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News Release



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Pentair's EPS Rises 14%, Free Cash Flow Exceeds \$100 Million in Third Quarter 2002; Company Updates 2002 EPS Expectations

ST. PAUL, Minn. — October 15, 2002 — Pentair (NYSE: PNR) today announced that it generated third quarter 2002 earnings per share (EPS) of \$0.75, a 13.6 percent gain over EPS of \$0.66 -- without goodwill amortization -- in the same period last year. The Company's third quarter free cash flow totaled \$110.1 million or \$197.2 million on a year-to-date basis. This represents an 80 percent increase over 2001 year-to-date cash flow, or 194 percent conversion of 2002 net income, and year-to-date cash EPS of \$3.96.

"Supply management, lean enterprise, cash flow, and growth initiatives in our businesses offset the effects of a tough global economy in the third quarter," said Randall J. Hogan, Pentair chairman and CEO. "We're making good progress in gaining new customers, improving profits, and maintaining our cash flow discipline. We are particularly pleased with the latter, which has more than paid for the two complementary acquisitions we made in the fourth quarter."

Pentair's third quarter net sales totaled \$629.3 million, down slightly compared to \$636.2 million in the same period a year ago. Operating income for the third quarter 2002 totaled \$61.6 million, 2.4 percent greater than the \$60.1 million, before goodwill amortization, reported in the third quarter 2001. Despite slightly lower sales, operating income margins improved 30 basis points.

In the Tools Group, third quarter 2002 sales of \$265.7 million were 10 percent higher than in the same period last year, while operating income of \$26.0 million improved 31 percent on the same comparison. Third quarter operating income margins in the Group were 9.8 percent, representing an increase of 160 basis points over the third quarter 2001. Pentair attributed the improved sales results to significantly higher shipments of Delta products and pressure washers. Gains in operating income were due primarily to benefits generated by supply chain, lean enterprise, and cost reduction initiatives, offset by product mix and costs related to promotional activities.

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In the Water Technologies Group, third quarter sales of \$223.6 million declined three percent versus the same period last year, operating income of \$30.0 million was nine percent lower, and margins declined 90 basis points to 13.4 percent. The Group's sales performance was adversely affected by fluctuations in the seasonality of pool and spa equipment sales. This was due primarily to timing of orders and was partially offset by strong pump sales during the quarter. The decline in operating income was due to lower pool product sales and unfavorable product mix, specifically significantly higher sales of retail pumps, which carry a lower margin, and lower productivity in the pump and tank businesses.

In the Enclosures segment, sales of \$139.9 million and operating income of \$8.9 million in the third quarter of 2002 were 15 and 18 percent lower, respectively, than year-ago levels due to continued slow capital spending and weak global technology markets. Enclosures Group sales have been essentially flat during this year, but margins improved sequentially by 90 basis points in the first quarter of 2002, 170 basis points in the second quarter, and another 130 basis points in the third quarter. Pentair expects its Enclosures Group to generate continued margin improvement in the fourth quarter.

"We are pleased that margins in Enclosures have continued to improve, that our Tools sales are growing, and that our ongoing cash flow discipline delivered excellent results in the quarter," Hogan said. "Despite these accomplishments, we face a constrained growth environment overall, more aggressive pricing pressures, and promotional activities in Tools, as well as slower cost productivity improvements in our Water Technologies Group.

"Given these conditions, and particularly the economic concerns that exist in many of our businesses, we are expecting to deliver 2002 EPS of between \$2.60 and \$2.65, versus previous guidance of between \$2.80 and \$2.90 per share," Hogan added. "Even if the current economic conditions continue and allow only modest sales growth in 2003, our initiatives will still drive EPS growth in the mid-teens."

A Pentair conference call scheduled for 9:00 a.m. CDT today will be webcast live via <http://www.pentair.com>. The conference call, which can be found on the site's "Financial Information" page, will be archived at the same location.

Pentair is a St. Paul-based manufacturer whose core businesses compete in tools, water technologies, and enclosures markets. The company employs 12,000 people in more than 50 locations around the world.

Any statements made about the company's anticipated financial results are forward-looking statements subject to risks and uncertainties. Forward-looking statements included herein are made as of the date hereof and the company undertakes no obligation to update publicly such statements to reflect subsequent events or circumstances. Actual results could differ materially from anticipated results.

