the Trusts have no recourse to the Company's assets other than the credit enhancement assets. Credit enhancement assets represent the present value of the Company's retained interests in securitizations accounted for as sales. The Company's interest in credit enhancement assets are subordinate to the interests of the investors in and insurers of the Trusts, and the value of such assets is subject to the credit risks related to the receivables transferred to the Trusts. Credit enhancement assets would be utilized to cover monthly principal and interest payments to the investors and administrative fees in the event that cash generated from the securitization Trusts was not sufficient to cover these payments.

Credit enhancement assets consist of the following (in thousands):

<u>June 30,</u>	<u>2004</u>	<u>2003</u>
Interest-only receivables from Trusts .....	\$ 110,952	\$ 213,084
Investments in Trust receivables .....	528,345	760,528
Restricted cash—gain on sale .....	423,025	387,006
	<u>\$1,062,322</u>	<u>\$1,360,618</u>

A summary of activity in the credit enhancement assets is as follows (in thousands):

<u>June 30,</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>
Balance at beginning of year .....	\$1,360,618	\$1,541,218	\$1,151,275
Initial deposits .....		58,101	368,495
Non-cash gain on sale of receivables .....		124,831	430,243
Payments on credit enhancement facility .....			(218,819)
Distributions from Trusts .....	(368,001)	(194,648)	(310,094)
Accretion of present value discount .....	69,759	123,150	100,033
Other-than-temporary impairment .....	(33,364)	(189,520)	(53,897)
Change in unrealized gain .....	33,284	(105,343)	73,523
Canadian currency translation adjustment .....	26	2,829	459
Balance at end of year .....	<u>\$1,062,322</u>	<u>\$1,360,618</u>	<u>\$1,541,218</u>

At the time of securitization of finance receivables, the Company is required to pledge assets equal to a specified percentage of the securitization pool to support the securitization transaction. Typically, the assets pledged consist of cash deposited to a restricted account and additional receivables delivered to the Trust, which create overcollateralization. These assets represent initial deposits to credit enhancement assets. If the securitization is structured to meet the accounting criteria for sales of receivables, a non-cash gain on sale of receivables is recognized consisting of interest-only receivables from Trusts, net of the present value discount related to the assets pledged as initial deposits to credit enhancement assets. The interest-only receivables from Trusts represent the present value of the estimated excess cash flows expected to be received by the Company over the life of the securitization.

The securitization transactions require the percentage of assets pledged to support the transaction to increase until a specified level is attained. Excess cash flows generated by the Trusts are added to the restricted cash account or used to pay down outstanding debt in the Trusts, creating overcollateralization until the required percentage level of assets has been reached. Collections of excess cash flows reduce the interest-only receivables from Trusts, and may be retained by the Trusts to increase restricted cash or investments in Trust receivables.

With respect to the Company's securitization transactions covered by a financial guaranty insurance policy, agreements with the insurers provide that if portfolio performance ratios (delinquency, cumulative default or cumulative net loss triggers) in a Trust's pool of receivables exceed certain targets, the specified credit enhancement levels would be increased.

Once the targeted percentage level of assets is reached and maintained, excess cash flows generated by the Trusts are released to the Company as distributions from Trusts. Additionally, as the balance of the securitization pool declines, the amount of pledged assets needed to maintain the required percentage level is reduced. Assets in excess of the required percentage are also released to the Company as distributions from Trusts.

Prior to October 2002, the financial guaranty insurance policies for all of the Company's insured securitization transactions were provided by Financial Security Assurance, Inc. ("FSA"). The restricted cash account for each securitization Trust insured by FSA prior to October 2002, referred to herein as the "FSA Program," is cross-collateralized to the restricted cash accounts established in connection with the Company's other securitization Trusts in the FSA Program, such that excess cash flows from an FSA Program securitization that has already met its own credit enhancement requirement may be used to fund increased minimum credit enhancement requirements with respect to securitization Trusts in which specified portfolio performance ratios have been exceeded rather than being distributed to the Company.

The Company has exceeded its targeted net loss triggers in seven FSA Program securitizations and waivers were not granted by FSA. Accordingly, as of June 30, 2004, cash of approximately \$208 million generated by FSA Program securitizations otherwise distributable to the Company has been used to fund increased credit enhancement levels for the securitizations that breached their cumulative net loss triggers. The Company expects to exceed its targeted net loss triggers on the remaining FSA Program securitizations during fiscal 2005, which will require increases in the credit enhancement level for these transactions. The impact of delaying and reducing the amount of cash to be released to the Company during fiscal 2005 is not expected to be material to the Company's liquidity position.

Agreements with the Company's financial guaranty insurance providers contain additional specified targeted portfolio performance ratios that are higher than the limits referred to in the preceding paragraphs. If, at any measurement date, the targeted portfolio performance ratios with respect to any insured Trust were to exceed these additional levels, provisions of the agreements permit the Company's financial guaranty insurance providers to terminate the Company's servicing rights to the receivables sold to that Trust.

The present value discount related to credit enhancement assets represents the risk-adjusted time value of money on estimated cash flows. The present value discount is accreted into earnings over the life of credit enhancement assets using the effective interest method. The accretion of present value discount is included in servicing income. The Company does not accrete the present value discount in a period when such accretion would cause an other-than-temporary impairment in a securitization pool.

Unrealized gains (losses) generally represent changes in the fair value of credit enhancement assets as a result of differences between actual securitization pool performance and the original assumptions for such performance or changes in the assumptions as to future securitization pool performance. An other-than-temporary impairment results when the present value of anticipated cash flows is below the carrying value of the credit enhancement assets. Other-than-temporary impairments are included in servicing income on the consolidated statements of income.

Significant assumptions used in determining the gain on sale of receivables were as follows:

<u>Years Ended June 30,</u>	<u>2003</u>	<u>2002</u>
Cumulative credit losses .....	12.5%	12.5%
Discount rate used to estimate present value:		
Interest-only receivables from Trusts .....	14.0%	14.0%
Investments in Trust receivables .....	9.8%	9.8%
Restricted cash—gain on sale Trusts .....	9.8%	9.8%

Significant assumptions used in measuring the fair value of credit enhancement assets related to the gain on sale Trusts at the balance sheet dates are as follows:

<u>June 30,</u>	<u>2004</u>	<u>2003</u>
Cumulative credit losses .....	12.4% – 14.9%	11.3% – 14.7%
Discount rate used to estimate present value:		
Interest-only receivables from Trusts .....	14.0%	14.0%
Investments in Trust receivables .....	9.8%	9.8%
Restricted cash—gain on sale Trusts .....	9.8%	9.8%

The Company has not presented the expected weighted average life and prepayment assumptions used in determining the gain on sale and in measuring the fair value of credit enhancement assets due to the stability of these two attributes over time. A significant portion of the Company's prepayment experience relates to defaults that are considered in the cumulative credit loss assumption. The Company's voluntary prepayment experience on its gain on sale receivables portfolio typically has not fluctuated significantly with changes in market interest rates or other economic or market factors.

An immediate 10% and 20% adverse change in the assumptions used to measure the fair value of the credit enhancement assets would decrease the credit enhancement assets at June 30, 2004, as follows (in thousands):

<u>Impact on fair value of</u>	<u>10% adverse change</u>	<u>20% adverse change</u>
Expected cumulative net credit losses .....	\$35,697	\$70,330
Discount rate .....	10,322	21,382

The adverse changes to the key assumptions and estimates are hypothetical. The change in fair value based on the above variation in assumptions cannot be extrapolated because the relationship of the change in assumption to the change in fair value may not be linear. Also, in this table, the effect of a variation in a particular assumption on fair value is calculated independently from any change in another assumption. In reality, changes in one factor may contribute to changes in another, which might magnify or counteract the sensitivities. Furthermore, due to potential changes in current economic conditions, the estimated fair values as disclosed should not be considered indicative of the future performance of these assets. The sensitivities do not reflect actions management might take to offset the impact of any adverse change.

Expected future cumulative static pool credit losses on receivables that have been sold to the Trusts are shown below:

	<u>Securitizations Completed in Years Ended June 30,</u>			
	<u>2003</u>	<u>2002</u>	<u>2001</u>	<u>2000</u>
Estimated cumulative credit losses as of: <sup>(a)</sup>				
June 30, 2004 .....	14.1%	13.5%	14.6%	13.7%
June 30, 2003 .....	13.6%	13.2%	14.3%	12.7%
June 30, 2002 .....		11.6%	11.4%	11.1%

(a) Cumulative credit losses are calculated by adding the actual and projected future credit losses and dividing them by the original balance of each pool of assets. The amount shown for each year is a weighted average for all securitizations during the period.

## 6. Warehouse Credit Facilities

Amounts outstanding under the Company's warehouse credit facilities are as follows (in thousands):

<u>June 30,</u>	<u>2004</u>	<u>2003</u>
Commercial paper facility . . . . .		\$ 22,438
Medium term note facility . . . . .	\$500,000	1,250,000
	<u>\$500,000</u>	<u>\$1,272,438</u>

Further detail regarding terms and availability of the warehouse credit facilities as of June 30, 2004, follows (in thousands):

<u>Maturity</u>	<u>Facility Amount</u>	<u>Advances Outstanding</u>	<u>Finance Receivables Pledged</u>	<u>Restricted Cash Pledged (d)</u>
Commercial paper facility:				
November 2006 <sup>(a)(b)</sup> . . . . .	\$1,950,000			\$ 1,000
Medium term note:				
February 2005 <sup>(a)(c)</sup> . . . . .	<u>500,000</u>	<u>\$500,000</u>	<u>\$337,893</u>	<u>201,062</u>
	<u>\$2,450,000</u>	<u>\$500,000</u>	<u>\$337,893</u>	<u>\$202,062</u>

- (a) At the maturity date, the outstanding debt balance can either be repaid in full or over time based on the amortization of receivables pledged.
- (b) \$150.0 million of this facility matures in November 2004, and the remaining \$1,800.0 million matures in November 2006.
- (c) This facility is a revolving facility through the date stated above. During the revolving period, the Company has the ability to substitute receivables for cash, or vice versa.
- (d) These amounts do not include cash collected on finance receivables pledged of \$7.8 million which is also included in restricted cash—warehouse credit facilities on the consolidated balance sheets.

The Company's warehouse credit facilities are administered by agents on behalf of institutionally managed commercial paper or medium term note conduits. Under these funding agreements, the Company transfers finance receivables to special purpose finance subsidiaries of the Company. These subsidiaries, in turn, issue notes to the agents, collateralized by such finance receivables and cash. The agents provide funding under the notes to the subsidiaries pursuant to an advance formula, and the subsidiaries forward the funds to the Company in consideration for the transfer of finance receivables. While these subsidiaries are included in the Company's consolidated financial statements, these subsidiaries are separate legal entities and the finance receivables and other assets held by these subsidiaries are legally owned by these subsidiaries and are not available to creditors of AmeriCredit Corp. or its other subsidiaries. Advances under the funding agreements bear interest at commercial paper, LIBOR or prime rates plus specified fees depending upon the source of funds provided by the agents. The Company is required to hold certain funds in restricted cash accounts to provide additional collateral for borrowings under the facilities. Additionally, the funding agreements contain various covenants requiring certain minimum financial ratios, asset quality, and portfolio performance ratios (cumulative net loss, delinquency and repossession ratios) as well as deferment levels. Failure to meet any of these covenants, financial ratios or financial tests could result in an event of default under these agreements. If an event of default occurs under these agreements, the lenders could elect to declare all amounts outstanding under these agreements to be immediately due and payable, enforce their interests against collateral pledged under these agreements or restrict the Company's ability to obtain additional borrowings under these agreements. As of June 30, 2004, none of the Company's warehouse credit facilities had financial ratios or performance ratios in excess of the targeted levels.

Debt issuance costs are being amortized over the expected term of the warehouse credit facilities. Unamortized costs of \$8.3 million and \$7.7 million as of June 30, 2004 and 2003, respectively, are included in other assets on the consolidated balance sheets.



## 7. Whole Loan Purchase Facility

In March 2003, the Company entered into a whole loan purchase facility with an original term of approximately four years under which the Company transferred \$1.0 billion of finance receivables to a special purpose finance subsidiary of the Company and received an advance of \$875.0 million from the purchaser. Additionally, the Company issued a \$30.0 million note to the purchaser representing debt issuance costs in the form of a residual interest in the finance receivables transferred. The note was recorded at fair value on the consolidated balance sheets. Debt issuance costs were being amortized over the expected life of the purchase facility and, accordingly, unamortized costs of \$26.9 million as of June 30, 2003, were included in other assets on the consolidated balance sheets. In September 2003, the Company terminated the whole loan purchase facility and recognized the remaining unamortized debt issuance costs associated with the facility as a component of interest expense on the consolidated statements of income.

## 8. Securitization Notes Payable

Securitization notes payable represents debt issued by the Company in securitization transactions accounted for as secured financings. Debt issuance costs are being amortized over the expected term of the securitizations; accordingly, unamortized costs of \$21.7 million and \$17.2 million as of June 30, 2004 and 2003, respectively, are included in other assets on the consolidated balance sheets.

Securitization notes payable consists of the following (dollars in thousands):

Transaction	Maturity Date <sup>(d)</sup>	Original Note Amount	Original Weighted Average Interest Rate	Receivables Pledged at June 30, 2004	Note Balance at June 30, 2004	Note Balance at June 30, 2003
2002-E-M . . . . .	June 2009	\$1,700,000	3.2%	\$ 946,113	\$ 881,365	\$1,403,883
C2002-1 Canada <sup>(a)(b)</sup> . . . . .	December 2006	137,000	5.5%	102,907	86,131	121,294
2003-A-M . . . . .	November 2009	1,000,000	2.6%	660,857	577,394	944,643
2003-B-X . . . . .	January 2010	825,000	2.3%	573,336	502,492	811,550
2003-C-F . . . . .	May 2010	915,000	2.8%	720,229	631,014	
2003-D-M . . . . .	August 2010	1,200,000	2.3%	1,018,828	874,178	
2004-A-F . . . . .	February 2011	750,000	2.3%	709,312	628,079	
2004-B-M . . . . .	March 2011	900,000	2.2%	922,212	843,125	
2004-1 <sup>(c)</sup> . . . . .	August 2011	575,000	3.7%	677,476	574,954	
		<u>\$8,002,000</u>		<u>\$6,331,270</u>	<u>\$5,598,732</u>	<u>\$3,281,370</u>

(a) Note balances do not include \$22.4 million of asset-backed securities issued and retained by the Company.

(b) The balances reflect fluctuations in foreign currency translation rates and principal paydowns.

(c) Note balances do not include \$40.8 million of asset-backed securities retained by the Company.

(d) Maturity date represents final legal maturity of securitization notes payable. Securitization notes payable are expected to be paid based on amortization of the finance receivables pledged to the Trusts. Expected payments are \$2,291.3 million in fiscal 2005, \$1,572.0 million in fiscal 2006, \$1,271.2 million in fiscal 2007, \$415.7 million in fiscal 2008, and \$48.5 million in fiscal 2009.

The securitization transactions require the percentage of assets pledged to support the transaction to increase until a specified level is attained. Excess cash flows generated by the Trusts are added to the restricted cash account or used to pay down outstanding debt in the Trusts until the required percentage level of assets has been reached.

With respect to the Company's securitization transactions covered by a financial guaranty insurance policy, agreements with the insurers provide that if portfolio performance ratios (delinquency, cumulative default or cumulative net loss triggers) in a Trust's pool of receivables exceed certain targets, the specified credit enhancement levels would be increased.

Agreements with the Company's financial guaranty insurance providers contain additional specified targeted portfolio performance ratios. If, at any measurement date, the targeted portfolio performance ratios with respect to any insured Trust were to exceed these additional levels, provisions of the agreements permit the Company's financial guaranty insurance providers to terminate the Company's servicing rights to the receivables sold to that Trust.

