

## FIVE YEAR SELECTED FINANCIAL DATA

(In millions of dollars, except per share data)

	2000	1999	1998	1997	1996
<b>Summary of Operations</b>					
Net sales	\$ 3,038.4	2,092.4	1,796.1	1,851.2	1,804.0
Gross profit	\$ 961.3	731.0	649.9	655.2	633.4
Operating profit	\$ 268.3	1.4	218.3	224.3	103.6
Interest expense	\$ 120.4	69.8	78.5	103.3	114.2
Other expense (income)	\$ 5.5	48.0	(158.9)	(27.8)	(1.3)
Earnings (loss) before income taxes and extraordinary loss	\$ 142.4	(116.4)	298.7	148.8	(9.3)
Provision for income taxes	\$ 53.1	42.9	115.4	56.7	12.7
Earnings (loss) before extraordinary loss	\$ 89.3	(159.3)	183.3	92.1	(22.0)
Extraordinary loss	\$ -	(15.7)	(21.5)	(5.3)	(5)
Net earnings (loss)	\$ 89.3	(175.0)	161.8	86.8	(22.5)
Special items, net of tax (included above):					
Facility closure costs	\$ (15.0)	-	(21.1)	-	-
Acquired in-process research and development	\$ -	(195.0)	-	-	-
Merger and related costs	\$ -	(20.6)	-	-	(68.1)
Textile colors loss	\$ -	(65.5)	-	-	-
Specialty ingredients gain	\$ -	26.8	-	-	-
Seed treatment gain	\$ -	-	92.1	-	-
Severance and other costs	\$ -	-	-	(7.8)	-
Special environmental charge	\$ -	-	-	(9.0)	(18.5)
Postretirement settlement gain	\$ -	-	-	16.8	-
Early extinguishment of debt	\$ -	(15.7)	(21.5)	(5.3)	(5)
Other	\$ -	-	(5.0)	-	-
Total special items, net of tax	\$ (15.0)	(270.0)	44.5	(5.3)	(87.1)
<b>Per Share Statistics</b>					
Basic					
Earnings (loss) before extraordinary loss	\$ .78	(1.91)	2.48	1.25	(.31)
Net earnings (loss)	\$ .78	(2.10)	2.20	1.18	(.31)
Diluted					
Earnings (loss) before extraordinary loss	\$ .78	(1.91)	2.42	1.22	(.31)
Net earnings (loss)	\$ .78	(2.10)	2.14	1.15	(.31)
Dividends	\$ .20	.10	.05	.05	.27
Book value	\$ 6.82	8.82	.32	(.27)	(1.32)
Common stock trading range: High	\$ 14.19	21.38	32.81	27.38	20.13
Low	\$ 6.94	7.13	13.25	17.88	13.00
Average shares outstanding (thousands) – Basic	113,644	83,507	73,696	73,373	72,026
Average shares outstanding (thousands) – Diluted	115,165	83,507	75,700	75,358	72,026
<b>Financial Position</b>					
Working capital	\$ 361.4	141.8	203.4	352.0	384.8
Current ratio	1.5	1.1	1.5	2.0	2.1
Total assets	\$ 3,528.3	3,726.6	1,408.9	1,548.8	1,657.2
Total debt	\$ 1,506.8	1,391.0	664.2	898.1	1,064.3
Stockholders' equity (deficit)	\$ 754.0	759.9	66.7	(20.1)	(96.4)
Total capital employed	\$ 2,260.8	2,150.9	730.9	878.0	967.9
Total debt-to-capital %	66.7	64.7	90.9	102.3	110.0
<b>Profitability Statistics (Before Special Items)</b>					
% Operating profit on sales	9.6	10.8	14.5	13.6	12.1
% Earnings on sales	3.4	4.5	6.5	5.0	3.6
% Earnings on average total capital	7.9	11.4	18.6	16.5	12.8
<b>Other Statistics</b>					
EBITDA before special items	\$ 468.0	335.8	345.9	332.0	302.5
Capital spending	\$ 154.8	131.8	66.6	50.2	39.2
Depreciation	\$ 142.7	89.2	59.4	58.7	59.2
Amortization	\$ 39.3	27.4	21.1	21.2	23.4
Number of employees	8,306	8,612	5,536	5,583	5,725