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Pentair, Inc. and Subsidiaries
Condensed Consolidated Statements of Income (Unaudited)

	Three months ended		Nine months ended	
	September 28 2002	September 29 2001	September 28 2002	September 29 2001
<i>In thousands, except per-share data</i>				
Net sales ⁽²⁾	\$ 629,301	\$ 636,174	\$ 1,940,480	\$ 1,989,770
Cost of goods sold	478,708	487,033	1,476,896	1,525,723
Gross profit	150,593	149,141	463,584	464,047
% of net sales	23.9%	23.4%	23.9%	23.3%
Selling, general and administrative ⁽¹⁾⁽²⁾	80,074	90,152	255,361	276,864
% of net sales	12.7%	14.2%	13.2%	13.9%
Research and development	8,904	7,805	26,289	22,794
% of net sales	1.4%	1.2%	1.4%	1.1%
Operating income	61,615	51,184	181,934	164,389
% of net sales	9.8%	8.0%	9.4%	8.3%
Net interest expense	8,205	14,409	32,411	48,366
% of net sales	1.3%	2.3%	1.7%	2.4%
Other expense, write-off of investment	—	—	—	2,500
% of net sales	n/a	n/a	n/a	0.1%
Income before income taxes	53,410	36,775	149,523	113,523
% of net sales	8.5%	5.8%	7.7%	5.7%
Provision for income taxes	16,148	12,104	47,847	39,733
Effective tax rate	30.2%	32.9%	32.0%	35.0%
Net income	\$ 37,262	\$ 24,671	\$ 101,676	\$ 73,790
% of net sales	5.9%	3.9%	5.2%	3.7%
Earnings per common share				
Basic	\$ 0.76	\$ 0.50	\$ 2.07	\$ 1.50
Diluted	\$ 0.75	\$ 0.50	\$ 2.04	\$ 1.50
Weighted average common shares outstanding				
Basic	49,235	49,082	49,212	49,040
Diluted	49,804	49,410	49,809	49,270
Cash dividends declared per common share				
	\$ 0.19	\$ 0.18	\$ 0.55	\$ 0.52
Goodwill amortization disclosure				
Reported net income	\$ 37,262	\$ 24,671	\$ 101,676	\$ 73,790
Add back goodwill amortization, net of tax	—	7,953	—	24,153
Adjusted net income	\$ 37,262	\$ 32,624	\$ 101,676	\$ 97,943
Reported earnings per share - basic				
Reported earnings per share - basic	\$ 0.76	\$ 0.50	\$ 2.07	\$ 1.50
Goodwill amortization	—	0.16	—	0.49
Adjusted net earnings per share - basic	\$ 0.76	\$ 0.66	\$ 2.07	\$ 1.99
Reported earnings per share - diluted				
Reported earnings per share - diluted	\$ 0.75	\$ 0.50	\$ 2.04	\$ 1.50
Goodwill amortization	—	0.16	—	0.49
Adjusted net earnings per share - diluted	\$ 0.75	\$ 0.66	\$ 2.04	\$ 1.99

⁽¹⁾ During the first quarter of 2002, we adopted SFAS 142, which requires that goodwill no longer be amortized. Selling, general and administrative (SG&A) expense for the three and nine month periods of 2001 include \$8,959 and \$27,211 of goodwill amortization, respectively (\$7,953 and \$24,153 net of tax, or \$0.16 and \$0.49 per diluted share, respectively). SG&A expense for the three and nine month periods of 2001 excluding the impact of goodwill amortization was \$81,193 and \$249,653, or 12.8% and 12.5% of sales, respectively.

⁽²⁾ We adopted Emerging Issues Task Force (EITF) Issue No. 01-9, Accounting for Consideration Given by a Vendor to a Customer or a Reseller of the Vendor's Products. This new guidance was effective for Pentair beginning January 1, 2002. EITF 01-9 requires that certain payments to our customers for cooperative advertising and certain sales incentive offers that were historically classified in selling, general and administrative expense be reclassified and shown as a reduction in net sales. EITF 01-9 also requires the reclassification of previously reported results of operations for periods prior to the adoption to conform to the current presentation.