## 9. Senior Notes

Senior notes consists of the following (in thousands):

<u>June 30,</u>	<u>2004</u>	<u>2003</u>
9.25% Senior notes due May 2009 <sup>(a)</sup> .....	\$166,414	\$173,250
9 7/8% Senior notes due April 2006 .....		205,182
	<u>\$166,414</u>	<u>\$378,432</u>

(a) Interest on the notes is payable semiannually. The notes are uncollateralized and may be redeemed at the option of the Company after May 2006 at a premium declining to par in May 2008.

During the year ended June 30, 2004, the Company redeemed \$7.3 million of its 9.25% Senior Notes due May 2009 and all of its 9 7/8% Senior Notes due 2006.

The Indentures pursuant to which the senior notes were issued contain restrictions including limitations on the Company's ability to incur additional indebtedness other than certain collateralized indebtedness, pay cash dividends and repurchase common stock. Debt issuance costs and original issue discounts are being amortized over the expected term of the notes; accordingly, unamortized costs of \$2.9 million and \$5.1 million as of June 30, 2004 and 2003, respectively, are included in other assets in the consolidated balance sheets.

## 10. Convertible Senior Notes

In November 2003, the Company issued \$200.0 million of contingently convertible senior notes that are due in November 2023. Interest on the notes is payable semiannually at a rate of 1.75% per annum. The notes, which are uncollateralized, may be converted prior to maturity into shares of the Company's common stock at \$18.68 per share, subject to certain conditions including a requirement that the Company's stock be above \$22.42 per share for a specified period of time. Additionally, the Company may exercise its option to repurchase the notes, or holders of the convertible senior notes may require the Company to repurchase the notes, on November 15, 2008, at a price equal to 100.25% of the principal amount of the notes redeemed, or on November 15, 2013, or 2018 at par. Debt issuance costs are being amortized over the expected term of the notes; accordingly unamortized costs of \$4.5 million are included in other assets in the consolidated balance sheet as of June 30, 2004.

In conjunction with the issuance of the convertible senior notes, the Company purchased a call option that entitles it to purchase shares of the Company's stock in an amount equal to the number of shares converted at \$18.68 per share. This call option allows the Company to offset the dilution of its shares if the conversion feature of the senior convertible notes is exercised. The Company also issued warrants to purchase 10,705,205 shares of the Company's common stock. Each warrant entitles the holder, at its option, and subject to certain provisions within the warrant agreement, to purchase one share of common stock from the Company at \$28.20 per share, at any time prior to its expiration on October 15, 2008. The warrants may be settled in net shares or net cash, at the Company's discretion if certain criteria are met. Both the cost of the call option and the proceeds of the warrants are reflected in additional paid in capital on the Company's consolidated balance sheet.

## 11. Other Notes Payable

Other notes payable consists primarily of capital leases. Maturities of other notes payable for years ending June 30 are as follows (in thousands):

2005 .....	\$ 8,782
2006 .....	5,577
2007 .....	3,178
2008 .....	350
2009 .....	337
Thereafter .....	<u>3,218</u>
	<u>\$21,442</u>

## 12. Derivative Financial Instruments and Hedging Activities

As of June 30, 2004 and 2003, the Company had interest rate swap agreements with underlying notional amounts of \$1,469.6 million and \$2,385.6 million, respectively. The fair value of the Company's interest rate swap agreements of \$6.8 million and \$64.8 million as of June 30, 2004 and 2003, respectively, are included in derivative financial instruments on the consolidated balance sheets. Interest rate swap agreements designated as hedges had unrealized gains included in accumulated other comprehensive income of approximately \$1.3 million as of June 30, 2004, and unrealized losses of \$27.2 million as of June 30, 2003. The ineffectiveness related to the interest rate swap agreements designated as hedges was not material for the years ended June 30, 2004 and 2003. The Company estimates approximately \$1.3 million of unrealized gains included in other comprehensive income will be reclassified into earnings within the next twelve months.

The fair value of the Company's interest rate cap agreements purchased by its special purpose finance subsidiaries of \$5.9 million and \$11.5 million as of June 30, 2004 and 2003, respectively, are included in other assets on the consolidated balance sheets. The fair value of the Company's interest rate cap agreements sold by the Company of \$5.6 million and \$1.7 million as of June 30, 2004 and 2003, respectively, are included in derivative financial instruments on the consolidated balance sheets.

Under the terms of its derivative financial instruments, the Company is required to pledge certain funds to be held in restricted cash accounts as collateral for the outstanding derivative transactions. As of June 30, 2004 and 2003, these restricted cash accounts totaled \$36.3 million and \$57.8 million, respectively, and are included in other assets on the consolidated balance sheets.

## 13. Commitments and Contingencies

### *Leases*

Branch lending offices are generally leased for terms of up to five years with certain rights to extend for additional periods. The Company also leases space for its administrative offices and loan servicing activities under leases with terms up to twelve years with renewal options. Certain leases contain lease escalation clauses for real estate taxes and other operating expenses and renewal option clauses calling for increased rents. Lease expense was \$28.1 million, \$35.5 million and \$24.4 million for the years ended June 30, 2004, 2003 and 2002, respectively.

Operating lease commitments for years ending June 30 are as follows (in thousands):

2005 .....	\$ 17,526
2006 .....	15,339
2007 .....	13,564
2008 .....	12,777
2009 .....	12,124
Thereafter .....	<u>31,848</u>
	<u>\$103,178</u>

### *Concentrations of Credit Risk*

Financial instruments which potentially subject the Company to concentrations of credit risk are primarily cash equivalents, restricted cash, derivative financial instruments and managed finance receivables, which include finance receivables held on the Company's consolidated balance sheets and gain on sale receivables serviced by the Company on behalf of the Trusts. The Company's cash equivalents and restricted cash represent investments in highly rated securities placed through various major financial institutions. The counterparties to the Company's derivative financial instruments are various major financial institutions. Managed finance receivables represent contracts with consumers residing throughout the United States and, to a limited extent, in Canada, with borrowers located in Texas and California each accounting for 13% and 12%, respectively, of the managed auto receivables portfolio as of June 30, 2004. No other state accounted for more than 10% of managed finance receivables.

### *Guarantees of Indebtedness*

The Company has guaranteed the timely payment of principal and interest on the Class E bonds of the asset-backed securities issued in certain of its senior subordinate securitization transactions. The total outstanding balance of the subordinated asset-backed securities guaranteed by the Company was \$6.1 million and \$29.4 million at June 30, 2004 and 2003, respectively. The remaining subordinated asset-backed securities guaranteed by the Company are expected to mature by the end of calendar 2004. Because the Company does not expect the guarantees to be funded prior to expiration, no liability is recorded on the consolidated balance sheets to reflect estimates of future cash flows for settlement of the guarantees. See guarantor consolidating financial statements in Note 26.

The payments of principal and interest on the Company's senior notes and convertible senior notes are guaranteed by certain of the Company's subsidiaries. As of June 30, 2004, the carrying value of the senior notes and convertible senior notes were \$166.4 million and \$200.0 million, respectively. See guarantor consolidating financial statements in Note 26.

### *Financial Guaranty Insurance Commitments*

The Company has committed to offering specific financial guaranty insurance providers the opportunity to provide insurance policies in connection with certain of its future insured securitizations, at competitive market terms. The Company's commitment to one insurer provides for a specified proportion of financial guaranty insurance to be offered to them during the fiscal year ending June 30, 2005.

### *Legal Proceedings*

As a consumer finance company, the Company is subject to various consumer claims and litigation seeking damages and statutory penalties, based upon, among other things, usury, disclosure inaccuracies, wrongful repossession, violations of bankruptcy stay provisions, certificate of title disputes, fraud, breach of contract and discriminatory treatment of credit applicants. Some litigation against the Company could take the form of class action complaints by consumers. As the assignee of finance contracts originated by dealers, the Company may also be named as a co-defendant in lawsuits filed by consumers principally against dealers. The damages and penalties claimed by consumers in these types of matters can be substantial. The relief requested by the plaintiffs varies but includes requests for compensatory, statutory and punitive damages. The Company believes that it has taken prudent steps to address and mitigate the litigation risks associated with its business activities.

During the year ended June 30, 2003, several complaints were filed by shareholders against the Company and certain of the Company's officers and directors alleging violations of Sections 10(b) and 20(a) of the Securities Exchange Act of 1934 and Rule 10b-5 thereunder. These complaints have been consolidated into one action, styled *Pierce v. AmeriCredit Corp., et al.*, pending in the United States District Court for the Northern District of Texas, Fort Worth Division; the plaintiff in *Pierce* seeks class action status. In *Pierce*, the plaintiff

claims, among other allegations, that deferments were improperly granted by the Company to avoid delinquency triggers in securitization transactions and enhance cash flows and to incorrectly report charge-offs and delinquency percentages, thereby causing the Company to misrepresent its financial performance throughout the alleged class period. The Company believes that its granting of deferments, which is a common practice within the auto finance industry, complied with the covenants contained in its securitization and warehouse financing documents, and that its deferment activities were properly disclosed to all constituents, including shareholders, asset-backed investors, creditors and credit enhancement providers.

Additionally, a class action complaint, styled *Lewis v. AmeriCredit Corp.*, was filed during the year ended June 30, 2003, against the Company and certain of its officers and directors alleging violations of Sections 11 and 15 of the Securities Act of 1933 in connection with the Company's secondary public offering of common stock on October 1, 2002. In *Lewis*, also pending in the United States District Court for the Northern District of Texas, Fort Worth Division, the plaintiff alleges that the Company's registration statement and prospectus for the offering contained untrue statements of material facts and omitted to state material facts necessary to make other statements in the registration statement not misleading.

In April 2004, two rulings were issued by the United States District Court for the Northern District of Texas, Fort Worth Division, affecting the *Pierce* and *Lewis* lawsuits. On April 1, 2004, the Court, in response to motions to dismiss filed by the Company and the other defendants, ruled that the plaintiff's complaint in the *Pierce* lawsuit was deficient and ordered the plaintiff to cure such deficiencies or the case would be dismissed. On April 27, 2004, the Court issued an order consolidating the *Lewis* case into the *Pierce* case. In connection with the order consolidating the *Lewis* and *Pierce* cases, the Court granted the plaintiffs permission to file an amended, consolidated complaint, which they have done. The Company and the other defendants have filed motions to dismiss the amended complaint, and such motions are presently pending.

The Company believes that the claims alleged in the *Pierce* lawsuit, including the claims consolidated into *Pierce* from *Lewis*, are without merit and the Company intends to assert vigorous defenses to the litigation. Neither the likelihood of an unfavorable outcome nor the amount of ultimate liability, if any, with respect to this litigation can be determined at this time.

Two shareholder derivative actions have also been served on the Company. On February 27, 2003, the Company was served with a shareholder's derivative action filed in the United States District Court for the Northern District of Texas, Fort Worth Division, entitled *Mildred Rosenthal, derivatively and on behalf of nominal defendant AmeriCredit Corp. v. Clifton H. Morris, Jr., et al.* A second shareholder derivative action was filed in the District Court of Tarrant County, Texas 48<sup>th</sup> Judicial District, on August 19, 2003, entitled *David Harris, derivatively and on behalf of nominal defendant AmeriCredit Corp. v. Clifton H. Morris, Jr., et al.* Both of these shareholder derivative actions allege, among other complaints, that certain officers and directors of the Company breached their respective fiduciary duties by causing the Company to make improper deferments, violated federal and state securities laws and issued misleading financial statements. The substantive allegations in both of the derivative actions are essentially the same as those in the above-referenced class actions. A special litigation committee of the Board of Directors has been created to investigate the claims in the derivative actions. As a nominal defendant, the Company does not believe that it has any ultimate liability with respect to these derivative actions.

#### **14. Common Stock**

On October 1, 2002, the Company completed a secondary offering of 67,000,000 shares of common stock at a price of \$7.50 per share. On November 13, 2002, an additional 1,500,000 shares were issued to cover over-allotments. The net proceeds of the secondary offering were approximately \$481.0 million.

On April 27, 2004, the Company announced the approval of a stock repurchase plan by its Board of Directors. The stock repurchase plan authorized the Company to repurchase up to \$100.0 million of its common



stock in the open market or in privately negotiated transactions, based on market conditions. In accordance with this plan, the Company repurchased 1,832,100 shares of its common stock during the three months ended June 30, 2004. Subsequent to June 30, 2004, the Company repurchased an additional 3,499,250 shares of its common stock, completing this repurchase plan.

On August 17, 2004, the Company announced the approval of another stock repurchase plan by its Board of Directors. The stock repurchase plan authorizes the Company to repurchase up to \$100.0 million of its common stock in the open market or in privately negotiated transactions, based on market conditions.

## **15. Warrants**

Agreements with Financial Security Assurance, Inc., an insurer of certain of the Company's securitization transactions, provide for an increase in credit enhancement requirements if certain portfolio performance measures (delinquency, default or net loss ratios) are exceeded with respect to securitization transactions insured by FSA. In September 2002, the Company entered into an agreement with FSA to raise the specified delinquency levels through and including the March 2003 distribution date. In consideration for this agreement, the Company issued to FSA five-year warrants to purchase 1,287,691 shares of the Company's common stock at \$9.00 per share. The Company recorded interest expense of \$6.6 million during the year ended June 30, 2003, related to this agreement.

## **16. Stock Options**

### *General*

The Company has certain stock-based compensation plans for employees, non-employee directors and key executive officers.

A total of 28,500,000 shares have been authorized for grants of options and other stock-based awards under the employee plans, of which 2,000,000 shares are available for grants to non-employee directors as well as employees. As of June 30, 2004, 6,912,385 shares remain available for future grants. The exercise price of each option must equal the market price of the Company's stock on the date of grant, and the maximum term of each option is ten years. The vesting period is typically four years, although certain options granted to non-officers vest over a two-year period and other options granted to executive management vest upon the occurrence of certain events, such as the achievement of earnings or stock price targets. A committee of the Company's Board of Directors establishes policies and procedures for option grants, vesting periods and the term of each option.

A total of 1,500,000 shares have been authorized for grants of options under the non-employee director plans. These plans have expired and no shares remain available for future grants. Option grants, vesting periods and the term of each option are established by the terms of the plans or, consistent with such terms, by the Board of Directors.

A total of 6,300,000 shares have been authorized for grants of options under the key executive officer plans, none of which remain available for future grants. Option grants, vesting periods and the exercise price and term of each option are established by the terms of the plans or, consistent with such terms, by the Board of Directors.

