

# Consolidated Balance Sheets

(in millions of dollars, except share data)

at December 31,	2013	2012
<b>Assets</b>		
Cash and cash equivalents	\$ 2,154	\$ 2,983
Receivables (less allowances of \$53 in 2013 and \$56 in 2012)	3,853	3,589
Inventories:		
Leaf tobacco	3,709	3,548
Other raw materials	1,596	1,610
Finished product	4,541	3,791
	<b>9,846</b>	8,949
Deferred income taxes	502	450
Other current assets	497	619
	<b>16,852</b>	16,590
Property, plant and equipment, at cost:		
Land and land improvements	671	708
Buildings and building equipment	4,013	3,948
Machinery and equipment	8,409	8,380
Construction in progress	864	843
	<b>13,957</b>	13,879
Less: accumulated depreciation	7,202	7,234
	<b>6,755</b>	6,645
Goodwill (Note 3)		
Other intangible assets, net (Note 3)	3,193	3,619
Investments in unconsolidated subsidiaries (Note 4)	1,536	24
Other assets	939	892
	<b>Total Assets</b>	<b>\$38,168</b>
		\$37,670

See notes to consolidated financial statements.

at December 31,	2013	2012
<b>Liabilities</b>		
Short-term borrowings (Note 7)	\$ 2,400	\$ 2,419
Current portion of long-term debt (Note 7)	1,255	2,781
Accounts payable	1,274	1,103
Accrued liabilities:		
Marketing and selling	503	527
Taxes, except income taxes	6,492	5,350
Employment costs	949	896
Dividends payable	1,507	1,418
Other	1,382	952
Income taxes	1,192	1,456
Deferred income taxes	112	114
Total current liabilities	<b>17,066</b>	17,016
Long-term debt (Note 7)	24,023	17,639
Deferred income taxes	1,477	1,875
Employment costs	1,313	2,574
Other liabilities	563	419
Total liabilities	<b>44,442</b>	39,523
Contingencies (Note 21)		
Redeemable noncontrolling interest (Note 23)	—	1,301
<b>Stockholders' (Deficit) Equity</b>		
Common stock, no par value (2,109,316,331 shares issued in 2013 and 2012)	—	—
Additional paid-in capital	723	1,334
Earnings reinvested in the business	27,843	25,076
Accumulated other comprehensive losses	(4,190)	(3,604)
	<b>24,376</b>	22,806
Less: cost of repurchased stock (520,313,919 and 455,703,347 shares in 2013 and 2012, respectively)	32,142	26,282
Total PMI stockholders' deficit	(7,766)	(3,476)
Noncontrolling interests	1,492	322
Total stockholders' deficit	<b>(6,274)</b>	(3,154)
<b>Total Liabilities and Stockholders' (Deficit) Equity</b>	<b>\$38,168</b>	\$37,670