Pentair, Inc. and Subsidiaries
Condensed Consolidated Balance Sheets (Unaudited)

<i>In thousands</i>	September 28 2002	December 31 2001	September 29 2001
Assets			
Current assets			
Cash and cash equivalents	\$ 39,591	\$ 39,844	\$ 32,816
Accounts and notes receivable, net	417,021	398,579	460,732
Inventories	291,308	300,923	343,127
Deferred income taxes	66,527	69,953	73,675
Prepaid expenses and other current assets	20,735	20,979	28,551
Net assets of discontinued operations	1,771	5,325	106,683
Total current assets	836,953	835,603	1,045,584
Property, plant and equipment, net	306,102	329,500	340,187
Goodwill, net	1,098,141	1,088,206	1,111,992
Other assets	115,704	118,889	93,814
Total assets	\$ 2,356,900	\$ 2,372,198	\$ 2,591,577
Liabilities and Shareholders' Equity			
Current liabilities			
Short-term borrowings	\$ —	\$ —	\$ 61,890
Current maturities of long-term debt	7,284	8,729	4,371
Accounts and notes payable	188,872	179,149	207,721
Employee compensation and benefits	83,361	74,888	75,645
Accrued product claims and warranties	37,632	37,590	40,221
Income taxes	30,724	6,252	16,066
Other current liabilities	124,417	121,825	125,333
Total current liabilities	472,290	428,433	531,247
Long-term debt	559,218	714,977	781,885
Pension and other retirement compensation	82,683	74,263	69,733
Post-retirement medical and other benefits	42,762	43,583	33,317
Deferred income taxes	35,390	34,128	41,956
Other noncurrent liabilities	64,423	61,812	66,643
Total liabilities	1,256,766	1,357,196	1,524,781
Shareholders' equity	1,100,134	1,015,002	1,066,796
Total liabilities and shareholders' equity	\$ 2,356,900	\$ 2,372,198	\$ 2,591,577
Days sales in accounts receivable (13 month moving average)	62	65	66
Days inventory on hand (13 month moving average)	66	75	77
Days in accounts payable (13 month moving average)	55	59	60
Debt/total capital	34.0%	41.6%	44.3%

Pentair, Inc. and Subsidiaries
Condensed Consolidated Statements of Cash Flows (Unaudited)

<i>In thousands</i>	Nine months ended	
	September 28 2002	September 29 2001
Operating activities		
Net income	\$ 101,676	\$ 73,790
Depreciation	44,499	48,662
Amortization of intangibles and unearned compensation	2,592	30,966
Deferred income taxes	4,263	3,843
Other expense, write-off of investment	—	2,500
Changes in assets and liabilities, net of effects of business acquisitions		
Accounts and notes receivable	(11,238)	4,723
Inventories	11,777	47,976
Prepaid expenses and other current assets	2,103	(11,273)
Accounts payable	8,813	(40,417)
Employee compensation and benefits	8,061	(8,086)
Accrued product claims and warranties	(601)	(1,887)
Income taxes	24,038	10,922
Other current liabilities	4,565	(8,281)
Pension and post-retirement benefits	5,664	7,561
Other assets and liabilities ⁽¹⁾	11,141	(4,798)
Net cash provided by continuing operations	217,353	156,201
Net cash provided by (used for) discontinued operations	3,555	(8,944)
Net cash provided by operating activities	220,908	147,257
Investing activities		
Capital expenditures	(23,674)	(37,639)
Proceeds from sale of businesses	1,744	—
Acquisitions, net of cash acquired	—	(1,937)
Equity investments	(9,448)	(20,564)
Other	(165)	—
Net cash used for investing activities	(31,543)	(60,140)
Financing activities		
Net short-term borrowings (repayments)	—	(46,937)
Proceeds from long-term debt	387	2,676
Repayment of long-term debt	(168,695)	(22,582)
Proceeds from exercise of stock options	2,683	1,492
Repurchases of common stock	—	(1,458)
Dividends paid	(27,067)	(25,499)
Net cash used for financing activities	(192,692)	(92,308)
Effect of exchange rate changes on cash	3,074	3,063
Change in cash and cash equivalents	(253)	(2,128)
Cash and cash equivalents, beginning of period	39,844	34,944
Cash and cash equivalents, end of period	\$ 39,591	\$ 32,816
Free cash flow		
Net cash provided by operating activities	\$ 220,908	\$ 147,257
Less capital expenditures	(23,674)	(37,639)
Free cash flow	\$ 197,234	\$ 109,618
Weighted average common shares outstanding - diluted	49,809	49,270
Free cash flow per share	\$ 3.96	\$ 2.22

⁽¹⁾ Includes \$8.2 million cash received in September 2002 for the monetization of an interest rate swap agreement.