### Employee Plans

A summary of stock option activity under the Company's employee plans is as follows (shares in thousands):

Years Ended June 30,	2004		2003		2002	
	Shares	Weighted Average Exercise Price	Shares	Weighted Average Exercise Price	Shares	Weighted Average Exercise Price
Outstanding at beginning of year	13,040	\$16.02	10,319	\$21.40	8,303	\$19.40
Granted	272	11.09	5,199	9.11	3,906	24.18
Exercised	(1,383)	12.08	(36)	11.42	(1,290)	15.25
Canceled/forfeited	(1,713)	18.55	(2,442)	24.15	(600)	24.96
Outstanding at end of year	<u>10,216</u>	<u>\$15.99</u>	<u>13,040</u>	<u>\$16.02</u>	<u>10,319</u>	<u>\$21.40</u>
Options exercisable at end of year	<u>7,083</u>	<u>\$17.14</u>	<u>5,583</u>	<u>\$18.81</u>	<u>4,695</u>	<u>\$17.57</u>
Weighted average fair value of options granted during year		<u>\$ 7.87</u>		<u>\$ 6.20</u>		<u>\$18.58</u>

A summary of options outstanding under the Company's employee plans as of June 30, 2004, is as follows (shares in thousands):

Range of Exercise Prices	Options Outstanding			Options Exercisable	
	Number Outstanding	Weighted Average Years of Remaining Contractual Life	Weighted Average Exercise Price	Number Outstanding	Weighted Average Exercise Price
\$6.25 to 8.00	457	4.38	\$ 7.04	381	\$ 7.20
\$8.01 to 9.00	3,878	5.59	8.78	1,783	8.78
\$9.01 to 13.00	744	1.34	11.85	744	11.85
\$13.01 to 15.00	403	6.61	14.19	403	14.19
\$15.01 to 17.00	2,249	6.03	16.23	1,655	16.27
\$17.01 to 18.00	449	4.94	17.50	438	17.48
\$18.01 to 22.00	814	5.90	19.01	757	18.87
\$22.01 to 30.00	283	6.15	26.58	202	27.05
\$30.01 to 50.00	716	6.67	42.44	549	42.58
\$50.01 to 65.00	223	1.06	62.30	171	62.60
	<u>10,216</u>			<u>7,083</u>	

Restricted stock with an approximate aggregate market value of \$2.4 million at the time of grant was also issued under the employee plans during the year ended June 30, 2002. The market value of these restricted shares at the date of grant is being amortized into expense over a period that approximates the restriction period. As of June 30, 2004 and 2003, unamortized compensation expense related to the restricted stock awards was \$0.2 million and \$1.6 million, respectively.

### Non-Employee Director Plans

A summary of stock option activity under the Company's non-employee director plans is as follows (shares in thousands):

<u>Years Ended June 30,</u>	<u>2004</u>		<u>2003</u>		<u>2002</u>	
	<u>Shares</u>	<u>Weighted Average Exercise Price</u>	<u>Shares</u>	<u>Weighted Average Exercise Price</u>	<u>Shares</u>	<u>Weighted Average Exercise Price</u>
Outstanding at beginning of year .....	340	\$12.55	360	\$11.94	480	\$ 9.75
Exercised .....	(20)	3.75	(20)	1.56	(120)	3.18
Outstanding at end of year .....	<u>320</u>	<u>\$13.10</u>	<u>340</u>	<u>\$12.55</u>	<u>360</u>	<u>\$11.94</u>
Options exercisable at end of year .....	<u>320</u>	<u>\$13.10</u>	<u>340</u>	<u>\$12.55</u>	<u>360</u>	<u>\$11.94</u>

A summary of options outstanding under the Company's non-employee director plans as of June 30, 2004, is as follows (shares in thousands):

<u>Range of Exercise Prices</u>	<u>Options Outstanding and Exercisable</u>		
	<u>Number Outstanding</u>	<u>Weighted Average Years of Remaining Contractual Life</u>	<u>Weighted Average Exercise Price</u>
\$3.25 to 10.00 .....	100	1.61	\$ 6.99
\$10.01 to 15.00 .....	140	3.92	14.77
\$15.01 to 20.00 .....	80	5.35	17.81
	<u>320</u>		

### Key Executive Officer Plans

A summary of stock option activity under the Company's key executive officer plans is as follows (shares in thousands):

<u>Years Ended June 30,</u>	<u>2004</u>		<u>2003</u>		<u>2002</u>	
	<u>Shares</u>	<u>Weighted Average Exercise Price</u>	<u>Shares</u>	<u>Weighted Average Exercise Price</u>	<u>Shares</u>	<u>Weighted Average Exercise Price</u>
Outstanding at beginning of year .....	5,000	\$11.44	5,000	\$11.44	5,300	\$11.25
Exercised .....	(1,102)	12.00			(300)	8.00
Outstanding at end of year .....	<u>3,898</u>	<u>\$11.28</u>	<u>5,000</u>	<u>\$11.44</u>	<u>5,000</u>	<u>\$11.44</u>
Options exercisable at end of year .....	<u>3,898</u>	<u>\$11.28</u>	<u>5,000</u>	<u>\$11.44</u>	<u>3,850</u>	<u>\$11.27</u>

A summary of options outstanding under the Company's key executive officer plans as of June 30, 2004, is as follows (shares in thousands):

<u>Exercise Prices</u>	<u>Options Outstanding and Exercisable</u>		
	<u>Number Outstanding</u>	<u>Weighted Average Years of Remaining Contractual Life</u>	<u>Weighted Average Exercise Price</u>
\$8.00 .....	700	1.81	\$ 8.00
\$12.00 .....	<u>3,198</u>	0.58	12.00
	<u>3,898</u>		

## 17. Employee Benefit Plans

The Company has a defined contribution retirement plan covering substantially all employees. The Company recognized a net benefit of \$0.6 million for the year ended June 30, 2004, as a result of the return of prior year unvested contributions being in excess of current year contributions to the plan. The Company's contributions to the plan were \$2.8 million and \$5.0 million for the years ended June 30, 2003 and 2002, respectively.

The Company also has an employee stock purchase plan that allows participating employees to purchase, through payroll deductions, shares of the Company's common stock at 85% of the market value at specified dates. A total of 5,000,000 shares have been reserved for issuance under the plan. Shares purchased under the plan were 550,907, 1,574,948 and 359,485 for the years ended June 30, 2004, 2003 and 2002, respectively. The Company recognized \$1.8 million in expense for the year ended June 30, 2004, as a result of the implementation of SFAS 123 on July 1, 2003.

## 18. Related Party Transactions

The Company has provided interest-bearing loans, at market interest rates, to certain current and former executive officers and directors. These loans in the aggregate were \$1.4 million at June 30, 2003. All loans to executive officers and directors were paid off as of June 30, 2004.

## 19. Income Taxes

The income tax provision consists of the following (in thousands):

<u>Years Ended June 30,</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>
Current .....	\$ 248,004	\$ 5,836	\$156,156
Deferred .....	(109,871)	7,441	40,770
	<u>\$ 138,133</u>	<u>\$13,277</u>	<u>\$196,926</u>

The Company's effective income tax rate on income before income taxes differs from the U.S. statutory tax rate as follows:

<u>Years Ended June 30,</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>
U.S. statutory tax rate .....	35.0%	35.0%	35.0%
State income taxes and other .....	<u>2.8</u>	<u>3.5</u>	<u>3.5</u>
	<u>37.8%</u>	<u>38.5%</u>	<u>38.5%</u>

The tax effects of temporary differences that give rise to deferred tax liabilities and assets are as follows (in thousands):

<u>June 30,</u>	<u>2004</u>	<u>2003</u>
Deferred tax liabilities:		
Gains on sale of receivables .....	\$31,719	\$144,928
Unrealized gains on credit enhancement assets .....	12,818	4,749
Other .....	<u>41,137</u>	<u>28,089</u>
	<u>85,674</u>	<u>177,766</u>
Deferred tax assets:		
Unrealized losses on cash flow hedges .....		10,491
Allowance for loan losses .....	48,564	29,984
Net operating loss carryforward—Canadian .....	7,981	6,724
Other .....	<u>25,669</u>	<u>27,405</u>
	<u>82,214</u>	<u>74,604</u>
Net deferred tax liability .....	<u>\$ 3,460</u>	<u>\$103,162</u>

As of June 30, 2004, the Company has a net operating loss carryforward of approximately \$20.9 million for Canadian income tax reporting purposes that expires between June 30, 2006 and June 30, 2011. The Company expects to generate sufficient income to utilize the net operating loss carryforward; accordingly, no tax valuation allowance has been recorded.

## **20. Restructuring Charges**

The Company recognized restructuring charges of \$15.9 million and \$63.3 million during the years ended June 30, 2004 and 2003, respectively.

On April 1, 2004, the Company closed its Jacksonville collections center in an effort to continue to align the size of its infrastructure with its operational needs. The Company incurred severance expense of approximately \$2.2 million for the closing of the collection center. In addition, the Company recognized approximately \$12.0 million of contract termination and other associated charges resulting from the closing of the Jacksonville collections center and the abandonment and subsequent marketing of excess capacity at the Company's Chandler collections center and corporate headquarters. The remainder of the restructuring charges recognized during the year ended June 30, 2004, related to adjustments to the accrued restructuring charges from the implementation of the revised operating plan in February 2003. As of June 30, 2004, total costs incurred to date in connection with the restructuring includes \$18.8 million in personnel-related costs, \$25.1 million in contract termination costs and \$28.4 million in other associated costs.

The restructuring charges recognized during the year ended June 30, 2003, included a \$6.9 million charge for a reduction in workforce in November 2002 and a \$56.4 million charge related to the implementation of a revised operating plan. A restructuring charge of \$53.1 million representing the costs associated with the revised operating plan was recorded in March 2003. Personnel-related costs consisted primarily of severance costs of identified workforce reductions related to the consolidation/closing of branch offices including the closing of the Company's Canadian lending operations. All affected employees have been notified of their termination. Contract termination costs included expenses incurred to terminate facility and equipment leases prior to their termination date. Contract termination costs also included estimated costs that will continue to be incurred under facility and equipment contracts for their remaining terms without economic benefit to the Company. The Company estimated this cost by discounting the future cash to be paid under the contracts, net of any assumed proceeds on sublease rentals. As part of the revised operating plan, the Company discontinued the development of its customer relationship management system, which was designed to provide operational scalability and marketing benefits in a high-growth environment. The discontinuation of this project resulted in a charge of \$20.8 million of previously capitalized costs, which was included in other associated costs. In June 2003, the Company recorded increases to its restructuring liability of \$3.3 million due to changes in sublease rental income, increased costs incurred to terminate facility and equipment leases and reductions in the estimated realizable value of assets held for sale. Certain contractual payments associated with the revised operating plan will extend through the remaining terms of leases that have not been terminated.

A summary of the liabilities, which are included in accrued taxes and expenses on the consolidated balance sheets, for the restructuring charges for the years ended June 30, 2003 and 2004, is as follows (in thousands):

	<b>Personnel- Related Costs</b>	<b>Contract Termination Costs</b>	<b>Other Associated Costs</b>	<b>Total</b>
Additions .....	\$ 16,451	\$12,467	\$ 24,153	\$ 53,071
Cash settlements .....	(16,353)	(5,521)	(271)	(22,145)
Non-cash settlements .....		243	(23,944)	(23,701)
Adjustments .....	371	1,121	1,799	3,291
Balance at June 30, 2003 .....	469	8,310	1,737	10,516
Additions .....	2,200	10,139	2,395	14,734
Cash settlements .....	(2,481)	(4,661)	406	(6,736)
Non-cash settlements .....		907	(1,192)	(285)
Adjustments .....	(178)	1,334	44	1,200
Balance at June 30, 2004 .....	<u>\$ 10</u>	<u>\$16,029</u>	<u>\$ 3,390</u>	<u>\$ 19,429</u>

## 21. Earnings Per Share

A reconciliation of weighted average shares used to compute basic and diluted earnings per share is as follows (dollars in thousands, except per share data):

<b>Years Ended June 30,</b>	<b>2004</b>	<b>2003</b>	<b>2002</b>
Net income .....	\$ 226,983	\$ 21,209	\$ 314,570
Weighted average shares outstanding .....	156,885,546	137,501,378	84,748,033
Incremental shares resulting from assumed conversions:			
Stock options .....	2,261,552	302,698	5,052,588
Warrants .....	483,597	3,699	
	<u>2,745,149</u>	<u>306,397</u>	<u>5,052,588</u>
Weighted average shares and assumed incremental shares .....	<u>159,630,695</u>	<u>137,807,775</u>	<u>89,800,621</u>
Earnings per share:			
Basic .....	<u>\$ 1.45</u>	<u>\$ 0.15</u>	<u>\$ 3.71</u>
Diluted .....	<u>\$ 1.42</u>	<u>\$ 0.15</u>	<u>\$ 3.50</u>

Basic earnings per share have been computed by dividing net income by weighted average shares outstanding.

Diluted earnings per share have been computed by dividing net income by the weighted average shares and assumed incremental shares. Assumed incremental shares were computed using the treasury stock method. The average common stock market prices for the periods were used to determine the number of incremental shares.

Options to purchase approximately 5.2 million, 12.3 million and 1.7 million shares of common stock for the years ended June 30, 2004, 2003 and 2002, respectively, were not included in the computation of diluted earnings per share because the option exercise price was greater than the average market price of the common shares.



The Company's convertible senior notes, which may be converted into 10.7 million shares of common stock if certain conditions are met, were not included in the computation of diluted earnings per share because the contingent conversion conditions have not been met.

## 22. Supplemental Cash Flow Information

Cash payments for interest costs and income taxes consist of the following (in thousands):

<u>Years Ended June 30,</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>
Interest costs (\$345 capitalized in 2002) .....	\$236,968	\$227,361	\$152,031
Income taxes .....	202,107	112,330	122,682

During the year ended June 30, 2004, the Company repurchased 62,900 shares of restricted shares at an average price of \$18.58 per share from employees and former employees in partial satisfaction of outstanding debt obligations.

During the years ended June 30, 2003 and 2002, the Company entered into capital lease agreements for property and equipment of \$13.0 million and \$65.1 million, respectively. The Company did not enter into any significant capital lease agreements for property and equipment during the year ended June 30, 2004.

In March 2003, in connection with its whole loan purchase facility, the Company issued a \$30.0 million note to the purchaser as payment for costs associated with the structuring of the facility.

In September 2002, the Company issued warrants to FSA in consideration for increases in specific delinquency trigger levels on securitizations insured by FSA prior to September 30, 2002. The Company recorded non-cash interest expense of \$6.6 million related to this agreement.

## 23. Supplemental Disclosure for Accumulated Other Comprehensive Income

A summary of changes in accumulated other comprehensive income is as follows (in thousands):

<u>Years Ended June 30,</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>
Net unrealized gains on credit enhancement assets:			
Balance at beginning of year .....	\$ 7,508	\$ 94,164	\$113,145
Unrealized gains (losses), net of taxes of \$11,197, \$(40,557) and \$32,662, respectively .....	18,822	(64,786)	52,174
Reclassification into earnings, net of taxes of \$(3,603), \$(13,692) and \$(44,545), respectively .....	(6,057)	(21,870)	(71,155)
Balance at end of year .....	<u>20,273</u>	<u>7,508</u>	<u>94,164</u>
Unrealized gain (losses) on cash flow hedges:			
Balance at beginning of year .....	(16,758)	(25,343)	(39,456)
Change in fair value associated with current period hedging activities, net of taxes of \$4,735, \$(20,265) and \$(26,646), respectively .....	7,574	(32,372)	(42,564)
Reclassification into earnings, net of taxes of \$6,231, \$25,640 and \$35,481, respectively .....	9,969	40,957	56,677
Balance at end of year .....	<u>785</u>	<u>(16,758)</u>	<u>(25,343)</u>
Accumulated foreign currency translation adjustment:			
Balance at beginning of year .....	14,418	2,022	
Translation gain .....	1,347	12,396	2,022
Balance at end of year .....	<u>15,765</u>	<u>14,418</u>	<u>2,022</u>
Total accumulated other comprehensive income .....	<u>\$ 36,823</u>	<u>\$ 5,168</u>	<u>\$ 70,843</u>

## 24. Fair Value of Financial Instruments

Statement of Financial Accounting Standards No. 107, “Disclosures about Fair Value of Financial Instruments” (“SFAS 107”), requires disclosure of fair value information about financial instruments, whether recognized or not in the Company’s consolidated balance sheets. Fair values are based on estimates using present value or other valuation techniques in cases where quoted market prices are not available. Those techniques are significantly affected by the assumptions used, including the discount rate and the estimated timing and amount of future cash flows. Therefore, the estimates of fair value may differ substantially from amounts that ultimately may be realized or paid at settlement or maturity of the financial instruments and those differences may be material. SFAS 107 excludes certain financial instruments and all non-financial instruments from its disclosure requirements. Accordingly, the aggregate fair value amounts presented do not represent the underlying value of the Company.

