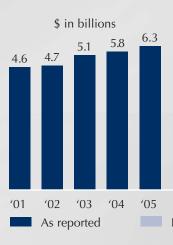
# ESTĒE LAUDER companies

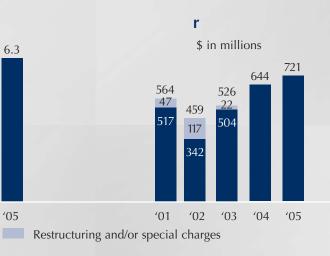
The Estée Lauder Companies Inc. is one of the world's leading manufacturers and marketers of quality skin care, makeup, fragrance and hair care products. The Company's products are sold in over 130 countries and territories under well-recognized brand names.

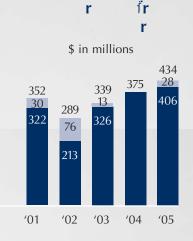
#### Financial Highlights

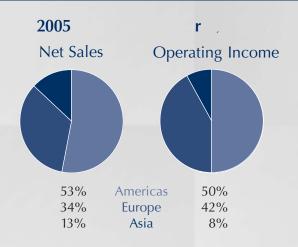
r maneiar i nginigitis					
Year Ended June 30,	2005	2004	2003	2002	2001
dollars in millions, except per share data					
Net sales	\$6,336	\$5,790	\$5,096	\$4,712	\$4,637
Gross profit	4,719	4,314	3,772	3,451	3,425
Gross profit margin	74.5%	74.5%	74.0%	73.2%	73.9%
Operating income	721	644	504	342	517
Operating margin	11.4%	11.1%	9.9%	7.2%	11.2%
Net earnings from continuing operations	406	375	326	213	322
Discontinued operations, net of tax	-	(33)	(6)	(21)	(15)
Net earnings	406	342	320	192	305
Diluted net earnings per share from continuing operations	1.78	1.62	1.29	.79	1.23
Diluted net earnings per share	1.78	1.48	1.26	.70	1.16
Cash flow from operations	479	675	559	526	311

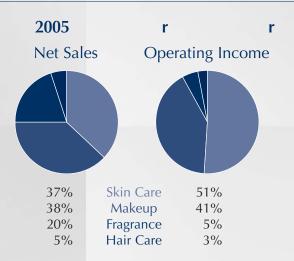
Fiscal 2005 includes a special tax charge of \$27.5 million, equal to \$.12 per diluted common share, related to a plan to repatriate foreign earnings in fiscal 2006 under the provisions of the American Jobs Creation Act of 2004. During fiscal 2004, the Company sold the assets and operations of its former reporting unit that sold *jane* brand products. All prior years presented have been restated for *jane* as a discontinued operation and include restructuring charges related to the jane brand in fiscal 2002 and 2001 (fiscal 2001 is presented on a pro forma unaudited basis). Fiscal 2003 information includes the effect of a special charge of \$22.0 million (\$13.5 million after-tax), or \$.06 per diluted common share, related to the proposed settlement of a legal action. Fiscal 2002 information includes the effect of restructuring charges of \$117.4 million (\$76.9 million after-tax), or \$.32 per diluted common share. Fiscal 2001 information is reported after considering the effect of restructuring and special charges of \$63.0 million (\$40.3 million after-tax), or \$.17 per diluted common share, and after the cumulative effect of adopting a new accounting principle in the amount of \$2.2 million after-tax, or \$.01 per diluted common share.











#### **Key Characteristics**

- Diversified portfolio of brands
- Product category balance
- Geographic balance
- Product innovation competency

## Fiscal 2005 Highlights

- Launched four new brands; American Beauty, Flirt!, Good Skin™ and Grassroots in Kohl's Department Stores
- Signed license agreements with Missoni and Tom Ford
- Created Clinique Skin Wellness Center at Weill Cornell Medical College
- Opened first door in India
- Increased share repurchase program by 20 million shares
- 33 1/3% dividend increase

#### Strategic Imperatives

- Optimize our brand portfolio
- Strengthen product categories
- Strengthen and expand geographic presence
- Diversify distribution
- Achieve operational and cost excellence

### Long-Term Outlook

- 6-7% annual sales growth
- Continuous profitability improvement
- 12-15% annual earnings per share growth
- New and emerging markets China, Russia, India, Brazil

#### Contact Information:

The Estée Lauder Companies Inc. 767 Fifth Avenue New York, NY 10153

Investor Relations: Dennis D'Andrea

Vice President, Investor Relations Phone: 212.572.4384 ddandrea@estee.com

Eleanor F. Powell Executive Director, Investor Relations Phone: 212.572.4088 epowell@estee.com Fax: 212.572.6633

#### www.elcompanies.com NYSE: EL



		7.10.000			
	r í í r				
ESTĒE LAUDER	<u>aramis</u>	CLINIQUE			
PRESCRIPTIVES	ORIGINS				
tommy	Kiton	LA MER.			
	DONNAKARAN	BOBBI BROWN			
JO MALONE		stila			
MICHAEL KORS	Jean John	Bb.			
REDAN + FIELDS	NEW YORK LOS ANGELES LONDON YOKYO PARIS	AMERICAN BEAUTY			
FLIRT! missoni	grassroots"	DONALD TRUMP THE FRAGRANCE			
TOM FORD ESTEE LAUDER COLLECTION					
23,700 employees worldwide					
Affiliates in over 30 countries					
Products sold in over 130 countries and territories					
Strong presence in four major product categories					
Research and Development – 430 employees in eight facilities					
Manufacturing in ten facilities in North America and Europe					
<b>r</b> As of August 2005 there were 134 million Class A and 87 million Class B common shares outstanding					
Lauder Family Class A and Class B	Class A Float	US			

This fact sheet may contain forward looking statements which involve risks and uncertainties. Please refer to the Company's recent SEC filings or website for further details.

September 2005