Pentair, Inc. and Subsidiaries
Supplemental Condensed Consolidated Statements of Income (Unaudited)

<i>In thousands, except per-share data</i>	First Qtr 2001	Second Qtr 2001	Third Qtr 2001	Fourth Qtr 2001	Year 2001
Net sales ⁽¹⁾	\$ 664,169	\$ 689,427	\$ 636,174	\$ 584,310	\$ 2,574,080
Cost of goods sold	507,396	531,294	487,033	442,222	1,967,945
Gross profit	156,773	158,133	149,141	142,088	606,135
<i>% of net sales</i>	23.6%	22.9%	23.4%	24.3%	23.5%
Selling, general and administrative ⁽¹⁾	96,178	90,534	90,152	100,234	377,098
<i>% of net sales</i>	14.5%	13.1%	14.2%	17.2%	14.6%
Research and development	7,739	7,250	7,805	8,377	31,171
<i>% of net sales</i>	1.2%	1.1%	1.2%	1.4%	1.2%
Restructuring charge	—	—	—	40,105	40,105
<i>% of net sales</i>	n/a	n/a	n/a	6.9%	1.6%
Operating income (loss)	52,856	60,349	51,184	(6,628)	157,761
<i>% of net sales</i>	8.0%	8.8%	8.0%	(1.1%)	6.1%
Net interest expense	17,716	16,241	14,409	13,122	61,488
<i>% of net sales</i>	2.7%	2.4%	2.3%	2.2%	2.4%
Other expense, write-off of investment	2,500	—	—	485	2,985
<i>% of net sales</i>	0.4%	n/a	n/a	0.1%	0.1%
Income (loss) from continuing operations before income taxes	32,640	44,108	36,775	(20,235)	93,288
<i>% of net sales</i>	4.9%	6.4%	5.8%	(3.5%)	3.6%
Provision for income taxes	12,077	15,552	12,104	(3,961)	35,772
<i>Effective tax rate</i>	37.0%	35.3%	32.9%	19.6%	38.3%
Income (loss) from continuing operations	20,563	28,556	24,671	(16,274)	57,516
<i>% of net sales</i>	3.1%	4.1%	3.9%	(2.8%)	2.2%
Loss on disposal of discontinued operations, net of tax	—	—	—	(24,647)	(24,647)
Net income (loss)	\$ 20,563	\$ 28,556	\$ 24,671	\$ (40,921)	\$ 32,869
Earnings per common share					
Basic					
Continuing operations	\$ 0.42	\$ 0.58	\$ 0.50	\$ (0.33)	\$ 1.17
Discontinued operations	—	—	—	(0.50)	(0.50)
Basic earnings per common share	\$ 0.42	\$ 0.58	\$ 0.50	\$ (0.83)	\$ 0.67
Diluted					
Continuing operations	\$ 0.42	\$ 0.58	\$ 0.50	\$ (0.33)	\$ 1.17
Discontinued operations	—	—	—	(0.50)	(0.50)
Diluted earnings per common share	\$ 0.42	\$ 0.58	\$ 0.50	\$ (0.83)	\$ 0.67
Weighted average common shares outstanding					
Basic	49,006	49,032	49,082	49,070	49,047
Diluted	49,127	49,274	49,410	49,376	49,297
Cash dividends declared per common share	\$ 0.17	\$ 0.17	\$ 0.18	\$ 0.18	\$ 0.70
Goodwill amortization disclosure (continuing operations)					
Reported net income	\$ 20,563	\$ 28,556	\$ 24,671	\$ (16,274)	\$ 57,516
Add back goodwill amortization, net of tax	8,000	8,200	7,953	7,890	32,043
Adjusted net income	\$ 28,563	\$ 36,756	\$ 32,624	\$ (8,384)	\$ 89,559
Reported earnings per share - basic	\$ 0.42	\$ 0.58	\$ 0.50	\$ (0.33)	\$ 1.17
Goodwill amortization	0.16	0.17	0.16	0.16	0.65
Adjusted net earnings per share - basic	\$ 0.58	\$ 0.75	\$ 0.66	\$ (0.17)	\$ 1.82
Reported earnings per share - diluted	\$ 0.42	\$ 0.58	\$ 0.50	\$ (0.33)	\$ 1.17
Goodwill amortization	0.16	0.17	0.16	0.16	0.65
Adjusted net earnings per share - diluted	\$ 0.58	\$ 0.75	\$ 0.66	\$ (0.17)	\$ 1.82