Estimated fair values, carrying values and various methods and assumptions used in valuing the Company’s financial instruments are set forth below (in thousands):

	June 30,			
	2004		2003	
	Carrying Value	Estimated Fair Value	Carrying Value	Estimated Fair Value
Financial assets:				
Cash and cash equivalents <sup>(a)</sup>	\$ 421,450	\$ 421,450	\$ 316,921	\$ 316,921
Finance receivables, net <sup>(b)</sup>	6,363,869	6,732,272	4,996,616	5,429,420
Interest-only receivables from Trusts <sup>(c)</sup>	110,952	110,952	213,084	213,084
Investments in Trust receivables <sup>(c)</sup>	528,345	528,345	760,528	760,528
Restricted cash—gain on sale <sup>(c)</sup>	423,025	423,025	387,006	387,006
Restricted cash—securitization notes payable <sup>(a)</sup>	482,724	482,724	229,917	229,917
Restricted cash—warehouse credit facilities <sup>(a)</sup>	209,875	209,875	764,832	764,832
Restricted cash—other <sup>(a)</sup>	37,270	37,270	92,313	92,313
Interest rate cap agreements purchased <sup>(e)</sup>	5,931	5,931	11,506	11,506
Financial liabilities:				
Warehouse credit facilities <sup>(d)</sup>	500,000	500,000	1,272,438	1,272,438
Whole loan purchase facility <sup>(d)</sup>			902,873	902,873
Securitization notes payable <sup>(e)</sup>	5,598,732	5,662,771	3,281,370	3,296,269
Senior notes <sup>(e)</sup>	166,414	178,654	378,432	356,500
Convertible senior notes <sup>(e)</sup>	200,000	249,000		
Other notes payable <sup>(f)</sup>	21,442	21,442	34,599	34,599
Interest rate swap agreements <sup>(e)</sup>	6,791	6,791	64,793	64,793
Interest rate cap agreements sold <sup>(e)</sup>	5,557	5,557	1,738	1,738

- (a) The carrying value of cash and cash equivalents, restricted cash – securitization notes payable, restricted cash – warehouse credit facilities and restricted cash – other is considered to be a reasonable estimate of fair value since these investments bear interest at market rates and have maturities of less than 90 days.
- (b) The fair value of finance receivables is estimated by discounting future net cash flows expected to be collected using a current risk-adjusted rate.
- (c) The fair value of interest-only receivables from Trusts, investments in Trust receivables and restricted cash-gain on sale Trusts is estimated by discounting the associated future net cash flows using discount rate, prepayment and credit loss assumptions similar to the Company’s historical experience.
- (d) Warehouse credit facilities and whole loan purchase facility have variable rates of interest and maturities of three years or less. Therefore, carrying value is considered to be a reasonable estimate of fair value.
- (e) The fair values of the securitization notes payable, senior notes, convertible senior notes and interest rate cap and swap agreements are based on quoted market prices, when available.
- (f) The fair value of other notes payable is estimated based on rates currently available for debt with similar terms and remaining maturities.

## 25. Quarterly Financial Data (unaudited)

The following is a summary of quarterly financial results (dollars in thousands, except per share data):

	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
<b>Fiscal year ended June 30, 2004</b>				
Finance charge income . . . . .	\$ 211,772	\$ 225,014	\$ 235,473	\$ 255,333
Servicing income . . . . .	68,992	47,959	69,428	69,858
Income before income taxes . . . . .	53,535	75,772	102,505	133,304
Net income . . . . .	33,325	47,168	63,810	82,680
Basic earnings per share . . . . .	0.21	0.30	0.41	0.53
Diluted earnings per share . . . . .	0.21	0.30	0.40	0.51
Weighted average shares and assumed incremental shares . . . . .	156,844,007	158,735,017	161,134,771	161,137,846
<b>Fiscal year ended June 30, 2003</b>				
Finance charge income . . . . .	\$ 90,629	\$ 133,943	\$ 185,857	\$ 202,796
Gain on sale of receivables . . . . .	132,084			
Servicing income (loss) . . . . .	116,934	4,910	103,722	(14,236)
Income (loss) before income taxes . . . . .	123,038	(91,552)	30,732	(27,732)
Net income (loss) . . . . .	75,668	(56,304)	18,900	(17,055)
Basic earnings (loss) per share . . . . .	0.88	(0.37)	0.12	(0.11)
Diluted earnings (loss) per share . . . . .	0.87	(0.37)	0.12	(0.11)
Weighted average shares and assumed incremental shares . . . . .	87,063,187	153,001,207	155,494,768	156,320,422

## 26. Guarantor Consolidating Financial Statements

The payment of principal and interest on the Company's senior notes and convertible senior notes are guaranteed by certain of the Company's subsidiaries (the "Subsidiary Guarantors"). The separate financial statements of the Subsidiary Guarantors are not included herein because the Subsidiary Guarantors are wholly-owned consolidated subsidiaries of the Company and are jointly, severally and unconditionally liable for the obligations represented by the senior notes and convertible senior notes. The Company believes that the consolidating financial information for the Company, the combined Subsidiary Guarantors and the combined Non-Guarantor Subsidiaries provide information that is more meaningful in understanding the financial position of the Subsidiary Guarantors than separate financial statements of the Subsidiary Guarantors.

The consolidating financial statement schedules present consolidating financial data for (i) AmeriCredit Corp. (on a parent only basis), (ii) the combined Subsidiary Guarantors, (iii) the combined Non-Guarantor Subsidiaries, (iv) an elimination column for adjustments to arrive at the information for the Company and its subsidiaries on a consolidated basis and (v) the Company and its subsidiaries on a consolidated basis as of June 30, 2004 and 2003 and for each of the three years in the period ended June 30, 2004.

Investments in subsidiaries are accounted for by the parent company using the equity method for purposes of this presentation. Results of operations of subsidiaries are therefore reflected in the parent company's investment accounts and earnings. The principal elimination entries set forth below eliminate investments in subsidiaries and intercompany balances and transactions.

**AMERICREDIT CORP.**  
**FINANCIAL STATEMENT SCHEDULE**  
**CONSOLIDATING BALANCE SHEET**  
**June 30, 2004**  
**(in thousands)**

	<u>AmeriCredit Corp.</u>	<u>Guarantors</u>	<u>Non-Guarantors</u>	<u>Eliminations</u>	<u>Consolidated</u>
<b>ASSETS</b>					
Cash and cash equivalents . . . . .		\$ 421,450			\$ 421,450
Finance receivables, net . . . . .		81,167	\$ 6,282,702		6,363,869
Interest-only receivables from Trusts . . . .		38	110,914		110,952
Investments in Trust receivables . . . . .		6,683	521,662		528,345
Restricted cash—gain on sale Trusts . . . .		3,538	419,487		423,025
Restricted cash—securitization notes payable . . . . .			482,724		482,724
Restricted cash—warehouse credit facilities . . . . .			209,875		209,875
Property and equipment, net . . . . .	\$ 349	101,073	2		101,424
Other assets . . . . .	8,894	136,863	44,270	\$ (7,112)	182,915
Due from affiliates . . . . .	1,406,204		2,143,179	(3,549,383)	
Investment in affiliates . . . . .	1,141,763	4,061,116	204,281	(5,407,160)	
Total assets . . . . .	<u>\$2,557,210</u>	<u>\$4,811,928</u>	<u>\$10,419,096</u>	<u>\$(8,963,655)</u>	<u>\$8,824,579</u>
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>					
<b>Liabilities:</b>					
Warehouse credit facilities . . . . .			\$ 500,000		\$ 500,000
Securitization notes payable . . . . .			5,646,952	\$ (48,220)	5,598,732
Senior notes . . . . .	\$ 166,414				166,414
Convertible senior notes . . . . .	200,000				200,000
Other notes payable . . . . .	19,385	2,057			21,442
Funding payable . . . . .		36,438	835		37,273
Accrued taxes and expenses . . . . .	17,938	110,947	38,025	(7,112)	159,798
Derivative financial instruments . . . .		12,250	98		12,348
Due to affiliates . . . . .		3,523,591		(3,523,591)	
Deferred income taxes . . . . .	28,361	(28,892)	3,991		3,460
Total liabilities . . . . .	<u>432,098</u>	<u>3,656,391</u>	<u>6,189,901</u>	<u>(3,578,923)</u>	<u>6,699,467</u>
<b>Shareholders' equity:</b>					
Common stock . . . . .	1,628	37,719	92,166	(129,885)	1,628
Additional paid-in capital . . . . .	1,081,079	41,750	2,578,911	(2,620,661)	1,081,079
Accumulated other comprehensive income . . . . .	36,823	8,476	38,211	(46,687)	36,823
Retained earnings . . . . .	1,047,725	1,067,592	1,519,907	(2,587,499)	1,047,725
	2,167,255	1,155,537	4,229,195	(5,384,732)	2,167,255
Treasury stock . . . . .	(42,143)				(42,143)
Total shareholders' equity . . . .	<u>2,125,112</u>	<u>1,155,537</u>	<u>4,229,195</u>	<u>(5,384,732)</u>	<u>2,125,112</u>
Total liabilities and shareholders' equity . . . . .	<u>\$2,557,210</u>	<u>\$4,811,928</u>	<u>\$10,419,096</u>	<u>\$(8,963,655)</u>	<u>\$8,824,579</u>

**AMERICREDIT CORP.**  
**FINANCIAL STATEMENT SCHEDULE**  
**CONSOLIDATING BALANCE SHEET**  
**June 30, 2003**  
**(in thousands)**

	<u>AmeriCredit Corp.</u>	<u>Guarantors</u>	<u>Non-Guarantors</u>	<u>Eliminations</u>	<u>Consolidated</u>
<b>ASSETS</b>					
Cash and cash equivalents . . . . .		\$ 312,497	\$ 4,424		\$ 316,921
Finance receivables, net . . . . .		193,402	4,803,214		4,996,616
Interest-only receivables from Trusts . . .		956	212,128		213,084
Investments in Trust receivables . . . . .		15,197	745,331		760,528
Restricted cash—gain on sale Trusts . . .		3,550	383,456		387,006
Restricted cash—securitization notes payable . . . . .			229,917		229,917
Restricted cash—warehouse credit facilities . . . . .			764,832		764,832
Property and equipment, net . . . . .	\$ 349	123,359	5		123,713
Other assets . . . . .	88,814	126,586	102,890	\$ (2,878)	315,412
Due from affiliates . . . . .	1,320,732		3,570,652	(4,891,384)	
Investment in affiliates . . . . .	912,643	5,184,507	38,620	(6,135,770)	
Total assets . . . . .	<u>\$2,322,538</u>	<u>\$5,960,054</u>	<u>\$10,855,469</u>	<u>\$(11,030,032)</u>	<u>\$8,108,029</u>
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>					
<b>Liabilities:</b>					
Warehouse credit facilities . . . . .			\$ 1,272,438		\$1,272,438
Whole loan purchase facility . . . . .			902,873		902,873
Securitization notes payable . . . . .			3,303,567	\$ (22,197)	3,281,370
Senior notes . . . . .	\$ 378,432				378,432
Other notes payable . . . . .	31,727	\$ 2,872			34,599
Funding payable . . . . .		24,319	1,243		25,562
Accrued taxes and expenses . . . . .	10,035	129,266	26,010	(2,878)	162,433
Derivative financial instruments . . .		66,419	112		66,531
Due to affiliates . . . . .		4,891,384		(4,891,384)	
Deferred income taxes . . . . .	21,715	(62,660)	144,107		103,162
Total liabilities . . . . .	<u>441,909</u>	<u>5,051,600</u>	<u>5,650,350</u>	<u>(4,916,459)</u>	<u>6,227,400</u>
<b>Shareholders' equity:</b>					
Common stock . . . . .	1,603	37,719	92,166	(129,885)	1,603
Additional paid-in capital . . . . .	1,064,641	26,237	3,862,238	(3,888,475)	1,064,641
Accumulated other comprehensive income (loss) . . . . .	5,168	(11,188)	25,459	(14,271)	5,168
Retained earnings . . . . .	820,742	855,686	1,225,256	(2,080,942)	820,742
	1,892,154	908,454	5,205,119	(6,113,573)	1,892,154
Treasury stock . . . . .	(11,525)				(11,525)
Total shareholders' equity . . . . .	<u>1,880,629</u>	<u>908,454</u>	<u>5,205,119</u>	<u>(6,113,573)</u>	<u>1,880,629</u>
Total liabilities and shareholders' equity . . . . .	<u>\$2,322,538</u>	<u>\$5,960,054</u>	<u>\$10,855,469</u>	<u>\$(11,030,032)</u>	<u>\$8,108,029</u>

**AMERICREDIT CORP.**  
**FINANCIAL STATEMENT SCHEDULE**  
**CONSOLIDATING STATEMENT OF INCOME**  
**Year Ended June 30, 2004**  
**(in thousands)**

	<u>AmeriCredit Corp.</u>	<u>Guarantors</u>	<u>Non-Guarantors</u>	<u>Eliminations</u>	<u>Consolidated</u>
Revenue					
Finance charge income . . . . .		\$ 73,226	\$ 854,366		\$ 927,592
Servicing income . . . . .		191,445	64,792		256,237
Other income . . . . .	\$ 60,424	742,376	1,775,833	\$(2,546,626)	32,007
Equity in income of affiliates . . . . .	221,906	294,651		(516,557)	
	<u>282,330</u>	<u>1,301,698</u>	<u>2,694,991</u>	<u>(3,063,183)</u>	<u>1,215,836</u>
Costs and expenses					
Operating expenses . . . . .	17,222	166,227	142,304		325,753
Provision for loan losses . . . . .		41,710	215,360		257,070
Interest expense . . . . .	34,562	900,035	1,863,992	(2,546,626)	251,963
Restructuring charges . . . . .		15,934			15,934
	<u>51,784</u>	<u>1,123,906</u>	<u>2,221,656</u>	<u>(2,546,626)</u>	<u>850,720</u>
Income before income taxes . . . . .	230,546	177,792	473,335	(516,557)	365,116
Income tax provision (benefit) . . . . .	3,563	(44,114)	178,684		138,133
Net income . . . . .	<u>\$226,983</u>	<u>\$ 221,906</u>	<u>\$ 294,651</u>	<u>\$ (516,557)</u>	<u>\$ 226,983</u>



**AMERICREDIT CORP.**  
**FINANCIAL STATEMENT SCHEDULE**  
**CONSOLIDATING STATEMENT OF INCOME**  
**Year Ended June 30, 2003**  
**(in thousands)**

	<u>AmeriCredit Corp.</u>	<u>Guarantors</u>	<u>Non-Guarantors</u>	<u>Eliminations</u>	<u>Consolidated</u>
Revenue					
Finance charge income . . . . .		\$ 66,238	\$ 546,987		\$613,225
Gain on sale of receivables . . . . .		1,737	130,347		132,084
Servicing income (loss) . . . . .		294,712	(83,382)		211,330
Other income . . . . .	\$63,726	972,033	2,172,237	\$(3,183,354)	24,642
Equity in income of affiliates . . . . .	19,475	207,329		(226,804)	
	<u>83,201</u>	<u>1,542,049</u>	<u>2,766,189</u>	<u>(3,410,158)</u>	<u>981,281</u>
Costs and expenses					
Operating expenses . . . . .	12,529	302,919	58,291		373,739
Provision for loan losses . . . . .		91,034	216,536		307,570
Interest expense . . . . .	48,378	1,178,709	2,158,492	(3,183,354)	202,225
Restructuring charges . . . . .		63,261			63,261
	<u>60,907</u>	<u>1,635,923</u>	<u>2,433,319</u>	<u>(3,183,354)</u>	<u>946,795</u>
Income (loss) before income taxes . . . .	22,294	(93,874)	332,870	(226,804)	34,486
Income tax provision (benefit) . . . . .	1,085	(115,963)	128,155		13,277
Net income . . . . .	<u>\$21,209</u>	<u>\$ 22,089</u>	<u>\$ 204,715</u>	<u>\$ (226,804)</u>	<u>\$ 21,209</u>

