



Global Highlights 2014*

The Americas

This is Marriott's largest region and continues to produce dynamic results across the company's brand portfolio, welcoming AC Hotels to North America in 2014 and working to increase its Caribbean and Latin American footprint by nearly 50 percent.



JW Marriott Santo Domingo, Dominican Republic

15

BRANDS

25

COUNTRIES

3,539

OPEN PROPERTIES

1,064

HOTELS IN DEVELOPMENT

How We Serve Our World: In the Americas, we are focused on providing a World of Opportunity to disadvantaged youth through hospitality training, life and employment skills through partners such as the [Bridges From School to Work](#) program and the [Youth Career Initiative](#). Additionally, the recently opened [Marriott Port-au-Prince in Haiti](#) supports local suppliers, hospitality training programs and has created more than 200 new hospitality jobs.

Major Hotel Openings: [JW Marriott Santo Domingo](#) (Dominican Republic), [Renaissance Santiago](#) (Chile)

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*The brand and property counts in our 2014 Global Highlights include residential properties associated with our brands.



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Asia Pacific

Marriott is represented by more than 175 properties across 10 brands and is growing fast. As of year-end 2014, our Asia Pacific development pipeline totaled 245 hotels with over 66,000 rooms that will open over the next few years.



JW Marriott Dongdaemun Square Seoul, South Korea

10

BRANDS

11

COUNTRIES

176

OPEN PROPERTIES

245

HOTELS IN DEVELOPMENT

How We Serve Our World: In Asia Pacific, Marriott's commitment to China's youth begins at the elementary level where the company built a school for 678 students and 100 kindergarten children in rural china through the [Yao Foundation](#). This commitment extends to higher education, where Marriott engages with 150 hospitality schools and in 2014 provided 4,726 student internships. Through the [China Hospitality Education Initiative \(CHEI\)](#), funded by The J. Willard and Alice S. Marriott Foundation, Marriott participated in the first CHEI Teaching Conference with 85 hospitality teachers, provided 54 faculty internships, and presented guest lectures and field trips attended by 9,900 hospitality students.

Major Hotel Openings: [Pier One Sydney Harbour, Autograph Collection](#) (Australia); [JW Marriott Dongdaemun Square Seoul](#) (South Korea); [Shanghai Marriott Hotel Parkview](#) (China); [Osaka Marriott Miyako Hotel](#) (Japan)

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Europe

In Europe, Marriott is represented by over 300 properties with more than 57,000 rooms across 13 brands. The company has signed or opened over 34,000 new rooms since 2010. This exciting growth is being boosted by the launch of our four new lifestyle brands — EDITION, Autograph Collection, AC Hotels, and Moxy Hotels.



Moxy Milan Malpensa Airport, Milan, Italy

13

BRANDS

26

COUNTRIES

303

OPEN PROPERTIES

65

HOTELS IN DEVELOPMENT

How We Serve Our World: Our hotels across Europe continue their support of youth employment through World of Opportunity Europe. In Continental Europe, funds raised benefit the [SOS Children's Villages Youth Programme](#) and in the United Kingdom funds raised benefit [The Prince's Trust Fairbridge Employ Me](#) courses and Get into Hospitality programs. Since the program started in 2012, nearly 600 disadvantaged youths participated in employment skills training with nearly 100 finding employment after finishing the training. Out of these, approximately 40 were employed at a Marriott. In addition, we have contributed more than \$1.5 million (€1.4 million) in cash and in-kind donations to our charitable partners.

Major Hotel Openings: [Moxy Milan Malpensa Airport](#) (Italy); [Courtyard Cologne](#) (Germany); [AC Bella Sky Copenhagen](#) (Denmark); [Renaissance Aix-en-Provence Hotel](#) (France)

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Middle East & Africa

In 2014, Marriott completed the acquisition of the Protea Hotels brand, which nearly doubled its distribution in the Middle East and Africa to over 24,000 rooms, making the company the largest hotelier on the African continent.



Courtyard World Trade Center, Abu Dhabi, United Arab Emirates

8

BRANDS

17

COUNTRIES

157

OPEN PROPERTIES

74

HOTELS IN DEVELOPMENT

How We Serve Our World: Our expanded partnership with the [Akilah Institute for Women](#) in Kigali, Rwanda offers African women between the ages of 21 and 30 the opportunity to participate in our job training partnerships in Dubai and Doha. Akilah offers a three-year business diploma with a focus in hospitality management, information systems or entrepreneurship. The 41 women now enrolled in the training program will help open the Kigali Marriott Hotel as supervisors and trainers in 2016. To date, this partnership has helped ensure that 92 percent of Akilah's graduating classes have successfully launched sustainable careers in Africa.

Major Hotel Openings: [Marriott Hotel Al Jaddaf, Dubai](#) (UAE); [Residence Inn Kuwait City](#) (Kuwait); [Residence Inn Jazan](#) (Saudi Arabia); [Riyadh Marriott Hotel](#) re-launch (Saudi Arabia)

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