⁽¹⁾ Adjusted to give effect to the adoption of EITF 01-9.

Pentair, Inc. and Subsidiaries
Supplemental Financial Information by Reportable Business Segment (Unaudited)

<i>In thousands</i>	First Qtr 2002	Second Qtr 2002	Third Qtr 2002	Nine Months 2002
<i>Net sales to external customers</i>⁽¹⁾				
Tools	\$ 252,092	\$ 303,771	\$ 265,732	\$ 821,595
Water	211,411	265,531	223,637	700,579
Enclosures	139,560	138,814	139,932	418,306
Consolidated	\$ 603,063	\$ 708,116	\$ 629,301	\$ 1,940,480
<i>Operating income (loss) as reported</i>				
Tools	\$ 16,686	\$ 30,837	\$ 25,972	\$ 73,495
Water	29,747	43,708	29,969	103,424
Enclosures	4,608	6,995	8,884	20,487
Other	(5,314)	(6,948)	(3,210)	(15,472)
Consolidated	\$ 45,727	\$ 74,592	\$ 61,615	\$ 181,934
<i>Restructuring charge (income)</i>				
Tools	\$ —	\$ —	\$ —	\$ —
Water	—	—	—	—
Enclosures	—	—	—	—
Other	—	—	—	—
Consolidated ⁽²⁾	\$ —	\$ —	\$ —	\$ —
<i>Goodwill amortization</i>				
Tools	\$ —	\$ —	\$ —	\$ —
Water	—	—	—	—
Enclosures	—	—	—	—
Total goodwill amortization	—	—	—	—
Amortization of unearned compensation	864	864	864	2,592
Total amortization	\$ 864	\$ 864	\$ 864	\$ 2,592
<i>Operating income (loss) excluding restructuring charge and goodwill amortization</i>				
Tools	\$ 16,686	\$ 30,837	\$ 25,972	\$ 73,495
Water	29,747	43,708	29,969	103,424
Enclosures	4,608	6,995	8,884	20,487
Other	(5,314)	(6,948)	(3,210)	(15,472)
Consolidated	\$ 45,727	\$ 74,592	\$ 61,615	\$ 181,934
<i>Operating income (loss) before restructuring charge and goodwill amortization as a percent of net sales</i>				
Tools	6.6%	10.2%	9.8%	8.9%
Water	14.1%	16.5%	13.4%	14.8%
Enclosures	3.3%	5.0%	6.3%	4.9%
Consolidated	7.6%	10.5%	9.8%	9.4%

⁽¹⁾ Adjusted to give effect to the adoption of EITF 01-9.

Pentair, Inc. and Subsidiaries
Supplemental Financial Information by Reportable Business Segment (Unaudited)