**AMERICREDIT CORP.**  
**FINANCIAL STATEMENT SCHEDULE**  
**CONSOLIDATING STATEMENT OF INCOME**  
**Year Ended June 30, 2002**  
**(in thousands)**

	<u>AmeriCredit Corp.</u>	<u>Guarantors</u>	<u>Non-Guarantors</u>	<u>Eliminations</u>	<u>Consolidated</u>
Revenue					
Finance charge income . . . . .		\$ 84,622	\$ 254,808		\$ 339,430
Gain on sale of receivables . . . . .		23,182	425,362		448,544
Servicing income . . . . .		301,486	34,369		335,855
Other income . . . . .	\$ 51,148	766,688	1,542,660	\$(2,347,609)	12,887
Equity in income of affiliates . . . . .	335,352	388,918		(724,270)	
	<u>386,500</u>	<u>1,564,896</u>	<u>2,257,199</u>	<u>(3,071,879)</u>	<u>1,136,716</u>
Costs and expenses					
Operating expenses . . . . .	38,505	352,378	33,248		424,131
Provision for loan losses . . . . .		9,738	55,423		65,161
Interest expense . . . . .	46,435	900,961	1,536,141	(2,347,609)	135,928
	<u>84,940</u>	<u>1,263,077</u>	<u>1,624,812</u>	<u>(2,347,609)</u>	<u>625,220</u>
Income before income taxes . . . . .	301,560	301,819	632,387	(724,270)	511,496
Income tax (benefit) provision . . . . .	(13,010)	(33,533)	243,469		196,926
Net income . . . . .	<u>\$314,570</u>	<u>\$ 335,352</u>	<u>\$ 388,918</u>	<u>\$ (724,270)</u>	<u>\$ 314,570</u>

**AMERICREDIT CORP.**  
**FINANCIAL STATEMENT SCHEDULE**  
**CONSOLIDATING STATEMENT OF CASH FLOWS**  
**Year Ended June 30, 2004**  
**(in thousands)**

	<u>AmeriCredit Corp.</u>	<u>Guarantors</u>	<u>Non-Guarantors</u>	<u>Eliminations</u>	<u>Consolidated</u>
Cash flows from operating activities:					
Net income	\$ 226,983	\$ 221,906	\$ 294,651	\$ (516,557)	\$ 226,983
Adjustments to reconcile net income to net cash (used) provided by operating activities:					
Depreciation and amortization	2,881	28,138	46,138		77,157
Provision for loan losses		41,710	215,360		257,070
Deferred income taxes	15,030	22,540	(147,441)		(109,871)
Accretion of present value discount		13,932	(114,167)		(100,235)
Impairment of credit enhancement assets		1,551	31,813		33,364
Non-cash restructuring charges		12,040			12,040
Other	(2,251)	(78)	1,291		(1,038)
Distributions from gain on sale Trusts, net of swap payments		(19,583)	357,879		338,296
Equity in income of affiliates	(221,906)	(294,651)		516,557	
Changes in assets and liabilities:					
Other assets	78,075	(18,282)	25,268		85,061
Accrued taxes and expenses	15,628	(36,539)	14,346		(6,565)
Net cash provided (used) by operating activities	<u>114,440</u>	<u>(27,316)</u>	<u>725,138</u>		<u>812,262</u>
Cash flows from investing activities:					
Purchases of receivables		(3,859,728)	(4,134,717)	4,134,717	(3,859,728)
Principal collections and recoveries on receivables		(193,392)	2,431,123		2,237,731
Net proceeds from sale of receivables		4,134,717		(4,134,717)	
Purchases of property and equipment		(4,703)			(4,703)
Dividends	136	(47,106)		46,970	
Change in restricted cash—securitization notes payable			(252,469)		(252,469)
Change in restricted cash—warehouse credit facilities			554,957		554,957
Change in other assets		21,020	34,023		55,043
Net change in investment in affiliates	23,094	1,454,911	(1,311,540)	(166,465)	
Net cash provided (used) by investing activities	<u>23,230</u>	<u>1,505,719</u>	<u>(2,678,623)</u>	<u>(119,495)</u>	<u>(1,269,169)</u>
Cash flows from financing activities:					
Net change in warehouse credit facilities			(772,438)		(772,438)
Repayment of whole loan purchase facility			(905,000)		(905,000)
Proceeds from issuance of securitization notes			4,340,000		4,340,000
Payments on securitization notes			(2,023,449)		(2,023,449)
Retirement of senior notes	(207,250)				(207,250)
Issuance of convertible senior notes	200,000				200,000
Debt issuance costs	(4,664)		(23,642)		(28,306)
Net change in notes payable	(12,352)	(840)			(13,192)
Issuance of warrants	34,441				34,441
Purchase of call option on common stock	(61,490)				(61,490)
Repurchase of common stock	(32,169)				(32,169)
Proceeds from issuance of common stock	30,046	15,512	(128,639)	113,127	30,046
Net change in due (to) from affiliates	(85,579)	(1,383,997)	1,462,215	7,361	
Net cash (used) provided by financing activities	<u>(139,017)</u>	<u>(1,369,325)</u>	<u>1,949,047</u>	<u>120,488</u>	<u>561,193</u>
Net (decrease) increase in cash and cash equivalents	(1,347)	109,078	(4,438)	993	104,286
Effect of Canadian exchange rate changes on cash and cash equivalents	1,347	(125)	14	(993)	243
Cash and cash equivalents at beginning of year		312,497	4,424		316,921
Cash and cash equivalents at end of year	<u>\$</u>	<u>\$ 421,450</u>	<u>\$</u>	<u>\$</u>	<u>\$ 421,450</u>

**AMERICREDIT CORP.**  
**FINANCIAL STATEMENT SCHEDULE**  
**CONSOLIDATING STATEMENT OF CASH FLOWS**  
**Year Ended June 30, 2003**  
**(in thousands)**

	<u>AmeriCredit Corp.</u>	<u>Guarantors</u>	<u>Non-Guarantors</u>	<u>Eliminations</u>	<u>Consolidated</u>
Cash flows from operating activities:					
Net income	\$ 21,209	\$ 22,089	\$ 204,715	\$ (226,804)	\$ 21,209
Adjustments to reconcile net income to net cash (used) provided by operating activities:					
Depreciation and amortization	3,765	34,523	18,389		56,677
Provision for loan losses		91,034	216,536		307,570
Deferred income taxes	7,077	(55,865)	56,229		7,441
Accretion of present value discount		64,372	(163,723)		(99,351)
Impairment of credit enhancement assets		761	188,759		189,520
Non-cash gain on sale of receivables		160	(124,991)		(124,831)
Non-cash restructuring charges		41,251			41,251
Other	2,467	796	(81)		3,182
Distributions from gain on sale Trusts, net of swap payments		(44,364)	185,200		140,836
Initial deposits to credit enhancement assets			(58,101)		(58,101)
Equity in income of affiliates	(19,475)	(207,329)		226,804	
Changes in assets and liabilities:					
Other assets	(79,296)	30,875	(10,341)	2,878	(55,884)
Accrued taxes and expenses	(22,755)	(39,571)	17,189	(2,878)	(48,015)
Purchases of receivables held for sale		(647,647)	(2,513,384)	2,513,384	(647,647)
Principal collections and recoveries on receivables held for sale		7,928	66,442		74,370
Net proceeds from sale of receivables		2,513,384	2,495,353	(2,513,384)	2,495,353
Net cash (used) provided by operating activities	(87,008)	1,812,397	578,191		2,303,580
Cash flows from investing activities:					
Purchases of receivables		(5,911,952)	(4,031,762)	4,031,762	(5,911,952)
Principal collections and recoveries on receivables		48,837	763,988		812,825
Net proceeds from sale of receivables		4,031,762		(4,031,762)	
Purchases of property and equipment		(40,663)	(7)		(40,670)
Change in restricted cash—securitization notes payable			(228,184)		(228,184)
Change in restricted cash—warehouse credit facilities			(708,361)		(708,361)
Change in other assets		1,820	(33,190)		(31,370)
Net change in investment in affiliates	(9,771)	(1,745,720)	1,137,334	618,157	
Net cash used by investing activities	(9,771)	(3,615,916)	(3,100,182)	618,157	(6,107,712)
Cash flows from financing activities:					
Net change in warehouse credit facilities			(479,223)		(479,223)
Proceeds from whole loan purchase facility			875,000		875,000
Issuance of securitization notes			3,708,575	(19,021)	3,689,554
Payments on securitization notes			(429,298)	974	(428,324)
Senior note swap settlement	9,700				9,700
Retirement of senior notes	(39,631)				(39,631)
Debt issuance costs	(815)	(8,249)	(26,447)		(35,511)
Net change in notes payable	(44,868)	(700)			(45,568)
Proceeds from issuance of common stock	482,345	4,940	589,366	(594,306)	482,345
Net change in due (to) from affiliates	(322,353)	2,029,221	(1,713,055)	6,187	
Net cash provided by financing activities	84,378	2,025,212	2,524,918	(606,166)	4,028,342
Net (decrease) increase in cash and cash equivalents	(12,401)	221,693	2,927	11,991	224,210
Effect of Canadian exchange rate changes on cash and cash equivalents	12,401	(2)	(46)	(11,991)	362
Cash and cash equivalents at beginning of year		90,806	1,543		92,349
Cash and cash equivalents at end of year	\$	\$ 312,497	\$ 4,424	\$	\$ 316,921

**AMERICREDIT CORP.**  
**FINANCIAL STATEMENT SCHEDULE**  
**CONSOLIDATING STATEMENT OF CASH FLOWS**  
**Year Ended June 30, 2002**  
**(in thousands)**

	<u>AmeriCredit Corp.</u>	<u>Guarantors</u>	<u>Non-Guarantors</u>	<u>Eliminations</u>	<u>Consolidated</u>
Cash flows from operating activities:					
Net income	\$ 314,570	\$ 335,352	\$ 388,918	\$ (724,270)	\$ 314,570
Adjustments to reconcile net income to net cash provided (used) by operating activities:					
Depreciation and amortization	4,673	25,368	8,331		38,372
Provision for loan losses		9,738	55,423		65,161
Deferred income taxes	28,029	28,933	(16,192)		40,770
Accretion of present value discount			(112,261)		(112,261)
Impairment of credit enhancement assets			53,897		53,897
Non-cash gain on sale of receivables		(2,196)	(422,575)		(424,771)
Other	2,018				2,018
Distributions from gain on sale Trusts, net of swap payments			243,596		243,596
Initial deposits to credit enhancement assets		(17,032)	(351,463)		(368,495)
Equity in income of affiliates	(335,352)	(388,918)		724,270	
Changes in assets and liabilities:					
Other assets	(2,040)	(38,919)	(1,020)		(41,979)
Accrued taxes and expenses	24,609	68,641	(5,233)		88,017
Purchases of receivables held for sale		(9,055,028)	(9,053,139)	9,053,139	(9,055,028)
Principal collections and recoveries on receivables held for sale		18,635	216,688		235,323
Net proceeds from sale of receivables		9,053,139	8,546,229	(9,053,139)	8,546,229
Net cash provided (used) by operating activities	<u>36,507</u>	<u>37,713</u>	<u>(448,801)</u>		<u>(374,581)</u>
Cash flows from investing activities:					
Purchases of property and equipment		(11,559)			(11,559)
Change in restricted cash—warehouse credit facilities			9,926		9,926
Change in other assets		(19,407)	(623)		(20,030)
Net change in investment in affiliates	(14,729)	(473,028)	(19,375)	507,132	
Net cash used by investing activities	<u>(14,729)</u>	<u>(503,994)</u>	<u>(10,072)</u>	<u>507,132</u>	<u>(21,663)</u>
Cash flows from financing activities:					
Net change in warehouse credit facilities		(23,698)	271,771		248,073
Proceeds from issuance of senior notes	175,000				175,000
Retirement of senior notes	(139,522)				(139,522)
Borrowings under credit enhancement facility			182,500		182,500
Debt issuance costs	(4,197)		(18,321)		(22,518)
Net change in notes payable	(24,580)	3,096			(21,484)
Proceeds from issuance of common stock	20,818	(3,577)	510,709	(507,132)	20,818
Net change in due (to) from affiliates	(49,858)	536,101	(486,243)		
Net cash (used) provided by financing activities	<u>(22,339)</u>	<u>511,922</u>	<u>460,416</u>	<u>(507,132)</u>	<u>442,867</u>
Net (decrease) increase in cash and cash equivalents	(561)	45,641	1,543		46,623
Effect of Canadian exchange rate changes on cash and cash equivalents	561	149			710
Cash and cash equivalents at beginning of year		45,016			45,016
Cash and cash equivalents at end of year	<u>\$</u>	<u>\$ 90,806</u>	<u>\$ 1,543</u>	<u>\$</u>	<u>\$ 92,349</u>

## **REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

**TO THE BOARD OF DIRECTORS AND SHAREHOLDERS  
OF AMERICREDIT CORP.**

We have audited the accompanying consolidated balance sheets of AmeriCredit Corp. and its subsidiaries as of June 30, 2004 and 2003, and the related consolidated statements of income and comprehensive income, shareholders' equity, and cash flows for each of the three years in the period ended June 30, 2004. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of AmeriCredit Corp. and its subsidiaries as of June 30, 2004 and 2003, and the results of their operations and their cash flows for each of the three years in the period ended June 30, 2004 in conformity with accounting principles generally accepted in the United States of America.

PricewaterhouseCoopers LLP  
Houston, Texas  
September 10, 2004



**ITEM 9. *Changes in and Disagreements with Accountants on Accounting and Financial Disclosure***

The Company had no disagreements on accounting or financial disclosure matters with its independent accountants to report under this Item 9.

**ITEM 9A. *Controls and Procedures***

The Company maintains disclosure controls and procedures that are designed to ensure that information required to be disclosed in the reports it files under the Securities and Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in the Commission's rules and forms. Such controls include those designed to ensure that information for disclosure is communicated to management, including the Chairman of the Board and the Chief Executive Officer (the "CEO"), as appropriate to allow timely decisions regarding required disclosure.

The CEO, President and Chief Financial Officer, with the participation of management, have evaluated the effectiveness of the Company's disclosure controls and procedures as of June 30, 2004. Based on their evaluation, they have concluded, to the best of their knowledge and belief, that the disclosure controls and procedures are effective. No changes were made in the Company's internal controls over financial reporting during the quarter ended June 30, 2004, that have materially affected, or is reasonably likely to materially affect, the Company's internal controls over financial reporting.

**PART III****ITEM 10. *Directors and Executive Officers of the Registrant***

Information contained under the caption "Election of Directors" in the Proxy Statement is incorporated herein by reference in response to this Item 10. See Item 1. "Business—Executive Officers" for information concerning executive officers.

The Company has adopted the AmeriCredit Code of Ethical Conduct for Senior Financial Officers ("code of ethics"), a code of ethics that applies to the Chief Executive Officer, President, Chief Financial Officer and Corporate Controller. The code of ethics is publicly available on the Company's website at [www.americredit.com](http://www.americredit.com) (and a copy will be provided to any shareholder upon written request to the Company's Secretary). Corporate governance guidelines applicable to the Board of Directors and charters for all Board committees are also available on the Company's website. If any substantive amendments are made to the code of ethics or any waivers granted, including any implicit waiver, from a provision of the code to the Chief Executive Officer, President, Chief Financial Officer or Corporate Controller, the Company will disclose the nature of such amendment or waiver on that website or in a report on Form 8-K.

