

Board of Directors

Harold Brown^{2,3,5}

Counselor, Center for Strategic and International Studies

Director since 2008

Mathis Cabiallavetta^{*1,3,4,5}

Vice Chairman, Swiss Re Ltd.

Director since 2008

André Calantzopoulos

Chief Executive Officer

Director since 2013

Louis C. Camilleri

Chairman of the Board

Director since 2008

J. Dudley Fishburn^{*1,2,3,4,5}

Chairman, Bluecube Technology Solutions Ltd.

Director since 2008

Jennifer Li^{1,3,4}

Chief Financial Officer, Baidu Inc.

Director since 2010

Sergio Marchionne^{1,2,3,4}

Chief Executive Officer, Fiat S.p.A.
Chairman, CNH Industrial N.V.

Director since 2008

Kalpana Morparia^{3,4,5}

Chief Executive Officer
J.P. Morgan India Private Ltd.

Director since 2011

Lucio A. Noto^{1,3,4}

Managing Partner,
Midstream Partners, LLC

Director since 2008

Robert B. Polet^{2,3,4,5}

Chairman, Safilo Group S.p.A.

Director since 2011

Carlos Slim Helú^{3,5}

Chairman, Carso Infraestructura y Construcción, S.A.B. de C.V.

Director since 2008

Stephen M. Wolf^{1,2,3,4,5}

Chairman,
R.R. Donnelley & Sons Company
Managing Partner, Alpilles, LLC

Director since 2008



H. Brown



M. Cabiallavetta



A. Calantzopoulos



L.C. Camilleri



J.D. Fishburn



J. Li



S. Marchionne



K. Morparia



L.A. Noto



R.B. Polet



C. Slim Helú



S.M. Wolf

Committees

Presiding Director, *Lucio A. Noto*

¹ Member of Audit Committee,

J. Dudley Fishburn, Chair

² Member of Compensation and Leadership Development Committee,

Stephen M. Wolf, Chair

³ Member of Finance Committee,

Mathis Cabiallavetta, Chair

⁴ Member of Nominating and Corporate Governance Committee,

Kalpana Morparia, Chair

⁵ Member of Product Innovation and Regulatory Affairs Committee,

Harold Brown, Chair

Company Management



A. Calantzopoulos



D. Azinovic



B. Bonvin



P. Brunel



F. de Wilde



M. Firestone



M. King



P. Luongo



A. Marques



J. Mortensen



J. Olczak



M. Pellegrini



J. Pollès



J. Psotta



J. Whitson



M. Zielinski

André Calantzopoulos

Chief Executive Officer

Drago Azinovic

President,
European Union Region

Bertrand Bonvin

Senior Vice President,
Research & Development

Patrick Brunel

Senior Vice President and
Chief Information Officer

Frederic de Wilde

Senior Vice President,
Marketing & Sales

Marc S. Firestone

Senior Vice President
and General Counsel

Martin King

President, Latin America
& Canada Region

Peter Luongo

Vice President,
Treasury & Planning

Antonio Marques

Senior Vice President,
Operations

James R. Mortensen

Senior Vice President,
Human Resources

Jacek Olczak

Chief Financial Officer

Matteo Pellegrini

President,
Asia Region

Jeanne Pollès

Senior Vice President,
Corporate Affairs

Joachim Psotta

Vice President and
Controller

Jerry Whitson

Deputy General Counsel
and Corporate Secretary

Miroslaw Zielinski

President, Eastern Europe,
Middle East & Africa Region
and PMI Duty Free