<i>In thousands</i>	First Qtr 2001	Second Qtr 2001	Third Qtr 2001	Nine Months 2001	Fourth Qtr 2001	Year 2001
Net sales to external customers ⁽¹⁾						
Tools	\$ 234,404	\$ 274,419	\$ 241,487	\$ 750,310	\$ 251,335	\$ 1,001,645
Water	219,626	239,854	230,370	689,850	192,765	882,615
Enclosures	210,139	175,154	164,317	549,610	140,210	689,820
Corporate/other	—	—	—	—	—	—
Consolidated	\$ 664,169	\$ 689,427	\$ 636,174	\$ 1,989,770	\$ 584,310	\$ 2,574,080
Operating income (loss) as reported						
Tools	\$ 7,863	\$ 18,218	\$ 17,524	\$ 43,605	\$ 19,627	\$ 63,232
Water	28,193	35,650	28,427	92,270	17,522	109,792
Enclosures	21,237	9,834	8,740	39,811	(37,954)	1,857
Other	(4,437)	(3,353)	(3,507)	(11,297)	(5,823)	(17,120)
Consolidated	\$ 52,856	\$ 60,349	\$ 51,184	\$ 164,389	\$ (6,628)	\$ 157,761
Restructuring charge (income)						
Tools	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —
Water	—	—	—	—	—	—
Enclosures	—	—	—	—	39,382	39,382
Other	—	—	—	—	1,678	1,678
Consolidated ⁽²⁾	\$ —	\$ —	\$ —	\$ —	\$ 41,060	\$ 41,060
Goodwill amortization						
Tools	\$ 2,319	\$ 2,319	\$ 2,318	\$ 6,956	\$ 2,318	\$ 9,274
Water	4,549	4,859	4,575	13,983	4,577	18,560
Enclosures	2,146	2,060	2,066	6,272	2,001	8,273
Total goodwill amortization	9,014	9,238	8,959	27,211	8,896	36,107
Amortization of unearned compensation	870	1,443	1,442	3,755	1,813	5,568
Total amortization	\$ 9,884	\$ 10,681	\$ 10,401	\$ 30,966	\$ 10,709	\$ 41,675
Operating income (loss) excluding restructuring charge and goodwill amortization						
Tools	\$ 10,182	\$ 20,537	\$ 19,842	\$ 50,561	\$ 21,945	\$ 72,506
Water	32,742	40,509	33,002	106,253	22,099	128,352
Enclosures	23,383	11,894	10,806	46,083	3,429	49,512
Other	(4,437)	(3,353)	(3,507)	(11,297)	(4,145)	(15,442)
Consolidated	\$ 61,870	\$ 69,587	\$ 60,143	\$ 191,600	\$ 43,328	\$ 234,928
Operating income (loss) before restructuring charge and goodwill amortization as a percent of net sales						
Tools	4.3%	7.5%	8.2%	6.7%	8.7%	7.2%
Water	14.9%	16.9%	14.3%	15.4%	11.5%	14.5%
Enclosures	11.1%	6.8%	6.6%	8.4%	2.4%	7.2%
Consolidated	9.3%	10.1%	9.5%	9.6%	7.4%	9.1%

⁽¹⁾ Adjusted to give effect to the adoption of EITF 01-9.

⁽²⁾ \$955 thousand of the fourth quarter 2001 restructuring charge is included in cost of goods sold on the consolidated income statements for the write-down of inventory on certain product lines that were discontinued as a result of plant closures.

Pentair, Inc. and Subsidiaries
Additional Supplemental Financial Information (Unaudited)

<i>In thousands</i>	2000	1999	1998	1997	1996
<i>Net sales to external customers</i>⁽¹⁾					
Tools	\$ 1,029,658	\$ 850,327	\$ 644,226	\$ 559,907	\$ 467,464
Water	898,247	579,236	438,810	304,647	216,769
Enclosures	777,725	657,500	586,829	600,491	566,919
Other	—	—	—	128,136	133,360
Consolidated	\$ 2,705,630	\$ 2,087,063	\$ 1,669,865	\$ 1,593,181	\$ 1,384,512
<i>Goodwill amortization</i>					
Tools	\$ 9,285	\$ 3,282	\$ 287	\$ 214	\$ 306
Water	18,074	12,714	7,793	7,363	4,920
Enclosures	9,097	8,413	5,832	5,576	5,667
Other	—	—	—	418	502
Total goodwill amortization	36,456	24,409	13,912	13,571	11,395
Amortization of unearned compensation	2,675	1,578	1,571	1,669	1,400
Total amortization	\$ 39,131	\$ 25,987	\$ 15,483	\$ 15,240	\$ 12,795
<i>SG&A</i>⁽¹⁾	\$ 396,105	\$ 310,700	\$ 261,302	\$ 241,062	\$ 216,775

⁽¹⁾ Adjusted to give effect to the adoption of EITF 01-9.