The information with respect to the Company's audit committee financial expert contained under the caption "Board Committees and Meetings" in the Company's proxy statement for the 2004 annual meeting of stockholders is incorporated herein by reference to such proxy statement.

**ITEM 11. *Executive Compensation***

Information contained under the captions "Executive Compensation" and "Election of Directors" in the Proxy Statement is incorporated herein by reference in response to this Item 11.

**ITEM 12. *Security Ownership of Certain Beneficial Owners and Management***

Information contained under the caption "Principal Shareholders and Stock Ownership of Management" in the Proxy Statement is incorporated herein by reference in response to this Item 12.

## Equity Compensation Plans

The following table provides information about the Company's equity compensation plans as of June 30, 2004:

Plan Category	(a) Number of securities to be issued upon exercise of outstanding options	(b) Weighted average exercise price of outstanding options	(c) Number of securities available for future issuance under equity compensation plans (excluding securities reflected in column(a))
Equity compensation plans approved by shareholders . . . . .	10,287,131	\$13.20	5,784,052
Equity compensation plans not approved by shareholders . . . . .	4,146,853	18.28	1,128,333
Total . . . . .	<u>14,433,984</u>	<u>\$14.66</u>	<u>6,912,385</u>

The 1989 Stock Option Plan for AmeriCredit Corp., 1990 Stock Option Plan for Non-Employee Directors of AmeriCredit Corp., 1991 Key Employee Stock Option Plan of AmeriCredit Corp., 1995 Omnibus Stock and Incentive Plan for AmeriCredit Corp., AmeriCredit Corp. Employee Stock Purchase Plan, 1996 Limited Stock Option Plan for AmeriCredit Corp., 1998 Limited Stock Option Plan for AmeriCredit Corp. and 2000 Limited Omnibus Plan for AmeriCredit Corp. were approved by the Company's shareholders.

The 1999 Employee Stock Option Plan of AmeriCredit Corp. ("1999 Plan"), FY 2000 Stock Option Plan of AmeriCredit Corp. ("FY 2000 Plan"), Management Stock Option Plan of AmeriCredit Corp. ("Management Plan") and i4 Gold Stock Option Program ("i4 Plan") have not been approved by the Company's shareholders.

## Description of Plans Not Approved by Shareholders

### 1999 Plan

Under the 1999 Plan, adopted by the Board of Directors in fiscal 1999, a total of 1,000,000 shares have been authorized for grants of options to employees other than directors and senior management officers (as defined by the plan) of which 77,935 shares were available for grants as of June 30, 2004. Each option must be granted at a per share exercise price equal to the fair market value of a share of Common Stock on the date of grant, and no option may have a term in excess of ten years. In fiscal 2004, no shares were granted under the 1999 Plan. Each option is subject to vesting requirements established by the Board of Directors. The 1999 Plan provides for acceleration of vesting of awards in the event of a change in control. The 1999 Plan expires on February 4, 2009, except with respect to options then outstanding.

### FY 2000 Plan

Under the FY 2000 Plan, adopted by the Board of Directors in fiscal 2000, a total of 2,000,000 shares have been authorized for grants of options to employees other than directors and senior management officers (as defined by the plan) of which 205,305 shares were available for grants as of June 30, 2004. Each option must be granted at a per share exercise price equal to the fair market value of a share of Common Stock on the date of grant, and no option may have a term in excess of ten years. In fiscal 2004, 240 shares were granted under the FY 2000 Plan, each having an exercise price of \$8.27 per share. Each option is subject to certain vesting requirements established by the Board of Directors. The FY 2000 Plan provides for acceleration of vesting of awards in the event of a change in control. The FY 2000 Plan expires on July 1, 2009, except with respect to options then outstanding.

### *Management Plan*

Under the Management Plan, adopted by the Board of Directors in fiscal 2000, a total of 3,000,000 shares have been authorized for grants of options to employees other than directors and senior management officers (as defined by the plan) of which 514,815 shares were available for grants as of June 30, 2004. Each option must be granted at a per share exercise price equal to the fair market value of a share of Common Stock on the date of grant, and no option may have a term in excess of ten years. In fiscal 2004, 1,740 shares were granted under the Management Plan with a weighted average exercise price of \$8.03 per share. Each option is subject to certain vesting requirements established by the Board of Directors. The Management Plan provides for acceleration of vesting of awards in the event of a change in control. The Management Plan expires on February 3, 2010, except with respect to options then outstanding.

### *i4 Plan*

Under the i4 Plan, adopted by the Board of Directors in fiscal 2002, a total of 1,200,000 shares have been authorized for grants of options to employees other than directors and senior management officers (as defined by the plan), of which 330,278 shares were available for grants as of June 30, 2004. Each option must be granted at a per share exercise price equal to the fair market value of a share of Common Stock on the date of grant, and no option may have a term in excess of ten years. In fiscal 2004, no shares were granted under the i4 Plan. Each option is subject to certain vesting requirements established by the Board of Directors. The i4 Plan provides for acceleration of vesting of awards in the event of a change in control. The i4 Plan expires on October 31, 2007, except with respect to options then outstanding.

For additional information on equity compensation plans, see Note 14 to the Consolidated Financial Statements.

## **ITEM 13. *Certain Relationships and Related Transactions***

Information contained under the caption “Related Party Transactions” in the Proxy Statement is incorporated herein by reference in response to this Item 13.

## **ITEM 14. *Principal Accounting Fees and Services***

Information contained under the caption “Report of the Audit Committee” in the Proxy Statement is incorporated herein by reference in response to this Item 14.

## **PART IV**

## **ITEM 15. *Exhibits, Financial Statement Schedules and Reports on Form 8-K***

- (1) The following Consolidated Financial Statements of the Company and Report of Independent Accountants as set forth in Item 8 of this report are filed herein.

### **Consolidated Financial Statements:**

Consolidated Balance Sheets as of June 30, 2004 and 2003.

Consolidated Statements of Income and Comprehensive Income for the years ended June 30, 2004, 2003 and 2002.

Consolidated Statements of Shareholders’ Equity for the years ended June 30, 2004, 2003 and 2002.

Consolidated Statements of Cash Flows for the years ended June 30, 2004, 2003 and 2002.

## **Notes to Consolidated Financial Statements**

### **Report of Independent Registered Public Accounting Firm**

- (2) All other schedules for which provision is made in the applicable accounting regulation of the Securities and Exchange Commission are either not required under the related instructions, are inapplicable, or the required information is included elsewhere in the Consolidated Financial Statements and incorporated herein by reference.
- (3) The exhibits filed in response to Item 601 of Regulation S-K are listed in the Index to Exhibits.
- (4) The Company filed the following reports on Form 8-K:

A report on Form 8-K was filed with the Commission on April 22, 2004, to report the Company's press release dated April 22, 2004, announcing the Company's operating results for the quarter ended March 31, 2004.

A report on Form 8-K was filed with the Commission on April 28, 2004, to report the Company's press release dated April 27, 2004, announcing the authorization by the Company of a stock repurchase plan.

Certain subsidiaries and affiliates of the Company also filed reports on Form 8-K during the period ended June 30, 2004, reporting monthly information related to securitization Trusts.

## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized, on September 13, 2004.

AMERICREDIT CORP.

BY:           /s/  CLIFTON H. MORRIS, JR.            
**Clifton H. Morris, Jr.**  
**Chairman of the Board and Chief Executive Officer**

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed by the following persons on behalf of the Registrant and in the capacities and on the dates indicated.

<u>Signature</u>	<u>Title</u>	<u>Date</u>
<u>/s/  CLIFTON H. MORRIS, JR.</u> <b>Clifton H. Morris, Jr.</b>	Director, Chairman of the Board and Chief Executive Officer	September 13, 2004
<u>/s/  DANIEL E. BERCE</u> <b>Daniel E. Berce</b>	Director and President	September 13, 2004
<u>/s/  PRESTON A. MILLER</u> <b>Preston A. Miller</b>	Executive Vice President, Chief Financial Officer and Treasurer (Chief Accounting Officer)	September 13, 2004
<u>/s/  MICHAEL R. BARRINGTON</u> <b>Michael R. Barrington</b>	Director	September 13, 2004
<u>/s/  JOHN R. CLAY</u> <b>John R. Clay</b>	Director	September 13, 2004
<u>/s/  A.R. DIKE</u> <b>A.R. Dike</b>	Director	September 13, 2004
<u>/s/  JAMES H. GREER</u> <b>James H. Greer</b>	Director	September 13, 2004
<u>/s/  DOUGLAS K. HIGGINS</u> <b>Douglas K. Higgins</b>	Director	September 13, 2004
<u>/s/  KENNETH H. JONES, JR.</u> <b>Kenneth H. Jones, Jr.</b>	Director	September 13, 2004
<u>/s/  B.J. MCCOMBS</u> <b>B.J. McCombs</b>	Director	September 13, 2004

## INDEX TO EXHIBITS

The following documents are filed as a part of this report. Those exhibits previously filed and incorporated herein by reference are identified by the numbers in parenthesis under the Exhibit Number column. Documents filed with this report are identified by the symbol “@” under the Exhibit Number column.

<u>Exhibit No.</u>	<u>Description</u>
3.1(1)	Articles of Incorporation of the Company, filed May 18, 1988, and Articles of Amendment to Articles of Incorporation, filed August 24, 1988 (Exhibit 3.1)
3.2(1)	Amendment to Articles of Incorporation, filed October 18, 1989 (Exhibit 3.2)
3.3(4)	Articles of Amendment to Articles of Incorporation of the Company, filed November 12, 1992 (Exhibit 3.3)
3.4(27)	Bylaws of the Company, as amended through June 30, 2003 (Exhibit 3.4)
4.1(3)	Specimen stock certificate evidencing the Common Stock (Exhibit 4.1)
4.2(9)	Rights Agreement, dated August 28, 1997, between the Company and ChaseMellon Shareholder Services, L.L.C. (Exhibit 4.1)
4.2.1(11)	Amendment No. 1 to Rights Agreement, dated September 9, 1999, between the Company and ChaseMellon Shareholder Services, L.L.C. (Exhibit 4.1)
10.1(2)	1990 Stock Option Plan for Non-Employee Directors of the Company (Exhibit 10.14)
10.2(3)	1991 Key Employee Stock Option Plan of the Company (Exhibit 10.10)
10.3(13)	2000 Limited Omnibus and Incentive Plan for AmeriCredit Corp.
10.3.1(25)	Amended and Restated 2000 Limited Omnibus and Incentive Plan for AmeriCredit Corp. (Exhibit 4.4)
10.4(3)	Executive Employment Agreement, dated January 30, 1991, between the Company and Clifton H. Morris, Jr. (Exhibit 10.18)
10.4.1(7)	Amendment No. 1 to Executive Employment Agreement, dated May 1, 1997, between the Company and Clifton H. Morris, Jr. (Exhibit 10.7.1)
10.4.2(12)	Amendment No. 2 to Executive Employment Agreement, dated June 15, 2000, between the Company and Clifton H. Morris, Jr. (Exhibit 10.6.2)
10.5(3)	Executive Employment Agreement, dated January 30, 1991 between the Company and Daniel E. Berce (Exhibit 10.20)
10.5.1(7)	Amendment No. 1 to Executive Employment Agreement, dated May 1, 1997, between the Company and Daniel E. Berce (Exhibit 10.9.1)
10.6(27)	Employment Agreement, dated July 1, 1997, between the Company and Chris A. Choate, as amended by Amendment No. 1, dated July 1, 1998 (Exhibit 10.6)
10.7(27)	Employment Agreement, dated March 25, 1998, between the Company and Mark Floyd (Exhibit 10.7)
10.8(22)	Employment Agreement, dated July 1, 1997, between the Company and Preston A. Miller
10.8.1(22)	Amendment No. 1 to Employment Agreement, dated July 1, 1998, between the Company and Preston A. Miller
10.9(5)	1995 Omnibus Stock and Incentive Plan for AmeriCredit Corp.
10.9.1(8)	Amendment No. 1 to 1995 Omnibus Stock and Incentive Plan for AmeriCredit Corp.
10.10(6)	1996 Limited Stock Option Plan for AmeriCredit Corp.



## INDEX TO EXHIBITS

(Continued)

10.10.1(14)	Amendment No. 1 to 1996 Limited Stock Option Plan for AmeriCredit Corp. (Exhibit 10.14.1)
10.11(10)	1998 Limited Stock Option Plan for AmeriCredit Corp.
10.11.1(14)	Amendment No. 1 to 1998 Limited Stock Option Plan for AmeriCredit Corp. (Exhibit 10.16.1)
10.12(26)	1999 Employee Stock Option Plan of AmeriCredit Corp. (Exhibit 4.4)
10.13(16)	FY 2000 Stock Option Plan of AmeriCredit Corp.
10.14(17)	i4 Gold Stock Option Program
10.14.1(25)	Amended and Restated i4 Gold Stock Option Program
10.15(18)	Management Stock Option Plan of AmeriCredit Corp.
10.16(19)	AmeriCredit Corp. Employee Stock Purchase Plan
10.16.1(20)	Amendment No. 1 to AmeriCredit Corp. Employee Stock Purchase Plan
10.16.2(21)	Amendment No. 2 to AmeriCredit Corp. Employee Stock Purchase Plan
10.16.3(31)	Amendment No. 3 to AmeriCredit Corp. Employee Stock Purchase Plan
10.17(15)	Amended and Restated Sale and Servicing Agreement, dated as of February 22, 2002, among AmeriCredit Master Trust, AmeriCredit Funding Corp. VII, AmeriCredit Financial Services, Inc., and Bank One, NA (Exhibit 10.2)
10.17.1(24)	Amendment No. 1, dated March 5, 2003, to the Amended and Restated Sale and Servicing Agreement, dated February 22, 2002, among AmeriCredit Master Trust, AmeriCredit Funding Corp. VII, AmeriCredit Financial Services, Inc. and Bank One, NA; Supplement No. 3, dated March 5, 2003, to Amended and Restated Indenture, dated February 22, 2002, among AmeriCredit Master Trust, Bank One, NA and Deutsche Bank Trust Company Americas; Amendment No. 2, dated March 5, 2003, to Annex A to the Amended and Restated Indenture and the Amended and Restated Sale and Servicing Agreement; and Amendment No. 1, dated March 5, 2003, to the Amended and Restated Custodian Agreement, dated February 22, 2002 (Exhibit 10.16)
10.17.2(29)	Second Amended and Restated Sale and Servicing Agreement, dated as of November 5, 2003, among AmeriCredit Master Trust, AmeriCredit Funding Corp. VII, AmeriCredit Financial Services, Inc. and Bank One, NA (Exhibit 10.10)
10.17.3(@)	Amendment No. 1, dated June 2, 2004, to the Second Amended and Restated Sale and Servicing Agreement, dated November 5, 2003, among AmeriCredit Master Trust, AmeriCredit Funding Corp. VII, AmeriCredit Financial Services, Inc. and Bank One, NA; and Supplement No. 1, dated June 2, 2004, to Second Amended and Restated Indenture, dated November 5, 2003, among AmeriCredit Master Trust, Bank One, NA and Deutsche Bank Trust Company Americas
10.18(15)	Annex A to the Amended and Restated Sale and Servicing Agreement, dated as of February 22, 2002, among AmeriCredit Master Trust, AmeriCredit Funding Corp. VII, AmeriCredit Financial Services, Inc., and Bank One, NA (Exhibit 10.3)
10.19(15)	Amended and Restated Indenture, dated as of February 22, 2002, among AmeriCredit Master Trust, Bank One, NA, and Bankers Trust Company (Exhibit 10.4)
10.19.1(23)	Supplement No. 2, dated October 15, 2002, to Amended and Restated Indenture dated February 22, 2002, among AmeriCredit Master Trust, Bank One, NA, and Deutsche Bank Trust Company Americas, formerly known as Bankers Trust Company (Exhibit 10.6)

## INDEX TO EXHIBITS

(Continued)

- 10.19.2(23) Supplement to Amended and Restated Indenture and Amendment No. 1 to Annex A to Amended and Restated Indenture and Amended and Restated Sale and Servicing Agreement, dated July 31, 2002, among AmeriCredit Master Trust, AmeriCredit Funding Corp. VII, AmeriCredit Financial Services, Inc., Bank One, NA, and Deutsche Bank Trust Company Americas, formerly known as Bankers Trust Company (Exhibit 10.1)
- 10.19.3(23) Supplement No. 2 to Amended and Restated Indenture and Amendment No. 1 to Annex A to Amended and Restated Indenture and Amended and Restated Sale and Servicing Agreement, dated October 15, 2002, among AmeriCredit Master Trust, AmeriCredit Funding Corp. VII, AmeriCredit Financial Services, Inc., Bank One, NA, and Deutsche Bank Trust Company Americas, formerly known as Bankers Trust Company (Exhibit 10.2)
- 10.19.4(29) Second Amended and Restated Indenture, dated as of November 5, 2003, between Bank One, NA and Deutsche Bank Trust Company Americas (Exhibit 10.9)
- 10.20(27) Amended and Restated Class A-1 Note Purchase Agreement, dated February 22, 2002, among AmeriCredit Master Trust, AmeriCredit Funding Corp. VII, AmeriCredit Financial Services, Inc., Deutsche Bank Trust Company Americas, the Class A-1 Purchasers and Deutsche Bank, AG (Exhibit 10.29)
- 10.20.1(22) Joinder Supplement, dated as of May 10, 2002, to the Amended and Restated Class A-1 Note Purchase Agreement dated as of February 22, 2002, among Bank One, NA, AmeriCredit Financial Services, Inc., AmeriCredit Funding Corp. VII, AmeriCredit Master Trust, and Deutsche Bank Trust Company Americas, formerly known as Bankers Trust Company (Exhibit 10.59)
- 10.20.2(22) Joinder Supplement, dated as of May 10, 2002, to the Amended and Restated Class A-1 Note Purchase Agreement dated as of February 22, 2002, among Jupiter Securitization Corporation, AmeriCredit Financial Services, Inc., AmeriCredit Funding Corp. VII, AmeriCredit Master Trust, Bank One, NA, and Deutsche Bank Trust Company Americas, formerly known as Bankers Trust Company (Exhibit 10.60)
- 10.20.3(24) Agreement to Extend Commitment Termination Date, dated March 6, 2003, to the Amended and Restated Class A-1 Note Purchase Agreement, dated February 22, 2002, among AmeriCredit Master Trust, AmeriCredit Funding Corp. VII, AmeriCredit Financial Services, Inc., Deutsche Bank Trust Company Americas, the Class A-1 Purchasers and Deutsche Bank, AG (Exhibit 10.22)
- 10.20.4(24) Amendment No. 1, dated March 5, 2003, to the Amended and Restated Class A-1 Note Purchase Agreement, dated February 22, 2002, among AmeriCredit Master Trust, AmeriCredit Funding Corp. VII, AmeriCredit Financial Services, Inc., Deutsche Bank Trust Company Americas, the Class A-1 Purchasers and Deutsche Bank, AG (Exhibit 10.17)
- 10.20.5(24) Amendment No. 1, dated March 5, 2003, to the Amended and Restated Class A-1 Note Purchase Agreement, dated February 22, 2002, among AmeriCredit Master Trust, AmeriCredit Funding Corp. VII, AmeriCredit Financial Services, Inc., Deutsche Bank Trust Company Americas, the Class A-1 Purchasers and Deutsche Bank, AG (Exhibit 10.17)
- 10.20.6(29) Second Amended and Restated Class A-1 Note Purchase Agreement, dated as of November 5, 2003, by and among AmeriCredit Master Trust, AmeriCredit Funding Corp. VII, AmeriCredit Financial Services, Inc., the Class A-1 Purchasers, Deutsche Bank, AG, and Deutsche Bank Trust Company Americas (Exhibit 10.4)

## INDEX TO EXHIBITS

(Continued)

- 10.21(27) Amended and Restated Class A-2 Note Purchase Agreement, dated February 22, 2002, among AmeriCredit Master Trust, AmeriCredit Funding Corp. VII, AmeriCredit Financial Services, Inc., Deutsche Bank Trust Company Americas, the Class A-2 Purchasers and Deutsche Bank, AG (Exhibit 10.30)
- 10.21.1(22) Joinder Supplement, dated as of May 10, 2002, to the Amended and Restated Class A-2 Note Purchase Agreement dated as of February 22, 2002, among Bank One, NA, AmeriCredit Financial Services, Inc., AmeriCredit Funding Corp. VII, AmeriCredit Master Trust, and Deutsche Bank Trust Company Americas, formerly known as Bankers Trust Company (Exhibit 10.61)
- 10.21.2(22) Joinder Supplement, dated as of May 10, 2002, to the Amended and Restated Class A-2 Note Purchase Agreement dated as of February 22, 2002, among Jupiter Securitization Corporation, AmeriCredit Financial Services, Inc., AmeriCredit Funding Corp. VII, AmeriCredit Master Trust, Bank One, NA, and Deutsche Bank Trust Company Americas, formerly known as Bankers Trust Company (Exhibit 10.62)
- 10.21.3(24) Amendment No. 1, dated March 5, 2003, to the Amended and Restated Class A-2 Note Purchase Agreement, dated February 22, 2002, among AmeriCredit Master Trust, AmeriCredit Funding Corp. VII, AmeriCredit Financial Services, Inc., Deutsche Bank Trust Company Americas, the Class A-2 Purchasers and Deutsche Bank, AG (Exhibit 10.18)
- 10.21.4(24) Amendment No. 1, dated March 5, 2003, to the Amended and Restated Class A-2 Note Purchase Agreement, dated February 22, 2002, among AmeriCredit Master Trust, AmeriCredit Funding Corp. VII, AmeriCredit Financial Services, Inc., Deutsche Bank Trust Company Americas, the Class A-2 Purchasers and Deutsche Bank, AG (Exhibit 10.18)
- 10.21.5(29) Second Amended and Restated Class A-2 Note Purchase Agreement, dated as of November 5, 2003, by and among AmeriCredit Master Trust, AmeriCredit Funding Corp. VII, AmeriCredit Financial Services, Inc., the Class A-1 Purchasers, Deutsche Bank, AG, and Deutsche Bank Trust Company Americas (Exhibit 10.5)
- 10.22(@) Second Amended and Restated Class B Note Purchase Agreement, dated February 22, 2002, among AmeriCredit Master Trust, AmeriCredit Funding Corp. VII, AmeriCredit Financial Services, Inc., Deutsche Bank Trust Company Americas, the Class B Purchasers and Deutsche Bank, AG
- 10.22.1(22) Joinder Supplement, dated as of May 10, 2002, to the Amended and Restated Class B Note Purchase Agreement dated as of February 22, 2002, among Bank One, NA, AmeriCredit Financial Services, Inc., AmeriCredit Funding Corp. VII, AmeriCredit Master Trust, and Deutsche Bank Trust Company Americas, formerly known as Bankers Trust Company (Exhibit 10.63)
- 10.22.2(22) Joinder Supplement, dated as of May 10, 2002, to the Amended and Restated Class B Note Purchase Agreement dated as of February 22, 2002, among Jupiter Securitization Corporation, AmeriCredit Financial Services, Inc., AmeriCredit Funding Corp. VII, AmeriCredit Master Trust, Bank One, NA, and Deutsche Bank Trust Company Americas, formerly known as Bankers Trust Company (Exhibit 10.64)
- 10.22.3(24) Amendment No. 1, dated March 5, 2003, to the Amended and Restated Class B Note Purchase Agreement, dated February 22, 2002, among AmeriCredit Master Trust, AmeriCredit Funding Corp. VII, AmeriCredit Financial Services, Inc., Deutsche Bank Trust Company Americas, the Class B Purchasers and Deutsche Bank, AG (Exhibit 10.19)

## INDEX TO EXHIBITS

(Continued)

- 10.22.4(29) Second Amended and Restated Class B Note Purchase Agreement, dated as of November 5, 2003, among AmeriCredit Master Trust, AmeriCredit Funding Corp. VII, AmeriCredit Financial Services, Inc., the Class A-1 Purchasers, Deutsche Bank, AG, and Deutsche Bank Trust Company Americas (Exhibit 10.6)
- 10.23(29) Amended and Restated Class C Note Purchase Agreement, dated February 22, 2002, among AmeriCredit Master Trust, AmeriCredit Funding Corp. VII, AmeriCredit Financial Services, Inc., Deutsche Bank Trust Company Americas, the Class C Purchasers and Deutsche Bank, AG (Exhibit 10.32)
- 10.23.1(24) Amendment No. 1, dated March 5, 2003, to the Amended and Restated Class C Note Purchase Agreement, dated February 22, 2002, among AmeriCredit Master Trust, AmeriCredit Funding Corp. VII, AmeriCredit Financial Services, Inc., Deutsche Bank Trust Company Americas, the Class C Purchasers and Deutsche Bank, AG (Exhibit 10.20)
- 10.23.2(29) Second Amended and Restated Class C Note Purchase Agreement, dated as of November 5, 2003, among AmeriCredit Master Trust, AmeriCredit Funding Corp. VII, AmeriCredit Financial Services, Inc., the Class A-1 Purchasers, Deutsche Bank, AG, and Deutsche Bank Trust Company Americas (Exhibit 10.7)
- 10.24(27) Amended and Restated Class S Note Purchase Agreement, dated February 22, 2002, among AmeriCredit Master Trust, AmeriCredit Funding Corp. VII, AmeriCredit Financial Services, Inc., Deutsche Bank Trust Company Americas, the Class S Purchasers and Deutsche Bank, AG (Exhibit 10.53)
- 10.24.1(24) Amendment No. 1, dated March 5, 2003, to the Amended and Restated Class S Note Purchase Agreement, dated February 22, 2002, among AmeriCredit Master Trust, AmeriCredit Funding Corp. VII, AmeriCredit Financial Services, Inc., Deutsche Bank Trust Company Americas, the Class S Purchasers and Deutsche Bank, AG (Exhibit 10.21)
- 10.24.2(24) Agreement to Extend Commitment Termination Date, dated March 6, 2003, to the Amended and Restated Class S Note Purchase Agreement, dated February 22, 2002, among AmeriCredit Master Trust, AmeriCredit Funding Corp. VII, AmeriCredit Financial Services, Inc., Deutsche Bank Trust Company Americas, the Class S Purchasers and Deutsche Bank, AG (Exhibit 10.23)
- 10.24.3(29) Second Amended and Restated Class S Note Purchase Agreement, dated as of November 5, 2003, among AmeriCredit Master Trust, AmeriCredit Funding Corp. VII, AmeriCredit Financial Services, Inc., the Class A-1 Purchasers, Deutsche Bank, AG, and Deutsche Bank Trust Company Americas (Exhibit 10.8)
- 10.25(15) Master Receivables Purchase Agreement, dated as of February 25, 2002, among AmeriCredit MTN Receivables Trust III, JPMorgan Chase Bank, AmeriCredit MTN Corp. III, and AmeriCredit Financial Services, Inc. (Exhibit 10.5)
- 10.25.1(27) Amendment No. 1, dated as of June 20, 2003, to the Master Receivables Purchase Agreement, dated as of February 25, 2002, among AmeriCredit MTN Receivables Trust III, JPMorgan Chase Bank, and AmeriCredit Financial Services, Inc. (Exhibit 10.34.1)
- 10.26(15) Servicing and Custodian Agreement, dated as of February 25, 2002, between AmeriCredit Financial Services, Inc., AmeriCredit MTN Receivables Trust III, and JPMorgan Chase Bank (Exhibit 10.6)
- 10.26.1(29) Amendment No. 1, dated November 1, 2003, among AmeriCredit MTN Receivables Trust III, AmeriCredit Financial Services, Inc., MBIA Insurance Corporation, Meridian Funding Corporation, LLC and JPMorgan Chase Bank, to the Servicing and Custodian Agreement dated February 25, 2002 (Exhibit 10.2)

## INDEX TO EXHIBITS

(Continued)

- 10.27(15) Security Agreement, dated as of February 25, 2002, by and among AmeriCredit MTN Receivables Trust III, AmeriCredit Financial Services, Inc., AmeriCredit MTN Corp. III, and JPMorgan Chase Bank (Exhibit 10.7)
- 10.27.1(23) Amendment No. 1, dated December 1, 2002, among AmeriCredit MTN III Receivables Trust, AmeriCredit Financial Services, Inc., MBIA Insurance Corporation, and Meridian Funding Corporation, LLC, to the Security Agreement dated February 25, 2002 (Exhibit 10.9)
- 10.27.2(24) Amendment No. 2, dated as of February 1, 2003, to the Security Agreement dated as of February 25, 2002, among AmeriCredit MTN Trust III, AmeriCredit Financial Services, Inc., MBIA Insurance Corporation and Meridian Funding Company LLC (Exhibit 10.11)
- 10.27.3(24) Waiver, dated February 28, 2003, concerning the Security Agreement dated as of February 25, 2002, among AmeriCredit MTN Trust III, AmeriCredit Financial Services, Inc., MBIA Insurance Corporation and Meridian Funding Company LLC (Exhibit 10.12)
- 10.27.4(24) Amendment No. 3, dated as of February 28, 2003, to the Security Agreement dated as of February 25, 2002, among AmeriCredit MTN Trust III, AmeriCredit Financial Services, Inc., MBIA Insurance Corporation and Meridian Funding Company LLC
- 10.27.5(27) Amendment No. 4, dated as of April 1, 2003, to the Security Agreement dated as of February 25, 2002, among AmeriCredit MTN Trust III, AmeriCredit Financial Services, Inc., MBIA Insurance Corporation and Meridian Funding Company LLC (Exhibit 10.36.5)
- 10.27.6(27) Amendment No. 5, dated as of June 20, 2003, to the Security Agreement dated as of February 25, 2002, among AmeriCredit MTN Trust III, AmeriCredit Financial Services, Inc., MBIA Insurance Corporation and Meridian Funding Company LLC (Exhibit 10.36.6)
- 10.27.7(28) Amendment No. 6, dated August 18, 2003, to the Security Agreement dated as of February 25, 2002 (the "Security Agreement"), among the Debtor, AFS, AmeriCredit MTN Corp. III and The Chase Manhattan Bank (predecessor to JPMorgan Chase Bank), as Collateral Agent and Securities (Exhibit 10.2)
- 10.27.8(@) Amendment No. 7, dated August 1, 2003, among AmeriCredit MTN Receivables Trust III, AmeriCredit Financial Services, Inc., MBIA Insurance Corporation, and Meridian Funding Corporation, LLC to the Security Agreement dated February 25, 2002
- 10.27.9(29) Amendment No. 8, dated November 1, 2003, among AmeriCredit MTN Receivables Trust III, AmeriCredit Financial Services, Inc., MBIA Insurance Corporation, and Meridian Funding Corporation, LLC to the Security Agreement dated February 25, 2002 (Exhibit 10.3)
- 10.27.10(29) Amendment No. 9, dated December 1, 2003, among AmeriCredit MTN Receivables Trust III, AmeriCredit Financial Services, Inc., MBIA Insurance Corporation, and Meridian Funding Corporation, LLC to the Security Agreement dated February 25, 2002 (Exhibit 10.16)
- 10.27.11(@) Amendment No. 10, dated May 1, 2004, among AmeriCredit MTN Receivables Trust III, AmeriCredit Financial Services, Inc., MBIA Insurance Corporation, and Meridian Funding Corporation, LLC to the Security Agreement dated February 25, 2002
- 10.28(22) Pooling and Servicing Agreement, dated as of May 17, 2002, between AmeriCredit Canada 2002-A Corp., Merrill Lynch Financial Assets Inc., AmeriCredit Financial Services of Canada Ltd., Bank One, NA, and The Trust Company of Bank of Montreal (Exhibit 10.68)



## INDEX TO EXHIBITS

(Continued)

- 10.29(22) Seller's Representation and Indemnity Covenant, dated as of May 10, 2002, among AmeriCredit Financial Services of Canada Ltd., AmeriCredit Corp., Merrill Lynch Financial Assets Inc. and Merrill Lynch Canada Inc. (Exhibit 10.69)
- 10.30(22) Indenture, dated June 19, 2002, between AmeriCredit Corp. and subsidiaries and Bank One, NA, with respect to 9 1/4% Senior Notes due 2009 (Exhibit 10.71)
- 10.31(22) Purchase Agreement, dated June 13, 2002, among AmeriCredit Corp. and subsidiaries and the Initial Purchasers with respect to 9 1/4 Senior Notes due 2009 (Exhibit 10.72)
- 10.32(22) Registration Rights Agreement, dated June 19, 2002, among AmeriCredit Corp. and subsidiaries and the Initial Purchasers with respect to 9 1/4 Senior Notes due 2009 (Exhibit 10.73)
- 10.33(22) Letter Agreement, dated September 14, 2002, between AmeriCredit Corp. and Financial Security Assurance Inc. with forbearance concerning certain delinquency ratios (Exhibit 10.74)
- 10.34(23) Indenture, dated September 30, 2002 among CIBC Mellon Trust Company, as trustee of AmeriCredit Canada Automobile Receivables Trust and BNY Trust Company of Canada, as indenture trustee (Exhibit 10.1)
- 10.35(23) Series C2002-1 Supplemental Indenture, dated November 22, 2002 between CIBC Mellon Trust Company, as trustee of AmeriCredit Canada Automobile Receivables Trust, and BNY Trust Company of Canada, as indenture trustee (Exhibit 10.2)
- 10.36(23) Sale and Servicing Agreement, dated November 15, 2002, among AmeriCredit Financial Services of Canada Ltd., Bank One, NA, and CIBC Mellon Trust Company (Exhibit 10.3)
- 10.37(23) Limited Guarantee, dated November 22, 2002, by AmeriCredit Corp. in favour of CIBC Mellon Trust Company, as Trustee of AmeriCredit Canada Automobile Receivables Trust (Exhibit 10.4)
- 10.38(23) Class VPN Loan Agreement, dated November 22, 2002, between CIBC Mellon Trust Company, as trustee of AmeriCredit Canada Automobile Receivables Trust, The Trust Company Bank of Montreal, and AmeriCredit Financial Services of Canada Ltd. (Exhibit 10.5)
- 10.39(23) Warrant Agreement, dated September 26, 2002, between AmeriCredit Corp. and FSA Portfolio Management Inc. (Exhibit 10.11)
- 10.40(27) Credit Agreement dated as of August 15, 2002, among AFS Funding Corp., AFS SenSub Corp., AmeriCredit Corp., AmeriCredit Financial Services, Inc., Lenders party thereto, Deutsche Bank AG, and Deutsche Bank Trust Company Americas (Exhibit 10.53)
- 10.40.1(24) Amendment No. 1, dated as of March 13, 2003, to the Credit Agreement dated as of August 15, 2002, among AFS Funding Corp., AFS SenSub Corp., AmeriCredit Corp., AmeriCredit Financial Services, Inc., Lenders party thereto, Deutsche Bank AG, and Deutsche Bank Trust Company Americas (Exhibit 10.14)
- 10.40.2(28) Amendment No. 2 to Credit Agreement, dated August 13, 2003, among AFS Funding Corp. and AFS SenSub Corp., as Borrowers, AmeriCredit Corp. and AmeriCredit Financial Services, Inc., as Contingent Obligors, the Financial Institutions from time to time party thereto, as Lenders, Deutsche Bank AG, New York Branch, as an Agent, the Other Agents from time to time party thereto, and Deutsche Bank Trust Company Americas, as Lender Collateral Agent and as Administrative Agent (Exhibit 10.1)



## INDEX TO EXHIBITS

(Continued)

10.40.3(29)	Amendment No. 3 to Credit Agreement, dated November 12, 2003, among AFS Funding Corp., AFS SenSub Corp., AmeriCredit Financial Services, Inc., the Financial Institutions from time to time party thereto, Deutsche Bank AG, New York Branch, the Other Agents from time to time party thereto, and Deutsche Bank Trust Company Americas (Exhibit 10.11)
10.40.4(30)	Amendment No. 4, dated March 30, 2004, to the Credit Agreement dated August 15, 2002, among AFS Funding Corp., AFS SenSub Corp., AmeriCredit Corp., AmeriCredit Financial Services, Inc., the Lenders thereto, Deutsche Bank AG and Deutsche Bank Trust Company Americas (Exhibit 10.1)
10.41(27)	Master Collateral and Intercreditor Agreement dated as of August 15, 2002, among AFS Funding Corp., AFS SenSub Corp., AmeriCredit Financial Services, Inc and Deutsche Bank Trust Company Americas (Exhibit 10.54)
10.41.1(24)	First Amendment, dated as of March 13, 2003, to the Master Collateral and Intercreditor Agreement dated as of August 15, 2002, among AFS Funding Corp., AFS SenSub Corp., AmeriCredit Financial Services, Inc and Deutsche Bank Trust Company Americas (Exhibit 10.15)
10.42(27)	Separation Agreement, dated April 22, 2003, between AmeriCredit Corp. and Michael R. Barrington (Exhibit 10.55)
10.43(27)	Separation Agreement, dated April 22, 2003, between AmeriCredit Corp. and Michael T. Miller (Exhibit 10.56)
10.44(29)	Indenture, dated as of November 18, 2003, among AmeriCredit Corp the Guarantors and HSBC Bank USA (Exhibit 10.12)
10.45(29)	Indenture, dated as of March 18, 2003, between AmeriCredit Owner Trust 2003-1 and Bank One, NA (Exhibit 10.13)
10.46(29)	Sale and Servicing Agreement, dated as of March 18, 2003, among AmeriCredit Owner Trust 2003-1, AmeriCredit Warehouse Corporation, AmeriCredit Financial Services, Inc., Systems & Services Technologies, Inc. and Bank One, NA (Exhibit 10.14)
10.47(29)	Letter Agreement, dated September 18, 2003, among AmeriCredit Owner Trust 2003-1, AmeriCredit Warehouse Corporation, AmeriCredit Financial Services, Inc., Bank One Trust Company, NA, Bank One, NA, Deutsche Bank, AG and Systems & Services Technologies, Inc., terminating the AmeriCredit Owner Trust 2003-1 whole loan purchase facility (Exhibit 10.15)
12.1(@)	Statement Re Computation of Ratios
21.1(@)	Subsidiaries of the Registrant
23.1(@)	Consent of Independent Registered Public Accounting Firm
31.1(@)	Officers' Certifications of Periodic Report pursuant to Section 302 of Sarbanes-Oxley Act of 2002
32.1(@)	Officers' Certifications of Periodic Report pursuant to Section 906 of Sarbanes-Oxley Act of 2002

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- (1) Incorporated by referenced to the exhibit shown in parenthesis included in Registration Statement No. 33-31220 on Form S-1 filed by the Company with the Securities and Exchange Commission.
- (2) Incorporated by reference to the exhibit shown in parenthesis included in the Company's Annual Report on Form 10-K for the year ended June 30, 1990, filed by the Company with the Securities and Exchange Commission.

- (3) Incorporated by reference to the exhibit shown in parenthesis included in the Company's Annual Report on Form 10-K for the year ended June 30, 1991, filed by the Company with the Securities and Exchange Commission.
- (4) Incorporated by reference to the exhibit shown in parenthesis included in the Company's Annual Report on Form 10-K for the year ended June 30, 1993, filed by the Company with the Securities and Exchange Commission.
- (5) Incorporated by reference from the Company's Proxy Statement for the year ended June 30, 1995, filed by the Company with the Securities and Exchange Commission.
- (6) Incorporated by reference from the Company's Proxy Statement for the year ended June 30, 1996, filed by the Company with the Securities and Exchange Commission.
- (7) Incorporated by reference to exhibit shown in parenthesis included in the Company's Annual Report on Form 10-K for the year ended June 30, 1997, filed by the Company with the Securities and Exchange Commission.
- (8) Incorporated by reference from the Company's Proxy Statement for the year ended June 30, 1997, filed by the Company with the Securities and Exchange Commission.
- (9) Incorporated by reference to the exhibit shown in parenthesis included in the Company's Report on Form 8-K, dated August 28, 1997, filed by the Company with the Securities and Exchange Commission.
- (10) Incorporated by reference from the Company's Proxy Statement for the year ended June 30, 1998, filed by the Company with the Securities and Exchange Commission.
- (11) Incorporated by reference to the exhibit shown in parenthesis included in the Company's Report on Form 8-K, dated September 7, 1999, filed by the Company with the Securities and Exchange Commission.
- (12) Incorporated by reference to the exhibit shown in parenthesis included in the Company's Annual Report on Form 10-K for the year ended June 30, 2000, filed by the Company with the Securities and Exchange Commission.
- (13) Incorporated by reference from the Company's Proxy Statement for the year ended June 30, 2000, filed by the Company with the Securities and Exchange Commission.
- (14) Incorporated by reference to the exhibit shown in parenthesis included in the Company's Annual Report on Form 10-K for the year ended June 30, 2001, filed by the Company with the Securities and Exchange Commission.
- (15) Incorporated by reference to the exhibit shown in parenthesis included in the Company's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2002, filed by the Company with the Securities and Exchange Commission.
- (16) Incorporated by reference to the exhibit shown in parenthesis included in the Company's Registration Statement on Form S-8, filed on October 29, 1999, by the Company with the Securities and Exchange Commission (Exhibit 4.4)
- (17) Incorporated by reference to the exhibit shown in parenthesis included in the Company's Registration Statement on Form S-8, filed on July 31, 2001, by the Company with the Securities and Exchange Commission (Exhibit 4.4)
- (18) Incorporated by reference to the exhibit shown in parenthesis included in the Company's Registration Statement on Form S-8, filed on February 23, 2000, by the Company with the Securities and Exchange Commission (Exhibit 4.4)
- (19) Incorporated by reference to the exhibit shown in parenthesis included in the Company's Registration Statement on Form S-8, filed on November 16, 1994, by the Company with the Securities and Exchange Commission (Exhibit 4.3)
- (20) Incorporated by reference to the exhibit shown in parenthesis included in the Company's Registration Statement on Form S-8, filed on March 1, 1999, by the Company with the Securities and Exchange Commission (Exhibit 4.4.1)
- (21) Incorporated by reference to the exhibit shown in parenthesis included in the Company's Registration Statement on Form S-8, filed on November 7, 2001, by the Company with the Securities and Exchange Commission (Exhibit 4.4.2)
- (22) Incorporated by reference to the exhibit shown in parenthesis included in the Company's Annual Report on Form 10-K for the year ended June 30, 2002, filed by the Company with the Securities and Exchange Commission.

- (23) Incorporated by reference to the exhibit shown in parenthesis included in the Company's Quarterly Report on Form 10-Q for the quarterly period ended December 31, 2002, filed by the Company with the Securities and Exchange Commission.
- (24) Incorporated by reference to the exhibit shown in parenthesis included in the Company's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2003, filed by the Company with the Securities and Exchange Commission.
- (25) Incorporated by reference to the exhibit shown in parenthesis included in the Company's Registration Statement on Form S-8, filed on December 12, 2002, by the Company with the Securities and Exchange Commission
- (26) Incorporated by reference to the exhibit shown in parenthesis included in the Company's Registration Statement on Form S-8, filed on March 1, 1999, by the Company with the Securities and Exchange Commission (Exhibit 4.4)
- (27) Incorporated by reference to the exhibit shown in parenthesis included in the Company's Annual Report on Form 10-K for the year ended June 30, 2003, filed by the Company with the Securities and Exchange Commission.
- (28) Incorporated by reference to the exhibit shown in parenthesis included in the Company's Quarterly Report on Form 10-Q for the quarterly period ended September 30, 2003, filed by the Company with the Securities and Exchange Commission.
- (29) Incorporated by reference to the exhibit shown in parenthesis included in the Company's Quarterly Report on Form 10-Q for the quarterly period ended December 31, 2003, filed by the Company with the Securities and Exchange Commission.
- (30) Incorporated by reference to the exhibit shown in parenthesis included in the Company's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2004, filed by the Company with the Securities and Exchange Commission.
- (31) Incorporated by reference to the exhibit shown in parenthesis included in the Company's Registration Statement on Form S-8, filed on December 18, 2003, by the Company with the Securities and Exchange Commission (Exhibit 4.4.3)
- (@) Filed herewith.

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# Shareholder Information

## Directors

Clifton H. Morris, Jr.  
*Chairman of the Board and Chief Executive Officer,*  
*AmeriCredit Corp.*

Michael R. Barrington  
*Former Chief Executive Officer,*  
*AmeriCredit Corp.*

Daniel E. Berce  
*President,*  
*AmeriCredit Corp.*

John R. Clay  
*Former Chief Executive Officer,*  
*Practitioners Publishing Company*

A.R. Dike  
*President and Chief Executive Officer,*  
*The Dike Company, Inc.*

James H. Greer  
*Chairman of the Board,*  
*Shelton W. Greer Co., Inc.*

Douglas K. Higgins  
*Owner,*  
*Higgins & Associates*

Kenneth H. Jones, Jr.  
*Private Investor*

B.J. McCombs  
*Private Investor*

## Executive Management Team

Clifton H. Morris, Jr.  
*Chairman of the Board and Chief Executive Officer*

Daniel E. Berce  
*President*

Preston A. Miller  
*Executive Vice President,*  
*Chief Financial Officer and Treasurer*

Steven P. Bowman  
*Executive Vice President and Chief Credit Officer*

Chris A. Choate  
*Executive Vice President,*  
*Chief Legal Officer and Secretary*

S. Mark Floyd  
*Executive Vice President and Chief Operating Officer*

## Corporate Headquarters

801 Cherry St.  
Suite 3900  
Fort Worth, Texas 76102  
817-302-7000

## Annual Meeting

The annual meeting of the Company will be held on November 3, 2004, at 10:00 a.m. at The Fort Worth Club, 306 West Seventh St., Fort Worth, Texas. All shareholders are cordially invited to attend.

## Investor Relations Information

For financial/investment data and general information about AmeriCredit Corp., write the Investor Relations Department at the above address or telephone 817-302-7009. Information about the Company may also be found at [www.americredit.com](http://www.americredit.com).

## Transfer Agent and Registrar

Mellon Investor Services  
85 Challenger Rd., Overpeck Centre  
Ridgefield Park, NJ 07660-2104  
800-635-9270  
[www.melloninvestor.com](http://www.melloninvestor.com)

## Independent Accountants

PricewaterhouseCoopers LLP  
301 Commerce St., Suite 1900  
Fort Worth, Texas 76102-4183





801 Cherry Street • Suite 3900  
Fort Worth, Texas 76102  
[www.americredit.com](http://www.americredit.com)